



**CABARRUS
HEALTH
ALLIANCE**

Board of Health Meeting

May 16, 2023

The Public Health
 Authority of Cabarrus
 County Board Meeting
 Agenda

May 16, 2023
 5:30 pm

A. CALL TO ORDER	Chairperson Lara Pons, MD
B. ADOPTION OF THE AGENDA, <i>Motion</i>	Chairperson Lara Pons, MD
C. APPROVAL OF THE March 21, 2023 MINUTES , <i>Motion</i>	Chairperson Lara Pons, MD
D. SPECIAL PRESENTATIONS D1. School Nurse Recognition	Tammy Alexander, MSN, RN, NCSN, Director of School Health
E. INFORMAL PUBLIC COMMENTS	Chairperson Lara Pons, MD
F. REPORTS	
F1. COMMITTEE REPORTS Data and Outcomes Committee Equity and Policy Committee Finance and Sustainability Committee • Financial Summary Report • Snapshot Report	Asma Warrich, MPH Marcella Beam Sue Yates, Chief Financial Officer
HEALTH DIRECTORS REPORT	Erin Shoe, MPH
G. CONSENT AGENDA, <i>Motion</i> Budget Revisions Finance Policies Customer Data Processing Proposal (Env. Health)	Sue Yates Sue Yates Erin Shoe, MPH
H. BUSINESS AGENDA State of the County Health Report <i>Motion</i> 2024 Preliminary Budget	Marcella Beam Sue Yates
K. ANNOUNCEMENTS	Chairperson Lara Pons, MD
L. MOTION TO ADJOURN , <i>Motion</i>	Chairperson Lara Pons, MD



C. Approval of the Minutes

Chairperson Lara Pons, MD

March 21, 2023

[Link to minutes](#)



D. Special Presentations

*Tammy Alexander,
School Health
Director*



E. Informal Public Comments

Chairperson Lara Pons, MD



F. Reports



F. Committee Reports

F1. Data & Outcomes

F2. Equity & Policy

F3. Finance & Sustainability

F4. Health Director's Report



Data & Outcomes Committee

April 5, 2023





*Reviewed by Data
Committee:
4/5/2023*

Data & Outcomes Committee Updates

- The group met on April 5th and reviewed:
 - Progress on internal and external facing scorecards
 - FY23: Align all measures with Population Health 'themes' borrowed from Healthy Vermont
 - FY23: Identify internal scorecards that align with operational metrics and AAs
 - All scorecards have been updated with available data up until FY22
 - Next Steps: Making public facing data on website more user-friendly
 - Robert Wood Johnson Health Rankings Data
 - Cabarrus County ranked 11th in North Carolina



Category		2021 Cabarrus County	2022 Cabarrus County	2023 Cabarrus County	2023 North Carolina	Top Performers
<i>Length of Life</i>	Premature Death	6,800	6,800	6,800	8,000	5,600
<i>Quality of Life</i>	Poor or Fair Health	17%	18%	12%	14%	11%
	Poor Physical Health Days	3.6	3.6	2.9	3	2.7
	Poor Mental Health Days	4.3	4.2	4.3	4.1	4
	Low Birthweight	9%	9%	9%	9%	6%
<i>Health Behaviors</i>	Adult Smoking	19%	17%	16%	17%	15%
	Adult Obesity	34%	36%	31%	34%	30%
	Food Environment Index	8.0	7.9	7.9	6.5	8.7
	Physical Inactivity	27%	25%	22%	22%	19%
	Access to exercise opportunities	80%	68%	61%	75%	90%
	Excessive Drinking	18%	18%	17%	17%	15%
	Alcohol-Impaired Driving Deaths	28%	25%	25%	26%	10%
	Sexually Transmitted Infections	546.7	542.8	544.2	616.3	152.4
	Teen births	18	17	17	21	11



Category		2021 Cabarrus County	2022 Cabarrus County	2023 Cabarrus County	2023 North Carolina	Top Performers
<i>Clinical Care</i>	Uninsured	11%	11%	12%	13%	6%
	Primary Care Physicians	1,170 : 1	1,160 : 1	1,200 : 1	1,410 : 1	1,020:1
	Dentists	2,160 : 1	2,050 : 1	2,060 : 1	1,660 : 1	1,200:1
	Mental Health Providers	350 : 1	350 : 1	340 : 1	340 : 1	240:1
	Preventable Hospital Stays	5,192	4,989	3,734	3,146	1,666
	Mammography Screenings	46%	49%	44%	43%	47%
	Flu Vaccinations	52%	52%	54%	55%	57%
<i>Social and Economic Factors</i>	High School Graduation	90%	91%	91%	89%	94%
	Some College	71%	70%	70%	69%	74%
	Unemployment	3.6%	7.0%	4.4%	4.8%	2.8%
	Children in Poverty	11%	11%	13%	18%	11%
	Income Inequality	4.2	4.1	4.1	4.7	3.7
	Children in Single-parent Households	22%	21%	21%	27%	13%
	Social Associations	10.5	10.4	10	11.1	17.7
	Violent Crime	117	117	No Longer Measured		
	Injury Deaths	70	75	75	82	61
<i>Physical Environment</i>	Air Pollution	9.7	9.1	9.5	7.8	5
	Severe Housing Problems	13%	13%	13%	14%	9%
	Driving Alone to Work	82%	80%	77%	77%	71%
	Long Commute – Driving Alone	43%	45%	44%	34%	17%



Equity & Policy Committee

April 26, 2023





BOH Equity & Policy Committee Update



CHAsm Summit Post Report

- 226 Total Participants (67% in person, 33% virtual)
- 98% reported they learned one thing new to incorporate into their daily work/practice
- 90% respondents rated the summit a 7 or higher
- Anticipated revenue - \$16,900



Review of two Environmental Health rules

- S412 Modify Food Establishment Rules – Request for reinspection for purpose of raising letter grade
- S616 Environmental Health Associates – Established new professional certificate with reduced education and experience



Other PH Legislative items

- S639 Youth Health Protection Act
 - Minor Consent law
- H862 Strengthen Child Fatality Prevention Systems

*Reviewed by
Data Committee:
4/26/2023*



Finance & Sustainability Committee

May 9, 2023





Reviewed by
Finance
Committee:
5/9/2023

PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY
FINANCIAL SUMMARY REPORT
FY 2023 9 months ending 3/31/2023

GENERAL FUND

REVENUES	ACTUAL	ACTUAL	ACTUAL	ACTUAL	FY 2023	FY 2023	ACTUAL	Y-T-D %
	FY 2019	FY 2020	FY 2021	FY 2022	ORIGINAL BUDGET	BUDGET	03/31/23	COLLECTED
INTERGOVERNMENTAL REVENUES	\$ 19,569,246	\$ 19,321,939	\$ 18,475,365	\$ 18,070,417	\$ 29,598,669	\$ 31,366,795	\$ 20,002,000	63.77%
MEDICAID COST SETTLEMENT	\$ 1,599,316	\$ 1,846,623	\$ 2,693,197	\$ 3,098,145	\$ 2,932,077	\$ 2,932,077	\$ 1,588,534	60.20%
MANAGED CARE QUARTERLY PAYMENT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,502	
PERMITS & FEES	\$ 203,853	\$ 216,482	\$ 285,057	\$ 340,160	254,360	280,760	\$ 239,270	85.22%
SALES & SERVICES	\$ 1,785,752	\$ 1,618,074	\$ 1,708,630	\$ 1,541,742	1,519,993	1,510,384	\$ 889,382	58.88%
INVESTMENT EARNINGS	\$ 180,096	\$ 104,186	\$ 4,223	\$ 15,223	4,000	242,195	\$ 203,307	83.94%
MISCELLANEOUS	\$ 65,673	\$ 47,320	\$ 72,847	\$ 67,453	767,366	269,855	\$ 63,016	23.35%
CONTRIBUTIONS & PRIVATE GRANTS	\$ 498,089	\$ 577,794	\$ 1,002,571	\$ 579,848	1,099,264	2,050,517	\$ 1,147,438	55.96%
FUND BALANCE APPROPRIATED	\$ -	\$ -	\$ -	\$ -	-	-	\$ -	#DIV/0!
TOTAL	\$ 23,902,025	\$ 21,851,130	\$ 25,193,646	\$ 30,108,359	\$ 36,175,729	\$ 38,652,583	\$ 24,309,448	62.89%
EXPENDITURES	ACTUAL	ACTUAL	ACTUAL	ACTUAL	FY 2023	FY 2023	ACTUAL	Y-T-D %
	FY 2019	FY 2020	FY 2021	FY 2022	ORIGINAL BUDGET	BUDGET	03/31/23	SPENT
ENVIRONMENTAL HEALTH	\$ 940,537	\$ 942,173	\$ 1,124,681	\$ 1,429,941	1,729,645	1,756,045	1,216,923	69.30%
INFORMATION TECHNOLOGY SYSTEMS	\$ 958,323	\$ 1,153,424	\$ 951,084	\$ 1,158,973	1,292,696	1,228,356	848,274	69.06%
GENERAL ADMINISTRATION	\$ 6,881,284	\$ 4,055,399	\$ 2,779,340	\$ 3,235,818	4,046,654	5,250,684	3,674,972	69.99%
FAMILY CARE COORDINATION	\$ 1,040,588	\$ 1,177,374	\$ 1,109,438	\$ 1,251,648	1,619,631	1,631,131	1,049,570	64.35%
SCHOOL HEALTH	\$ 2,994,421	\$ 3,117,582	\$ 3,965,717	\$ 6,979,729	6,751,584	6,805,044	5,021,067	73.78%
COMMUNITY IMPACT	\$ 2,268,964	\$ 1,948,057	\$ 1,260,913	\$ 2,502,914	3,281,272	3,754,354	2,064,046	54.98%
DENTAL HEALTH	\$ 3,723,191	\$ 4,020,629	\$ 2,933,844	\$ 3,708,063	4,596,355	4,381,468	2,902,224	66.24%
VITAL RECORDS	\$ 65,439	\$ 54,625	\$ 57,632	\$ 70,154	72,743	72,743	52,479	72.14%
COMMUNICABLE DISEASE	\$ 1,159,678	\$ 2,191,236	\$ 4,657,174	\$ 4,145,338	7,086,662	7,624,950	3,517,357	46.13%
CLINICAL SERVICES	\$ 3,147,325	\$ 3,129,082	\$ 3,220,341	\$ 3,816,726	4,049,603	4,079,684	2,729,837	66.91%
BEHAVIORAL HEALTH	\$ -	\$ -	\$ -	\$ 147,966	878,956	1,200,920	425,577	35.44%
WIC	710,171	767,128	832,770	811,156	769,928	867,204	568,981	65.61%
TOTAL	\$ 23,889,921	\$ 22,556,709	\$ 22,892,933	\$ 29,258,426	\$ 36,175,729	\$ 38,652,583	\$ 24,071,307	62.28%
Y-T-D FUND BALANCE INCREASE (DECREASE)	\$ 12,104	\$ (705,580)	\$ 2,300,712	\$ 849,933	\$ -	\$ -	\$ 238,141	



Cabarrus Health Alliance Snapshot				
	March 31, 2023	Target Percentage 75%		
	Budget	Current	YTD Percentage	Comments
Environmental Health				
Revenue	1,756,045	1,312,919	74.77%	
Expense	1,756,045	1,216,923	69.30%	
Information Technology				
Revenue	933,347	711,092	76.19%	
Expense	1,228,356	848,274	69.06%	
General Administration				
Revenue	4,338,007	3,133,689	72.24%	
Expense	5,250,684	3,674,276	69.98%	
Family Care Coordination				
Revenue	1,631,131	1,235,886	75.77%	
Expense	1,631,131	1,049,570	64.35%	
School Health				
Revenue	6,805,044	4,367,194	64.18%	
Expense	6,805,044	5,021,277	73.79%	Revenues are reimbursed one month after expenses.
Community Impact				
Revenue	3,682,642	1,840,251	49.97%	
Expense	3,754,354	2,064,287	54.98%	Revenues are reimbursed one month after expenses.
Dental Health				
Revenue	5,660,866	2,352,164	41.55%	
Expense	4,381,468	2,902,224	66.24%	Cost settlement for FY23 \$1,693,391 will be received 4th quarter. Revenue actuals do not include cost settlement projections.
Vital Records				
Revenue	72,743	54,557	75.00%	
Expense	72,743	52,479	72.14%	
Communicable Disease				
Revenue	7,624,950	3,190,607	41.84%	
Expense	7,624,950	3,517,565	46.13%	Large ARPA Agreement Addendums.
Clinical Services				
Revenue	4,079,684	2,181,245	53.47%	
Expense	4,079,684	2,729,837	66.91%	Cost settlement for FY23 \$291,023 will be received 4th quarter. 1 of 4 quarterly direct payments have been received.
Behavioral Health				
Revenue	1,200,920	600,261	49.98%	
Expense	1,200,920	425,615	35.44%	Grant based reimbursement FY23. Billable services are increasing.
WIC				
Revenue	867,204	480,344	55.39%	
Expense	867,204	568,981	65.61%	Revenues are reimbursed one month after expenses.

Reviewed by
Finance
Committee:
5/9/2023



F4. Health Directors Report

*Erin Shoe,
Public Health
Director*

Highlights



CHA Public Health Director's May Report – Key Highlights

1. In the month of April, CHA applied for two (2) funding opportunities for a total of approx. \$13M. Office of Population Affairs for Teenage Pregnancy Prevention and CDC for Racial and Ethnic Approaches to Community Health (REACH).
2. Dr. Steel, CHA Dental Director, served on a panel discussing dental policy changes and reimbursement strategies for Blue Cross NC Foundation.
3. Dental implemented an updated staffing model to manage Internal Referrals and resume supporting Appt Desk calls and expand to Dental calls (Implementation goal – mid/late summer)
4. Healthy Living is hosting Walk 2 Win event in partnership with the Cannon Ballers on June 10th.
5. IT improved technology for Mobile Dental x-rays leading to a 50% increase in the number of patients seen per day.
6. The scanning of all septic files is now concluded and the transfer of data to CHA will be finalized by mid-May in Environmental Health.
7. Environmental Health Food and Lodging received their certification of completion from the FDA for achieving Standard #1 – Regulatory Foundation
8. With STD/STI rates on the rise in Cabarrus County, messaging will increase to encourage people to get tested. Engagement includes CHA CD Department will have a booth again this year at PrideFest – Marketing covered registration expense.
9. Cabarrus Health Alliance received NC Local Health Department Re-Accreditation status.
10. The Elevate team was accepted to present at the 2023 Innovation Exchange on May 10th and 11th in Washington DC.

[Link to full report](#)



G. Consent Agenda

G1. Budget Revisions

G2. Finance Policies

G3. Customer Data Processing - CDP Proposal (Environmental Health)



G1. Budget Revisions

Sue Yates



Budget Revisions, *Motion*

Reviewed and recommended for approval by Finance Committee:
5/9/2023

Summary	Amount Increase or (Decrease)
1. POST PARTUM NEWBORN HOME VISITIS - reduce budget for decreased payments	\$(7,053)
2. DENTAL – decrease to align budget with actuals for cost study allocations	\$(248,626)
3. COMMUNICABLE DISEASE – increase for additional funds for cost study allocations and decreased funds for the 340B Program	\$114,065
4. DRUG FREE COMMUNITIES – increase due to funder year vs CHA year differences.	\$93,750
5. ENVIRONMENTAL HEALTH – increase due to higher number of inspections in FY22 and an increase in fees.	\$86,610
6. COMMUNICABLE DISEASE – increase for higher fees collected than originally budgeted	\$43,605

Requested action: approve budget revisions
Link to full documentation in appendices



Budget Revisions, *Motion*

Reviewed and recommended for approval by Finance Committee: 5/9/2023

Summary	Amount Increase or (Decrease)
7. RECOVERY SUPPORTIVE HOUSING – decrease due to delayed state contract	\$(107,060)
8. JAIL BASED BEHAVIORAL HEALTH – increase for the new program/contract with Cabarrus County	\$57,484
9. BEHAVIORAL HEALTH – increase for program billing revenues	\$44,681
10. BEHAVIORAL HEALTH – increase in ARP County Grant due to changes in staffing projections	\$16,275
11. STOP Grant – decrease adjust for the grant extension/carry over into FY 2024	\$(108,720)
12. ENVIRONMENTAL HEALTH – increase for funds received for Mosquito and Tick Suppression Agreement Addendum	\$4,000

Requested action: approve budget revisions
Link to full documentation in appendices



Budget Revisions, *Motion*

Reviewed and recommended for approval by Finance Committee:
5/9/2023

Summary	Amount Increase or (Decrease)
13. COMMUNITY IMPACT – increase for additional funds received for Social Determinants of Health Grant.	\$25,483
14. PEDIATRICS – increase for additional billing funds received for services	\$59,055
15. POPULATION HEALTH – decrease FY23 budget; funds will carry over and spent in FY24	\$(112,082)
16. ARPA WORKFORCE DEVELOPMENT – decrease FY23 budget; received approval for no cost extension into FY24	\$(1,261,144)
17. GENERAL ADMINISTRATION – decrease funding needed from General Admin for Healthy Cabarrus as other funding was identified	\$(61,329)
18. ELEVATE – increase budget; approval from funder for carry over fund usage	\$24,816

Requested action: approve budget revisions
Link to full documentation in appendices



Budget Revisions, *Motion*

Reviewed and recommended for approval by Finance Committee: 5/9/2023

Summary	Amount Increase or (Decrease)
19. SCHOOL HEALTH – increase for additional Epidemiology & Lab Capacity Re-Opening Schools/School Health Liaison funding due to approved spending plan from NC DHHS	\$73,325
20. TRIPLE P – decrease to reflect actuals for the grant	\$(9,268)
21. SUN PROGRAM – decrease in budget; funds approved for carry over and will be used in FY24	\$(208,807)
22. CABARRUS YOUTH DEVELOPMENT CENTER – decrease due to contract ending	\$(346,661)
23. SCHOOL HEALTH – increase for additional funding for School Health Epidemiology & Lab Capacity (testing program) grant.	\$1,332,636
24. SUBSTANCE USE PREVENTION – increase for Opioid Abatement from Cabarrus County	\$91,514

Requested action: approve budget revisions
Link to full documentation in appendices



G2. Finance Policies

Sue Yates



Finance Policies, *Motion*

Full policies reviewed and recommended for approval by Finance Committee: 5/9/2023

Summary: **No changes** to either policy. Policies are reviewed at least annually for accreditation purposes and revisions are made when necessary.

Policies	Policy Statements
Public Health & Primary Care Services Fee Policy <i>Link to full documentation in appendices</i>	This policy defines and implements charges for public health and primary care services rendered by the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This policy does not include dental services.
Public Health & Primary Care Services Eligibility Policy <i>Link to full documentation in appendices</i>	This policy is to determine the financial and residency requirements for patients requesting services from the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This policy covers all public health services, pediatric primary care services and extensive maternal health services. The guidelines for the NC Department of Health & Human Services Purchase of Medical Care Services Payment Programs are not part of this policy.

Requested action: approve finance policies



Finance Policies, *Motion*

Full policies reviewed and recommended for approval by Finance Committee: 5/9/2023

Summary: **No changes** to either policy. Policies are reviewed at least annually for accreditation purposes and revisions are made when necessary.

Policies	Policy Statements
Dental Clinic Fee Policy <i>Link to full documentation in appendices</i>	This policy defines and implements charges for dental services rendered by the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This dental policy applies to dental services only.
Dental Clinic Eligibility Policy <i>Link to full documentation in appendices</i>	The policy is to determine the financial and residency requirements for patients requesting dental health services from the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This policy covers dental health services only.

Requested action: approve finance policies



Finance Policies, *Motion*

Full policies reviewed and recommended for approval by Finance Committee: 5/9/2023

Summary: **Minimal/non-substantial** changes to policy. Policies are reviewed at least annually for accreditation purposes and revisions are made when necessary.

Policies	Policy Statements
Travel Policy <i>Link to full documentation in appendices</i>	<p>The policy establishes procedures for authorization of travel by Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA) employees and certain non-CHA employees for the purposes of conducting CHA business, and to establish policy and procedures for payment of the cost of authorized travel. This travel policy is designed to comply with Internal Revenue Service (IRS) regulations so that all reimbursements will be non-taxable payments.</p> <p>Minimal changes include:</p> <ul style="list-style-type: none"> - Location of policy on CHA Intranet - Change of title of Concord location to ‘Dream Center’ - Acceptability of electronic signatures

Requested action: approve finance policies



G2. CDP Proposal
(Environmental Health)

Erin Shoe

Customer Data Processing Proposal



Environmental Health Software Proposal



CHA Board of Health
May 16, 2023





Environmental Health Software Proposal

- Cabarrus Health Alliance currently utilizes Digital Health Department (DHD) for inspection documentation and permit issuance
- DHD has issues with in-the-field syncing resulting in inefficiency and loss of data
- Custom Data Processing, Inc. (CDP) provides a superior product
- CDP is used at 70+ out of 100 counties in North Carolina
- CDP is offering a one year contract with successive annual renewals.
- The contract provided guaranteed pricing for the first three years.
 - One Time set-up fee: \$34,000
 - 1st year subscription: \$20,940
 - 2nd year subscription: \$25,840
 - 3rd year subscription: \$25,840





Environmental Health Software

Reviewed and recommended for approval by Finance Committee: 5/9/2023

Per North Carolina General Statute 143-129(g) allows municipalities, counties, or other subdivisions to ***piggyback*** for supplies, materials, or equipment (not services) from another entity that has within the previous 12 months, completed a formal bid process, to purchase similar supplies, materials, or equipment if agreed upon by the vendor.

Piggybacking requires Board approval and advertisement of intent to award.

1. Cabarrus Health Alliance is a subdivision of Cabarrus Co.
2. Pamlico County Health (PCH) Department is a subdivision of Pamlico Co.
3. Type of Bid Process: Request for Proposals
4. Published Date of PCH's Solicitation: January 13, 2023
5. PCH's Contract was Approved by County Board of Commissioners: March 20, 2023
6. Vendor Agrees to allow CHA to utilize PCH's contract at equal or better terms
7. CHA's Board of Director's will receive the CDP proposal/contract on May 16, 2023

[Link to full contract](#)

Requested action: approve CDP Proposal



H. Business Agenda

H1. State of the County Health Report (SOTCH), *Motion*

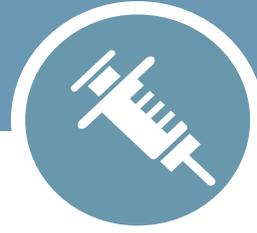
H2. 2024 Preliminary Budget



H1. SOTCH

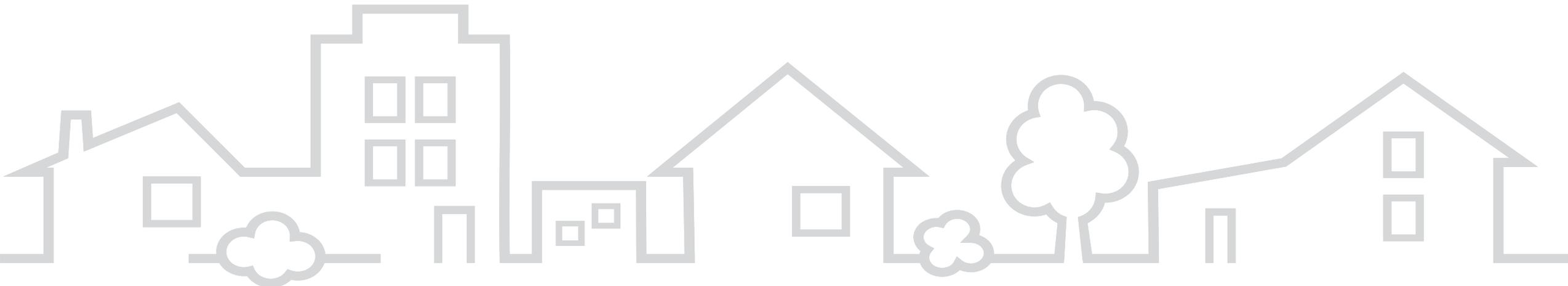
Marcella Beam

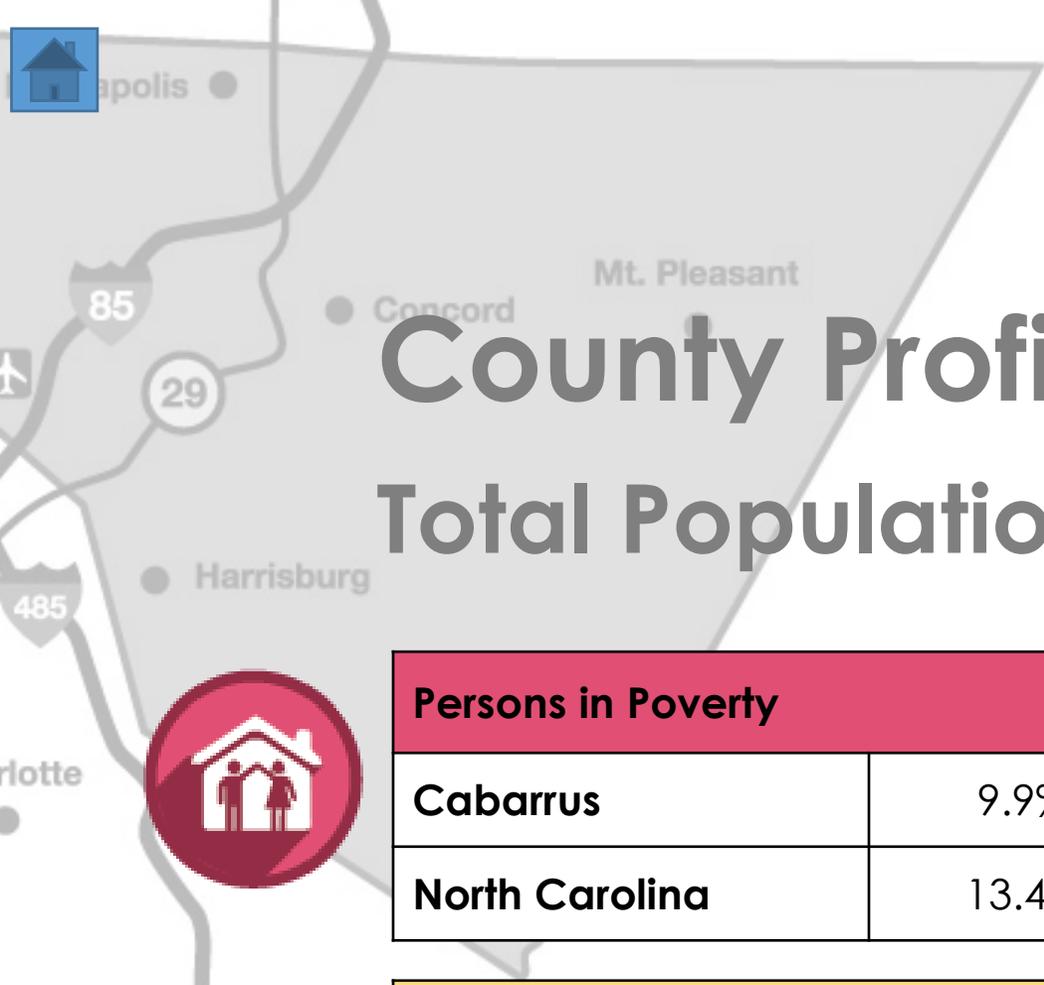
State of the County Health Report, *Motion*



Cabarrus 2022 State of the County Health Report

Full Report: <https://embed.clearimpact.com/Container/Embed?id=10003857>





County Profile

Total Population: 231,278



Educational Attainment *Persons 25 and older*

No High School Diploma	6.3%
High School Graduate or Equivalent	24.2%
Some College, No Degree	21.3%
Associate's Degree	8.7%
Bachelor's Degree or Higher	23.1%



Persons in Poverty

Cabarrus	9.9%
North Carolina	13.4%



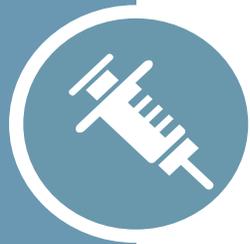
Median Household Income

Cabarrus	\$79,672
North Carolina	\$61,972



Unemployment Rate

Cabarrus	3.5%
North Carolina	3.9%



Priority Needs and Updates



Homelessness and Housing



- Expanded mission related to providing housing opportunities through public and private partnerships
- Ground breaking of **Lincoln Street Town Homes**, 26 units (Nov 30)
- **Rebuilders College** – Initial Impact will double CCM’s current capacity to 30 to 45 households
- **Grace Place** – Designed to provide the basic needs of food, housing and community for the extremely low-income individuals
- **HelpwithHousing.net** – Provides a digital platform for the homeless population or those serving others in housing crisis in Cabarrus County to be connected to the appropriate resource that best fits his/her needs.
- **Unsheltered Impact Report** – local law enforcement leaders, with the assistance of CCM CEO, Ed Hosack, convened a focus group of first-hand experts on the unsheltered homeless in Cabarrus County.





Behavioral Health



North Carolina Department of Health and Human Services Secretary Kody H. Kinsley — alongside N.C. State Sens. Jim Burgin and Paul Newton and State House Reps. Kristin Baker, and Wayne Sasser — hosted a **Mental Health Town Hall** in Kannapolis on November 29, to discuss mental health in North Carolina.



The Cabarrus Healthcare Foundation received a \$3.5 million grant from Cabarrus County through the American Rescue Plan Act funding to create and upfit a behavioral health holding unit at Atrium Health Cabarrus. The 3,623 square-foot locked space will include eight beds and is located just outside the hospital's existing emergency department (ED).



Behavioral Health



Cabarrus County released a Request for Proposals (RFP) from for-profit and not-for-profit providers, to operate a newly constructed regional behavioral health facility in Kannapolis, North Carolina.

The facility is expected to begin operations in early 2025.

The County is seeking to enhance existing crisis response service systems in the community and to divert members from hospitalization and emergency departments when appropriate.

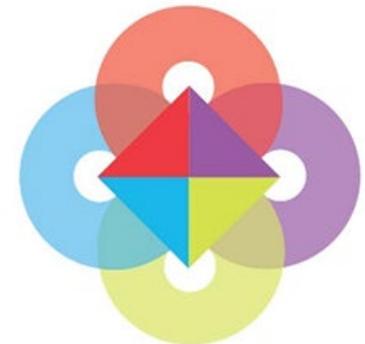


Early Childhood



The Chamber has incorporated five items within its **Legislative Agenda** to address increased access to childcare for workers.

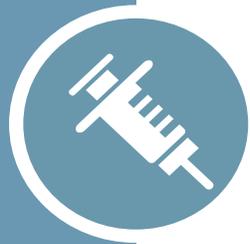
The Cabarrus Partnership for Children in partnership with RCCC created the **Early Education Teacher Liaisons and Early Education Business Administrator Liaisons programs** to address the needs of child care and strengthen the workforce within Cabarrus County.



Cabarrus Partnership
for children

The Cabarrus Partnership for Children provides education-based salary supplements to low-paid teachers, directors and family child care educators working with children ages birth to five years old through the **Child Care WAGES Program**.





Mortality and Morbidity



Mortality and Morbidity

<i>Life Expectancy</i>	2016	2017	2018	2019	2020
North Carolina	77.4	77	77.6	76.7	76.4
Cabarrus	78.5	78	78.4	78.5	78.3
Rowan	75.3	75.1	75.2	75.4	74.9
Stanly	76.3	75.8	75.9	75.5	75.3
Union	79.5	79.6	79.7	80.0	80.0
Iredell	77.6	77.3	77.5	77.9	77.9
Mecklenburg	80.2	80.3	80.4	80.6	80.1



Mortality and Morbidity

Leading Causes of Death <small>*Unadjusted Death Rates per 100,000 Population</small>	Cabarrus		North Carolina	
Total Deaths – All Causes	779.3		930.7	
Diseases of the heart	156.0	1	185.8	2
Cancer – All Sites	151.1	2	190.0	1
Alzheimer’s disease	56.9	3	42.7	6
Other Unintentional Injuries	50.0	4	45.1	5
Chronic lower respiratory diseases	43.0	5	51.7	3
Cerebrovascular Disease (Stroke)	40.5	6	50.2	4
Diabetes mellitus	18.9	7	29.7	7
Nephritis, nephrotic syndrome & nephrosis (kidney disorder)	17.8	8	19.6	8
Pneumonia & Influenza	17.7	9	18.5	9
COVID	12.2	10		

Leading Causes of Death by Age (2016-2020)
Ages 0—19 1 Conditions Originating in Prenatal Period 2 Other Unintentional Injuries 3 Motor Vehicle injuries
Ages 20—39 1 Other Unintentional Injuries 2 Motor Vehicle Injuries 3 Suicide
Ages 40—64 1 Cancer—All Sites 2 Diseases of the heart 3 Other Unintentional Injuries
Ages 65—84 1 Cancer—All Sites 2 Disease of the heart 3 Chronic lower respiratory disease
Ages 85+ 1 Disease of the heart 2 Alzheimer’s disease 3 Cancer—All Sites



Mortality and Morbidity

<i>Infant and Child Death Data</i>	Cabarrus		North Carolina	
Fetal Death Rate per 1,000 Deliveries	7.4		6.5	
Neonatal (<28 days) Death Rate per 1,00 Live Births	3.4		4.7	=
Post-neonatal (28 days – 1 year) Death Rate per 1,000 Live Births	2.0		2.3	
Infant Mortality Disparity Ratio	1.66		2.59	
Infant Death Rate per 1,000 Live Births	5.4		7.0	=
Unadjusted Child (0-17) Death Rate per 100,000 population	39.9		56.2	



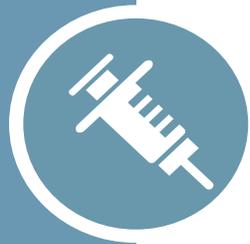
Mortality and Morbidity – Disparities

2016-2020 NC Resident Race/Ethnicity and Sex-Specific Age-Adjusted Death Rates

- African Americans, both males and females, have higher rates of death associated with Disease of the Heart compared to White, non-Hispanic residents and 2X higher rate for nephritis/nephrosis (kidney disease)
- African American females consistently have the highest rates of death caused by Breast Cancer and 3X rate for Diabetes
- African American males have 2X rate of Diabetes
- Females, both African American and White, have a much higher rate of Alzheimer's disease than their male counterparts
- Suicide is highest among white males. All other races, sexes are too small a number to calculate rate

**Rates smaller than 20 cases indicate NA*

**Rates for Breast and Prostate Cancers have sex specific denominators*



Emerging Issues



Increased Dental Decay



WORKFORCE SHORTAGES

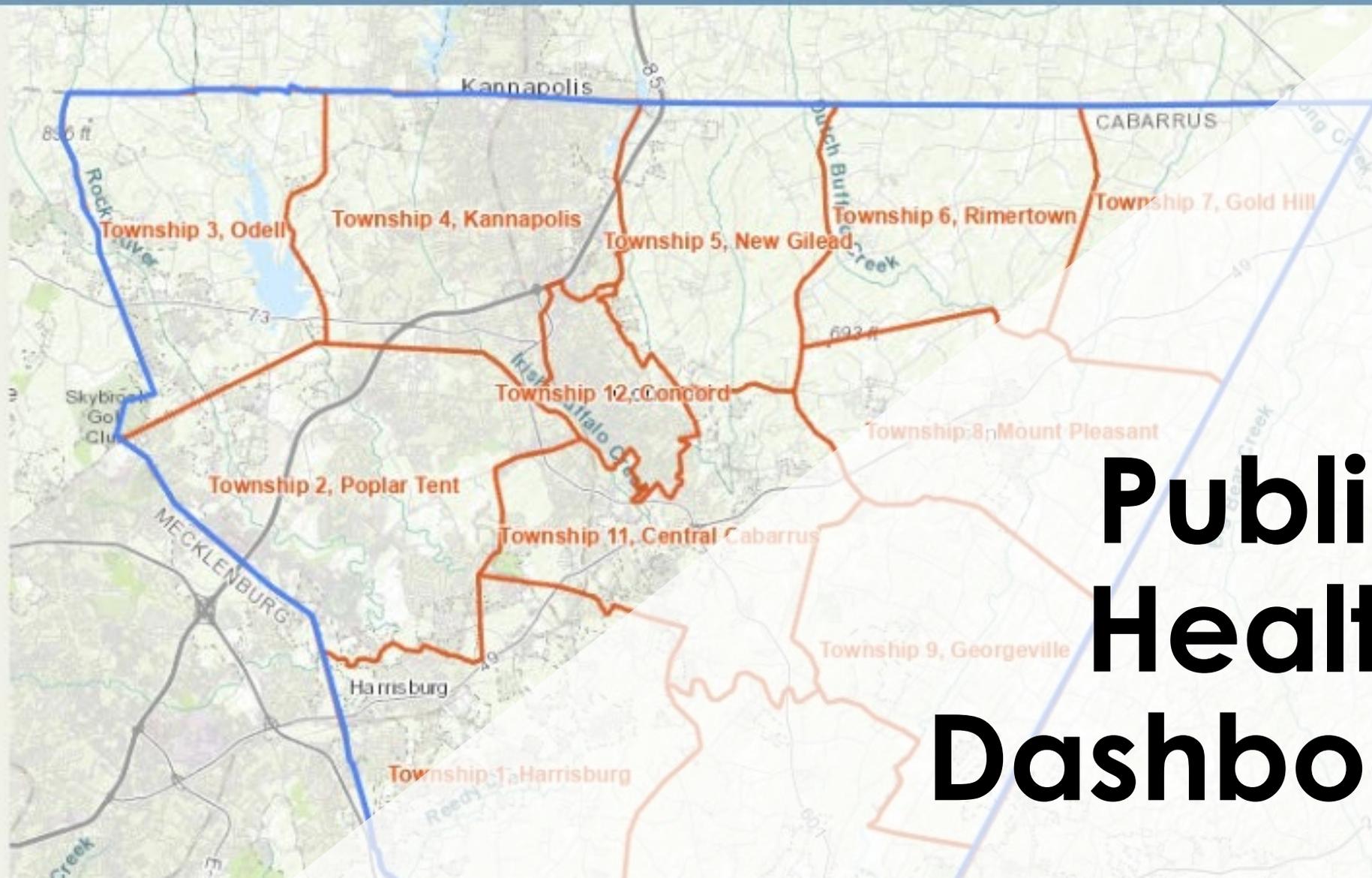




New, Paused or Discontinued Initiatives



CABARRUS COUNTY- AMERICAN COMMUNITY SURVEY RESULTS (5 YEAR ESTIMATES)



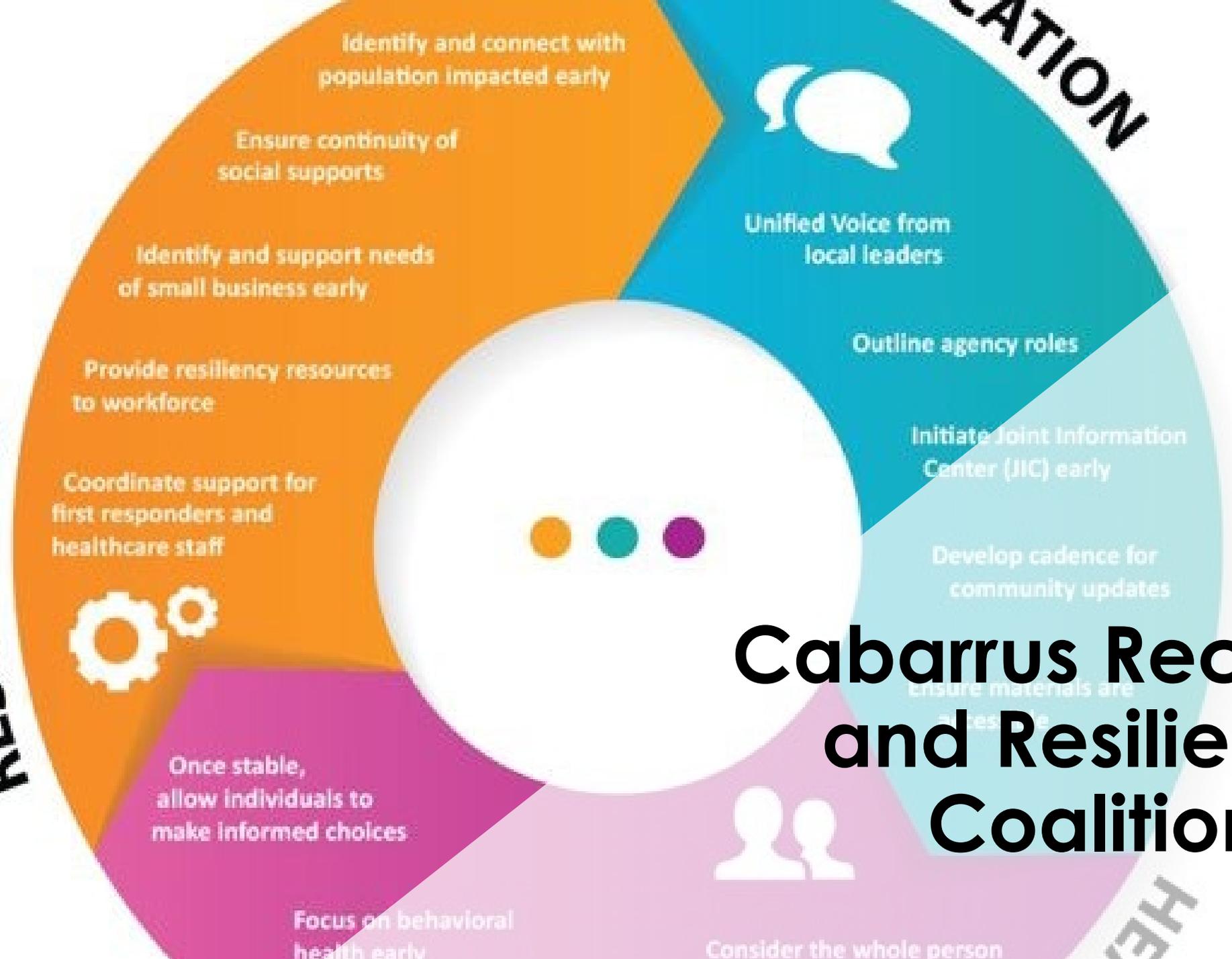
Public Health Dashboards



Emergency Rental Assistance Program



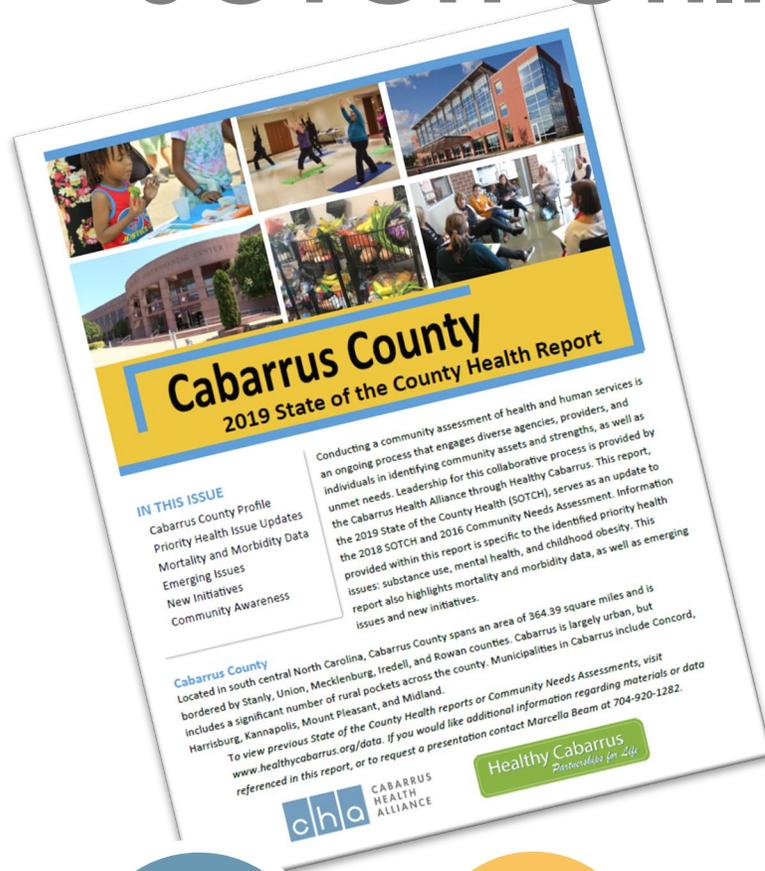
RESOURCES



Cabarrus Recovery and Resiliency Coalition



SOTCH Online



2022 Cabarrus County State of the County Health Report

Pdf

Overview

State of the County Health Report 2022
 Conducting a community health assessment is an ongoing process that engages diverse agencies, providers, and individuals in identifying community assets and strengths, as well as unmet needs. Leadership for this collaborative process is provided by the Cabarrus Health Alliance (CHA) through [Healthy Cabarrus](#). The following State of the County Health (SOTCH) Report, serves as an update and documented progress following the findings of the 2020 Community Health Needs Assessment. The 2022 Cabarrus County SOTCH was submitted to North Carolina Department of Human Services (NCDHHS) on March 6, 2023.

Information provided within this report is specific to the identified priority health issues: housing, behavioral health, and early childhood education and development. The report also provides updated data and information specific to Cabarrus County mortality and morbidity rates; emerging issues; new, paused and discontinued initiatives.

Communication with stakeholders and community members regarding the identified community health priorities and progress to-date is vital to community health improvement. Following review by the Cabarrus County Public Health Authority Board of Commissioners and Healthy Cabarrus Executive Committee, copies of the 2021 State of the County Health Report will be disseminated to the Healthy Cabarrus Advisory Board, as well as hard copies to target community locations. Targeted locations include local libraries, community centers, park and recreation departments, federally qualified health centers, in addition to other sites with high community member presence.

Cabarrus County Profile
 Cabarrus County's population has experienced a 2% or higher annual population growth since at least 2010. The population of Cabarrus County, North Carolina in 2021 (ACS 1 Year Estimate) was 231,278, an increase of 29.5% from the 178,564 residents who lived here in 2010. For comparison, the US population grew 7.3% and North Carolina's population grew 10.2% during that same time period.

Rapid population growth will not only impact how agencies and organizations serve residents, due to capacity and staff challenges, but communities can also experience lack of housing and schools, increased pollution, insufficient water availability and waste-disposal problems.

Often times vulnerable populations, such as persons with disabilities, limited English proficiency, children under 5 and persons over 65 are disproportionately affected.

<https://embed.clearimpact.com/Container/Embed?id=10003857>





H2. Preliminary Budget

2024 Preliminary Budget, *Motion*



The Public Health Authority of Cabarrus County

Fiscal Year 2024 Preliminary Budget



May 16, 2023

[Link to full budget](#)



FY 2023
Start to Finish

July 1, 2022
\$36,175,729

Current
\$38,652,583

Fiscal Year Changes

SUN Clinic	\$236,100
Behavioral Health	\$57,864
Harm Reduction	\$520,000
COVID Funding	\$546,580
Healthy Living	\$107,276
County ARPA – Mobile Unit, Retention, School Health, Information Technology	\$1,234,030
Dental Services – Mobile Units	\$(214,887)



Fiscal Year 2023 Operational Goals: The Health of Our Agency

Strategy	Status
Develop agency values	Grey
Revise performance evaluation process, if needed	Green
Develop annual calendar of employee engagement events	Green
Complete employee engagement survey; share results and action plan for improvement including department team building	Green
Launch CHA Leadership Development program	Green
Compensation, benefits (health insurance, HRA) full employee compensation package education	Green
Complete Member at Large recruitment, selection, and onboarding	Yellow
Complete customer satisfaction survey process bi-annually and follow-up action plan by department	Green
Enhance RBA, Turn the Curve, Story Behind the Curve initiatives inside and outside of CHA programs	Green
Complete assessment of current facilities and report necessary capital investments needed IN FY 2024 budget	Grey
Complete assessment of current fleet and report necessary capital investments needed in FY 2024 budget	Grey
Secure and roll out of satellite location (including a mobile unit) once area has been identified by Strategy Team	Grey

Strategy	Status
Determine Care Center purpose (Kannapolis Building Renovations)	Yellow
Facility and staff safety and security	Green
Enhance budget timeline that requires managers to present their budgets to Leadership	Green
Support services metrics (year over year) (ex: billing denial rate)	Green
Maximize billing optimization (Care Management, Women's Health - deficit program, Behavioral Health); potential QI and training opportunities? (denials for PHPs)	Grey
Common language (department, division, program, classifications)	Yellow
Finalize AGENCY performance award (BONUS) criteria/process and timeline; develop and launch communication plan (split of proceeds to award, fund balance and to capital investment)	Yellow
Internal customer service survey (increasing response for better feedback)	Yellow
IT security enhancements - FY 23	Yellow
Single HRIS System	Yellow
Communication between Strategy and Ops	Yellow



Fiscal Year 2023 Strategic Goals: The Health of Our Community

Strategy	Status
Scorecards: Align external facing scorecards with population health themes ('subject areas' vs. department (Healthy People 2030)	Green
Scorecards: Develop internal facing scorecards to monitor performance measures aligned with AA's, industry standards (operations/monitoring metrics)	Green
Create and complete a process to assess all CHA programs to measure program design/development, program access and quality of service for all marginalized populations.	Yellow
Provide referrals for 80% of patients with needs identified through SDOH screeners in Pediatrics, Women's Health, and Community Health Worker programs	Red
Deploy SDOH Screener in WIC, CD, Dental, and Care Management	Green
Expand the Community Health Worker Program to Behavioral and Dental Health	Green
Increase physical activity across Cabarrus County through multi-sectoral collaboration	Yellow
Implement two Food as Medicine Initiatives	Red
Integrate Behavioral Health interventions within Dental, School Health, and Community Impact	Green
Implement an internal referral process to create a better patient experience (with the 5 year goal being a centralized call center)	Green

Strategy	Status
Mobile unit: planning complete and on order by Dec 2022	Green
Complete access assessment, identify and secure location for satellite service	Yellow
Assure at least four new Public Health workforce pipeline efforts. (early college(s), internships)	Yellow
Increase active volunteer engagement by 100% and double hours in FY 23 compared to FY22 (Formalize volunteer and intern on-boarding and experience - quantify) meaningful	Green
70% of CHA staff will complete a Health Risk Assessment (HRA)	Red
Establish a patient/client advisory board to improve and organize active community engagement.	Yellow
Complete two regional efforts in FY 23	Green
Engage in policy activities to advocate successfully for the passing of two local or state policies that improve public health.	Green





Budget Preparation Timeline





Major Shifts

FY 2023 to FY 2024

- End of COVID funds
- End of Youth Development Center Partnership
- End of federal Elevate Grant (*resubmitted for continuation*)
- Provision of jail based mental health services via partnership with Cabarrus County



COVID Funding Impacts

FY 2023 to FY 2024

- School Health Program
 - COVID funds provided Support Staff to work alongside School Nurses
- Communicable Disease Program
 - COVID funds used for testing, outreach, education

[This Photo](#) by Unknown Author is licensed under [CC BY-ND](#)



Key Initiatives

FY 2024

Staff Compensation

- Merit increase average of 3%
- Cost of living adjustment of 1%

- Strategic Planning
- Community Health Needs Assessment
- Medicaid Expansion impact analysis
- New site and Kannapolis renovation
- Unknown funding:
 - State Directed Grant/Allocation
 - Recurring Communicable Disease funds
- Pending Grants



Fiscal Year 2024 Goals

16 Goals



Data:

Use Data to Improve Health

2 strategies

Equity:

Develop Internal and External Practices, Programs and Policies that Achieve Equity

1 strategy

Social Determinants of Health:

Build and Sustain Collaborative Systems that Address SDOH

4 strategies

Organizational Function and Process:

Transform Agency Capacity, Culture and Practices to Achieve Excellence

9 strategies





Comparing Years: FY 23 and FY 24

FY 23 Current Budget	\$38,652,583
FY 24 Preliminary Budget	\$33,865,664
Total Decreased Funding	\$(4.7 million)

Salary Increases	\$415,001 (3% Merit; 1% COLA)
COVID Funding	\$(4,616,089)
Elevate Grant (new grant submitted for FY24)	\$(1,016,803)
Cabarrus Youth Development Program	\$(843,398)
Jail Based Behavioral Health Services	\$408,520
Concord Dental Renovations	\$541,078



FY 24 Preliminary Budget - Revenues

FY 24 Preliminary Budget \$33,865,664

Revenues for FY 2024

Funding Source	Amount	% of Overall Budget
County	\$10,994,140	32%
Intergovernmental Grants	\$ 9,048,413	27%
Billing	\$ 6,876,758	20%
Medicaid Cost Settlement & Quarterly Payments	\$ 2,819,900	8%
County Grants	\$ 2,004,229	6%
Miscellaneous	\$ 766,004	2%
Contributions/Private Grants	\$ 664,933	2%
Sales and Services	\$ 350,048	1%
Permits/Fees	\$ 341,239	1%
Fund Balance	\$ 0	



Departmental Budgets





Mandated Services





Environmental Health

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$1,414,052	\$1,756,045	\$1,849,405	5.32%
Expenses	\$1,429,941	\$1,756,045	\$1,849,405	

Major Department Highlights FY 23

- Digitized all On-Site Wastewater files for better customer experience, preservation, and office space
- Completed Standard #1 of FDA National Program Standards in the Food and Lodging Program
- Participated in a nationwide data collection of vector/mosquito surveillance for Cabarrus

Department Plans for FY 24

- Digitize filed pool plans and create public facing data base of specifications of all permitted pools
- Turn the electronic files for septic and well to be public facing and searchable
- Focus on high value community educational campaigns:
 1. Periodic well water sampling
 2. Lead poisoned children ingesting spices laden with lead
 3. Reducing mosquito breeding with the 'Tip N' Toss' campaign



Vital Records

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$63,913	\$72,743	\$75,660	4.01%
Expenses	\$70,154	\$72,743	\$75,660	

Major Department Highlights FY 23

- Reporting of NC deaths became fully electronic via the NCDAVE platform

Department Plans for FY 24

- NC Vital Records is actively engaged in moving the current electronic birth certificate registry system to NCDAVE



Communicable Disease

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$4,477,640	\$7,624,482	\$4,973,320	-35.77%
Expenses	\$4,145,338	\$7,624,482	\$4,973,320	

Major Department Highlights FY 23

- Fully integrated what was previously COVID Department work (investigations, NCEDSS entry) into traditional CD Department
- Collaborated with School Health, Cabarrus County Detention Center, long-term care facilities, congregate living facilities, and other internal CHA departments for alternative and robust immunization initiatives

Department Plans for FY 24

- CHA Mobile Unit ribbon cutting in June with programming to begin July 1st
- CD staff together, with Epidemiologist, will use data and analysis of communicable diseases to identify actionable steps



Direct Care Programs





Clinical Services

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$4,013,301	\$4,079,684	\$3,268,457	-19.88%
Expenses	\$3,816,726	\$4,079,684	\$3,268,457	

Major Department Highlights FY 23

- Formal implementation of Social Determinant of Health (SDOH) screeners in Women's Health and Pediatric clinics, utilizing integrated Community Health Workers to connect clients with referrals
- After six years, mutual decision with NC DJJ to end contract for health services at Cabarrus Youth Development Center, as that agency expands detention services and develops other strategies

Department Plans for FY 24

- Expansion of multi-disciplinary Lifestyle Medicine program in Pediatrics
- Formal needs assessment of current CHA clinical services clients in terms of accessibility and obtainability



Dental

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$4,803,695	\$5,660,866	\$6,068,373	7.20%
Expenses	\$3,708,063	\$4,381,468	\$4,988,480	13.85%

Major Department Highlights FY 23

- Dental patient navigator position added to work with Community Health Worker (onsite in dental 2 days a week) to help address patients' Social Determinant of Health needs
- Community Mobile continues to adjust to changes post-COVID with delayed entry into Cabarrus County Schools. Over 1300 students served in the mobile program (thru 5.4.23)

Department Plans for FY 24

- Concord Dental Renovation: Replace 12 dental operatories (existing equipment ~25 years old) and cabinetry to match Kannapolis and ensure high quality working conditions and patient care. 9 HVAC units will also be replaced during this process. Funding received from Cannon Trust (\$245,179) and BCBS Foundation (\$150,000)



Behavioral Health

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$131,275	\$1,130,920	\$2,014,348	78.12%
Expenses	\$147,966	\$1,130,920	\$1,964,348	73.69%

Major Department Highlights FY 23

- Expanded the team and began provided services at the Creamery location
- Began collaboration for jail-based services
- Appointment schedules are full; assessing how to continue to meet the growing demand

Department Plans for FY 24

- Work with consultant to complete Business Plan for strategic continued growth and community impact



Women, Infant and Children (WIC)

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$814,181	\$808,440	\$910,962	12.68%
Expenses	\$811,156	\$808,440	\$910,962	

Major Department Highlights FY 23

- Most WIC participants had transitioned back to in-office appointments by December 2022
- Provided an internship opportunity for two Nutrition students during the summer

Department Plans for FY 24

- As we transition off of State-Assisted Issuance in August, meet or exceed caseload utilization of 85%
- Increase total breastfeeding food packages to 40%



School Health

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$6,995,847	\$6,805,044	\$4,868,140	-28.46%
Expenses	\$6,979,729	\$6,805,044	\$4,868,140	

Major Department Highlights FY 23

- Implemented new electronic medical record.
- Provided multiple mental health focused training opportunities for School Health staff.
- Collaborated with Cabarrus Family Medicine Resident Program, Kannapolis City Schools, the Boys and Girls Club, and CHA Clinic to host community-based vaccine and health assessment clinics.

Department Plans for FY 24

- Utilize medical office assistant care managers to support school nurses.
- Fill all vacant school nurse positions.
- Pilot School Nurse Residency Program.
- ***add detail about COVID funds and no additional from state



Grants & Community Programs





Community Impact: Healthy Living, Community Health Workers

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$2,519,024	\$3,698,042	\$2,766,378	-26.62%
Expenses	\$2,502,914	\$3,769,754	\$2,766,378	

Major Department Highlights FY 23

- Minority Diabetes Prevention Program (MDPP): Granted recognition and expansion of work to include equity initiative to host Living Healthy with Diabetes and Chronic Disease Courses
- Full implementation of Lifestyle Medicine Initiative in partnership with Community Free Clinic and Atrium Health Kannapolis Family Medicine

Department Plans for FY 24

- Expansion of Lifestyle Medicine partnerships, i.e. Kannapolis YMCA and Lunch Plus Club
- MDPP expansion to teach courses surrounding diabetes management as opposed to pre-diabetes mgmt.



Social Determinants of Health: Care Management

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$1,504,400	\$1,631,131,	\$1,778,371	9.03%
Expenses	\$1,251,648	\$1,631,131	\$1,778,371	

Major Department Highlights FY 23

- Medicaid Prepaid Health Plan full compliance in all chart audits for both CMARC and CMHRP.
- Met Care Management benchmarks for rates of Active Care Management, Outreach and Engagement, and Utilization.
- Hosted the 1st Annual Community Baby Shower for members of our Care Management programs.

Department Plans for FY 24

- Continue improvement of in-person patient-centered interactions with care management members.
- Explore and develop long-term sustainability models for care management in partnership with Prepaid Health Plans



Support Services





General Administration

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$2,540,244	\$4,391,936	\$4,517,487	2.86%
Expenses	\$3,235,818	\$5,240,684	\$5,344,675	1.98%

Major Department Highlights FY 23

- Obtained NC Re-Accreditation status
- Billing for Behavioral Health began

Department Plans for FY 24

- New Concord Location
- Kannapolis Renovations
- Revamp training on Support Services procedures
- Gain efficiencies in billing



Information Technology

	FY 2022	FY 2023	FY 2024	% change FY 2023 to FY 2024
Revenue	\$808,966	\$933,758	\$774,763	-17.03%
Expenses	\$1,158,973	\$1,292,696	\$1,077,468	-16.65%

Major Department Highlights FY 23

- Completed multiple projects to improve CHA's cyber security.
- Supported expansion to our new Concord location, HRIS implementation, Environmental Health technology projects, and improved technology for dental mobile clinics

Department Plans for FY 24

- Support agency goals including new facility, mobile clinic roll-out, centralized services, and agency wide technology training



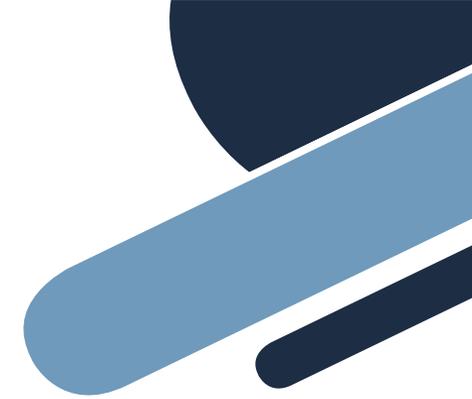
Fiscal Unknowns

Source	One-Year Amt.	Total Award Amt.
National Institutes of Health Grant	\$1.2M/year	\$12M total
Office of Population Affairs, Elevate Grant (Teen Pregnancy Prevention)	\$1.1M/year	\$5.5M total
CDC REACH Grant	\$1.5M/year	\$7.5M total
NC State Allocation via Dr. Kristin Baker	\$980,000	





Cabarrus Health Alliance



FY 24 Preliminary Budget	\$33,865,664
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Requested action: discussion of FY 2024 Preliminary Budget





THANK YOU!





K. Announcements

Chairperson Lara Pons, MD



L. Motion to Adjourn

Chairperson Lara Pons, MD



Supplementary Documents Linked to Agenda Items



Public Health Authority of Cabarrus County
Board Meeting Minutes
March 21, 2023

A regular meeting of The Public Health Authority Board was held on Tuesday, March 21, 2023.

Board members attended in-person at CHA.

Members Present:

Mark Spitzer, Vice-Chair
Dan Hagler, MD
Daryle Adams
Cecilia Plez
Asha Rodriguez
Chip Buckwell, Ed.D
Steve Morris
Kimberly Dehler, DDS

Members Absent: Lara Pons, MD, Chair

Staff Present: Erin Shoe, Raquesha Franklin, Sue Yates, Marcella Beam, Dr. Stephen Cathcart, Keon Lewis, Dr. Alicia Primus, Amy Potoczny, Virginia Fagg, Sarah Vingoe, Kristin Klinglesmith, Chrystal Swinger, Jamie Newman, Rolanda Forehand

CHA Legal Counsel: William Isenhour, Partner (Johnston Allison Hord Law Office)

Guests and Members of Public Present: none

CALL TO ORDER

Vice-Chair Mark Spitzer called the meeting to order at 5:39 pm.

ADOPTION OF THE AGENDA

Vice-Chair Mark Spitzer requested a motion to approve the agenda. Cecilia Plez moved. Kim Dehler seconded. Motion and approval carried unanimously.

APPROVAL OF THE MINUTES

Vice-Chair Mark Spitzer asked for a motion to approve the January 17, 2023, meeting minutes. Stephen Morris moved. Cecilia Plez seconded. Motion and approval carried unanimously.

Mark Spitzer thanked the leadership team for the significant changes to the Board agenda materials, the updated agenda, and the addition of the Board Binders.

Marcella Beam presented a brief overview of the new Board agenda. Marcella shared the convenient features of the packet which includes a home button in the corner of each slide and links to the larger documents in the appendices.

SPECIAL PRESENTATION – Staff Recognition

Keon Lewis was presented with the Mental Health America (MHA) - H. Keith Brunnemer Jr. award for making the most significant contribution(s) to mental health during the past year.

The Finance team (Sue & Karime) was acknowledged for CHA's Annual Comprehensive Financial Report being approved by the State Treasurer as well as the Federal Audit Clearing House. This achievement has been sent to the National Government Finance Officers Association for an award.

Thanks to Amy Potoczny, our Emergency Preparedness Coordinator, who led the effort for CHA to become the only local health department in the state of North Carolina that is Project Public Health Ready (PPHR). The goal of the PPHR program is to help local health departments (LHD) become more fully integrated into the response community and to be prepared to respond to any emergency. This designation was sought prior to the coronavirus and CHA was re-recognized in January 2023.

Mark Spitzer recognized Chrystal Swinger, Environmental Health Director, for a wonderful presentation about septic systems at the Kannapolis City Council Meeting. Mark Spitzer also announced that CHA received the Friend of Education Award at the Kannapolis City School foundation breakfast.

INFORMAL PUBLIC COMMENTS

No public comments.

REPORTS

Fiscal Year 2024 Benefits

Jamie Newman presented an overview of the Benefits for Fiscal Year 2024. She shared information about two Blue Cross Blue Shield benefit plans and highlighted additional benefits including paid volunteer hours, tuition reimbursement, weekly wellness time, and paid parental leave.

This benefits package became effective April 1, 2023.

Committee Report-Outs

- *Finance Committee* – Sue Yates presented the following reports.
 - *Financial Summary Report as of 2/28/23* – Sue shared the Financial Summary that includes revenues and expenditures, actuals for past and present fiscal year, and the year-to-date collected percentages.
 - Report changes: Medicaid Cost Settlement and Managed Care Quarterly Payment were highlighted and moved to the top for a more detailed read.
 - *CHA Snapshot Report as of 2/28/23* – Sue shared the CHA Snapshot that shows the budget, actuals, and year-to-date collected for each department.
 - Waiting on the final Medicaid Cost Settlement for the Dental Department. Once received, the presentation will be adjusted and presented in May 2023.
 - *Variance Report as of 2/28/23* – Sue presented the Variance Analysis which shows the budget and year-to-date actuals from December 2022 to December 2023.
 - The Medicaid Cost Settlement for Dental will be received in the 4th quarter. Revenue actuals do not include cost settlement predictions.

Health Director's Report

Erin Shoe presented the Health Directors Report and provided a few highlights.

- Completed the Department of Health and Human Services administrative/financial monitoring visit. We are in compliance and no discrepancies were identified.
- The Fiscal Year 2024 budget process has begun and the preliminary budget will be shared in May.
- Met with Cabarrus County Government Leadership and Finance Team regarding our FY24 budget request.
- Two (2) grants for at least \$12.5M are in development. One (1) from Office of Population Affairs for expansion of Elevate into three (3) new settings and multiple new Rowan Salisbury Schools; and one (1) from CDC for REACH for six Region IV counties.
- Improved technology for Mobile Dental x-rays leading to a 50% increase in the number of patients seen per day.
- School Health is partnering with Lions Club volunteers to hold mass vision screenings in CCS and KCS schools.
- Behavioral Health is expanding to include jail-based services. This expansion will include CHA assuming 4.5 positions from the county. The services will include clinical social work services, case management and program management.
- The scanning project for Environmental Health on-site files is projected to be completed in this fiscal year.
- Temporary Food Permit season is upon us! (Speedway events are ramping up).
- NC Accreditation review completed on March 2, 2023. Thank you to Dr. Pons, Mr. Spitzer, and Dr. Buckwell for representing the Board of Health.

CONSENT AGENDA Budget Revisions

Sue presented an overview of the Budget Revisions. There are currently six (6). Sue advised that WIC has received additional funding due to an increased case load. The Vital Strategies Grant was received for the Harm Reduction Program. There has been additional funding received from the State for the TB Program. Due to staff changes, the Elevate budget has been reduced. A Children WIN Grant was received to support the Walk Cabarrus.

Vice-Chair Mark Spitzer asked for a motion to approve the Budget Revisions. Daryle Adams moved. Stephen Morris seconded. Motion and approval carried unanimously.

Financial Policies

Sue advised there are two (2) policies up for review. The Finance Committee was able to review the following Finance Policies at an earlier meeting.

Reserve Policy and The Community Based Behavioral Health Eligibility Policy & Fee Waiver Policy.

There are currently no changes to either policy. The Reserve Policy is for maintaining an appropriate reserve in the fund balance to meet state statutes and sustain operations. The Community Based Behavioral Health Eligibility Policy & Fee Waiver Policy is in place to determine the financial and residency requirements for patients requesting services from the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA).

Vice-Chair Mark Spitzer asked for a motion to approve both Policies. Stephen Morris moved. Asha Rodriguez seconded. Motion and approval carried unanimously.

Environmental Fee Change

Chrystal presented an overview of the Environmental Health Fee Change for Board approval. Chrystal also shared the current and new revenue for each permit.

Repair Permit, Engineered Option Permit, Improvement Permit, Well Repair/Abandonment Permit, Pool Plan Review, and Limited Tattoo Permit.

Vice-Chair Mark Spitzer asked for a motion to approve the Environmental Health Fee Change. Dan Hagler moved. Daryle Adams seconded. Motion and approval carried unanimously.

Vice-Chair Mark Spitzer advised that the Consent Agenda will be a single vote moving forward.

BUSINESS AGENDA Tobacco 21 (T21 Resolution):

Virginia Fagg presented an overview of the T21 Resolution. Virginia shared the issues that face Cabarrus County, the State of North Carolina, and the United States. The Resolution supports: raising the legal age of purchase tobacco to 21; establishing Tobacco Retailer Permitting System to Protect NC Youth; and ensuring NC maintains over \$4 million in Synar grant funding.

Vice-Chair Mark Spitzer asked for a motion to approve the Tobacco 21 Resolution. Cecilia Plez moved. Kim Dehler seconded. Motion and approval carried unanimously.

Medicaid Expansion:

Marcella presented an overview on Medicaid Expansion. Approximately 10,277 people in Cabarrus County would gain access to coverage and closing the gap would create new jobs and help the economy. Marcella shared a fact sheet that outlined the monthly premium and estimated annual cost for a mother with a child, a veteran with a family, and a single woman. Closing the coverage gap would improve county public safety by connecting people with needed mental health and substance abuse disorder treatment.

Vice-Chair Mark Spitzer asked for a motion to approve the Medicaid Expansion Policy. Daryle Adams moved. Asha Rodriguez seconded. Motion and approval carried unanimously.

ANNOUNCEMENTS

CHA Leadership has created binders for the Board members. The binders were given to all Board members for review. Board members, along with Leadership members, will be able to review the following contents and keep them up to date all year-round. Erin shared that the Board members are welcome to take the binders home if they feel the need. Contents include:

Articles of Incorporation, Bylaws, Corporate Resolution, Policies, Committee Charters & Memberships, Board of Health Contact List, Organization Chart, NALBOH: Board Responsibilities, Acronym Glossary, Strategic Plan, Community Health Needs Assessment, State of the County Health Reports, and Results-Based Accountability (RBA).

Vice-Chair Mark Spitzer encouraged members to provide feedback as they review to help improve communication moving forward. Feedback should be sent to Erin Shoe, Public Health Director.

MOTION TO ADJOURN

No further business to come before the Board.

Vice-Chair Mark Spitzer requested a motion to adjourn the meeting. Stephen Morris moved. Kim Dehler seconded the motion. Motion and approval carried unanimously.

The meeting was adjourned at 6:40pm.

The next meeting of the board will be May 16, 2023, at 5:30pm.

Lara Pons, MD, Chair
Public Health Authority Board of Commissioners

ATTEST

Erin Shoe, MPH
Public Health Director

Minutes Taken by Raquesha B. Franklin

DRAFT

CHA Public Health Director's Report

May 16, 2023

Human Resources

- Learning Management System implementation will be complete by the end of May 2023
- ADP Human Resources Information System on target for July 2024
- Job classification and grade restructuring will be complete by the end of June 2023

Finance

- ADP payroll conversion on target for July FY224
- Preliminary Audit was completed in May
- Preliminary budget preparation was completed and shared with Leadership

Grants

- In the month of April, CHA applied for two (2) funding opportunities for a total of approx. \$13M. One is to the Office of Population Affairs for Teenage Pregnancy Prevention. The other is to CDC for Racial and Ethnic Approaches to Community Health (REACH).
- Over \$25M is pending award determination.
- CHA has received \$510,000 thus far for FY24 funding for Integrated Behavioral Health and Emergency Dental Treatment for Uninsured Children and Pregnant Women.

Information Technology

- Conducted tabletop exercise for CHA's Cyber Security Incident Response and Continuity of Operations plans.

Clinical Services

- Continuing to work closely with CCNC Provider Relations Representative to manage patient attribution lists and moving the needle on quality measures in Pediatrics
- Continuing to grow Lifestyle Medicine services in the pediatric clinic
- Continuation grant has been submitted through Office of Rural Health to support behavioral health services in Pediatrics and Women's' Health

Dental Health

- Dental received notice of funding for 3rd (and final) year of Office of Rural Health Funding (\$150,000). This grant aims to increase dental access to underserved minority populations identified by community partners
- Akilah Lunsford, Dental Clinic Manager, completed 2 week long courses at NC State regarding OSHA standards and policies.
- Dr. Steel served on a panel discussing dental policy changes and reimbursement strategies for Blue Cross NC Foundation.

School Health

- School Health held an end of year meeting at CHA on May 8th. Nurses have 5 weeks remaining in this school year and will be busy compiling data and wrapping up a busy year.
- May 12th will be the last day COVID testing is offered by School Health staff. School nurses will continue to distribute home COVID tests.
- May 19th is the last day of work for COVID ELC School Health support staff.

Behavioral Health (BH)

- BH officially took over all jail-based behavioral health services at the Cabarrus County detention center on April 1st. This is an opportunity for expanding opportunities for mental wellness across all sectors.
- The BH director and operations manager attended a national behavioral health conference and will be able to bring some innovative strategies to the BH department and to the agency as a whole.
- BH operations manager attended a state wide event hosted by the NC Injury and Violence Prevention Branch where she participated in a panel and facilitated a break out session.

Communicable Disease (CD) (Adult Health)

- May 11th was the end of the Public Health Emergency. We will still be administering COVID vaccines to the public for free. Department of Public Health anticipates privatization sometime in the fall.
- CD is working with the Epi team to revamp the CD Board report for the fall. The focus is on gathering data, analyzing, and intervention.

- The CD Integration team will come to an end on 5/19/2023. Rollover funds will focus on the Mobile Unit Program.
- CD continues to collaborate with the BH program. We will be meeting to discuss processes to help streamline the interdisciplinary team.
- A Program Manager for the mobile unit has been hired.
- The mobile unit is completed. It will be delivered at the end of May and a ribbon-cutting ceremony is scheduled for the beginning of June.

Centralized Services and Public Health Informatics

- Implemented updated staffing model to manage Internal Referrals and resume supporting Appt Desk calls and expand to Dental calls (Implementation goal – mid/late summer)
- Collaborating with other department agencies to outline future goals, metrics, and responsibilities for Centralized Services.
- Developed CureMD Super User group and established recurring meetings to optimize EHR use – currently focused on updating integrated SDOH screener to auto-report to LHD-HAS.

Healthy Living Programs

- Continuing the Get Moving Campaign as a component of Walk Cabarrus to increase physical activity across the county.
- Planning for the annual Walk 2 Win event in partnership with the Cannonballers on June 10th.

Environmental Health

- The scanning of all septic files is now concluded and the transfer of data to CHA will be finalized by mid-May
- Food and Lodging received their certification of completion from the FDA for achieving Standard #1 – Regulatory Foundation

Healthy Cabarrus

- Participated in panel interviews for Cabarrus County Behavioral Health Director who will oversee the county's behavioral health contract, including the new facility. Also served on panel for the county's new behavioral health facility operator.
- Presented draft Cabarrus Housing Collaborative Action Plan, which includes strategies recommended and led by non-profits and city/county departments.
- Working with CK Rider and the Reentry Alliance to develop a Cabarrus County Transportation Simulation.

Equity

- CHASM Summit:
 - 226 Total Participants (67% in person, 33% virtual)
 - 98% reported they learned one thing new to incorporate into their daily work/practice
 - 90% respondents rated the summit a 7 or higher
 - Anticipated revenue - \$16,900

Communications and Marketing

- Healthy Living will be running YouTube and digital ads to promote overall healthy lifestyles, there will be program specific ad placement for MDPP (Diabetes Prevention classes) as well
- Triple P will run an advertising campaign to promote the importance of mental health in relation to parenting and will be targeting dads
- With STD/STI rates on the rise in Cabarrus County, messaging will increase to encourage people to get tested. Engagement includes CHA CD Department will have a booth again this year at PrideFest – Marketing covered registration expense.

Community Health/Social Determinants of Health (Family Care Coordination)

- Cayla Ifill has accepted the Teen Pregnancy Prevention Initiative (TPPI) Program Coordinator position. She will be working within Kannapolis Middle School.
- The Elevate team was accepted to present at the 2023 Innovation Exchange on May 10th and 11th in Washington DC. Staff will share the engagement of Cabarrus and Rowan County community partners who have collectively developed action plans to address adolescent sexual health, mental health, and academic success.

Performance/Quality Improvement and Accreditation

- Cabarrus Health Alliance received NC Local Health Department Re-Accreditation status.
- Social Determinants of Health Screener: With the Centralized Services Team handling all internal referrals, the PMQI Team is working to establish a system for external referrals with the Community Health Workers.
- All departments have updated existing data on internal agency performance and external public facing scorecards.

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#1

Date: 5/16/2023

Amount: \$ (7,053)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget for decreased payments for Post Partum Newborn home visits.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265832-6415-260	Medicaid-PPNB HV	\$ -	\$ 280	\$ -	\$ 280
00265832-6438-260	Medicaid Settlement-NB/PPHV	\$ -	\$ 1,838	\$ -	\$ 1,838
00265832-6637-260	Private Insurance-PPNB	\$ -	\$ 287	\$ -	\$ 287
00265832-6417-260	Medicaid Managed Care	\$ 20,000	\$ -	\$ 9,458	\$ 10,542
00295832-9101-260	Salaries & Wages-PPNB HV	\$ 11,594	\$ -	\$ 9,733	\$ 1,861
00295832-9640-260	Ins&Bonds-PPNB HV	\$ 145	\$ -	\$ 125	\$ 20
00295832-9659-260	UnempComp-PPNB HV	\$ 15	\$ -	\$ 10	\$ 5
00295832-9230-260	WrkrsComp-PPNB HV	\$ 70	\$ -	\$ 65	\$ 5
00295832-9102-260	PT>1000 Hrs-PPNBHV	\$ -	\$ 1,879	\$ -	\$ 1,879
00295832-9355-260	Other Operation Costs	\$ -	\$ 793	\$ -	\$ 793
00295832-9447-260	Outsourced Services-PPNB	\$ -	\$ 208	\$ -	\$ 208

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#2

Date: 5/16/2023

Amount: \$ (248,626)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Dental cost study allocations.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265855-6438-162	Medicaid Settlement-MobileDent	\$ 5,000	\$ 10,751	\$ -	\$ 15,751
00265855-6438-182	Medicaid Settlement-DCM	\$ 5,000	\$ 36,058	\$ -	\$ 41,058
00265855-6438-41400	Medicaid Settlement	\$ 1,359,979	\$ 120,195	\$ -	\$ 1,480,174
00265855-6438-4140A	Medicaid Settlement-KDental	\$ 890,748	\$ -	\$ 415,630	\$ 475,118
00295855-9101-162	Salaries & Wages-Dental Mobile	\$ 63,200	\$ -	\$ 4,157	\$ 59,043
00295855-9101-182	Salaries & Wages-DCM	\$ 63,200	\$ -	\$ 9,426	\$ 53,774
00295855-9101-41400	Salaries & Wages - Dental	\$ 1,468,753	\$ -	\$ 185,043	\$ 1,283,710
00295855-9205-41400	Group Hosp Ins Dental	\$ 189,910	\$ -	\$ 50,000	\$ 139,910

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#3

Date: 5/16/2023

Amount: \$ 114,065

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for additional funds for cost study allocations and decreased funds for the 340B Program.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6438-131	Medicaid Settlement	\$ -	\$ 8,639	\$ -	\$ 8,639
00265865-6438-235	Medicaid Settlement	\$ 60	\$ 2,101	\$ -	\$ 2,161
00265865-6438-45100	Medicaid Settlement-CD Grant	\$ -	\$ 3,138	\$ -	\$ 3,138
00265865-6438-45510	Medicaid Settlement-TB Grant	\$ 864	\$ 10,310	\$ -	\$ 11,174
00265865-6438-55410	Medicaid Settlement-HIV/STD	\$ 4,180	\$ 53,308	\$ -	\$ 57,488
00265865-6438-57150	Medicaid Settlement-Imm Action	\$ 24,332	\$ 101,016	\$ -	\$ 125,348
00265865-6807-090	340B Program Income-Pharmacy	\$ -	\$ 30,750	\$ -	\$ 30,750
00265865-6417-146	Medicaid Managed Care	\$ 30,000	\$ -	\$ 17,040	\$ 12,960
00265865-6438-146	Medicaid Settlement	\$ 8,831	\$ -	\$ 3,157	\$ 5,674
00265865-6807-235	340B Program Income-PrEP	\$ 75,000	\$ -	\$ 75,000	\$ -
00295865-9201-146	Social Security-Flu/Pneumonia	\$ 75	\$ 40	\$ -	\$ 115
00295865-9630-131	Dues & Subs-IT	\$ 1,000	\$ 100	\$ -	\$ 1,100
00295865-9365-57150	Pharmacy-IAP	\$ 110,000	\$ 75,787	\$ -	\$ 185,787
00295865-9320-45100	Printing & Binding-CD	\$ 300	\$ 1,101	\$ -	\$ 1,401
00295865-9447-45100	Contracted Services-CD	\$ 1,500	\$ 1,287	\$ -	\$ 2,787
00295865-9347-45100	Med Records Supplies-CD	\$ 250	\$ 190	\$ -	\$ 440
00295865-9355-45100	Other Operation Costs	\$ -	\$ 80	\$ -	\$ 80
00295865-9659-45100	UnempComp-CD	\$ 425	\$ 30	\$ -	\$ 455
00295865-9360-45100	Medical Supplies - CD	\$ 4,200	\$ 450	\$ -	\$ 4,650
00295865-9101-45100	Salaries & Wages - CD	\$ 292,861	\$ 35,000	\$ -	\$ 327,861

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#4

Date: 5/16/2023

Amount: \$ 93,750

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for DFC due to funder year vs CHA year differences.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6293-504	HHS/CenterDiseaseControl-DFC	\$ 31,250	\$ 93,750	\$ -	\$ 125,000
00295845-9101-504	Salaries & Wages - DFC	\$ 16,352	\$ 43,804	\$ -	\$ 60,156
00295845-9201-504	Social Security - DFC	\$ 1,014	\$ 3,411	\$ -	\$ 4,425
00295845-9202-504	Medicare - DFC	\$ 237	\$ 798	\$ -	\$ 1,035
00295845-9205-504	Group Hospital Insurance - DFC	\$ 1,722	\$ 5,521	\$ -	\$ 7,243
00295845-9206-504	HRA - DFC	\$ 309	\$ 1,078	\$ -	\$ 1,387
00295845-9210-504	Retirement - HRA	\$ 1,979	\$ 6,679	\$ -	\$ 8,658
00295845-9211-504	401K Match	\$ 327	\$ 1,101	\$ -	\$ 1,428
00295845-9230-504	Workers' Compensation - DFC	\$ 98	\$ 330	\$ -	\$ 428
00295845-9640-504	Insurance & Bonds - DFC	\$ 204	\$ 274	\$ -	\$ 478
00295845-9659-504	Unemployment Comp - DFC	\$ 24	\$ 60	\$ -	\$ 84
00295845-9301-504	Office Supplies - DFC	\$ 150	\$ 187	\$ -	\$ 337
00295845-9320-504	Printing & Binding - DFC	\$ 50	\$ 190	\$ -	\$ 240
00295845-9331-504	Minor Office Equipment & Furn	\$ -	\$ 3,383	\$ -	\$ 3,383
00295845-9355-504	Other Operation Costs - DFC	\$ 4,285	\$ 6,099	\$ -	\$ 10,384
00295845-9447-504	Contracted Services - DFC	\$ 3,500	\$ 7,000	\$ -	\$ 10,500
00295845-9611-504	Mileage - DFC	\$ -	\$ 291	\$ -	\$ 291
00295845-9630-504	Dues & Subscriptions	\$ -	\$ 300	\$ -	\$ 300
00295845-9635-504	Training & Education - DFC	\$ 1,000	\$ 1,880	\$ -	\$ 2,880
00295845-9356-504A	Special Program Supplies-DFC Indirect	\$ -	\$ 11,364	\$ -	\$ 11,364

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#5

Date: 5/16/2023

Amount: \$ 89,610

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for State funds allocated due to number of inspections in FY22.

Transfer Between Programs

To budget for an increased in fees for Environmental Health and Food and Lodging.

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265805-6200-47520	CHA Grant - Food & Lodging	\$ 5,000	\$ 27,654	\$ -	\$ 32,654
00265805-6510-47520	Temp Food Est Fees-F&L	\$ 18,576	\$ 2,000	\$ -	\$ 20,576
00265805-6288-47520	NACCHO Grant-Food & Lodging	\$ 24,511	\$ 9,511	\$ -	\$ 34,022
00265805-6345-47520	Assoc of Food and Drug Official	\$ 33,345	\$ -	\$ 9,511	\$ 23,834
00295805-9103-47520	PartTime<1000 Hrs-F&L	\$ -	\$ 19,195	\$ -	\$ 19,195
00295805-9230-47520	Workers'Comp F&L	\$ 4,457	\$ 4,380	\$ -	\$ 8,837
00295805-9351-47520	Hardware-F&L	\$ -	\$ 52	\$ -	\$ 52
00295805-9355-47520	Other Operation Costs-F&L	\$ 250	\$ 3,229	\$ -	\$ 3,479
00295805-9570-47520	Service Contracts-F&L	\$ 9,745	\$ 444	\$ -	\$ 10,189
00295805-9860-47520	Equipment & Furniture	\$ 25,000	\$ 44,894	\$ -	\$ 69,894
00295805-9640-47520	Insurance & Bonds-F&L	\$ 9,284	\$ -	\$ 4,289	\$ 4,995
00295805-9659-47520	UnempComp-F&L	\$ 1,298	\$ -	\$ 236	\$ 1,062
00265805-6508-47510	Environmental Health Fees	\$ 262,184	\$ 59,956	\$ -	\$ 322,140
00295805-9210-47510	Retirement-Env Hlth	\$ 36,235	\$ 19,020	\$ -	\$ 55,255
00295805-9230-47510	Workers' Comp-Env Hlth	\$ 1,797	\$ 4,652	\$ -	\$ 6,449
00295805-9640-47510	Insurance & Bonds-Env Hlth	\$ 3,743	\$ 337	\$ -	\$ 4,080
00295805-9659-47510	UnempComp-EH	\$ 500	\$ 314	\$ -	\$ 814
00295805-9301-47510	Office Supplies-Env Hlth	\$ 900	\$ 1,400	\$ -	\$ 2,300
00295805-9320-47510	Printing & Binding	\$ 500	\$ 735	\$ -	\$ 1,235
00295805-9346-47510	Fuel-Env Hlth	\$ 16,628	\$ 12,284	\$ -	\$ 28,912
00295805-9355-47510	Other Oper Costs-Env Hlth Gran	\$ 25,000	\$ 15,000	\$ -	\$ 40,000
00295805-9635-47510	Training & Ed-Env Hlth	\$ 9,848	\$ 3,199	\$ -	\$ 13,047
00295805-9860-47510	Equipment & Furniture-Env Hlth	\$ 35,000	\$ -	\$ 35,000	\$ -

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#6

Date: 5/16/2023

Amount: \$ 43,605

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To adjust budget for CD for increase in fees collected.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6411-50619	Federal Emergency Mgmt Agency	\$ -	\$ 2,510	\$ -	\$ 2,510
00265865-6415-45100	Medicaid - CD	\$ -	\$ 3,615	\$ -	\$ 3,615
00265865-6417-45100	Medicaid Managed Care	\$ -	\$ 5,098	\$ -	\$ 5,098
00265865-6637-131	Private Insurance-Int Travel	\$ 9,500	\$ 4,500	\$ -	\$ 14,000
00265865-6672-131	Patient Fees- Int. Travel	\$ 24,000	\$ 10,987	\$ -	\$ 34,987
00265865-6415-55410	Medicaid-HIV/STD	\$ 2,000	\$ 1,778	\$ -	\$ 3,778
00265865-6417-55410	Medicaid Managed Care	\$ 10,000	\$ 6,845	\$ -	\$ 16,845
00265865-6637-55410	Pvt Ins-HIV/STD	\$ 3,000	\$ 8,272	\$ -	\$ 11,272
00295865-9447-235	Outsourced Services	\$ 10,000	\$ 14,986	\$ -	\$ 24,986
00295865-9365-146	Pharmacy-Flu & Pneumonia	\$ 10,300	\$ 3,028	\$ -	\$ 13,328
00295865-9101-50619	Salaries & Wages-C19CR	\$ 4,036	\$ 24,424	\$ -	\$ 28,460
00295865-9107-45100	Contracted Personal Svcs-CD	\$ -	\$ 1,167	\$ -	\$ 1,167

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#7

Date: 5/16/2023

Amount: \$ (107,060)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To adjust budget for Recovery Supportive Housing Grant due to delayed State contract.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6281-406	NC DHHS DMH/DD/SAS-RSH	\$ 400,000	\$ -	\$ 107,060	\$ 292,940
00295845-9101-406	Salaries & Wages-RSH	\$ 103,423	\$ -	\$ 16,226	\$ 87,197
00295845-9205-406	Group Hospital Insurance-RSH	\$ 9,243	\$ -	\$ 2,000	\$ 7,243
00295845-9206-406	HRA-RSH	\$ 2,387	\$ -	\$ 250	\$ 2,137
00295845-9210-406	Retirement-RSH	\$ 13,506	\$ -	\$ 2,000	\$ 11,506
00295845-9230-406	Workers' Compensation-RSH	\$ 871	\$ -	\$ 801	\$ 70
00295845-9640-406	Insurance & Bonds-RSH	\$ 1,543	\$ -	\$ 1,232	\$ 311
00295845-9659-406	Unemployment Comp-RSH	\$ 100	\$ -	\$ 50	\$ 50
00295845-9301-406	Office Supplies-RSH	\$ 1,100	\$ -	\$ 355	\$ 745
00295845-9320-406	Printing & Binding-RSH	\$ 420	\$ -	\$ 273	\$ 147
00295845-9331-406	Minor Office Equipment-RSH	\$ 7,420	\$ -	\$ 7,420	\$ -
00295845-9335-406	Food-RSH	\$ 2,200	\$ -	\$ 660	\$ 1,540
00295845-9447-406	Outsourced Services-RSH	\$ 139,360	\$ -	\$ 92,030	\$ 47,330
00295845-9611-406	Mileage-RSH	\$ 1,456	\$ -	\$ 956	\$ 500
00295845-9635-406	Training & Education-RSH	\$ 13,617	\$ -	\$ 13,617	\$ -
00295845-9356-406A	Special Program Supplies-RSH	\$ 27,124	\$ -	\$ 4,415	\$ 22,709
00295845-9102-406	Part Time > 1000 Hours-RSH	\$ -	\$ 2,000	\$ -	\$ 2,000
00295845-9355-406	Other Operation Costs-RSH	\$ 66,000	\$ 33,225	\$ -	\$ 99,225

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#8

Date: 5/16/2023

Amount: \$ 57,484

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for the new Jail Based Behavioral Health program.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265877-6904-521	Contribution from Cabarrus Cty	\$ -	\$ 57,484	\$ -	\$ 57,484
00295877-9101-521	Salaries & Wages-BHJBS	\$ -	\$ 32,994	\$ -	\$ 32,994
00295877-9202-521	Medicare-BHJBS	\$ -	\$ 2,046	\$ -	\$ 2,046
00295877-9205-521	Group Hospital Insurance-BHJBS	\$ -	\$ 478	\$ -	\$ 478
00295877-9206-521	HRA-BHJBS	\$ -	\$ 2,393	\$ -	\$ 2,393
00295877-9210-521	Retirement-BHJBS	\$ -	\$ 694	\$ -	\$ 694
00295877-9211-521	401K Match-BHJBS	\$ -	\$ 4,002	\$ -	\$ 4,002
00295877-9230-521	Workers' Compensation-BHJBS	\$ -	\$ 660	\$ -	\$ 660
00295877-9301-521	Office Supplies-BHJBS	\$ -	\$ 300	\$ -	\$ 300
00295877-9320-521	Printing & Binding-BHJBS	\$ -	\$ 50	\$ -	\$ 50
00295877-9331-521	Minor Office Equip&Furn-BHJBS	\$ -	\$ 9,000	\$ -	\$ 9,000
00295877-9611-521	Mileage-BHJBS	\$ -	\$ 50	\$ -	\$ 50
00295877-9356-521A	Special Program Supplies Indirect	\$ -	\$ 4,817	\$ -	\$ 4,817

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#9

Date: 5/16/2023

Amount: \$ 44,681

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for the Behavioral Health LiveWell program billing revenues.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265877-6415-409	Medicaid Reimbursement-LW	\$ -	\$ 114	\$ -	\$ 114
00265877-6417-409	Medicaid Managed Care-LW	\$ -	\$ 37,789	\$ -	\$ 37,789
00265877-6637-409	Private Insurance-LiVeWell	\$ -	\$ 3,373	\$ -	\$ 3,373
00265877-6664-409	Medicare Reimbursement	\$ -	\$ 105	\$ -	\$ 105
00265877-6672-409	Patient Fees-LiVeWell	\$ -	\$ 3,300	\$ -	\$ 3,300
00295877-9101-409	Salaries & Wages-LiVeWell	\$ -	\$ 35,253	\$ -	\$ 35,253
00295877-9201-409	Social Security-LiVeWell	\$ -	\$ 1,930	\$ -	\$ 1,930
00295877-9202-409	Medicare-LiVeWell	\$ -	\$ 451	\$ -	\$ 451
00295877-9205-409	Group Hospital Insurance-LW	\$ -	\$ 1,801	\$ -	\$ 1,801
00295877-9206-409	HRA-LiVeWell	\$ -	\$ 347	\$ -	\$ 347
00295877-9210-409	Retirement-LiVeWell	\$ -	\$ 3,776	\$ -	\$ 3,776
00295877-9211-409	401K Match-LiVeWell	\$ -	\$ 623	\$ -	\$ 623
00295877-9611-409	Mileage-LiVeWell	\$ -	\$ 500	\$ -	\$ 500

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#10

Date: 5/16/2023

Amount: \$ (16,275)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To adjust budget for the Behavioral Health County ARP Grant due to changes in staffing projections.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265877-6903-399	Cabarrus County ARP Funding-BH	\$ 444,820	\$ -	\$ 16,275	\$ 428,545
00295877-9320-399	Printing & Binding	\$ 1,108	\$ -	\$ 978	\$ 130
00295877-9355-399	Other Operation Costs	\$ 2,322	\$ -	\$ 1,485	\$ 837
00295877-9611-399	Mileage-BH	\$ 450	\$ -	\$ 250	\$ 200
00295877-9635-399	Training & Education-BH	\$ 8,250	\$ -	\$ 2,315	\$ 5,935
00295877-9356-399A	Special Program Supplies-BH	\$ 44,719	\$ -	\$ 15,190	\$ 29,529
00295877-9101-399	Salaries & Wages-BH	\$ 274,783	\$ 1,962	\$ -	\$ 276,745
00295877-9301-399	Office Supplies-BH	\$ 250	\$ 320	\$ -	\$ 570
00295877-9360-399	Medical Supplies-BH	\$ -	\$ 37	\$ -	\$ 37
00295877-9570-399	Service Contracts-BH	\$ 21,123	\$ 1,624	\$ -	\$ 22,747

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#11

Date: 5/16/2023

Amount: \$ (108,720)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To adjust budget for the STOP grant to adjust for the grant extension.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6344-373	Department of Justice-STOP	\$ 310,406	\$ -	\$ 108,720	\$ 201,686
00295845-9301-373	Office Supplies-STOP	\$ 3,500	\$ -	\$ 3,184	\$ 316
00295845-9320-373	Printing & Binding-STOP	\$ 800	\$ -	\$ 550	\$ 250
00295845-9331-373	Minor Office Equip & Furn-STOP	\$ 5,500	\$ -	\$ 5,500	\$ -
00295845-9355-373	Other Operation Costs-STOP	\$ 76,117	\$ -	\$ 48,540	\$ 27,577
00295845-9447-373	Contracted Services-STOP	\$ 120,362	\$ -	\$ 44,152	\$ 76,210
00295845-9611-373	Mileage-STOP	\$ 1,500	\$ -	\$ 96	\$ 1,404
00295845-9635-373	Training & Education-STOP	\$ 7,500	\$ -	\$ 5,250	\$ 2,250
00295845-9355-373A	Other Operation Costs-STOP ID	\$ 15,924	\$ -	\$ 1,528	\$ 14,396
00295845-9420-373	Telecommunications-STOP	\$ 400	\$ 80	\$ -	\$ 480

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#12

Date: 5/16/2023

Amount: \$ 4,000

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for funds received for Mosquito and Tick Suppression Agreement Addendum.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265805-6200-50908	CHA Grant-Mos&Tick Suppression	\$ -	\$ 4,000	\$ -	\$ 4,000
00295805-9101-50908	Salaries & Wages-MTS	\$ -	\$ 1,050	\$ -	\$ 1,050
00295805-9201-50908	Social Security-MTS	\$ -	\$ 150	\$ -	\$ 150
00295805-9202-50908	Medicare-MTS	\$ -	\$ 35	\$ -	\$ 35
00295805-9205-50908	Group Hospital Insurance-MTS	\$ -	\$ 215	\$ -	\$ 215
00295805-9206-50908	HRA-MTS	\$ -	\$ 28	\$ -	\$ 28
00295805-9210-50908	Retirement-MTS	\$ -	\$ 302	\$ -	\$ 302
00295805-9211-50908	401K Match-MTS	\$ -	\$ 50	\$ -	\$ 50
00295805-9330-50908	Tools & Minor Equipment-MTS	\$ -	\$ 2,170	\$ -	\$ 2,170

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#13

Date: 5/16/2023

Amount: \$ 25,483

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for additional funds received for Social Determents of Health Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6293-372	HHS/CenterDiseaseControl-SDOH	\$ 31,250	\$ 25,483	\$ -	\$ 56,733
00295845-9101-372	Salaries & Wages-SDOH	\$ 16,886	\$ 9,458	\$ -	\$ 26,344
00295845-9201-372	Social Security-SDOH	\$ 1,047	\$ 717	\$ -	\$ 1,764
00295845-9202-372	Medicare-SDOH	\$ 245	\$ 165	\$ -	\$ 410
00295845-9205-372	Group Hospital Insurance	\$ 1,980	\$ 990	\$ -	\$ 2,970
00295845-9206-372	HRA-SDOH	\$ 355	\$ 217	\$ -	\$ 572
00295845-9210-372	Retirement-SDOH	\$ 2,043	\$ 2,456	\$ -	\$ 4,499
00295845-9640-372	Insurance & Bonds-SDOH	\$ 211	\$ 150	\$ -	\$ 361
00295845-9659-372	Unemployment Comp-SDOH	\$ 27	\$ 33	\$ -	\$ 60
00295845-9320-372	Printing & Binding-SDOH	\$ -	\$ 23	\$ -	\$ 23
00295845-9331-372	Minor Office Equipment & Furn	\$ -	\$ 939	\$ -	\$ 939
00295845-9335-372	Food	\$ -	\$ 876	\$ -	\$ 876
00295845-9355-372	Other Operation Costs-SDOH	\$ 3,442	\$ 838	\$ -	\$ 4,280
00295845-9447-372	Outsourced Services-SDOH	\$ 3,000	\$ 8,621	\$ -	\$ 11,621

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#14

Date: 5/16/2023

Amount: \$ 59,055

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for additional billing funds received for pediatrics in Clinical Services.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6415-200	Medicaid-PedPC	\$ 30,000	\$ 5,700	\$ -	\$ 35,700
00265875-6417-200	Medicaid Managed Care-PPC	\$ 471,475	\$ 40,000	\$ -	\$ 511,475
00265875-6441-200	Carolina Access Case Mgmt	\$ 15,000	\$ 10,000	\$ -	\$ 25,000
00265875-6637-200	Private Ins-PedPC	\$ 7,141	\$ 859	\$ -	\$ 8,000
00265875-6672-200	Patient Fees-PedPC	\$ 14,260	\$ 2,464	\$ -	\$ 16,724
00265875-6676-200	Kannapolis City School System	\$ 1,560	\$ 500	\$ -	\$ 2,060
00265875-6675-200	Cabarrus County School System	\$ 4,680	\$ -	\$ 468	\$ 4,212
00295875-9635-200	Training&Ed-PedPC	\$ 3,000	\$ 500	\$ -	\$ 3,500
00295875-9107-200	Contracted Personal Services	\$ -	\$ 1,167	\$ -	\$ 1,167
00295875-9360-200	MedicalSupplies-PedPC	\$ 3,000	\$ 2,100	\$ -	\$ 5,100
00295875-9447-200	Contracted Services-PPC	\$ 5,000	\$ 2,756	\$ -	\$ 7,756
00295875-9101-200	Salaries&Wages-Pediatric PC	\$ 346,649	\$ 57,681	\$ -	\$ 404,330
00295875-9640-200	Insurance&Bonds-PedPC	\$ 7,050	\$ -	\$ 2,833	\$ 4,217
00295875-9230-200	Workers'Comp-PedPC	\$ 3,268	\$ -	\$ 2,316	\$ 952

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#15

Date: 5/16/2023

Amount: \$ (112,082)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget for Population Health funding; funds will be used in FY24.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6442-507	CCofSP-PopulationHealth	\$ 139,227	\$ -	\$ 112,082	\$ 27,145
00295875-9101-507	Salaries & Wages-PopHealth	\$ 104,000	\$ -	\$ 103,987	\$ 13
00295875-9102-507	Part Time > 1000 Hrs-PopHealth	\$ 6,200	\$ -	\$ 6,200	\$ -
00295875-9201-507	Social Security-PopHealth	\$ 1,450	\$ -	\$ 1,449	\$ 1
00295875-9202-507	Medicare-PopHealth	\$ 7,353	\$ -	\$ 7,352	\$ 1
00295875-9205-507	Group Hospital Ins-PopHealth	\$ 1,320	\$ -	\$ 1,318	\$ 2
00295875-9206-507	HRA-PopHealth	\$ 12,100	\$ -	\$ 12,099	\$ 1
00295875-9210-507	Retirement-PopHealth	\$ 4,729	\$ -	\$ 4,727	\$ 2
00295875-9211-507	401K Match-PopHealth	\$ 600	\$ -	\$ 599	\$ 1
00295875-9230-507	Workers' Comp-PopHealth	\$ 125	\$ -	\$ 124	\$ 1
00295875-9640-507	Insurance & Bonds-PopHealth	\$ 1,250	\$ -	\$ 1,249	\$ 1
00295875-9659-507	Unemployment Comp-PopHealth	\$ 100	\$ -	\$ 99	\$ 1
00295875-9331-507	Minor Office Equip&Furn-PopHea	\$ -	\$ 2,325	\$ -	\$ 2,325
00295875-9355-507	Other Oper Costs-PopHealth	\$ -	\$ 24,796	\$ -	\$ 24,796

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#16

Date: 5/16/2023

Amount: \$ (1,261,144)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget for the Regional WorkForce Agreement Addendum.

Transfer Between Programs

Funds will be carryover for FY24.

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6200-50621	CHA Grant - PH Reg WF	\$ 3,154,849	\$ -	\$ 1,261,144	\$ 1,893,705
00295865-9101-50621	Salaries & Wages-PH Reg WF	\$ 833,327	\$ -	\$ 61,000	\$ 772,327
00295865-9104-50621	Temp - Part&Full Time - PH Reg	\$ 12,000	\$ -	\$ 2,000	\$ 10,000
00295865-9201-50621	Social Security-PH Reg WF	\$ 43,006	\$ -	\$ 28,000	\$ 15,006
00295865-9202-50621	Medicare-PH Reg WF	\$ 10,058	\$ -	\$ 6,900	\$ 3,158
00295865-9205-50621	Group Hospital Ins-PH Reg WF	\$ 29,827	\$ -	\$ 16,000	\$ 13,827
00295865-9206-50621	HRA-PH Reg WF	\$ 5,280	\$ -	\$ 1,800	\$ 3,480
00295865-9210-50621	Retirement-PH Reg WF	\$ 85,070	\$ -	\$ 55,000	\$ 30,070
00295865-9211-50621	401K Match-PH Reg WF	\$ 13,874	\$ -	\$ 10,000	\$ 3,874
00295865-9230-50621	Workers' Comp-PH Reg WF	\$ 4,322	\$ -	\$ 33,000	\$ (28,678)
00295865-9301-50621	Office Supplies-PH Reg WF	\$ 6,170	\$ -	\$ 3,500	\$ 2,670
00295865-9320-50621	Printing & Binding-PH Reg WF	\$ 65,000	\$ -	\$ 60,000	\$ 5,000
00295865-9331-50621	Minor Office Equip & Furn-PH	\$ 365,500	\$ -	\$ 355,000	\$ 10,500
00295865-9355-50621	Other Oper Costs-PH Reg WF	\$ 95,000	\$ -	\$ 88,000	\$ 7,000
00295865-9420-50621	Telecommunications-PH Reg WF	\$ 10,000	\$ -	\$ 9,000	\$ 1,000
00295865-9447-50621	Outsourced Services-PH Reg WF	\$ 1,036,092	\$ -	\$ 115,000	\$ 921,092
00295865-9611-50621	Mileage-PH Reg WF	\$ 15,750	\$ -	\$ 10,000	\$ 5,750
00295865-9635-50621	Training & Education	\$ 515,402	\$ -	\$ 400,000	\$ 115,402
00295865-9640-50621	Insurance & Bonds-PH Reg WF	\$ 8,671	\$ -	\$ 6,834	\$ 1,837
00295865-9659-50621	Unemployment Comp-PH Reg WF	\$ 500	\$ -	\$ 165	\$ 335
00295865-9325-50621	Postage-PH Reg WF	\$ -	\$ 55	\$ -	\$ 55

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#17

Date: 5/16/2023

Amount: \$ (61,329)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget funding needed from Support Services for Healthy Cabarrus as other funding was identified.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265815-6803-41100	Miscellaneous Revenue	\$ 186,347	\$ -	\$ 57,429	\$ 128,918
00265815-6805-41100	Contributions & Private Donat	\$ 1,000	\$ -	\$ 900	\$ 100
00265815-6806-41100	Sale of Assets-Gen Ad	\$ 3,500	\$ -	\$ 3,000	\$ 500
00295845-9101-122	Salaries & Wages-Healthy Cab	\$ 107,946	\$ -	\$ 24,566	\$ 83,380
00295845-9102-122	Part Time>1000 Hrs Healthy Cab	\$ 45,778	\$ -	\$ 20,209	\$ 25,569
00295845-9201-122	Social Security-Healthy Cab	\$ 9,530	\$ -	\$ 2,588	\$ 6,942
00295845-9202-122	Medicare-Healthy Cab	\$ 2,229	\$ -	\$ 3,852	\$ (1,623)
00295845-9205-122	Group Hospital Ins Healthy Cab	\$ 7,097	\$ -	\$ 987	\$ 6,110
00295845-9206-122	HRA - Healthy Cabarrus	\$ 2,600	\$ -	\$ 3,763	\$ (1,163)
00295845-9210-122	Retirement - Healthy Cab	\$ 18,600	\$ -	\$ 4,954	\$ 13,646
00295845-9211-122	401K Match	\$ 9,074	\$ -	\$ 7,633	\$ 1,441
00295845-9230-122	Workers' Comp Healthy Cab	\$ 922	\$ -	\$ 693	\$ 229
00295845-9640-122	Insurance & Bonds-HC	\$ 1,921	\$ -	\$ 904	\$ 1,017
00295845-9659-122	UnempComp-HlthyCabarrus	\$ 147	\$ 18	\$ -	\$ 165
00295845-9301-122	Office Supplies-Hlthy Cab	\$ -	\$ 100	\$ -	\$ 100
00295845-9320-122	Printing & Binding-HC	\$ -	\$ 240	\$ -	\$ 240
00295845-9335-122	Food	\$ -	\$ 3,400	\$ -	\$ 3,400
00295845-9355-122	Other Operation Costs-HC	\$ -	\$ 1,100	\$ -	\$ 1,100
00295845-9420-122	Telecommunications-HC	\$ -	\$ 330	\$ -	\$ 330
00295845-9611-122	Mileage-Hlthy Cab	\$ -	\$ 117	\$ -	\$ 117
00295845-9630-122	Dues & Subscriptions	\$ -	\$ 1,290	\$ -	\$ 1,290
00295845-9635-122	Trng & Ed-Hlthy Cab	\$ -	\$ 2,225	\$ -	\$ 2,225

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____

Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#18

Date: 5/16/2023

Amount: \$ 24,816

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for additional Elevate funding due to carryover.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6289-184	DHHS/OPA-Elevate	\$ 1,001,403	\$ 24,816	\$ -	\$ 1,026,219
00295845-9230-184	Workers' Comp-Elevate	\$ 1,196	\$ -	\$ 665	\$ 531
00295845-9640-184	Insurance & Bonds-Elevate	\$ 3,034	\$ -	\$ 675	\$ 2,359
00295845-9659-184	Unemployment Comp-Elevate	\$ 430	\$ 21	\$ -	\$ 451
00295845-9355-184	Other Operation Costs-Elevate	\$ 253,997	\$ 7,916	\$ -	\$ 261,913
00295845-9447-184	Contracted Services-Elevate	\$ 298,500	\$ 18,219	\$ -	\$ 316,719

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#19

Date: 5/16/2023

Amount: \$ 73,325

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for additional ELC SH Liaison funding due to carryover.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265840-6200-50361	CHA Grant-ELCRSSHL	\$ -	\$ 73,325	\$ -	\$ 73,325
00295840-9101-50361	Salaries & Wages-ELSRSSHL	\$ -	\$ 30,974	\$ -	\$ 30,974
00295840-9201-50361	Social Security-ELCRSSHL	\$ -	\$ 1,819	\$ -	\$ 1,819
00295840-9202-50361	Medicare-ELCRSSHL	\$ -	\$ 425	\$ -	\$ 425
00295840-9205-50361	Group Hospital Ins-ELCRSSHL	\$ -	\$ 7,243	\$ -	\$ 7,243
00295840-9206-50361	HRA-ELCRSSHL	\$ -	\$ 1,387	\$ -	\$ 1,387
00295840-9210-50361	Retirement-ELCRSSHL	\$ -	\$ 3,559	\$ -	\$ 3,559
00295840-9211-50361	401K Match-ELCRSSHL	\$ -	\$ 587	\$ -	\$ 587
00295840-9230-50361	Workers' Comp-ELCRSSHL	\$ -	\$ 1	\$ -	\$ 1
00295840-9325-50361	Postage-ELCRSSHL	\$ -	\$ 275	\$ -	\$ 275
00295840-9640-50361	Insurance & Bonds-ELCRSSHL	\$ -	\$ 4	\$ -	\$ 4
00295840-9659-50361	Unemployment Comp-ELCRSSHL	\$ -	\$ 1	\$ -	\$ 1
00295840-9301-50361	Supplies - ELCRSSHL	\$ -	\$ 1,600	\$ -	\$ 1,600
00295840-9320-50361	Printing & Binding - ELCRSSHL	\$ -	\$ 3,500	\$ -	\$ 3,500
00295840-9331-50361	Minor Office Equipment - ELCRSSHL	\$ -	\$ 1,200	\$ -	\$ 1,200
00295840-9355-50361	Other Operational - ELCRSSHL	\$ -	\$ 20,500	\$ -	\$ 20,500
00295840-9611-50361	Mileage - ELCRSSHL	\$ -	\$ 250	\$ -	\$ 250

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____

Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#20

Date: 5/16/2023

Amount: \$ (9,268)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget for Triple P to reflect actuals.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6200-58760	CHA Grant-TripleP	\$ 86,713	\$ -	\$ 9,268	\$ 77,445
00295845-9101-58760	Salaries & Wages-TripleP	\$ 48,006	\$ -	\$ 219	\$ 47,787
00295845-9109-58760	Salary Adjustments-TripleP	\$ 1,365	\$ -	\$ 1,365	\$ -
00295845-9205-58760	GrpHospIns-TripleP	\$ 5,588	\$ -	\$ 200	\$ 5,388
00295845-9211-58760	401K Match	\$ 987	\$ -	\$ 177	\$ 810
00295845-9230-58760	WorksComp-TripleP	\$ 296	\$ -	\$ 199	\$ 97
00295845-9640-58760	Ins&Bonds-TripleP	\$ 617	\$ -	\$ 188	\$ 429
00295845-9355-58760	OtherOperCosts-TripleP	\$ 16,024	\$ -	\$ 5,009	\$ 11,015
00295845-9635-58760	Trng&Educ-TripleP	\$ 2,500	\$ -	\$ 2,166	\$ 334
00295845-9659-58760	UnempComp-TripleP	\$ 76	\$ 5	\$ -	\$ 81
00295845-9320-58760	Printing & Binding-TripleP	\$ -	\$ 48	\$ -	\$ 48
00295845-9611-58760	Mileage-TripleP	\$ 50	\$ 202	\$ -	\$ 252

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#21

Date: 5/16/2023

Amount: \$ (208,807)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget for SUN funding; funds will be used in FY24.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265877-6902-410	Cabarrus County Grant Funds	\$ 236,100	\$ -	\$ 208,807	\$ 27,293
00295877-9101-410	Salaries & Wages-SUN	\$ 115,296	\$ -	\$ 104,010	\$ 11,286
00295877-9201-410	Social Security-SUN	\$ 7,148	\$ -	\$ 6,200	\$ 948
00295877-9202-410	Medicare-SUN	\$ 1,672	\$ -	\$ 1,450	\$ 222
00295877-9205-410	Group Hospital Insurance-SUN	\$ 14,486	\$ -	\$ 10,209	\$ 4,277
00295877-9206-410	HRA-SUN	\$ 2,774	\$ -	\$ 2,687	\$ 87
00295877-9210-410	Retirement-SUN	\$ 13,985	\$ -	\$ 12,130	\$ 1,855
00295877-9211-410	401K Match-SUN	\$ 2,306	\$ -	\$ 2,000	\$ 306
00295877-9230-410	Workers' Compensation-SUN	\$ 692	\$ -	\$ 689	\$ 3
00295877-9640-410	Insurance & Bonds-SUN	\$ 1,441	\$ -	\$ 1,429	\$ 12
00295877-9659-410	Unemployment Comp-SUN	\$ 200	\$ -	\$ 198	\$ 2
00295877-9301-410	Office Supplies-SUN	\$ 2,100	\$ -	\$ 1,800	\$ 300
00295877-9331-410	Minor Office Equip & Furn-SUN	\$ 10,000	\$ -	\$ 7,007	\$ 2,993
00295877-9335-410	Food-SUN	\$ 5,000	\$ -	\$ 4,500	\$ 500
00295877-9355-410	Other Operation Costs-SUN	\$ 24,000	\$ -	\$ 20,500	\$ 3,500
00295877-9447-410	Outsourced Services-SUN	\$ 15,000	\$ -	\$ 15,000	\$ -
00295877-9635-410	Training & Education-SUN	\$ 20,000	\$ -	\$ 20,000	\$ -
00295877-9102-410	Part Time > 1000 Hours-SUN	\$ -	\$ 1,000	\$ -	\$ 1,000
00295877-9320-410	Printing & Binding-SUN	\$ -	\$ 2	\$ -	\$ 2

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#22

Date: 5/16/2023

Amount: \$ (346,661)

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To reduce budget for Cabarrus Youth Development Center due to contract ending.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6449-245	Cabarrus Youth Development Cen	\$ 843,398	\$ -	\$ 346,661	\$ 496,737
00295875-9101-245	Salaries & Wages-CabYDC	\$ 560,466	\$ -	\$ 201,746	\$ 358,720
00295875-9102-245	Part Time > 1000 Hrs - CabYDC	\$ 48,114	\$ -	\$ 30,079	\$ 18,035
00295875-9109-245	Salary Adjustments-CabYDC	\$ 16,220	\$ -	\$ 16,220	\$ -
00295875-9201-245	Social Security-CabYDC	\$ 38,862	\$ -	\$ 15,594	\$ 23,268
00295875-9202-245	Medicare-CabYDC	\$ 9,089	\$ -	\$ 3,647	\$ 5,442
00295875-9205-245	Group Hospital Ins - CabYDC	\$ 57,362	\$ -	\$ 28,965	\$ 28,397
00295875-9206-245	HRA - CabYDC	\$ 10,560	\$ -	\$ 5,077	\$ 5,483
00295875-9210-245	Retirement - CabYDC	\$ 75,843	\$ -	\$ 30,590	\$ 45,253
00295875-9211-245	401K Match-CabYDC	\$ 12,536	\$ -	\$ 8,803	\$ 3,733
00295875-9230-245	Workers' Comp - CabYDC	\$ 3,761	\$ -	\$ 2,818	\$ 943
00295875-9640-245	Insurance & Bonds - CabYDC	\$ 7,835	\$ -	\$ 3,647	\$ 4,188
00295875-9659-245	UnemployComp - CabYDC	\$ 750	\$ -	\$ 111	\$ 639
00295875-9635-245	Training & Education-CabYDC	\$ 2,000	\$ -	\$ 2,000	\$ -
00295875-9104-245	Temp PT & FT - CabYDC	\$ -	\$ 2,331	\$ -	\$ 2,331
00295875-9420-245	Telecommunications	\$ -	\$ 305	\$ -	\$ 305

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#23

Date: 5/16/2023

Amount: \$ 1,332,636

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for additional funding for School Health ELC.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265840-6200-50362	CHA Grant-ELC-SH	\$ 1,825,090	\$ 1,332,636	\$ -	\$ 3,157,726
00295840-9101-50362	Salaries & Wages-ELC-SH	\$ 296,751	\$ 23,834	\$ -	\$ 320,585
00295840-9102-50362	Part Time>1000 Hours-ELC-SH	\$ 10,250	\$ 25,630	\$ -	\$ 35,880
00295840-9104-50362	Temp-Part & Full Time-ELC-SH	\$ 820	\$ 33,079	\$ -	\$ 33,899
00295840-9107-50362	Contracted Personnel-ELC-SH	\$ 1,088,550	\$ 985,547	\$ -	\$ 2,074,097
00295840-9201-50362	Social Security-ELC-SH	\$ 19,525	\$ 4,297	\$ -	\$ 23,822
00295840-9202-50362	Medicare-ELC-SH	\$ 4,494	\$ 943	\$ -	\$ 5,437
00295840-9205-50362	Group Hospital Ins-ELC-SH	\$ 27,741	\$ 14,522	\$ -	\$ 42,263
00295840-9206-50362	HRA-ELC-SH	\$ 4,871	\$ 2,527	\$ -	\$ 7,398
00295840-9210-50362	Retirement-ELC-SH	\$ 35,264	\$ 7,350	\$ -	\$ 42,614
00295840-9659-50362	Unemployment Comp-ELC-SH	\$ 492	\$ 114	\$ -	\$ 606
00295840-9355-50362	Other Operation Costs-ELC-SH	\$ 133,245	\$ 3,590	\$ -	\$ 136,835
00295840-9447-50362	Outsourced Services	\$ -	\$ 14,232	\$ -	\$ 14,232
00295840-9635-50362	Training & Education-ELC SH	\$ 20,500	\$ 220,179	\$ -	\$ 240,679
00295840-9103-50362	Part Time<1000 Hours-ELC-SH	\$ 2,050	\$ -	\$ 1,850	\$ 200
00295840-9230-50362	Workers' Comp-ELC-SH	\$ 930	\$ -	\$ 298	\$ 632
00295840-9640-50362	Insurance & Bonds-ELC-SH	\$ 3,874	\$ -	\$ 1,060	\$ 2,814

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#24

Date: 5/16/2023

Amount: \$ 91,514

Type of Adjustment:

Health Director: Erin Shoe

Internal Transfer Within Program

Purpose of Request: To budget for funding received for Opioid Abatement from Cabarrus County.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265877-6902-523	Cabarrus County Grant Funds - COA	\$ -	\$ 91,514	\$ -	\$ 91,514
00295877-9360-523	Medical Supplies - COA	\$ -	\$ 72,744	\$ -	\$ 72,744
00295877-9355-523	Other Operational - COA	\$ -	\$ 14,270	\$ -	\$ 14,270
00295877-9692-523	Public Relations/Marketing-COA	\$ -	\$ 4,500	\$ -	\$ 4,500

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____



**SUBJECT: PUBLIC HEALTH & PRIMARY CARE SERVICES
ELIGIBILITY POLICY**

EFFECTIVE DATE: July 1999

REVISION DATE(S): June 2000; September 2002; January 2004; August 2006;
November 13, 2007; June 17, 2008; July 30, 2009; July 26, 2010;
December 20, 2011; January 30, 2013; June 10, 2013; September 27,
2013; September 26, 2014; April 6, 2016; May 9, 2017; April 18, 2018;
March 11, 2019; April 30, 2020; November 8, 2021; May 31, 2022

DATE OF LAST REVIEW: June 2000; September 2002; January 2004; August 2006; November 13,
2007; June 17, 2008; July 30, 2009; July 26, 2010; December 20, 2011;
January 30, 2013; June 10, 2013; September 27, 2013; September 26,
2014; December 30, 2015; April 6, 2016; May 9, 2017; April 18, 2018;
March 11, 2019; April 30, 2020; March 24, 2021; November 8, 2021; May
31, 2022; May 16, 2023

POLICY STATEMENT: The purpose of this policy is to determine the financial and residency requirements for patients requesting services from the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This policy covers all public health services, pediatric primary care services and extensive maternal health services. The guidelines for the NC Department of Health & Human Services Purchase of Medical Care Services Payment Programs **are not** part of this policy. Those guidelines can be found online at <https://publichealth.nc.gov/lhd/pomcs.htm>. The WIC program has specific eligibility guidelines, which are partially incorporated in this policy. The complete WIC eligibility guidelines are documented in the NC WIC Interim Program Manual, which can be found online at <http://www.nutritionnc.com/wic/crossroads.htm>. Eligibility guidelines for dental health services are not part of this policy.

CHA shall assure that no person, on the grounds of race, color, age, religion, sex, marital status, immigration status, national origin or otherwise qualified handicapped individual, solely by reason of his/her handicap (unless otherwise medically indicated), be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity.

1. FINANCIAL REQUIREMENTS:

The following public health programs: Family Planning, Maternal Health and Child Health, are mandated to see patients at 100% of poverty and below, and Medicaid patients. Primary care services not covered by state and/or federal grant funds will have fees and copays assessed.

CHA will see patients for all public health services, regardless of income status, except for WIC.(1)

(1) Patients who have HMO and/or PPO insurance will be encouraged, but cannot be required, to see their primary care physician for public health services.

Applicants are eligible for WIC if their gross family income is no more than 185% of the Federal Poverty Income Guidelines. The income scales for public health services will be updated according to state guidelines (usually annually) per program, and patients will be placed on the sliding scale according to their income and family size. The Family Planning, Child Health, and Pediatric Primary Programs utilize the 101-250% sliding fee scale. The Maternal Health Program utilizes the 100-200% sliding fee scale. The Breast and Cervical Cancer Program utilizes the recommended program's poverty level scale. Charges for Adult Primary Care services **will not** be adjusted on a sliding scale. Patients who receive only adult primary care services, regardless of income, will be charged in full; therefore, income will not be assessed. Patients who have an HMO or PPO insurance plan listing another agency as their primary care provider and are requesting primary care services from CHA will be referred to their primary care physician for services.

2. RESIDENCY REQUIREMENTS:

Public Health:

Due to Federal/State program rules, patients who apply for Family Planning, STD, and Immunization public health program services must be seen regardless of income or residency status. Only NC residents may apply for the NC WIC program. Persons requesting program services are not required to apply for Medicaid.

Maternity services will be available for individuals who choose CHA. CHA will give priority to Cabarrus County or Kannapolis City residents and the Clinic Director or designee can deny or restrict services to out of county residents based on demand for services, capacity and caseload of clinic. The Clinic Director or designee must approve any exceptions for clients requesting services in the Maternal Health Clinic. Patients may be seen in the Maternal Health Clinic if they have current Carolina Access III from a county with a Carolina Access contract (Rowan, Stanly, Mecklenburg) (this does not include Presumptive Medicaid). Members with one of our contracted health plans can be seen in Maternal Health regardless of county due to contract guidelines.

Child Health and Pediatric Primary Care services will be available for individuals who choose CHA from birth to age 21. CHA will give priority to Cabarrus County or Kannapolis City residents and the Clinic Director or designee can deny or restrict services to out of county residents at any time based on demand for services, capacity and caseload of clinic. The Clinic Director or designee must approve any exceptions for clients requesting services. Patients will be seen for Child Health or Pediatric Primary Care if they have current Carolina Access III from a county with a Carolina Access contract (Rowan, Stanly, Mecklenburg) (this does not include Presumptive Medicaid). Members with one of our contracted health plans will be seen regardless of county due to contract guidelines. Established Child Health patients no longer residing in county will be seen regardless of payor source if they choose.

Proof of Residency:

Proof of residency (with patient's name, parent or guardian if minor) will be required at time of eligibility process for Child Health and/or Maternal Health services. Patients and or additional family members may be requested to provide proof of residency. The following sources may be used:

- Current utility bill (current – within past two months) with their name and address (bills printed off the internet are not acceptable); or

- Driver's license; or
- Official ID issued by NCDMV; or
- Current rent receipt or rental agreement on official company form with address (current – within past two months); or
- Official Cabarrus County school enrollment/registration form with child(ren)'s address; or
- Matricula Consular may be used for proof of address
- DSS correspondence

3. ASSESSMENT OF FAMILY SIZE & INCOME:

Determining family size (economic unit):

To use the Poverty Income Guidelines, the family size must be calculated. A family is defined as a group of related or non-related individuals who are living together as one economic unit. Individuals are considered members of a single family or economic unit when their production of income and consumption of goods are related.

A key rule to apply to all participants, including minors, is that an economic unit must have its own source of income. For example, a pregnant teenager with no income must be considered part of a larger economic unit that provides her support. Also, groups of individuals living in the same house with other individuals may be considered a separate economic unit. For example, two sisters and their respective children who live in the same house are separate economic units if each sister supports herself and her children.

If an unemancipated minor, (2) requesting Family Planning services, does not request confidential contact, the parents' income and insurance information should be taken if a parent is available to provide this information. If a parent is not available, the patient is considered a family of one and only her income is assessed.

Any participant requesting confidential services should be treated as a "family of one" and considered on the basis of the patient's resources alone.

A pregnant woman is counted as two in determining family size for the maternal health program. This increased family size may be used to certify her or any other categorically eligible family members. If multiple births are expected, family size should be increased by the number of expected births. Proof of multiple births is not required.

In some cases, counting a fetus in determining family size conflicts with the client's cultural, religious, or personal beliefs. In these situations, this policy can be waived and the family size would not be increased.

Other examples of economic units are:

- a foster child assigned by DSS is a family of one with income considered to be that paid to the foster parent for support of the child. A foster child cannot confer adjunct income eligibility on family members.

(2) Unemancipated minor – A minor, (under the age of 18), who *is* under a parent or guardian's care and responsibility. A minor, who is married and living with his/her spouse, is not an unemancipated minor.

- a student maintaining a separate residence and receiving most of her/his support from her/his parents or guardians may be counted as a dependent of the family or be considered a family of one according to the income of the student for the family planning program because this group is extremely high-risk for unintended pregnancy. A self-supporting student maintaining a separate residence would be a separate economic unit.
- an individual or family in an institution is considered a separate economic unit. For example, if a mother and her children were staying in a shelter for battered women, the income of the other residents is not included.

Determining Income:

In determining income, it is important to remember that a person's income must be counted if he/she is counted as a family member.

Income information reported during the financial eligibility screening for one program can be used for other programs offered in the agency, rather than to re-verify income or rely solely on the client's self-report.

When necessary to determine income, telephone confirmation of past employment termination dates may be required for clients stating they are no longer employed or recent job termination. The Employment Security Commission and other databases may be used to verify income of applicants or members of their household unit. We reserve the right to verify by telephone any information needed to help in determining eligibility such as employment, verification of household members and income information without compromising confidentiality for those that seek confidential services. Medical release and assignment of benefits form will be given to patients to sign when presenting for services.

Documentation of Income:

Documentation of income will not be required for mandated services such as Sexually Transmitted Diseases, Tuberculosis, Communicable Diseases and Immunizations.

Documentation of income is required for all sliding fee scale services except for Family planning services. Family Planning clients must be informed of the need to bring income information at time of appointment. If a Family Planning client's income cannot be verified after reasonable attempts to do so, eligibility for sliding fee will be based on the client's self-reported income. . Gross income shall be used in fee determinations and shall be defined as the combined cash income received by the economic unit (all members in household contributing to the family unit) from the following sources listed in this section.

An applicant will be required and told to bring income/address information on the date of service or they will be certified at 100% on the sliding scale fee and expected to pay at time of services with the exception of Family Planning services.(3) Applicants have the option to be rescheduled if not able to bring in proof of income. Eligibility will not be retroactive if income information is brought in at a later date for all programs. All patients must present their health insurance or Medicaid card at each visit and those who receive Medicaid may be exempt from income eligibility determinations for some services.

(3) If a patient refuses to be certified or does not bring appropriate information to complete certification, this will be noted in our patient management system for documentation of refusal/lack of appropriate information.

SOURCES OF INCOME:

Income from the following sources should be counted:

- Salaries, wages, overtime pay, commissions, fees, tips
- Earnings from self-employment
- Interest earned on investments
- Periodic trust fund payments
- Public assistance money
- Unemployment compensation
- Alimony payments
- Child support payments (cannot consider as income for Family Planning)
- Military allotments
- Social Security benefits
- Veteran's Administration benefits
- Retirement and pension payments
- Worker's Compensation
- Educational stipends in excess of the cost of tuition and books
- Income tax refunds (annual – not quarterly)
- Allowances paid for basic living expenses
- Regular contributions from individuals not living in the household
- All other sources of cash income except those specifically excluded
- Supplementary Security Income (SSI) benefits
- Prize winnings
- Bank statements (only use for SSI benefits)
- Cash earnings, contributions received
- Disability
- Dividends

Income from the following should not be counted:

- Irregular income that a child earns from babysitting, lawn mowing, or other tasks
- Proceeds from the sale of an asset
- Withdrawals from a bank account
- Gifts
- Inheritances
- Life insurance proceeds or one time settlements
- Military housing benefits (on base or off)
- Payments under the Low Income Energy Assistance Act
- Assistance to child or families for Free Lunch and Food Stamps
- Payments received under the Job Training Partnership Act
- Payments to volunteers under Title I (VISTA) and Title II (RSVP, foster grandparents and others) of the Domestic Volunteer Service Act of 1973

TIME FRAME:

To determine gross income, agency staff should consider the income of the family for the past 12 months, the family's current income or the family's income from the past six months; whichever best reflects the

family's status. Current income is defined as the income received by the household during the month (4.3 weeks) prior to application. The six month formula must be used to determine eligibility of unemployed persons. Income will be determined six months back and six months forward to total 12 months. There may be other sources of income to consider from the prior months (e.g., unemployment compensation, and child support) in determining income.

Following are some examples in which annual income must be used rather than the six month formula:

- self-employed persons, including any business or seasonally employed persons whose income fluctuates throughout the year.
- patients that provide services or goods for cash would be considered self-employed and would need to provide proof of current taxes.
- a family member on temporary leave of absence (maternal, paternal, family leave, or extended vacation).
- teachers paid on a 10-month basis, who are temporarily on leave during the summer months.

COMPUTING INCOME:

To determine annual or monthly income when you have hourly wages, weekly wages, or bi-weekly wages, use the following approach.

(hourly wage)	x	(hours worked/ weekly)	x	(52)	=	(Annual Income)
(hourly wage)	x	(hours worked/ biweekly)	x	(26)	=	(Annual Income)
(hourly wage)	x	(hours worked/ bimonthly)	x	(24)	=	(Annual Income)
(hourly wage)	x	(hours worked/ weekly)	x	(4.3)	=	(Average Monthly Income)
(hourly wage)	x	(hours worked/ biweekly)	x	(2.15)	=	(Average Monthly Income)
(hourly wage)	x	(hours worked/ bimonthly)	x	(2)	=	(Average Monthly Income)

To convert net income to gross income multiply by 1.25. Multiply gross income by .25 and deduct amount to obtain net income.

When computing income, amounts will not be rounded until data is entered in the computer system.

ZERO INCOME:

If the applicant reports zero or very little income, the application must include an explanation of what the family is actually living on. In most cases, a statement of zero income would be acceptable only when the applicant lives on income from sources not counted (see Source of Income List).

Applicant's reporting no income must have a Third-Party Confirmation Letter completed by a reliable third party knowledgeable of the applicant's family income. Reliable third parties are limited to staff of a social service agency, church, relief organization, shelter, legal aid society, school counselor or nurse. Relatives of the applicant or members of the economic unit or CHA employees cannot be third party verifiers. The Third-Party Confirmation Letter must be signed, dated, include a telephone number and on official letterhead. This letter will be scanned into the patient management system. If a Family Planning client who is reporting no income, is unable to provide a Third-Party Confirmation Letter at the time of their appointment, a statement of their income will be accepted.

When necessary to determine income, telephone confirmation of past employment termination dates may be required for clients stating no employment or recent job termination.

INSURANCE:

The patient management system should include the following information about the patient's health insurance coverage:

- Insurance company name
- Policy number
- Insurance company address and telephone number
- Whether or not the patient is covered by the policy
- Whether or not the coverage is an HMO or prepaid plan
- Any known waiting period requirements or benefits exclusions
- Whether or not there are any out-of-network benefits with their HMO plan

The accompanying parent/guardian of an unemancipated minor or a patient requesting confidential services with appropriate insurance benefits for requested public health services would be given the opportunity to choose whether or not to have the insurance filed. This is to avoid breaching the patient's confidentiality in the home via notification from insurance company (EOB) of services received at CHA. The insured party may not be aware of the patient's request for services.

Patients who receive public health services, will be certified and placed on the sliding scale fee and charged accordingly for services not covered by their insurance with the exception of any applicable copays. Copays are the patients' responsibility and will not be placed on the sliding scale fee. (4)(5) Family Planning clients who have insurance that is being filed, will not be charged more than their sliding fee discount.

Patients who have an HMO or PPO insurance plan listing another agency as their primary care provider and are requesting primary care services from CHA will be referred to their assigned primary care physician for services.

VERIFICATION OF INCOME:

An applicant's reported income can be verified several ways by looking at the applicant's:

- W-2 Form (if represents total income)
- Income Tax Form (If annual income is used they must be validated by a stamp of the tax preparer or an email confirmation for an on-line verification if prepared electronically.)
- Earnings Statement (pay stub)

An applicant's income will be reported in our patient management system for public health services.

(4) Patients who request public health services and have an HMO or PPO insurance plan listing another agency as their primary care provider will be encouraged, but cannot be required, to see their primary care provider for services. The patient will be given the opportunity to choose to have their income assessed to determine charges or to see their primary care physician; however the patient will not be refused services. Patients are responsible for any visit copays.

(5) All charges (deductible, denied amounts, etc.) will be billed to the client at their eligibility percentage rate for that program service.

An Income Statement should be completed at the annual income screening, or whenever a change has occurred in the income status of the family/household unit. This statement also includes an authorization giving CHA the right to verify this information. The eligibility screening will be good for one year unless there has been a change in the income status and confirmation will be required at each visit.

Since program services are based upon current federal poverty income guidelines anyone found giving false information will be recertified for services and changes noted on eligibility worksheet. If the eligibility is completed electronically, then the patient will sign the income statement at the time eligibility is completed or at their first appointment. If the eligibility is completed in person, then the income statement will be signed at the time of the eligibility appointment. This will be signed by the interviewer as well. The Income Statement will become part of the patient record in our patient management system.

Cabarrus Health Alliance Board Chairman

Date

**SUBJECT: PUBLIC HEALTH & PRIMARY CARE SERVICES
FEE POLICY**

EFFECTIVE DATE: July, 1999

REVISION DATE(S): June, 2000; September 2002; January 2004; August 2006;
November 13, 2007; June 17, 2008; July 26, 2010; December 20,
2011; September 27, 2013; September 26, 2014; May 9, 2017;
October 26, 2017; August 1, 2018; September 29, 2021; May 31,
2022

DATE OF LAST REVIEW: June, 2000; September 2002; January 2004; August 2006;
November 13, 2007; June 17, 2008; July 30, 2009; July 26, 2010;
December 20, 2011; January 14, 2013; September 27, 2013;
September 26, 2014; December 30, 2015; December 30, 2016;
May 9, 2017; October 26, 2017; August 1, 2018; August 1, 2019;
July 30, 2020; July 26, 2021; September 29, 2021; May 31, 2022;
May 16, 2023

POLICY STATEMENT: This policy is being written to define and implement charges for public health and primary care services rendered by the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This policy does not include dental services. This policy may be revised at any time if necessary and will be reviewed at least annually.

Fees for the CHA services are authorized in accordance with a plan recommended by the CHA Board of Directors when they are not otherwise prohibited by law.

FEES

A master list of charges for all services rendered will be updated as needed and no less than annually. The Board can request to review these charges at any time according to board policy. (1)

Fees will be determined by studying the cost of providing the service and also a Geographic Adjustment Factor (GAF) and/or Customized Fee Analyzer may be used to determine charges.

SLIDING FEE SCALES

Sliding fee scales received from the state will be utilized for the public health programs supported by state/federal dollars. Assessment of family size and income (according to guidelines from the CHA Eligibility Policy) will be applied to determine individual's charges. Primary care services not covered by state and/or federal grant funds will have fees and copays assessed.

PRIMARY CARE

For non-mandated services, flat rate fees will be established.

PROGRAM SERVICES

When a client has been assessed according to eligibility guidelines for public health program

(1) See CHA Corporate Resolution, Section No. Admin. 015, Subject: Fee Policy, change approved by CHA Board 05/16/00.

services, the following NC Administrative Code requirements will be followed:

- a. No one will be denied services based solely on the **inability** to pay. (2)
- b. Patient charges must be assessed upon family size and income (use of a sliding fee scale), if state/federal dollars are budgeted to support the program.
- c. Clients whose documented income is at or below 100% of the Federal Poverty level are not charged for services, neither are they denied services nor subject to variation in services due to the inability to pay if state/federal dollars are budgeted to support the program.
- d. There shall be no minimum fee requirement or surcharge that is indiscriminately applied to all patients.
- e. Donations can be accepted from any patient regardless of income status as long as they are voluntary. There cannot be any “schedule of donations”, bills for donations or implied or overt coercion. Approved policy billing requirements are not waived because of client donations.
- f. CHA must continue to use an acceptable accounts receivable system which reflects total charge, adjustment, balance, and amount collected. The system of choice must balance.
- g. According to General Statutes, there cannot be a charge imposed on the patient for Communicable Disease activity.
- h. Esuperbills will be created in the Electric Medical Record system by providers at the time of a visit for the services received for that day. In the event a procedure was omitted that was performed, the appropriate party will be billed.
- i. Title X funds may be used to provide non-title X patient services (i.e., thyroid test) as long as adequate title X funds are available to provide contraceptive care, if approved by the Clinical Director.

Account collections and bad debt write-off activities are addressed in the CHA Debt Management Policy.

340B

Programs utilizing 340B purchased medication at CHA include, Family Planning (Title X), STD, and Tuberculosis.

IUDs, Nexplanons, and Depo that are billed through the Family Planning Clinic process must bill Medicaid the actual (or acquisition) cost which was paid for the method/device, and no dispensing fee is allowed.

Other Family Planning contraceptives that are dispensed and billed through the Family Planning Clinic process (health departments that fill contraceptive prescriptions only for clients seen at CHA) must bill Medicaid the actual (or acquisition) cost which was paid for the method/device and no dispensing fee is allowed.

Utilizing the UD-modifier when billing Medicaid for family planning methods and devices purchased at the 340B rate will let Medicaid know this method did not qualify for the rebate process. This modifier does not alert Medicaid to the actual (acquisition) cost that you paid to purchase the device. Note that the FP-modifier must be used in addition to the UD-modifier for

(2) The inability to pay is defined as a 0% assessed eligible client with no third party payer.

the claim in order for Be Smart and Regular Medicaid to cover the method/device. Fees for drugs and devices billed to private insurance or billed to self-pay patients can be based on usual and customary charges.

OPIOID/MAT CLINIC

Individuals seeking treatment for Opioid Use Disorder through Maternal Health Clinic with pending Medicaid status will be charged for visits, but will be allowed to defer payments until after the 50th day. If the individuals Medicaid application is still pending or they have not yet applied they will be responsible for paying the estimated charge at the time of the visit. They will also be required at that time to start making payments on their prior balance.

Cabarrus Health Alliance Board Chairman

Date

SUBJECT: DENTAL CLINIC ELIGIBILITY POLICY

EFFECTIVE DATE: January 2004

REVISION DATE(S): November 2006; November 13, 2007; June 17, 2008; July 22, 2009; July 26, 2010; December 20, 2011; January 30, 2013; February 28, 2014; September 29, 2014; April 6, 2016; May 9, 2017; April 18, 2018; March 11, 2019; September 24, 2019; April 5, 2022

DATE OF LAST REVIEW: November 2006; November 13, 2007; June 17, 2008; July 22, 2009; July 26, 2010; December 20, 2011; January 30, 2013; February 28, 2014; September 29, 2014; December 30, 2015; April 6, 2016; May 9, 2017; April 18, 2018; March 11, 2019; September 24, 2019; October 29, 2020; September 30, 2021; April 5, 2022; May 16, 2023

POLICY STATEMENT: The purpose of this policy is to determine the financial and residency requirements for patients requesting dental health services from the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This policy covers dental health services only.

CHA shall assure that no person, on the grounds of race, color, age, religion, sex, marital status, immigration status, national origin or otherwise qualified handicapped individual, solely by reason of his/her handicap (unless otherwise medically indicated), be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity.

1. FINANCIAL REQUIREMENTS:

Patients with no payor source or third party reimbursement are encouraged, but not required, to apply for Medicaid prior to determining eligibility for dental services.

The following forms of reimbursement are accepted:

1. Medicaid
2. Health Choice (subject to copay as indicated on card)
3. Private Insurance (Clients are responsible for balance of what insurance does not cover. Sliding scale will apply to balance if eligible.)
4. Patients who are uninsured will be placed on the sliding scale according to their income and family size. Dental utilizes the 100-200% poverty scale. A sliding fee scale will apply to those below 200% of federal poverty level. This scale will not slide to zero. The scale will slide to a minimum fee at 40% of each procedure. Anyone below 100% of federal poverty level who is unable to pay the minimum fee will not be refused services.
5. Patients who are uninsured and above 200% of federal poverty level will be charged the CHA Dental fee schedule. Clients must make arrangements for payment prior to services being rendered.

2. RESIDENCY REQUIREMENTS:

The CHA Dental Clinic will give priority to Cabarrus County and Kannapolis City residents and may restrict services to out of county residents at any time based on demand for service and capacity of clinic. The Dental Director or designee will impose this restriction as necessary.

Proof of Residency:

Proof of residency (with patient's name, parent or guardian if minor) will be required at time of eligibility process for Dental Health services. Patients and or additional family members may be requested to provide proof of residency. The following sources may be used:

- Current utility bill (current – within past two months) with their name and address (bills printed off the internet are not acceptable); or
- Driver's license; or
- Official ID issued by NCDMV; or
- Current rent receipt or rental agreement on official company form with address (current – within past two months); or
- Official Cabarrus County school enrollment/registration form with child(ren)'s address; or
- Matricula Consular may be used for proof of address; or
- DSS correspondence

3. ASSESSMENT OF FAMILY SIZE & INCOME:

Determining family size (economic unit):

To use the Poverty Income Guidelines, the family size must be calculated. A family is defined as a group of related or non-related individuals who are living together as one economic unit. Individuals are considered members of a single family or economic unit when their production of income and consumption of goods are related.

A key rule to apply to all participants, including minors, is that an economic unit must have its own source of income. For example, a teenager with no income must be considered part of a larger economic unit that provides him/her support. Also, groups of individuals living in the same house with other individuals may be considered a separate economic unit. For example, two sisters and their respective children who live in the same house are separate economic units if each sister supports herself and her children.

A pregnant woman is counted as two in determining family size. This increased family size may be used to certify her or any other categorically eligible family members. If multiple births are expected, family size should be increased by the number of expected births. Proof of multiple births is not required.

In some cases, counting a fetus in determining family size conflicts with the client's cultural, religious, or personal beliefs. In these situations, this policy can be waived and the family size would not be increased.

Other examples of economic units are:

- a foster child assigned by DSS is a family of one with income considered to be that paid to the foster parent for support of the child. A foster child cannot confer adjunct income eligibility on family members.
- a patient (i.e. Student) maintaining a separate residence and receiving most of her/his support from her/his parents or guardians may be counted as a dependent of the family. A self-supporting patient (i.e. student) maintaining a separate residence would be a separate economic unit.
- an individual or family in an institution is considered a separate economic unit. For example, if a mother and her children were staying in a shelter for battered women, the income of the other residents is not included.

Determining Income:

In determining income, it is important to remember that a person's income must be counted if he/she is counted as a family member. Gross income shall be used in fee determinations and shall be defined as the combined cash income received by the economic unit (all members in household contributing to the family unit) from the sources listed below.

Documentation of Income:

Documentation of Income is required for Dental Health Services.

SOURCES OF INCOME:

Income from the following sources should be counted:

- Salaries, wages, overtime pay, commissions, fee, tips
- Earnings from self-employment
- Interest earned on investments
- Public assistance money
- Unemployment compensation
- Alimony and child support payments
- Military allotments
- Social Security benefits
- Veteran's Administration benefits
- Retirement and pension payments
- Worker's Compensation
- Educational stipends in excess of the cost of tuition and books
- Income tax refunds (annual – not quarterly)
- Allowances paid for basic living expenses
- Regular contributions from individuals not living in the household
- All other sources of cash income except those specifically excluded
- Supplementary Security Income (SSI) benefits
- Prize winnings
- Bank statements (only use for SSI benefits)
- Cash earnings, contributions received
- Disability
- Dividends

Income from the following should not be counted:

- Irregular income that a child earns from babysitting, lawn mowing, or other tasks
- Proceeds from the sale of an asset
- Withdrawals from a bank account
- Gifts
- Inheritances
- Life insurance proceeds or one time settlements
- Military housing benefits (on base or off)
- Payments under the Low Income Energy Assistance Act
- Assistance to child or families for Free Lunch and Food Stamps
- Payments received under the Job Training Partnership Act
- Payments to volunteers under Title I (VISTA) and Title II (RSVP, foster grandparents and others) of the Domestic Volunteer Service Act of 1973

TIME FRAME:

To determine gross income, agency staff should consider the income of the family for the past 12 months, the family’s current income or the family’s income from the past six months; whichever best reflects the family’s status. Current income is defined as the income received by the household during the month (4.3 weeks) prior to application. One check stub can be used to figure current income if it is for a 40 hour week. If not showing 40 hours, will need additional check stubs to best determine current income. The six month formula must be used to determine eligibility of unemployed persons. Income will be determined six months back and six months forward to total 12 months. There may be other sources of income to consider from the prior months (e.g., unemployment compensation, and child support) in determining income.

Following are some examples in which annual income must be used rather than current income:

- self-employed persons, including any business or seasonally employed persons whose income fluctuates throughout the year.
- patients that provide services or goods for cash would be considered self-employed and would need to provide proof of current taxes.
- a family member on temporary leave of absence (maternal, paternal, family leave, or extended vacation).
- teachers paid on a 10-month basis, who are temporarily on leave during the summer months.

COMPUTING INCOME:

To determine annual or monthly income when you have hourly wages, weekly wages, bi-weekly wages or bi-monthly wages, use the following approach.

(hourly wage)	x	(hours worked/ weekly)	x	(52)	=	(Annual Income)
(hourly wage)	x	(hours worked/ biweekly)	x	(26)	=	(Annual Income)
(hourly wage)	x	(hours worked/ bimonthly)	x	(24)	=	(Annual Income)
(hourly wage)	x	(hours worked/ weekly)	x	(4.3)	=	(Average Monthly Income)
(hourly wage)	x	(hours worked/ biweekly)	x	(2.15)	=	(Average Monthly Income)
(hourly wage)	x	(hours worked/ bimonthly)	x	(2)	=	(Average Monthly Income)

To convert net income to gross income multiply by 1.25. Multiply gross income by .25 and deduct amount to obtain net income.

When computing income, amounts will not be rounded until data is entered in the computer system.

ZERO INCOME:

If the applicant reports zero or very little income, the application must include an explanation of what the family is actually living on. In most cases, a statement of zero income would be acceptable only when the applicant lives on income from sources not counted (see list above).

Applicant reporting no income must have a Third-Party Confirmation Letter completed by a reliable third party knowledgeable of the applicant's family income. Reliable third parties are limited to staff of a social service agency, church, relief organization, shelter, legal aid society, school counselor or nurse. Relatives of the applicant, members of the economic unit or CHA employees cannot be third party verifiers. The Third-Party Confirmation Letter must be signed, dated, include a telephone number and on official letterhead. This letter will be scanned into the patient management system.

Telephone confirmation of past employment termination dates from previous employers may be required to determine income for clients stating no employment or recent job terminations. Employment Security Commission and other databases may be used to verify income of applicants or members of their household unit. We reserve the right to verify by telephone any information needed to help in determining eligibility such as employment, verification of household members and income information. Medical release and assignment of benefits form will be given to patients to sign when presenting for services.

INSURANCE:

The patient management system should include the following information about the patient's health insurance coverage:

- Insurance company name
- Policy number
- Insurance company address and telephone number and copy of patient's insurance card if available.
- Whether or not the patient is covered by the policy
- Whether or not the coverage is an HMO or prepaid plan
- Any known waiting period requirements or benefit exclusions
- Whether or not there are any out-of-network benefits with their HMO plan

Patients with insurance should provide the clinic with insurance information prior to services being rendered. Fees which the patient will be responsible for will be determined at the time services are rendered.

Patients who receive dental services will be certified and placed on the sliding scale fee and charged accordingly for services not covered by their insurance with the exception of any applicable copays. Copays are the patient responsibility and will not be placed on a sliding scale fee. Payment for any deductibles not met or coinsurance determined according to their eligibility

percentage rate is due at the time of service. However, anyone below 200% of federal poverty level cannot be refused services if unable to pay. Only the Dental Director or designee can determine exemption from paying any fees for those above the 200% of federal poverty level that are due at the time of service or charges not covered by insurance.

VERIFICATION OF INCOME:

An applicant's reported income can be verified several ways by looking at the applicant's:

- W-2 Form (if represents total income)
- Income Tax Form - use the adjusted gross income from income tax forms for self-employed workers (If annual income is used they must be validated by a stamp of the tax preparer or an email confirmation for an on-line verification if prepared electronically.)
- Earnings Statement (pay stub)

An applicant's income will be reported on the financial eligibility for public health services. Notation of where documentation can be found will be noted on the agency income verification form. Income information may be obtained from the financial screen used for program services if current.

An Income Statement should be completed at the annual income screening, or whenever a change has occurred in the income status of the family/household unit. This statement also includes an authorization giving CHA the right to verify this information. The eligibility screening will be good for one year unless there has been a change in the income status and confirmation will be required at each visit.

Note: An applicant will be required and told to bring income information on the date of service or they will be certified at 100% on the sliding scale fee or have the option to be rescheduled when able to bring in proof of income except for dental emergencies. Dental emergencies will be allowed up to 5:00 p.m. within 3 business days to produce necessary documentation of income. With the exception of dental emergencies income eligibility will not be retroactive if income information is brought in at a later date. An applicant should not be certified if unwilling or unable to provide verification of income. They should be placed at 100% pay category and may reapply later when they are able to produce verification of their income. If a patient refuses to be certified or does not bring appropriate information to complete certification, this will be noted on the Income Verification form for documentation of refusal/lack of appropriate information. Anyone found giving false information will be recertified for services and changes noted on eligibility worksheet. All patients must present their health insurance or Medicaid card at each visit.

Cabarrus Health Alliance Board Chairman

Date

SUBJECT: DENTAL CLINIC FEE POLICY

EFFECTIVE DATE: July 1999

REVISION DATE(S): June 2000; September 2002; January 2004; November 2006; November 13, 2007; June 17, 2008; July 26, 2010; December 20, 2011; February 28, 2014; May 9, 2017; May 25, 2018; April 25, 2019; April 30, 2020; April 5, 2022

DATE OF LAST REVIEW: June 2000; September 2002; January 2004; November 2006; November 13, 2007; June 17, 2008; July 30, 2009; July 26, 2010; December 20, 2011; January 14, 2013; February 28, 2014; September 29, 2014; December 30, 2015; December 30, 2016; May 9, 2017; April 18, 2018; May 25, 2018; April 25, 2019; April 30, 2020; March 24, 2021; February 25, 2022; April 5, 2022; May 16, 2023

POLICY STATEMENT: This policy is being written to define and implement charges for dental services rendered by the Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA). This dental policy applies to dental services only. This policy may be revised at any time if necessary and will be reviewed at least annually.

Fees for CHA services are authorized in accordance with a plan recommended by the CHA Board when they are not otherwise prohibited by law.

1. FEES

- 1.1. A master list of charges for all services rendered will be updated as needed and no less than annually. The Board can request to review these charges at any time according to board policy. (1)
- 1.2. Fees will be determined by studying the cost of providing the service and also a Geographic Adjustment Factor (GAF) and/or Customized Fee Analyzer may be used to determine charges.

2. SLIDING FEE SCALES

- 2.1. Sliding fee scales received from the state will be utilized for the public health programs supported by state/federal dollars. Assessment of family size and income (according to guidelines from the Cabarrus Health Alliance Dental eligibility policy) will be applied to determine individual's charges.
 - 2.1.1. Notification of the Sliding Fee Discount Program will be offered to each patient upon arrival.

(1) See CHA Corporate Resolution, Section No. Admin. 015, Subject: Fee Policy, change approved by CHA Board 05/16/00.

- 2.1.2. An explanation of our Sliding Fee Discount Program and required materials are available on Cabarrus Health Alliance's website
- 2.1.3. Cabarrus Health Alliance places notification of Sliding Fee Discount Program in the clinic waiting area.
- 2.2. Uninsured patients of Cabarrus Health Alliance Dental Clinic with a household income at or below 200% of the Federal Poverty Level (FBL) and that provide required documentation will be eligible for dental discounts. Cabarrus Health Alliance will annually revise and re-issue its sliding scale to reflect changes in the Federal Poverty guidelines. Patients will be placed on the Sliding Fee Schedule from 40% to 100%. No one will be denied services based solely on the **inability** to pay.
- 2.3. The following patients will automatically be considered for 40% on the sliding fee scale without providing documentation:
 - Patients with a current Community Care Program (CCP) card issued by the Community Free Clinic
 - Districted to Title I school
 - Identified through community partners who serve populations with high risk for poor oral health
 - Current community partners include Cooperative Christian Ministry, Atrium Parish Nurses and El Puente
 - Sliding fee scale may be adjusted to another level as defined in individual grants or agreements with community partners. Patients may bring in supporting documents to qualify for a lower sliding fee scale bracket.

3. PROGRAM SERVICES

- 3.1. When a client has been assessed according to eligibility guidelines for public health program services, the following NC Administrative Code requirements will be followed:
 - 3.1.1. No one will be denied services based solely on the **inability** to pay. (2)
 - 3.1.2. Patient charges must be assessed upon family size and income (use of a sliding fee scale), if state/federal dollars are budgeted to support the program.
 - 3.1.3. No fee can be imposed on persons or their families whose income falls below the 100% federal poverty level if state/federal dollars are budgeted to support the program.

(2) The inability to pay is defined as a 0% assessed eligible client with no third party payer.

- 3.1.4. There shall be no minimum fee requirement or surcharge that is indiscriminately applied to all patients.
- 3.1.5. Donations can be accepted from any patient regardless of income status as long as they are voluntary. There cannot be any “schedule of donations”, bills for donations, or implied or overt coercion. Approved policy billing requirements are not waived because of client donations.
- 3.1.6. CHA must continue to use an acceptable accounts receivable system which reflects total charge, adjustment, balance, and amount collected. The system of choice must balance.
- 3.1.7. Encounter forms will be completed by providers at the time of a visit. This is an estimation for the services received for that day. In the event a procedure was omitted that was performed, the appropriate party will be billed.

Account collections and bad debt write-off activities are addressed in the CHA Debt Management Policy.

Cabarrus Health Alliance Board Chairman

Date

SUBJECT: TRAVEL POLICY

EFFECTIVE DATE: July 1, 1997

REVISION DATE(S): February 14, 2007; July 22, 2009; July 26, 2010; December 31, 2012; February 28, 2014; April 29, 2015; January 4, 2016; July 15, 2016; August 8, 2017; April 25, 2018; March 28, 2019; April 15, 2021

DATE OF LAST REVIEW: February 14, 2007; June 6, 2008; July 22, 2009; July 26, 2010; December 14, 2010; December 8, 2011; December 31, 2012; February 28, 2014; April 29, 2015; January 4, 2016; July 15, 2016; August 8, 2017; April 25, 2018; March 28, 2019; April 15, 2021; April 15, 2022

POLICY STATEMENT: The primary objective of this policy is to establish procedures for authorization of travel by Public Health Authority of Cabarrus County dba Cabarrus Health Alliance (CHA) employees and certain non-CHA employees for the purposes of conducting CHA business, and to establish policy and procedures for payment of the cost of authorized travel. This travel policy is designed to comply with Internal Revenue Service (IRS) regulations so that all reimbursements will be non-taxable payments. Certain expenses not reimbursed under this policy may be tax deductible to you. Please consult your tax advisor if you have questions. The policy of CHA is to reimburse employees for all reasonable expenses incurred as a result of travel for authorized CHA business. All travel is contingent upon the availability of budgeted funds in each department.

APPLICABILITY

All CHA employees and certain non-CHA employees are subject to this policy. This policy is effective February 14, 2007 and supersedes all previous travel policies. The Chief Executive Officer (CEO) and/or designee, and the Chief Finance Officer (CFO) has the authority to make exceptions to this policy for employees.

RESPONSIBILITIES OF TRAVEL APPROVERS

Although the CFO is statutorily charged with stewardship of CHA funds, the fiscal integrity and credibility of our organization is the responsibility of all CHA Supervisors and employees.

All travel must be approved by the supervisor, CFO, and CEO or designee. If you are approving a Travel Request and or Reconciliation, whether or not you are the traveling employee's direct supervisor, you are attesting to the following:

1. That you have reviewed the travel request and or reconciliation in its entirety;
2. That the travel request and or reconciliation is complete with all necessary supporting documentation and is accurate; and

3. You have verified necessary funds are available in the budget to support expenses associated with the travel in question; and
4. That the travel was for a CHA business purpose.

a. Violations of Travel Policy

The following will be subject to disciplinary action, loss of privileges, and possible criminal prosecution:

- Submitting a falsified travel request or reconciliation
- Using a CHA-issued procurement card for unauthorized personal or travel related expenses
- Authorizing a request for reimbursement which is known to be false

Any CHA employee who suspects any of the above or any other inappropriate action on the part of another employee should contact the CFO.

If an employee makes travel arrangements and subsequently cancels, any non-refundable charges are the responsibility of the employee. Examples of charges which become the responsibility of the employee are non-refundable conference dues, airline tickets, and hotel charges due to cancellation or neglect to cancel. It is the employees' responsibility to be aware of all applicable cancellation terms.

If by accident an employee makes a personal purchase on a procurement card they should first try to get the vendor to void the transaction off the card. If this is not possible, then they should notify their supervisor in writing about the incident with a copy to the CHA CFO. Once the statement comes in, they should attach a check or money order to the statement along with their receipt(s). If this is not done, then an adjustment will be made if the employee submits a request for travel reimbursement.

There may be times when unallowable expenses are incurred on the procurement card during travel. The most common example is charging unallowable items to your hotel bill and using your procurement card to pay the hotel bill. You should avoid charging unallowable expenditures to your hotel bill by using other payment methods for such charges. If this cannot be avoided then these items should be identified and adjusted through the request for reimbursement if one is made. The Finance Department reserves the right to question any and all charges made and reimbursements requested. **Charging unallowable items to a CHA procurement card could result in the employee losing the privilege of using the procurement card and disciplinary action up to and including dismissal.**

NON-CHA EMPLOYEE TRAVEL

Reimbursement of out-of-county travel expenses by interns and appointed members of the CHA Board are allowable and these persons are subject to all of the same travel regulations as CHA employees. The appropriate supervisor, CFO, and CEO or designee must approve

their travel in advance, and the same forms are used to request reimbursement for travel expenses.

REQUIRED ACCOUNTING FOR TRAVEL EXPENSES

At the completion of the trip, employees will make an accounting of trip expenses whether they are through the procurement card process, accounts payable, or they are to be reimbursed. This accounting of trip expenses must be made within fifteen (15) days of the completion of the trip. All charges to the procurement card will be supported by receipts as usual. Employees may not request reimbursement for travel expenses paid for with a procurement card.

The IRS requires CHA to maintain hotel receipts to properly document an employee in overnight travel status and to differentiate payment from compensation; we also need to properly document to the citizens the public purpose of the travel cost. **Itemized receipts are required for all travel costs except the per diem allowance.** These receipts will be sent to Finance after the employee has properly accounted for the trip. The Finance Department reserves the right to withhold per diem allowance reimbursement until after the procurement card charges have been reviewed.

TRAVEL FORMS

Travel Forms and Instructions for Completion

All requests for travel advances, travel reimbursements, and mileage reimbursements should be filed on forms that have been issued and approved by the Finance Department. These are available on the [CHA Intranet/CHA SharePoint Intranet site](#)

Commented [KB1]: SharePoint

a. Travel Mileage Voucher Form

This form is to be used to record mileage traveled by an employee and certain non-CHA employees on CHA business using their personal vehicle.

Employees who use a personal vehicle on a regular basis for official CHA business for trips (other than for travel expenses) should complete this form. This form should be submitted to the Finance Department on a monthly basis.

For each trip, the employee should fill in the date of the trip, the from and to destination (city/business/entity), the purpose/service performed or training attended and the program budget code. The miles column is automatically totaled to provide the Total Miles traveled during the month. This amount is multiplied by the approved mileage rate established by the IRS to arrive at the total amount due to the employee.

The supervisor is responsible for reviewing the form for reimbursement and making sure the proper budget code is included on the form. The employee and supervisor must sign either have a legible wet signature or e-signature through an authenticator on the form before submitting to the Finance Department.

Commented [KB2]: Legible wet signature or e-signature through an authenticator

b. Travel Request & Reconciliation Form

1. **REQUEST:** This form is used to obtain authorization for CHA business related travel and to request funds prior to travel. A Travel Request & Advance Form is required to be completed by the employee, reviewed by the supervisor, and approved by the Finance Department for all overnight travel whether or not a cash advance is requested. A Travel Request & Advance Form **IS NOT** required for same-day, in-state travel via a CHA vehicle or personal vehicle where employee isn't eligible for per diem reimbursement. If using a CHA vehicle, employee is responsible for obtaining availability and requesting reservation from the Fleet Manager. To ensure safety and compliance, employee must:

- **Inform supervisor of travel**
- **Put travel on calendar**
- **Put travel on sign in/out page**

For over-night, in or out of state travel, a Travel Request & Advance Forms should be submitted to the Finance Department at least fifteen (15) working days before the trip is to take place. The employee is responsible for filling in his/her name, the appropriate department, the purpose for travel, requested travel dates, the day and time meeting begins, the day and time meeting ends, meeting location, and mode of travel. Employee should also note if the registration and fee should be mailed. A **seminar/conference itinerary indicating the seminar/conference starting date and time and the ending date and time is a required part of the travel request documentation. Employee must also include with the Travel Request and Advance Form comparative pricing from Expedia or comparable source to ensure the best flight is chosen in order for travel to be approved.** It is expected that employees will use hotel state rates when available.

Estimated expenses are calculated by multiplying the number of overnight days of the trip by the hotel rate including taxes. This is the amount to be indicated under "Lodging." The employee should then multiply the number of days by the daily meal allowance, taking into account that the date of departure and the date of return i.e. travel days are calculated at 75% of the daily per diem rate. Also include registration fee, transportation expenses and any miscellaneous expenses on the form. The sum of these amounts would be your "Total Expenses."

The employee and his/her supervisor must either have a legible wet signature or e-signature through an authenticator on sign the form. The CFO or designee must then approve the travel request and any advance that is requested. If a travel advance is requested, employee must complete a Payment Request Form with all the necessary information and submit with the travel request. The supervisor is responsible for confirming or supplying the proper budget code(s).

2. **RECONCILIATION:** This form should be used when the employee and certain non-CHA employees incurs expenses related to official CHA travel, including but not limited to lodging, meals, registration and gas or mileage.

Commented [KB3]: Same comment as above in reference to signatures

The employee should complete the form accurately and in its entirety in order to ensure accurate processing and receive reimbursement from the Finance Department. Incorrect or incomplete documentation will be returned to the employee to resolve and resubmit.

All expenses associated with the travel should be entered in the corresponding rows for the item under the appropriate column i.e. day. Example categories are meals, lodging, transportation, auto allowance (personal car), registration fees and other. If the employee makes an entry in the "other" row, he/she should specify what the charge was. Receipts for meals are not required. Itemized receipts for all other expenses are required to receive reimbursement.

Employees who use their personal vehicle should make note of the beginning and ending mileage from their odometer. Subtracting the beginning from the ending mileage will give you the total mileage. Total miles should be entered for Mileage Claimed under the Auto Allowance section. This amount will automatically be multiplied by the IRS approved mileage rate to arrive at the amount to be reimbursed.

The columns for each day will be totaled as well as the rows for each category. Each category will have a weekly total. The weekly totals for each category are summed to produce an amount of total expenses.

Employee should include any checks for registration or other expenses processed through accounts payable in the Less A/P Check Issued section. Employee should also include any purchase that was paid via procurement card in the Less Procurement Charges section. Any cash advances received should be included in the Less Cash Advance by CHA section. Reimbursement owed to the employee will be totaled in the Balance Due section for Employee. Money is owed to CHA if there is an amount in the Balance Due section for CHA. If money is owed to CHA, the employee shall make payment in the form of check or money order to the Finance Department within fifteen (15) working days after the completion of the travel. This form must either have legible wet signatures or e-signatures through an authenticator by both ~~be signed by~~ the employee and his/her supervisor.

Commented [KB4]: Same comment as above in reference to signatures

USE OF PROCUREMENT CARD FOR TRAVEL

CHA has provided the use of procurement cards to designated employees approved by their supervisor. CHA employees that have procurement cards should use them to pay for all major travel expenses i.e. lodging, registration, etc. **Under no circumstances is the procurement card to be used to pay for meals, gas purchases, or personal phone calls. Meal expenses and incidentals are covered by the per diem allowance.**

Mileage Reimbursement

Normal daily travel does not require advance written approval of the supervisor. However, the supervisor should be advised of travel plans and give verbal and or written approval of

such plans. Failure to notify the supervisor of travel plans may result in the employee receiving no reimbursement for travel costs. The supervisor is responsible for ensuring adequate funds are available to reimburse all travel costs and that employees understand their authority to incur daily mileage or other travel costs.

The Finance Department will accept reimbursement requests via the Travel Mileage Voucher as frequently as weekly and at a minimum monthly. To ensure that funds will be available to reimburse these expenses as part of the ongoing budget process it is required that employees request reimbursement no later than 15 days after incurring an expense, with proper documentation. Failure to adhere to this policy may result in a decision to deny reimbursement.

CHA reimburses mileage expenses at the IRS standard mileage rate. The CFO is allowed to make periodic adjustments for auto mileage rates in accordance with current IRS regulations. The IRS approved rate may change on a calendar year basis and generally becomes effective January 1 of each year. Traffic tickets are not reimbursable. Normal parking charges for CHA business are reimbursable. Parking receipts or an explanation of why there is no receipt should be attached to the reimbursement request.

In order for mileage to be reimbursed, it must be substantiated with enough detail that the mileage claimed can be verified.

To the extent possible, trips should be planned out in advance so that mileage is minimized. **Employees submitting mileage reimbursement requests during a time period when the standard mileage rate has changed must submit mileage for the different rates on separate forms.**

Transportation expenses between your home and your regular place of work are considered personal commuting expenses and not eligible for mileage reimbursement. Employees who are called back into work on the same day will be eligible for mileage reimbursement. If you are required to travel from your regular place of work to client or job sites during the day, that travel is eligible for mileage reimbursement.

Travel from your home to an out-of-town conference or training session is eligible for mileage reimbursement from your home to the conference site and back home.

Mileage Reimbursement Scenarios – All Employees

Scenario	Eligible for Mileage Reimbursement?
Home to office or first work site	No
Office or last work site to home	No
First work site to subsequent work sites	Yes
Employee called back to work after regular working hours	Yes
Employee is called into work on the weekend	No

The above rules apply to travel in the area in which you live and normally work.

Overnight Travel

CHA will pay costs incurred while in overnight travel status for the purpose of conducting CHA business authorized by the supervisor, CFO, CEO or designee(s). An employee is considered approved for overnight travel as opposed to commuting status when he/she travels to a county that does not directly connect with Cabarrus County.

Any employee seeking exception to the overnight travel status rule may request their supervisor to ask the CEO or designee and/or the CFO to make an exception to the above policy. Exceptions are generally not granted just because the employee is required to be on site at the business location before or after normal working hours.

a. Required Approval

All travel must be approved by supervisor, CFO, and CEO or designee acknowledging that the travel expenditures were incurred for a public purpose. The Finance Department will also review travel for reasonableness and public purpose.

b. Overnight Travel Arrangements

Once travel request approval has been received, each employee is authorized to make appropriate travel arrangements directly with the hotel, airline, car rental agency, etc. Hotel accommodations prearranged by conference/training sponsors or professional associations may be used. It is incumbent upon the employee to ensure that the most reasonable means of transportation and accommodations are used to ensure CHA receives the lowest fares. See section b. Travel Request & Advance Form for required documentation necessary to approve travel requiring hotel accommodations and flights.

The following guidelines should be used to help ensure CHA receives the most favorable fares:

- All airline arrangements should be made at least two weeks before the scheduled flight.
- All employees fly coach/economy/main cabin. ~~Non-~~Non-essential upgrades will not be reimbursed. First is not considered reimbursable by CHA.
- CHA will not reimburse employees who make upgrades to their standard coach/economy flight accommodations i.e. preferred seating, premium economy, etc.
- Employees should seek reasonably priced hotel accommodations. If an employee is attending a conference given in a hotel or resort, then the employee is permitted to seek accommodations at the same hotel/resort even though cheaper priced accommodations are available.
- **Employees are required to shop for the best price for flight transportation, hotel accommodations and all other travel arrangements. Employees should use resources such as Expedia or a**

similar website to compare pricing and include such comparisons with the Travel Request & Advance Form.

- Governmental rates should be sought whenever possible.
- When renting vehicles, the traveler should not purchase any insurance waiver (collision, theft, vandalism, etc.). Any accidents or damages to rental cars or other vehicles, persons, or properties caused by a rental vehicle operated by a CHA traveler are covered under CHA's insurance program. This is not considered a reimbursable expense.
- Airline travel leaving or arriving on a Saturday instead of a Sunday is permitted if the total cost of the additional room night plus meals is less than the difference in the airfare. Comparison of various airlines is required to be submitted with the Travel Advance & Request Form to the Finance Department for review and approval.
- Employees are not required to share a room with other CHA employees.
- Emergency travel needs will be approved before travel takes place if possible or as soon as possible upon completion of the trip. CFO and CEO or designee will approve certain expenses for emergency travel.

c. Per Diem Rates

Utilize current Federal Per Diem Rates by State at the following website:

www.gsa.gov

**If neither the city nor the county is listed, the standard per diem rate for meals and incidental expenses applies.

d. Allowable and Unallowable Expenses

1. Lodging

Hotel/lodging reservations are to be arranged by the traveling employee or by utilizing accommodations prearranged by conference training sponsors or professional associations once the travel has been approved.

Lodging expenses will be reimbursed at actual **cost of rooms (including tax)** provided that the employee will seek reasonably priced lodging. CHA travelers sharing a room with a non-CHA employee will be reimbursed at the single occupancy rate only.

A detailed/itemized hotel receipt is required for reimbursement of lodging expenses.

No reimbursement is authorized for in-room movies, valet charges, in-room bar charges, or other nonessential needs. Room service charges for food, including tips, and personal phone calls are not allowable. These expenses are considered to be covered by the per diem allowance. Meal expenses, personal phone calls and baggage handling tips are to be paid by the employee using personal funds. CHA will reimburse the employee according to the established per diem allowance limits

after an accounting of trip expenses has been authorized by the supervisor or designee. If required, hotel reservations should be guaranteed with a procurement card (for those employees who have been designated to have one) or the employee can use a personal credit card. Travel expenses can be paid for with use of a personal credit card and the employee can seek reimbursement for allowable costs after he/she returns from the trip. Governmental rates should be sought whenever offered by the hotel.

2. Meals and Incidental Expenses

CHA will issue 75% of the per diem allowance for same day trips that are over 12 hours in length. Employees will be required to document time of departure to destination and time of return back to CHA.

Employees will be provided a per diem allowance for meals and incidentals according to IRS guidelines.

The per diem allowance covers meals and incidental expenses. Incidental expenses are defined as fees and tips given to wait staff, porters, baggage carriers, bellhops, hotel maids, stewards or stewardesses. Employees should file for reimbursement when a trip is completed.

Employees traveling overnight will be paid 75% of the normal per diem rate on the day you depart and the day you return. For example, if the per diem is \$39.00 for these days, you will receive \$29.25.

CHA will not require any meal or incidental expense receipts under the per diem allowance method. With supervisor approval, additional reimbursement can be requested for a particular day(s), however, receipts for all meals in the day(s) must be supplied. The IRS does not allow you to use per diem allowance on some meals and actual reimbursement on other meals during the same day.

Any expenses associated with the purchase of alcoholic beverages are not reimbursable.

3. Phone Calls

Business Phone Calls

Business-related phone calls will be reimbursed at actual expense. Receipts are required and should be included with the Travel Expense Reconciliation & Reimbursement Form.

Personal Phone Calls

Personal phone calls are not reimbursable.

4. Transportation

Personal Vehicle

When personal vehicle travel is authorized, the prevailing IRS rate per mile is paid as full reimbursement for such transportation costs. The CFO is allowed to make periodic adjustments for auto mileage rates in accordance with current IRS regulations. The IRS approved rate may change on a calendar year basis and generally becomes effective January 1 of each year.

In order for mileage to be reimbursed, it must be substantiated with enough detail that the mileage claimed can be verified.

Employees submitting mileage reimbursement requests during a time period when the standard mileage rate has changed must submit mileage for the different rates on separate forms.

If an employee prefers to drive instead of fly when airfare would be the most appropriate means of travel, reimbursement for use of a personal vehicle including costs of additional meals and lodging resulting from such use of the personal vehicle shall not exceed the otherwise applicable airfare for such travel by the employee.

The use of a personal vehicle will normally be confined to destinations within North Carolina or in neighboring states where it is more advisable to travel by car because of expediency and destination accessibility.

Employees may not use the procurement card to purchase gasoline for their personal vehicle.

You DO NOT need to complete the Travel Request and Advance Form for same-day, in-state travel using a personal vehicle where employee isn't eligible for per diem reimbursement. To ensure safety and compliance, employee must:

- **Inform supervisor of travel**
- **Put travel on calendar**
- **Put travel on sign in/out page**

CHA Vehicle Before a CHA vehicle can be used for same-day travel where other expenses will be incurred, the Travel Request & Advance form must be complete with required documentation and have documented approval of supervisor and CEO and/or CFO/Travel Coordinator. Travel Coordinator will send to Fleet Manager as approved reserving a vehicle. The traveler must include an agenda of the meeting listing exact times of meeting to be attended. The Agency vehicle is not to be used to arrive earlier than the meeting starts or later than the meeting ends to benefit traveler. For example, you cannot travel to a meeting the day before to prepare or plan for the meeting scheduled to begin the next day. Also, you cannot utilize an agency vehicle if you plan to stay an extra night for personal reasons. Anyone who utilizes an agency vehicle must fully complete the log located inside each vehicle, refuel with agency fuel card and present receipt to Finance. Include the name of the person who traveled. The requesting party must obey all laws of

the jurisdiction in which the vehicle is being operated. The vehicle must be used for the purpose of conducting CHA business only. A minimal amount of personal use, such as driving the vehicle to and from meals, is allowed. Non-CHA employees may not accompany CHA employees in CHA owned vehicles. However, individuals associated with CHA operations listed below are exempt from this regulation. **Family members or personnel from other governmental units or corporations not having official business with CHA are not allowed in CHA vehicles.**

- Client assistance programs
- Other CHA operations requiring occasional transport of non-CHA staff, i.e. Environmental Health governmental officials or representatives regarding governmental business

Programs not funded by General Administration are required to reimburse CHA at the standard rate for use of CHA fleet issued vehicle(s). Staff using a CHA vehicle should use the log sheet located inside the reserved vehicle to document start and end mileage, driver, department, budget code, etc. The Fleet Manager will submit the travel log to the Finance Department on the last day of each month. Each month, the Finance Department will send a fleet mileage report to supervisors for budgetary adjustment purposes. CHA fleet mileage should be considered on the Travel Advance Request form under Misc. when requesting approved over-night travel. This policy does not apply to Environmental Health.

You DO NOT need to complete the Travel Request and Advance Form for same-day, in-state travel using a CHA fleet issued vehicle where employee isn't eligible for per diem reimbursement. To ensure safety and compliance, employee must:

- **Inform supervisor of travel**
- **Put travel on calendar**
- **Put travel on sign in/out page**

Rental Vehicle

A rental vehicle may be requested when it is determined that no other mode of transportation is as economical or practical. A rental vehicle should be used for business purposes only. Vehicle rentals, when authorized and necessary, or for emergency or unanticipated situations, can be arranged by the traveling employee once travel is approved. In these instances, the traveler should request the lowest rental rate possible. Corporate or governmental rates should always be obtained if possible. Vehicle rental expense incurred may be paid by procurement card or by the traveler and reimbursed upon completion of the trip. Rental receipts are required to be submitted with the Travel Expense & Reimbursement form. When renting vehicles, the traveler should not purchase any insurance waiver (collision, theft, vandalism, etc.). Any accidents or damages to rental cars or other vehicles, persons, or properties caused by a rental vehicle operated by a CHA employee are covered under CHA's insurance program.

Airline Travel

Airlines should be contacted to purchase tickets only **after** the required approvals are obtained.

Airline tickets can be obtained in several ways:

- Charging fare to a personal credit card or some other personal payment method and seeking reimbursement. If reimbursement is sought before travel has taken place, some form of documentation such as an invoice from airline or credit card statement must be presented and appropriate supervisor authorizations must be provided.
- Requesting fare to be charged to CHA procurement card.

Airline tickets should be in the name of the employee and any frequent flyer miles are to the employee's benefit. CHA makes no current claims on frequent flyer miles at this time. Airline travel leaving on a Saturday instead of a Sunday is permitted if the total cost of the additional room night plus meals is less than the difference in the airfare.

CHA pays for coach/economy rates only.

Other Transportation

Actual expenses are reimbursed for public transportation in connection with travel on CHA business. Employees are expected to use the most reasonable and economical form of transportation available. Receipts should be obtained when possible for taxi and parking.

Rail transportation expenses are reimbursed at coach and pullman rail rates, respectively.

How to Pay for Travel Expenses

It is the intent of CHA that all allowable travel expenses shall be paid for by the employee's procurement card, if said employee has been issued a procurement card. Meals are the exception to this rule. **Meals and incidentals are not allowed to be charged on the procurement card.** When processing the procurement card monthly statement, the employee should make sure that the appropriate budget codes are used for travel expenses. A copy of the approved travel request will need to be attached to the Purchasing Card Payment Authorization form with associated receipts.

There will be instances where the employee will incur costs that he/she will pay for personally; such as taxi fares, bus or shuttle fees, parking charges, etc. These costs will be reimbursed once the employee does an accounting of the travel expenses and obtains supervisor review and authorization via the Travel Expense & Reimbursement form. Itemized receipts should always be obtained for these type expenses.

For those employees who do not have a procurement card, travel advances can be issued if over \$100.00. **Advances will not be issued for any amount less than \$100.** Travel advances will be issued upon the approval of the supervisor and CFO. Requests for travel advances with the completed Payment Request Form, along with supporting documentation, should be submitted to the Finance Department no later than fifteen (15) working days prior to the date travel will commence. All travel advances need to be reconciled and any excess funds from travel advances will need to be repaid no later than ten (10) working days after the completion of the approved travel. The Finance Department will not issue a travel advance unless the supervisor has approved it. Future travel advances may be denied for employees who fail to file final reconciled travel reports in accordance with this policy.

Every employee will be required to account for all his/her expenses from the trip whether paid for personally, by procurement card, or through accounts payable. The request for reimbursement must be signed by supervisor or authorized designee.

APPENDICES

A. Travel Guidelines & Allowable Travel Expense Quick Reference

Allowable	Unallowable
Airfare – Coach/Economy fare - two weeks in advance Receipt Required Yes	First class or other nonessential upgrades
Baggage Handling, Fees and Tips - Included in per diem allowance	
Business Phone Calls - Actual cost - contact Supervisor if traveler expects substantial use Receipt Required Yes	Personal phone calls
Car Rental - If approved by supervisor for business purpose Receipt Required Yes	Insurance waiver cost for collision, theft or vandalism
CHA Vehicle Gas (Use CHA gas card located in each vehicle) See Finance Dept. for PIN	Using procurement card for gas in personal or CHA vehicle
Internet Connections - Actual cost for business use only - contact IT if traveler expects substantial use Receipt Required Yes	Personal use
Lodging - Reasonable room rate plus tax Receipt Required Yes	In-room movies, bar, valet or other nonessential items
Meals, Incidentals - Standard rate (or applicable rate) allowance Receipt Required No	No alcohol
Parking - Actual cost for business need Receipt Required Yes	Personal use
Personal Vehicle - Use current allowable reimbursement rate Documentation of Mileage Required	Personal use. Using procurement card for gas in personal vehicle
Rail/Bus - Coach or pullman rail rate Receipt Required Yes	
Registration Fees (Registration fees should be paid in advance by CHA check or pcard once travel is approved.) Receipt Required Yes	Registration fees paid without supervisor approval
Taxi Fare plus tip for business use only Receipt Required Yes	Personal use
Waitress and In Room Service Tips - Included in per diem allowance Receipt Required No	

REMINDER: Turn in receipts with required forms to your reconciler within 15 days after trip completion.

B. Mileage Reimbursement Scenarios

Scenario	Scenario Response
I work in a program with 16 others who have "virtual" offices. Currently, I am not reimbursed mileage from my home to my first work site.	This is correct. If you do not have a regular office, and do not have an office in your home, the location of your first business contact is considered your office. Transportation expenses between your home and your first business contact and your last business contact and home are nondeductible commuting expenses and not eligible for mileage reimbursement.
I am a FCC staff member and make home visits and transport clients to doctor's offices, clinics, etc.	If you have a home office and telecommute each day, then the time commuting from your home to your first work site is work time, but CHA policy will not reimburse for mileage. If you have an office at a CHA location, then the commute from your home to your first work site is not reimbursable.
I have an arrangement with my supervisor where I work from home one or more days a week. If I have to go into the office or another CHA location for a meeting, I am not reimbursed for my mileage.	This is correct. If you are called into a meeting at your regular work location or another location, the mileage is not reimbursable.
I am a school nurse and am not paid commuting miles from my home to my work site (school). I am not based at a particular school, so the first school I work at during the day is my work site for the day.	This is correct. If an employee has a "virtual" office, then the mileage from home to the first work site is not reimbursable.
I am asked to work from home 100% of the time due to workspace limitations. I want to be reimbursed for all mileage used for CHA business.	If you telecommute 100% of the time, then the time spent traveling on CHA business is work time, however CHA will not reimburse for mileage from your home to your first work site.
I have worked my scheduled hours for the day at my office and gone home. My supervisor asks me to come back into work to take care of an emergency. Should I be reimbursed for mileage?	The mileage is reimbursable if you are required to come back into work on the same day.
I was not scheduled to work on a day when we had an evening meeting. Should I be reimbursed for mileage?	The mileage is considered personal commuting expenses and is not reimbursable.
I came in on the weekend to take care of some paperwork. Should I be paid mileage?	Your daily commute from home to your office or first work site is not reimbursable, whether you came in voluntarily or were required to by your supervisor.

C. Mileage Chart

CHA – Kannapolis to The Village, Concord	9 miles – one way
CHA – Kannapolis to NE Medical Center	6 miles – one way
CHA – Kannapolis to Logan Community Family Resource Center <u>The Creamery</u>	10-7 miles – one way
CHA – Kannapolis to The Community Free Clinic	5 miles – one way
CHA – Kannapolis to The Cabarrus Community Health Center (McGill)	8 miles – one way
Logan Community Family Resource Center <u>The Creamery</u> to The Village, Concord	2-3 miles – one way

Commented [KB5]: LOGAN? Do we have recurrent trips to Logan?

Commented [KB6]: LOGAN? Do we have recurrent trips to Logan?

D. Frequently Asked Questions

Q. Is there any exception to the 75% rule for the per diem allowance on the day your trip starts and the day it stops?

A. No. The 75% rule is an IRS regulation.

Q. What if I leave my home to go to an all-day conference or meeting out of town and then return home at the end of the day, will I get mileage or per diem?

A. You will be reimbursed mileage from your home to the conference site and back home. You will be reimbursed per diem at 75% if you are gone 12 or more hours.

Q. Where are the travel forms located?

A. ~~On the intranet under Finance/Travel.~~ The forms are located on SharePoint under Finance/Travel. Make sure you go to SharePoint for the most updated forms.

Commented [KB7]: SharePoint – I'd add something like: make sure you always go to the SharePoint for the most updated form

Cabarrus Health Alliance Board Chairman

Date



**CABARRUS HEALTH ALLIANCE / CDP
SOFTWARE SERVICES AGREEMENT**

Come the parties to this Agreement, Custom Data Processing, Inc. (“CDP” and/or “Lessor”), 1408 Joliet Road, Romeoville, Illinois 60446, and Cabarrus Health Alliance (“CLIENT” and/or “Lessee”), 300 Mooresville Rd, Kannapolis, NC 28081 on May 17, 2023, and hereby enter into this Agreement whereby Cabarrus Health Alliance leases from CDP the following “Software”:

- CDPims/CDPmobile Software for Environmental Health.

(Hereinafter jointly referred to as the “Software”).

NOW, THEREFORE, in consideration of the mutual promises, covenants, terms and conditions contained herein, and the payment of the fees specified herein, the Parties agree as follows:

A. Ownership

The Software is leased to the Lessee, not sold. All Software and any rights to this Software (including any changes made at the request or suggestion of Lessee) is the property of CDP hereinafter referred to as “Lessor”. Title to each copy of the Software and all related intellectual property rights embodied in or represented by the Software will remain with Lessor at all times, as will all other rights not explicitly granted to Lessee under this Agreement.

B. License grant

Lessor grants Lessee a nonexclusive, limited license to use the Software solely in object code form, provided Lessee complies with all the terms and conditions of this Agreement. The nonexclusive limited license will terminate upon the breach of this Agreement, the expiration of the Agreement, or termination of this Agreement in accordance with Paragraph M below by either of the parties to this Agreement.

C. Confidentiality

All Software, including its features and related information, are proprietary and confidential information of Lessor. Lessee agrees not to disclose, release or provide any documentation concerning the Software, or any related information to any third party during the duration of this agreement without prior written authorization from Lessor.

Lessor shall hold in trust for the Lessee, and shall not use or disclose to any other person, firm, or corporation during the term of this Agreement, or at any time thereafter, any confidential information of Lessee to which Lessor obtains access in connection with the provision of its services hereunder unless authorized to do so in writing by Lessee. Any such disclosure by Lessor or the Lessor’s employees without Lessee’s authorization shall represent a breach of this agreement and

shall obligate Lessor to pay damages, which damages shall be limited to direct damages and shall in no event exceed the value of the contract and in no event shall Contractor be liable to the Lessee for any indirect, special, incidental, exemplary or consequential damages (including, without limitation, lost profits or goodwill) related to this Agreement or arising from any cause of action whatsoever. However, Lessor's obligation to pay damages is contingent upon (1) the claim(s) not arising, in whole or in part, out of the action or inaction of the Lessee; and (2) the Lessee's not making any admission, concession, consent judgment, default judgment or settlement of the claim or any part thereof. It is agreed that Lessor is authorized to have access to all confidential Lessee data and information maintained by the Lessor. The access and use of this data shall be limited to processing reports, development of new reports or functions and answering of questions for Lessee. Confidential information is information that relates to the Lessee's research and development, trade secrets or business affairs. Confidential information includes all information received by Lessor from Lessee except information in the public domain and/or technical information provided by Lessee to Lessor.

D. Copying, Distribution and Use

Lessee may not copy, resell, rent, lease, sublicense or redistribute the Software or its licenses or use or permit others to install or directly or indirectly access or use the Software, its functionality, or its licenses, except as provided in this Agreement.

E. Reverse Engineering, Decompilation, and Disassembly

Lessee may not reverse engineer, decompile, or disassemble the Software or otherwise attempt to derive its source code.

F. Modifications and Derivative Works

Lessee may not modify or create derivative works of the Software.

G. Acceptable Use

Lessee may not use the Software for a purpose or in a manner not permitted by the terms of this Agreement including, without limitation, infringement of intellectual property rights.

H. Account Settings

Each License is intended solely for Lessee's use (or use by another End User for whom Lessee has acquired and paid for a license). Lessee (and Lessee licensed End Users) are solely responsible for maintaining the confidentiality and security of Lessee Account Settings. Lessee is solely responsible and liable for any and all use of Lessee Account Settings and for activities that occur on or through Lessee Account(s). Lessee agrees to notify Lessor immediately about any unauthorized access to or use of any of Lessee Account Settings. The Software contains

technological measures designed to prevent its unlicensed or illegal use. Lessee agrees that Lessor may use those measures.

I. Accessibility

For optimal access of the Software, Lessee is required to have an uninterrupted internet connection with a minimum bandwidth has outlined in Schedule B, IT Requirements.

J. Patient data – Ownership & Responsibility

Lessee is the owner of all data created by Lessee, or created by the Software with respect to Lessee and is also responsible for the accuracy of all such data. Lessee is solely responsible for preventing the unauthorized release or disclosure of Protected Health Information (PHI), and any claims that may result from such unauthorized release or disclosure.

Access To Files

Lessor agrees that Lessee shall, at all times, either before, during or after the term of this Agreement, have access to the files of Lessee while said files are in the custody of Lessor. This right shall be deemed to survive the term of this Agreement. Lessor's obligation to retain said files shall be limited to a term of six (6) months following termination of this Agreement.

Escrow

Lessor will place the Software product(s) being utilized by the Lessee with an established escrow agent. The Lessee shall be the beneficiary of the Software product(s) being held in escrow when and if Lessor (or its successor) discontinues providing on-going service to the Lessee as a result of no longer offering such service(s) or insolvency and discontinuance of its operation. The Lessee agrees to provide Lessor specific direction as to who at the Lessee's site shall be the person to whom the Software shall be delivered to and Lessor will advise the escrow agent accordingly. Under no circumstances shall the Lessee make the Software available to any other entity or attempt to compete with Lessor through offering similar service(s).

K. Maintenance and support

Support is provided with any Software subscription. Support includes support for usage of standard functions and any bugs that may be encountered. Bugs should be submitted via EHsupport@cdpehs.com with the exact error message and the steps that lead up to the identification of or cause of the error/action resulting in the Bug. Any Updates or Upgrades Lessor may provide the Lessee will be covered by and be subject to the terms of this Agreement. Lessor reserves the right to provide Lessee with updates or supplements to the Software when Lessor considers it necessary to do so to ensure that the Software functions properly and/or meets state or federal certification requirements. Any technical

information Lessee provides Lessor in connection with support services it provides may be used by Lessor for its business purposes, including product and service development, subject to the terms of this Agreement. (See paragraph C)

L. Limited warranties and warranty disclaimer

Lessor warrants that the Software will function substantially in accordance with its Documentation. As Lessee's sole exclusive remedy for breach of this warranty, Lessor will, at its option, fix the defective Software. Lessor will not be responsible for 1) any breach of warranty under conditions of modification by Lessee, End User or a third party; or 2) if the Software has been misused, or damaged; or 3) any malfunctioning of the Software caused by Lessee, End User or a third-party hardware or network configuration or malfunctioning or by third party Software or services.

M. Terms and Termination

The terms of this Agreement will commence May 17, 2023 through June 30, 2024. Thereafter, this agreement shall be automatically renewed for successive one (1) year periods from the ending of the initial term unless Lessee and Lessor enter into a new Agreement that entirely replaces this Agreement or Lessee or Lessor terminates this Agreement as provided herein.

Without prejudice to any other rights, Lessee or Lessor may terminate this Agreement if either party fails to comply with its terms and conditions. If Lessor terminates this Agreement, (i) Lessee must immediately stop using the Software, and (ii) Lessor will have no further obligation to provide any Services being provided to Lessee or any End Users as of the termination date. The parties' respective rights and obligations under Paragraphs A, C, D, E, F, G, J, O, V, AA, BB and CC herein, will survive the termination of this Agreement.

In connection with termination of this Agreement, Lessee may require Lessor to provide additional services in order to transfer the functions previously provided by Lessor under this Agreement, whether such transfer be wholly "in-house" to Lessee or to any successor vendor, Lessor agrees to provide such additional services. Such additional services shall include, but not be limited to: 1) Lessor's cooperation with Lessee or any successor vendor in making such transfer and in providing Lessee its data in an agreed upon format; and/or, 2) Lessor provides services that are over and above the services and/or time set forth in the schedules to this Agreement. Lessee agrees to compensate Lessor for the additional services provided by Lessor at Lessor's then current rates, including but not limited to Lessor's time incurred in providing such additional services.

Upon request, Lessor agrees to provide Lessee its data as follows at current professional service rates:

- Environmental Health data will be provided in a CSV file.

This Agreement may be terminated in whole or in part by either party at its convenience, but only after the other party is given:

- Not less than ninety (90) days prior written notice of intent to terminate; and
- An opportunity for consultation prior to termination.

If termination is effected, Lessor shall be paid that portion of the compensation which has been earned as of the effective date of termination, but no amount shall be allowed on unperformed services.

Upon receipt or delivery by Lessor of a termination notice, Lessor shall:

- Discontinue all services affected on the date the termination takes effect (unless the notice directs otherwise); and
- Upon payment of amounts due by Lessee, deliver or otherwise make available to Lessee all completed deliverables.

Upon termination, Lessee may take over the deliverables and pursue the same to completion with another party. In the event Lessor shall cease conducting business, Lessee shall have the right to offer employment, on a permanent, temporary or contract basis, to any employee of Lessor previously assigned to the performance of this Agreement.

The rights and remedies of Lessee and the Lessor provided in this section are in addition to any other rights and remedies provided by law or under this Agreement.

N. Severability

If any provision of this Agreement is declared to be unenforceable for any reason, the remainder of this Agreement will continue in full force and effect, and the unenforceable provision will be deemed modified to the extent necessary to comply with the applicable requirements of law, while retaining to the maximum extent permitted by law its intended effect, scope and economic effect.

O. Governing Law

The interpretation and performance of this Agreement will be governed by the laws of the State of Kentucky.

P. Service Fees and Payment

During the term of this Agreement, Lessee shall pay to Lessor, for the services provided hereunder, fees in accordance with Schedule A that is attached hereto and made a part hereof.

Lessor shall invoice Lessee for such fees and charges on a monthly basis and payment therefore shall be due upon invoicing. Invoices not paid within 45 days of issuance shall bear interest at the rate of 8% per annum.

The fees called for shall be subject to annual adjustment to reflect increases in current charges for services of Lessor. Such adjustments shall not exceed a five percent (5%) increase.

In the event that the Lessee defaults in the payment of any amount due Lessor under the terms of this Agreement and does not cure the default within ten days of written notice of this default by Lessor, Lessor may, in addition to other rights and remedies then available to it, immediately terminate this Agreement upon giving written notice to the Lessee. Lessor may recover its attorney's fees and court costs from Lessee if it initiates collection efforts, including but not limited to filing a lawsuit, to collect monies due Lessor pursuant to this agreement.

Remit payments to:

CDP, Inc.
1408 Joliet Road
Romeoville, IL 60446

Non-funding

Lessor acknowledges that Lessee is a public entity, governed by certain fiscal laws and constraints and that, therefore, funds available for payments to be made under this Agreement are not available beyond the fiscal year in which such funds are budgeted and appropriated. Lessor agrees that in the event funds necessary for payments to be made under this Agreement are not budgeted by Lessee's governing body for any succeeding fiscal year; or in the event funds, once budgeted, are limited or withdrawn by said governing body due to financial constraints, shortfall of public funds, or for any other reason which, in the governing body's discretion, requires that said funds be limited or withdrawn; then this Agreement shall be deemed to have been terminated for convenience of Lessee, and Lessee shall not be deemed to be in default.

Q. Assignment

Lessor may assign, in whole or in part, its rights and obligations in connection with this Agreement to any affiliate.

R. Additional Modules

As technology changes or unanticipated needs arise, the Lessor will modify, adapt, create or otherwise make whatever changes to Software that are appropriate or needed to perform the intended services. It is understood that for any and all new projects; requirements and estimated costs associated to work will be mutually agreed upon, and in writing.

Lessee may at any time by written order, make changes to the Scope of Work. If changes not contemplated in the current Software are requested by Lessee which causes an increase in Lessor's cost or time required for performance of any services under this Agreement, an equitable adjustment shall be made and this Agreement shall be modified in writing.

The software is subject to and/or includes third party subscriptions, compliances and certifications in its products. CDP is subject to these fee(s) and subsequent increases in the fee(s) charged in connection with CDP's software, including but not limited to these third-party subscriptions, compliances and certifications, and may pass these increases in fee(s) to the client. Client will be required to pay the increase in fee(s) beginning thirty (30) days after written notice thereof.

S. Disclosure

Lessor states at the time of signing that to the best of its knowledge all employees of the Lessor have never been convicted of a felony.

T. Discrimination

Lessor shall ensure that no person, on the grounds of race, color, age, religion, sex, marital status, immigration status, national origin, or otherwise qualified handicapped individual, solely by reason of his/her handicap (unless otherwise medically indicated), be excluded from participation in, be denied the benefits of, or be subjected to discrimination due to Lessor's actions under any program or activity covered by this contract.

U. Exhibits

The following enumerated exhibits and schedules constitute the only addendums to this AGREEMENT.

Schedule A – Cost Sheet

Schedule B – IT Requirements

Schedule C – Service Level Agreement (SLA)

V. Indemnity and Insurance:

1. Subject to Paragraph 4 below, Lessor agrees to indemnify, hold harmless and defend the Lessee from and against any and all losses, damages, injuries, liabilities, and claims, including claims for personal injury, death, or damage to personal property from, or arising out of, negligent acts or omissions by Lessor, its agents, representatives, officers, employees or subcontractors in the performance of this Agreement. Lessor's obligation to indemnify under this Section V.1 is contingent upon (1) the claim(s) not arising, in whole or in part, out of the action or inaction of the indemnified party; and (2) the indemnified party's not making any admission, concession, consent judgment, default judgment or settlement of the claim or any part thereof without Lessor's prior written agreement.

2. Subject to Paragraph 4 below, in addition to the indemnification obligations in Section V.1 of this Agreement, Lessor will defend or settle any claim made or any suit or proceeding brought against the Lessee insofar as such claim, suit, or proceeding is based, in whole or in part, on an allegation that any of the software or media supplied to the Lessee, or viewed by the Lessee, pursuant to this Agreement, infringes the proprietary and intellectual property rights of any third party in or to any invention, patent, copyright or any other rights, provided that the Lessee will notify Lessor in writing promptly after the third party provides the Lessee notice of a claim, suit or proceeding against the Lessee, and will give Lessor information and such assistance as is reasonable in the circumstances. Lessor will have sole authority to defend or settle any such claim at Lessor's expense. Lessor will indemnify and hold the Lessee harmless from and against any and all such claims and will pay all damages and costs finally agreed to be paid in settlement of such claim, suit, or proceeding as long as Lessee is using Lessor's services in a fashion consistent with that dictated in the Licensing Agreement. If the software in any claim, suit or proceeding is held to infringe any proprietary or intellectual property rights of any third party and the use thereof is enjoined or, in the case of settlement as referred to above, prohibited, Lessor will have the option, at its own expense, to either (i) obtain for the Lessee the right to continue using the infringing item, or (ii) replace the infringing item or modify it so that it becomes non-infringing, provided that no such replacement or modification will diminish the performance of the software.

3. Lessor will at all times during the term of this Agreement keep in force and effect commercial general liability, automobile liability, excess/umbrella liability, worker's compensation, employer's liability, professional liability, cyber liability insurance issued by a company or companies rated A- VII or better by AM Best and authorized to do business in the State of Kentucky with the following limits of coverage;

Commercial General Liability	
Each Occurrence	\$2,000,000
General Aggregate	\$4,000,000
Products-Comp/Op Aggregate	\$4,000,000
Automobile Liability	
Combined Single Limit	\$1,000,000
Excess/Umbrella Liability	
Each Occurrence	\$4,000,000
Aggregate	\$4,000,000
Worker's Compensation Statutory Limits/ Employer's Liability	
Each Accident	\$1,000,000
Disease Each Employee	\$1,000,000
Disease Policy Limit	\$1,000,000
Professional Liability/Cyber	\$5,000,000
Employee Theft	\$500,000

a) Coverage afforded shall apply as a primary with Lessee named as an additional insured on the commercial general and excess/umbrella liability policies. Lessor shall give 30 days' advance written notice of cancellation or non-renewal of the insurance policy during the term of this Agreement.

b) The hold harmless, indemnity and insurance provisions of this Agreement shall not expire until the statute of limitations applicable to a claim made by the parties or by third parties pursuant to said provisions has expired or one year from the termination of this Agreement, whichever first occurs.

c) If any policies are written on a claims-made basis, Lessor shall not discontinue or change liability insurance policies in effect during any part of this Agreement without buying an extended or tail insurance policy to cover potential claims that may have occurred during the term of this Agreement.

d) Upon execution of this Agreement, the Lessor shall furnish, if desired, the Lessee with a certificate of insurance, showing evidence of compliance with the above requirements.

e) Lessor shall notify Lessee immediately upon the commencement of any litigation against Lessor where there is any possibility the Lessee may be made a party thereto.

4. Limitation of Liability: Neither party shall be liable for any special, indirect, incidental, consequential, or punitive damages, nor for any loss of goodwill, loss of profits, loss of data, or loss of use arising out of, resulting from, or in any way connected with the performance of or breach of this Agreement, whether or not such party was advised of the possibility of such damages. Regardless of any legal theory or any claim, in no event shall the amount of Lessor's maximum aggregate liability to Lessee for damages, for indemnification or hold harmless obligation or duty and/or and attorney's fees or court costs under this Agreement exceed Lessor's applicable insurance limits. Furthermore, In no circumstances shall Lessor's liability for damages or for indemnification obligation or duty exist after the expiration of the applicable statute of limitations or one year after this Agreement terminates, whichever first occurs.

W. Conflict of Interest

Lessor covenants that it presently has no interest and that it will not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of services required to be performed under this Agreement. Lessor further covenants, to its knowledge and ability, that in the performance of said services, no person having any such interest shall be employed by Lessor.

X. E-VERIFY & Iran Divestment Act Certification

Pursuant to G.S. 143-48.5 and G.S. 147-33.95(g), the undersigned hereby certifies that the contractor named within this document, and the contractor's subcontractors, comply with the requirements of Article 2 of Chapter 64 of the NC General Statutes, including the requirement for each employer with more than 25 employees in North Carolina to verify the work authorization of its employees through the federal E-Verify system. E-Verify system link: www.uscis.gov

By signing this contract vendors, contractors, and/or subcontractors affirm they are not listed and will not utilize a subcontractor listed on the Final Divestment List created by the State Treasurer pursuant to N.C.G.S 143-6A-4, Iran Divestment Act Certification.

Y. Mediation

Claims, disputes or other matter in question between the parties to this AGREEMENT shall be first subject to pre-suit mediation prior to the filing of any legal claims or litigation. Pre-suit mediation is a condition precedent to litigation. The obligation to mediate is a material and essential provision of this AGREEMENT. Either party may initiate a mediation proceeding by submitting a request in writing to the other party within a reasonable time after the claim, dispute or other matter in question has arisen, but in no event after the applicable statute of limitations has expired. The parties shall endeavor in good faith to mutually agree

upon an acceptable mediator. In the event the parties have not agreed upon a mediator within 30 days of the request for mediation, the Lessor shall select the mediator who shall mediate the dispute between the parties to this AGREEMENT. Each party is to bear its own fees, costs and expenses of said mediation. In the event that mediation is unsuccessful, all claims, disputes or other matters in question shall be resolved in the Circuit or District Courts of Franklin County, Kentucky.

Z. Litigation

The laws of the State of Kentucky shall govern this AGREEMENT. Any litigation with respect to disputes arising in the interpretation or out of the performance of this AGREEMENT shall be brought in Kentucky state court in Franklin County, Kentucky. The prevailing party in such litigation shall be entitled to recover its reasonable attorney's fees, court costs and expenses incurred in that action from the non-prevailing party.

AA. Construction

Should any provision of the AGREEMENT require interpretation or construction, it is agreed by the parties hereto that the Court, administrative body or other entity interpreting or construing this AGREEMENT shall not apply the presumption that the provisions hereof shall be more strictly construed against one party than another by reason of the rule of construction that a document is to be more strictly construed against the party who itself or through its agent prepared the same. The headings of sections and subsections are for convenience only and shall not affect or control the meaning or construction of any of the provisions of this AGREEMENT.

BB. Waiver

No waiver by either party of any default or non-performance by either party shall be considered a waiver of any subsequent default or non-performance.

CC. Entire Agreement

This Agreement and the aforementioned Exhibits attached hereto constitute the entire Agreement between the parties. Lessor makes no guarantees, express or implied, other than the warranties expressed in this Agreement. No representative or statement not expressly contained in this Agreement or incorporated by reference shall be binding upon Lessor. Agreement may only be modified or amended in writing with mutual consent by the Parties

WITNESS THEREOF, the parties have executed this Agreement this ____ day of _____ 2023.

Cabarrus Health Alliance

CDP, Inc.

Phone _____

Phone: 800.888.6035

Fax _____

Fax: 630.783.8841

Email: _____

Email: mike.peth@cdpehs.com

Signature: _____

Signature: _____

Print Name _____

Print Name Mike Peth

Title: _____

Title: Director, Sales and Marketing

Date: _____

Date: _____

SCHEDULE A – COSTS

Cabarrus County, NC 04.05.2023						
Monthly Subscription/User License Fee *	Volume	One-time	Monthly Fee per	1st 12 months of service	2nd 12 months of service	3rd 12 months of service
CDPims	14		\$30	\$5,040	\$5,040	\$5,040
Monthly County EH Program Fee						
Module Subscription						
CDPims - FLI program Includes public web site for viewing of inspections and weekly updates to BETS.	1		\$400	\$4,800	\$4,800	\$4,800
Complaints/Request for Service	1		\$0			
Food Borne Illness Module	1		\$0			
Activity Module	1		\$0			
Plan Review	1		\$0			
CDPims QA module	1		\$0			
CDPims A/R module	1		\$0			
Nightly extract of data	1		\$0			
Ad Hoc reporting license fee	3		\$25	\$900	\$900	\$900
CDPmobile/ims Sync	1		\$350	\$4,200	\$4,200	\$4,200
DataDirect						
DataDirect for two users	1		\$500	\$6,000	\$6,000	\$6,000
Additional users \$75 per						
One-Time (Upfront fee)		One-time				
Two staff members, 2 days of training and 1 day of live support for IMS and CDPmobile for FLI program. Inclusive of travel expenses.	1	\$5,500				
Conversion of F&L data from BETS		\$0				
<i>Additional non-BETS data conversion T&M</i>						
CDPmobile Licenses \$1500 per	13	\$19,500				
QA Module (IMS/Mobile)	1	\$1,750				
QA Module CDPims Reporting	1	\$250				
DataDirect setup of EH data and fours of remote training	1	\$7,000				
Hourly Programming Rates \$130 per hour						
Annual fees		Annual Fee				
CDPmobile Maintenance due on annual anniversary dates	14		\$350		\$4,900	\$4,900
Totals		One-time		1st 12 months of service		
		\$34,000		\$20,940	\$25,840	\$25,840

* Prices reflect systems as-is currently being utilized in NC

SCHEDULE B – IT REQUIREMENTS

System Requirements For CDPmobile² Version 12.6

Windows App Optimized for Stylus

	Minimum	Recommended
Processor	Intel Atom based processor	Intel i5 dual core processor
Memory	1 GB	4 GB
Disk Storage	250 MB	5 GB
Operating System	Windows 7 Professional and above	Windows 10
Pre-Requisites	US English regional settings .NET Framework v4.5.2	US English regional settings .NET Framework v4.5.2

Windows App Optimized for Touch/Mouse/Keyboard

	Minimum	Recommended
Processor	Intel i3 based processor	Intel i5 dual core processor
Memory	1 GB	4 GB
Disk Storage	250 MB	5 GB
Operating System	Windows 10	Windows 10 Professional

iOS App

	Minimum	Recommended
Device	iPad Air 2, iPad Mini 3, iPhone 6	iPad Pro, iPad 5 th Gen., iPad Mini 4, iPhone 7
Operating System	iOS v9.3 or later	iOS v13 or later

Android App

	Minimum	Recommended
Device	Any device	Modern tablet or phone device
Operating System	Android v4.4 or later	Android v10.0 or later

SCHEDULE C – SERVICE LEVEL AGREEMENT (SLA)

Scope

The Lessor Software Service Level Agreement ("SLA") is intended to describe the level of availability of the Software production server that Lessor will provide to the Lessee.

During the term of the Agreement, Lessor's production servers will be operational and available to the Lessee for at least 99% of the time, excluding scheduled downtime, in any calendar month. If Lessor does not meet the SLA, and if the Lessee meets its obligations under this SLA, the Lessee will be eligible to receive the SLA Credits ("SLAC ") described below. This SLA states the Lessee's sole and exclusive remedy for any failure by Lessor to provide the Services covered by this SLA.

Definitions

Downtime

Downtime is measured based on the inaccessibility rate of the hosted Software production servers due to server-side failures only. If there is more than fifteen percent (15%) of the user community finding the Lessor Software production server inaccessible then this constitutes a Downtime.

Downtime Period

A period of thirty consecutive minutes of Downtime. Intermittent Downtime for periods less than thirty minutes is not counted towards Downtime Periods.

Covered Services

This refers to the access of the Lessor hosted Software production servers.

Monthly Uptime

$((60 \times 24 \times \text{Days of the calendar month}) - (\text{Number of minutes of Downtime from all Downtime Periods in the calendar month})) / (60 \times 24 \times \text{Days of the calendar month})$.

Scheduled Downtime

Lessor will notify the Lessee of periods of downtime to the commencement of such downtime. Scheduled downtime is not considered downtime for purposes of this SLA, and is not counted towards any downtime periods.

Services

Covered Services under the Agreement.

SLAC

Monthly Uptime (Percentage)	SLAC (Days of Service)
< 99.0% & ≥ 95.0%	1
< 95.0%	5

Lessee's Responsibilities

The Lessee must notify Lessor and request the SLAC within thirty days (30) from the time the Lessee becomes eligible to receive SLAC.

SLAC is only available to the Lessor Software hosted model of subscription.

Failure to comply with the above will forfeit the Lessee's right to receive SLAC.

Exclusions

The SLA does not apply to any service/s that expressly exclude this SLA or any performance issues: (i) caused by factors outside of Lessors reasonable primary control, including without limitation, acts of God, pandemic, acts of government, flood, fire, earthquakes, civil unrest, acts of terror, strikes or other labor problems (other than those involving Lessor's employees), or Internet service provider failures or delays, SSL provider failures and; (ii) that resulted from the Lessee's equipment or third party equipment/Software, or both (not within the primary control of Lessor).

Maximum Credit

The aggregate maximum number of SLAC to be issued by Lessor to the Lessee for all Downtime Periods that occur in a single calendar month shall not exceed fifteen days (15) of Service to be added to the end of the Lessee's term. SLAC may not be exchanged for, or converted to monetary/subscription amounts.

Disclaimer

Every effort has been made to ensure the accuracy and correctness of the information contained herein. However, in the unlikely event of certain errors and/or omission, Lessor will not be liable to be held responsible for any loss whatsoever due to the usage of this document. Lessor also reserves the right to modify the contents of this document without any prior notice.



**CABARRUS
HEALTH
ALLIANCE**

Preliminary Annual Budget Fiscal Year 2024

May 16, 2023

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BUDGET MESSAGE – 2024 Preliminary Budget

TO: Cabarrus Health Alliance Board
FROM: Sue K. Yates, Chief Financial Officer
DATE: May 16, 2023
SUBJECT: Cabarrus Health Alliance Preliminary Budget for Fiscal Year 2024

This budget totals \$33,865,664. The contribution amount requested from Cabarrus County for FY 2024 is \$10,994,141, an increase of \$874,431 from the FY 2023 county contribution amount. We are requesting an additional \$47,263 for salary increases in the School Health Program. We are also requesting \$408,520 for the Jail Based Behavioral Health Program. The expansion items listed above are included in the 2024 Preliminary budget. The final determination on funding will be based on the County Commissioner's June Board Meeting.

This budget is formatted to provide full line-item descriptions. Revenue and expenses are displayed for each department. Agency totals for FY 2022 actual, FY 2023 revised budget, and projected FY 2024 are given for comparison on the summary page.

Medicaid Settlement and Quarterly Direct Payments are budgeted at \$2,819,900 for FY 2024 based on current information. CHA was awarded \$1.8 million for FY 2020, \$2.7 million for FY 2021, and \$2.1 million for FY 2022. The Quarterly Direct Payments are still in progress for FY23. The Department of Medicaid withholds 10% of the settlement each year and will again this year until a complete audit review is conducted at which point any further adjustments required to the cost report will be made and cost will be adjusted as well as payments made if necessary.

Highlights of this proposed budget include:

1. Projected COLA increases of 1% and individual performance merit increases at an average of 3% x 10.5 months (award in August 2023), an approximate cost of \$415,001.
2. The health insurance plan rate increased by approximately 2.5% this year to \$7,495 per full time employee and our HRA decreased by 44%. A value plan was included as an option for employees with spouse or dependent coverage.
3. State retirement will increase from 12.13% to the rate of 12.87%.
4. Budgeted capital outlay purchases include:
 - Dental Program – Upgrade dental equipment and operatories; \$541,078.
 - Dream Center Location – HVAC replacement; \$152,510.
5. There is an 78% increase in budget for Behavioral Health expenses; \$1,123,915. Behavioral Health is a priority area for CHA. We actively pursued funding to allow for a strong investment in growing our Behavioral Health Clinic and the County provided us with APRA dollars to ensure a successful start. We are now providing Behavioral Health support to the Jail Based Services. We appreciate the County's continued partnership in growing this much needed service in Cabarrus County.

There are many variables that affect the possible outcome of the budget projection. We have worked diligently to provide the most accurate revenue and expenditure projections in a format to assist you with your review. We appreciate your attention to this budget and as always, our staff is willing to assist the Board in any manner as you review the items recommended in this FY 2024 budget.

Respectfully submitted for your consideration,

Erin Shoe
Health Director

Sue K. Yates
Chief Financial Officer

PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY
d.b.a. CABARRUS HEALTH ALLIANCE
FISCAL YEAR 2024

DEPARTMENT	MANAGEMENT
5805 Environmental Health	Chrystal Swinger
5812 Information Technology Systems	Ryan McGhee
5815 General Administration	Sue Yates
5832 Social Determinates of Health	Megan Shuping
5840 School Health	Tammy Alexander
5845 Community Impact	Alicia Primus/Marcella Beam
5855 Dental Health	Dr. Elly Steel
5860 Vital Records	Sue Yates
5865 Communicable Disease	Suzanne Knight
5875 Clinical Services	Suzanne Knight
5877 Behavioral Health	Sonja Bohannon-Thacker
5880 WIC	Anna Thadani

**Cabarrus Health Alliance
Budget Fiscal Year 2024
Actual/Projected Revenue/Expense by Department - FY 2022-2024**

Department Name	Dept. #	FY 2022 Actual			FY 2023 Budget		
		Revenue	Expense	Net +/-	Revenue	Expense	Net +/-
Environmental Health	5805	1,414,052	1,124,681	289,371	1,756,045	1,756,045	-
Information Tech Svcs	5812	808,966	1,158,973	(350,007)	933,758	1,292,696	(358,938)
General Administration	5815	2,540,224	3,235,818	(695,594)	4,391,936	5,240,684	(848,748)
Social Determinates of He:	5832	1,504,400	1,251,648	252,753	1,631,131	1,631,131	-
School Health	5840	6,995,847	6,979,729	16,117	6,805,044	6,805,044	-
Community Impact	5845	2,519,024	2,502,914	16,109	3,698,042	3,769,754	(71,712)
Dental	5855	4,803,695	3,708,063	1,095,632	5,660,866	4,381,468	1,279,398
Vital Records	5860	63,913	70,154	(6,241)	72,743	72,743	-
Communicable Disease	5865	4,477,640	4,145,338	332,303	7,624,482	7,624,482	-
Clinical Services	5875	4,013,301	3,816,726	196,575	4,079,684	4,079,684	-
Behavioral Health	5877	131,275	147,966	(16,690)	1,130,920	1,130,920	-
WIC	5880	814,181	811,156	3,025	808,440	808,440	-
TOTAL		30,086,519	28,953,166	1,133,353	38,593,091	38,593,091	-

Department Name	Dept. #	FY 2024 Projected			County Contribution	
		Revenue	Expense	Net +/-	2024	2023
Environmental Health	5805	1,849,405	1,849,405	-	1,434,813	1,392,009
Information Tech Svcs	5812	774,763	1,077,468	(302,705)	774,763	745,758
General Administration	5815	4,517,487	5,344,675	(827,188)	2,257,183	2,140,354
Social Determinates of He:	5832	1,778,371	1,778,371	-	-	-
School Health	5840	4,868,140	4,868,140	-	4,761,440	4,522,536
Community Impact	5845	2,766,378	2,766,378	-	108,942	105,258
Dental	5855	6,068,373	4,988,480	1,079,893	-	-
Vital Records	5860	75,660	75,660	-	75,660	72,743
Communicable Disease	5865	4,973,320	4,973,320	-	972,820	941,052
Clinical Services	5875	3,268,457	3,268,457	-	200,000	200,000
Behavioral Health	5877	2,014,348	1,964,348	50,000	408,520	-
WIC	5880	910,962	910,962	-	-	-
TOTAL		33,865,664	33,865,664	-	10,994,141	10,119,710

2024 County Contribution: 5,824,181
plus amount for School Nurse Program 4,761,440
plus amount for Jail Based Services 408,520
TOTAL CONTRIBUTION AMOUNT 10,994,141

Environmental Health - 5805

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265805	6412	156 Contrib-City of Con-West Nile	12,000.00	12,000.00	12,000.00	-	12,000.00	12,000
265805	6446	156 Contrib-City of Kann-WestNile	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000
265805	6447	156 Cont-Town of Mt Plea-WestNile	420.00	420.00	420.00	420.00	420.00	420
265805	6904	156 Cont Cab Co - West Nile Virus	10,762.00	10,762.00	10,762.00	22,762.00	10,762.00	10,762
265805	6508	47510 Environmental Health Fees	199,322.45	275,157.45	307,210.00	144,625.00	262,184.00	306,743
265805	6803	47510 Miscellaneous Revenue	911.75	-	-	-	-	-
265805	6904	47510 Cont Cab Co - Env Hlth	831,461.04	873,187.00	971,626.00	805,727.44	1,381,247.00	1,424,051
265805	6200	47520 CHA Grant - Food & Lodging	55,256.00	47,511.00	36,743.00	-	5,000.00	5,000
265805	6841	47520 NEHA Grant-Food & Lodging	-	-	12,000.00	-	24,511.00	16,911
265805	6345	47520 Assoc of Food and Drug Official	-	1,250.00	18,340.86	6,531.98	33,345.00	7,500
265805	6510	47520 Temp Food Est Fees-F&L	17,160.00	9,900.00	32,950.00	11,625.00	18,576.00	30,776
265805	6200	50914 CHA Grant-Addressing Lead	-	-	-	-	-	23,242
265805	6200	50908 CHA Grant-Mos&Tick Suppression	-	-	4,000.00	-	-	4,000
Total Revenue			1,135,293	1,238,187	1,414,052	999,691	1,756,045	1,849,405
Expense								
295805	9101	156 Salaries & Wages-West Nile Vir	4,129.50	4,995.04	6,092.27	1,567.47	4,342.00	8,624
295805	9104	156 Temp-PT & FT-West Nile Virus	2,550.77	2,663.16	4,462.28	1,689.78	4,282.00	-
295805	9201	156 Social Security-West Nile Vir	389.71	466.11	652.71	201.52	520.00	520
295805	9202	156 Medicare-West Nile Virus	91.13	109.03	152.64	47.13	122.00	122
295805	9205	156 Group Hosp Ins-West Nile Virus	555.39	611.20	459.46	124.26	453.00	453
295805	9206	156 HRA-West Nile Virus	109.10	118.88	87.86	23.81	90.00	90
295805	9210	156 Retirement-West Nile Virus	375.47	510.72	523.84	189.48	349.00	349
295805	9211	156 401K Match	8.94	-	-	-	12.00	12
295805	9230	156 Work Comp-West Nile Virus	92.60	113.90	129.94	70.36	126.00	126
295805	9346	156 Fuel-West Nile Virus	194.42	137.52	482.31	235.38	267.00	250
295805	9356	156 Special Prog Supplies-West Nil	1,109.29	1,668.98	39.98	164.21	597.00	200
295805	9635	156 Training & Ed/West Nile Virus	834.77	-	82.00	200.00	338.00	500
295805	9640	156 Ins & Bonds-West Nile Virus	52.22	94.90	90.77	40.65	97.00	97
295805	9659	156 UnempComp-WNVirus	34.99	2.42	5.24	39.50	35.00	35
295805	9101	47510 Salaries & Wages-EH	230,452.08	273,765.27	287,311.08	244,937.39	406,615.00	389,997
295805	9102	47510 Part Time > 1000 Hours Env Hlt	14,127.28	13,265.04	19,584.90	-	44,592.00	-
295805	9103	47510 Part Time < 1000 Hours Env Hlt	49,099.24	51,933.44	44,379.55	22,694.71	-	34,004
295805	9104	47510 Temp-Part & Full Time Env Hlth	-	1,363.50	-	-	-	-
295805	9107	47510 Contracted Personal Service-EH	-	-	28,609.88	-	-	-
295805	9109	47510 Salary Adjustments	-	-	-	-	8,252.00	15,323
295805	9201	47510 Social Security-EH	17,629.87	17,765.66	21,569.10	15,972.18	18,566.00	28,124
295805	9202	47510 Medicare-Env Hlth	4,123.11	4,154.80	5,122.53	3,803.34	4,342.00	6,577
295805	9205	47510 Grp Hosp Ins-Env Hlth	23,959.74	22,039.06	26,800.67	25,630.27	34,571.00	44,790
295805	9206	47510 HRA-Env Hlth	4,693.46	4,213.92	5,171.29	4,952.93	6,600.00	8,555

Environmental Health - 5805

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295805	9210	47510 Retirement-Env Hlth	21,655.24	24,150.42	35,473.33	29,710.85	36,235.00	55,985
295805	9211	47510 401K Match	1,667.01	2,607.39	4,257.28	3,021.66	5,989.00	8,368
295805	9230	47510 Workers' Comp-Env Hlth	4,958.72	5,540.72	4,729.98	5,270.70	1,797.00	9,798
295805	9301	47510 Office Supplies-Env Hlth	956.72	905.81	1,221.92	1,040.36	900.00	1,200
295805	9320	47510 Printing & Binding	-	-	906.45	569.30	500.00	650
295805	9325	47510 Postage-Env Hlth	2,075.31	2,211.14	1,022.30	7.52	2,000.00	2,000
295805	9345	47510 Automotive Supplies-Env Hlth	490.38	573.86	71.79	121.65	300.00	150
295805	9346	47510 Fuel-Env Hlth	1,797.16	6,540.77	15,006.59	9,674.61	5,100.00	16,000
295805	9352	47520 Software-Env Hlth	-	-	-	-	-	26,500
295805	9355	47510 Other Oper Costs-Env Hlth Gran	12,153.91	17,327.89	14,603.16	22,921.41	13,500.00	13,500
295805	9420	47510 Telecommunications-EH	7,699.73	4,729.66	4,960.25	3,266.88	8,206.00	8,206
295805	9520	47510 Auto & Trck Mntnce-Env Hlth	7,327.71	7,165.40	7,981.59	8,444.82	4,000.00	9,000
295805	9570	47510 Srvc Contracts-Env Hlth Gran	-	-	-	25,461.60	26,606.00	-
295805	9611	47510 Mileage-Env Hlth Grant	457.09	-	718.79	237.25	500.00	500
295805	9615	47510 Property Tax-EH	-	-	-	898.72	-	1,000
295805	9635	47510 Training & Ed-Env Hlth	1,064.13	2,355.37	3,669.51	8,766.30	4,297.00	5,000
295805	9640	47510 Insurance & Bonds-Env Hlth	3,022.34	3,592.72	3,106.68	3,345.34	3,743.00	5,670
295805	9659	47510 UnempComp-EH	508.25	279.62	270.74	670.91	500.00	950
295805	9860	47510 Equipment & Furniture-Env Hlth	-	19,611.75	69,095.50	-	35,000.00	-
295805	9101	47520 Salaries & Wages-F&L	357,609.64	395,543.07	535,874.94	316,989.71	664,535.00	693,519
295805	9102	47520 PartTime>1000 Hrs-F&L	8,278.41	10,034.97	3,110.39	-	43,142.00	-
295805	9103	47520 PartTime<1000 Hrs-F&L	21,554.62	29,739.38	9,184.51	9,303.17	-	32,361
295805	9104	47520 Temporary - Part & Full Time	840.88	7,864.89	18,669.68	2,285.17	30,160.00	30,514
295805	9109	47520 Salary Adjustments	-	-	-	-	19,340.00	26,531
295805	9201	47520 Social Security-F&L	23,270.53	29,892.80	34,622.32	19,778.67	46,049.00	49,223
295805	9202	47520 Medicare-F&L	5,442.34	6,991.13	8,172.56	4,693.61	10,769.00	11,512
295805	9205	47520 Gp Hosp Ins-F&L	37,194.98	35,209.30	48,378.08	28,143.92	78,690.00	74,483
295805	9206	47520 HRA-Food & Lodging	7,325.49	6,644.33	9,184.15	5,378.25	14,520.00	14,241
295805	9210	47520 Retirement-F&L	32,292.14	43,634.35	60,535.69	37,822.71	86,219.00	97,525
295805	9211	47520 401K Match	2,410.95	4,155.24	6,229.35	4,072.99	14,251.00	14,578
295805	9230	47520 Workers'Comp F&L	6,278.93	7,829.15	9,133.89	7,186.21	4,457.00	17,149
295805	9320	47520 Print&Bind-Food&Lodging	96.74	-	905.95	(115.76)	578.00	800
295805	9331	47520 Minor Office Equipment & Furn	5,930.31	11,462.59	13,166.86	4,470.73	13,167.00	7,000
295805	9351	47520 Hardware-F&L	-	-	-	51.12	-	-
295805	9352	47520 Software-F&L	-	-	-	-	-	35,000
295805	9355	47520 Other Operation Costs-F&L	146.80	234.51	427.00	2,727.01	250.00	2,500
295805	9447	47520 Outsourced Services	-	-	218.81	42.55	250.00	250
295805	9570	47520 Service Contracts-F&L	8,801.30	9,241.37	9,703.44	10,188.61	9,745.00	-
295805	9635	47520 Training & Education-F&L	-	-	250.00	-	-	500
295805	9640	47520 Insurance & Bonds-F&L	3,619.69	5,986.93	5,151.49	4,060.41	9,284.00	9,924
295805	9659	47520 UnempComp-F&L	632.96	537.23	503.87	863.99	1,298.00	1,328

Environmental Health - 5805

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295805	9860	47520 Equipment & Furniture	-	22,094.75	33,114.75	-	25,000.00	-
295805	9101	50908 Salaries & Wages-MTS	-	-	2,050.08	-	-	1,491
295805	9201	50908 Social Security-MTS	-	-	123.91	-	-	93
295805	9202	50908 Medicare-MTS	-	-	28.97	-	-	22
295805	9205	50908 Group Hospital Insurance-MTS	-	-	117.86	-	-	65
295805	9206	50908 HRA-MTS	-	-	23.12	-	-	19
295805	9210	50908 Retirement-MTS	-	-	233.31	-	-	201
295805	9211	50908 401K Match-MTS	-	-	41.01	-	-	30
295805	9230	50908 Workers' Compensation-MTS	-	-	16.67	-	-	32
295805	9330	50908 Tools & Minor Equipment-MTS	-	-	1,853.60	-	-	2,038
295805	9640	50908 Insurance & Bonds-MTS	-	-	8.54	-	-	9
295805	9101	50914 Salaries & Wages-Lead	-	-	-	-	-	14,645
295805	9201	50914 Social Security-Lead	-	-	-	-	-	908
295805	9202	50914 Medicare-Lead	-	-	-	-	-	212
295805	9205	50914 Group Hospital Insurance-Lead	-	-	-	-	-	2,498
295805	9206	50914 HRA-Lead	-	-	-	-	-	480
295805	9210	50914 Retirement-Lead	-	-	-	-	-	1,885
295805	9211	50914 401K Match-Lead	-	-	-	-	-	293
295805	9230	50914 Workers' Compensation-Lead	-	-	-	-	-	88
295805	9355	50914 Other Operational-Lead	-	-	-	-	-	2,000
295805	9640	50914 Insurance & Bonds-Lead	-	-	-	-	-	183
295805	9659	50914 Unemployment-Lead	-	-	-	-	-	50
Total Expense			942,173	1,124,681	1,429,941	903,957	1,756,045	1,849,405
Net			193,120	113,506	(15,889)	95,734	-	-

Information Technology Services - 5812

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265812	6806	130 Sale of Assets-ITS	3,027	100	232	-	-	-
265812	6904	130 Contribution from Cabarrus Cty	674,802	705,043	723,316	435,026	745,758	774,763
265812	6903	915 CARP Funding - IT	-	-	85,419	69,909	188,000	-
Total Revenue			677,829	705,143	808,966	504,934	933,758	774,763
Expense								
295812	9101	130 Salaries & Wages - ITS	421,743	474,030	482,705	273,409	517,434	579,305
295812	9102	130 Part Time > 1000 Hours -ITS	(120)	-	-	-	-	-
295812	9107	130 ContractedPersSvcs-IT	7,882	-	-	6,771	-	-
295812	9109	130 Salary Adjustments - ITS	-	-	-	-	14,508	20,270
295812	9155	130 Consultants-ITS	10,721	4,780	12,328	125	-	-
295812	9201	130 Social Security - ITS	25,513	28,572	28,791	15,989	32,980	37,174
295812	9202	130 Medicare - ITS	5,967	6,682	6,740	3,739	7,713	8,694
295812	9205	130 Group Hospital Insurance - ITS	29,758	33,076	31,475	18,576	36,766	44,539
295812	9206	130 HRA-ITS	5,844	-	6,002	3,557	6,600	8,529
295812	9210	130 Retirement - ITS	37,195	47,725	54,116	32,846	64,365	80,223
295812	9211	130 401K Match	4,147	6,056	9,534	5,464	10,639	11,992
295812	9230	130 Workers' Compensation - ITS	-	(4,213)	1,071	766	3,192	3,597
295812	9301	130 Office Supplies-ITS	57	716	12	-	300	300
295812	9320	130 Printing & Binding	-	-	19	13	50	50
295812	9325	130 Postage-ITS	200	186	50	-	200	200
295812	9331	130 Minor Office Equip & Furn ITS	-	-	633	-	-	-
295812	9351	130 Hardware - ITS	65,788	125,936	49,772	26,943	112,450	75,000
295812	9352	130 Software - ITS	32,178	28,444	104,187	111,584	241,200	125,000
295812	9420	130 Telecommunications-ITS	-	-	16,491	26,349	20,450	37,000
295812	9445	130 Purchased Svcs-ITS	27,413	25,895	10,372	1,258	2,200	-
295812	9447	130 Outsourced Services	-	-	4,870	3,180	10,000	21,000
295812	9570	130 Service Contracts-ITS	169,858	166,122	198,188	-	-	-
295812	9611	130 Mileage-ITS	242	-	-	-	500	500
295812	9635	130 Training & Ed-ITS	11,863	6,790	8,505	35	16,000	16,000
295812	9640	130 Insurance & Bonds-ITS	4,127	-	4,716	3,389	6,649	7,495
295812	9659	130 UnempComp-InfoTechSystems	343	287	254	416	500	600
295812	9860	130 Equipment & Furniture-ITS	292,705	-	42,724	-	-	-
295812	9351	915 Hardware-CARPA	-	-	83,880	-	-	-
295812	9352	915 Software-CARPA	-	-	-	11,700	20,000	-
295812	9447	915 Outsourced Services	-	-	-	8,105	25,000	-
295812	9570	915 Service Contracts-ITS	-	-	1,539	7,650	68,000	-
295812	9860	915 Equipment & Furniture-ITS	-	-	-	116,655	75,000	-
Total Expense			1,153,424	951,084	1,158,973	678,520	1,292,696	1,077,468
Net			(475,595)	(245,941)	(350,007)	(173,585)	(358,938)	(302,705)

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265815	6803	17 Miscellaneous Revenue-HR	-	-	342	250	-	-
265815	6803	250 Miscellaneous Revenue-Emp Wellnes	-	-	675	520	25,000	-
265815	6692	255 Admin Fees Collected-CEE	-	-	-	-	25,000	-
265815	6250	307 DHHS-NC Div of SS-DreamCtr	26,695	28,929	38,788	20,650	20,799	20,799
265815	6458	307 WIC-Dream Center	10,793	12,056	12,193	12,399	13,599	13,599
265815	6693	307 Dental Payments-Dream Center	10,793	12,056	10,290	10,292	12,194	12,194
265815	6606	311 Program Fees-Cooking	3,870	2,379	3,426	1,396	1,500	3,720
265815	6803	311 Miscellaneous Revenue	-	100	3,598	-	1,500	-
265815	6837	312 Standard Process	32,878	-	-	-	-	-
265815	6838	314 Forever Oceans	3,613	71,553	-	-	-	-
265815	6903	403 CabarrusCounty ARP Fund-KannRe	-	-	-	-	150,609	142,191
265815	6819	908 NE Medical Center-Children WIN	40,000	40,000	40,000	10,000	-	17,467
265815	6903	916 Cabarrus County ARP Funding-Concoi	-	-	-	-	-	1,000,000
265815	6903	919 Cabarrus County ARP Funding-MU	-	-	-	-	350,000	-
265815	6903	920 Cabarrus Cty ARP Funding-HRIS	-	-	-	-	132,391	-
265815	6200	41100 CHA Grant - Admin Aid to Co	77,778	73,791	79,143	32,415	-	-
265815	6288	41100 NACCHO Grant	-	4,912	-	-	-	-
265815	6701	41100 Interest on Investments	104,186	4,223	15,223	111,692	4,000	271,075
265815	6801	41100 Sale of Capital Assets-Gen Adm	-	-	-	-	5	5
265815	6802	41100 Overages and Shortages	(133)	(36)	(583)	(105)	5	5
265815	6803	41100 Miscellaneous Revenue	300	17,628	30,280	27,254	488,471	578,000
265815	6805	41100 Contributions & Private Donat	-	112	2,000	-	1,000	500
265815	6806	41100 Sale of Assets-Gen Ad	3,325	-	6,000	140	3,500	750
265815	6904	41100 Contribution from Cabarrus Cty	1,874,877	1,989,367	2,058,791	2,002,569	2,894,383	2,257,182
265815	6200	50466 CHA Grant-Advancing Equity	-	-	39,900	33,912	67,980	-
265815	6690	280A NCTN II Fees	1,196,564	-	-	-	-	-
265815	6692	280A Admin Fees Collected-NCTN II	340,468	200,728	200,158	200,000	200,000	200,000
Total Revenue			3,726,005	2,457,797	2,540,224	2,463,384	4,391,936	4,517,487
Expense								
295815	9101	15 Salaries & Wages-Marketing	-	-	53,906	30,279	62,276	63,486
295815	9201	15 Social Security-Marketing	-	-	3,211	1,806	3,891	3,936
295815	9202	15 Medicare-Marketing	-	-	751	422	903	921
295815	9205	15 Group Hospital Insurance-Marke	-	-	6,277	3,601	7,353	7,423
295815	9206	15 HRA-Marketing	-	-	1,197	690	1,320	1,422
295815	9210	15 Retirement-Marketing	-	-	6,118	3,673	7,535	8,494
295815	9230	15 Workers' Comp-Marketing	-	-	115	85	374	381
295815	9301	15 Office Supplies-Marketing	-	-	160	-	-	-
295815	9320	15 Printing & Binding-Marketing	-	-	352	-	-	-

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9335	15 Food	-	-	2,018	766	-	1,250
295815	9352	15 Software	-	-	-	-	-	9,616
295815	9355	15 Other Operation Costs-Mktg	-	-	1,305	336	-	-
295815	9630	15 Dues & Subscriptions	-	-	384	13	-	3,250
295815	9635	15 Training & Education	-	-	76	-	-	-
295815	9640	15 Insurance & Bonds-Marketing	-	-	514	378	778	794
295815	9659	15 Unemployment Comp-Marketing	-	-	65	78	100	100
295815	9692	15 Public Relations	-	-	11,809	4,314	12,500	9,000
295815	9101	16 Salaries & Wages-Facilities	-	2,105	123,627	69,250	119,392	161,720
295815	9109	16 Salary Adjustments	-	-	-	-	3,277	5,551
295815	9201	16 Social Security-Facilities	-	129	7,587	4,256	7,605	10,371
295815	9202	16 Medicare-Facilities	-	30	1,774	995	1,779	2,425
295815	9205	16 Group Hospital Ins - Facilitie	-	277	13,945	7,839	14,706	22,270
295815	9206	16 HRA - Facilities	-	51	2,660	1,503	2,640	4,265
295815	9210	16 Retirement-Facilities	-	223	13,627	8,215	14,843	22,381
295815	9211	16 401K Match-Facilities	-	1	1,410	773	2,453	3,345
295815	9230	16 Workers' Comp-Facilities	-	6	254	194	736	1,004
295815	9301	16 Office Supplies	-	-	99	47	150	300
295815	9330	16 Tools & Minor Equipment	-	-	329	1,349	500	1,500
295815	9355	16 Other Operation Costs-Facilit	-	-	1,245	965	2,000	2,200
295815	9394	16 Janitorial Supplies-Facilities	-	-	10,146	272	10,000	17,500
295815	9420	16 Telecommunications-Facilities	-	-	-	-	-	2,664
295815	9447	16 Outsourced Services-Facilities	-	-	105,180	67,688	99,000	115,000
295815	9501	16 Building & Ground Maintenance	-	300	56,311	39,647	42,192	65,000
295815	9520	16 Autos and Trucks Maintenance	-	-	240	436	1,000	5,000
295815	9640	16 Insurance & Bonds-Facilities	-	24	1,097	847	1,533	2,091
295815	9659	16 Unemployment Comp-Facilities	-	-	130	168	200	300
295815	9101	17 Salaries & Wages-HR	-	2,017	401,910	275,734	581,378	598,254
295815	9104	17 Temp - Part & Full Time-HR	-	-	-	2,322	-	-
295815	9107	17 Contracted Personal - HR	-	-	2,310	21,232	10,000	19,554
295815	9109	17 Salary Adjustments-HR	-	-	-	-	14,119	20,793
295815	9201	17 Social Security-HR	-	124	23,282	16,187	36,916	38,381
295815	9202	17 Medicare-HR	-	29	5,445	3,786	8,634	8,976
295815	9205	17 Group Hospital Ins-HR	-	280	36,254	27,014	58,825	59,385
295815	9206	17 HRA-HR	-	51	6,924	5,178	10,560	11,372
295815	9210	17 Retirement-HR	-	208	44,539	33,086	72,045	82,828
295815	9211	17 401K Match-HR	-	40	7,038	4,585	11,908	12,381
295815	9230	17 Workers' Compensation-HR	-	6	782	779	3,572	3,714
295815	9301	17 Office Supplies	-	-	968	854	1,500	1,500
295815	9306	17 Employees Recognition-HR	-	-	8,539	5,501	7,650	12,000

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9320	17 Printing & Binding	-	-	55	127	-	150
295815	9325	17 Postage	-	-	141	-	150	150
295815	9331	17 Minor Office Equipment & Furn	-	-	127	133	1,000	500
295815	9352	17 Software	-	-	30,698	25,321	55,132	116,121
295815	9355	17 Other Operation Costs-HR	-	-	1,258	1,402	700	2,000
295815	9401	17 Meeting Expense-HR	-	-	-	-	-	35,000
295815	9415	17 Building and Equipment Leases-HR	-	-	-	-	1,000	1,000
295815	9440	17 Laundry & Dry Cleaning	-	-	150	332	800	-
295815	9445	17 Purchased Services	-	-	900	-	8,500	-
295815	9447	17 Outsourced Services	-	-	38,047	17,444	32,000	38,500
295815	9472	17 Tuition Reimbursement-HR	-	-	3,595	13,832	30,000	35,000
295815	9611	17 Mileage	-	-	210	125	250	500
295815	9630	17 Dues & Subscriptions	-	-	229	-	1,000	1,358
295815	9635	17 Training & Education-HR	-	-	6,349	2,598	10,000	10,000
295815	9640	17 Insurance & Bonds-HR	-	23	3,423	3,443	7,443	7,738
295815	9659	17 Unemployment Comp-HR	-	-	252	634	800	800
295815	9699	17 Recruitment-HR	-	-	4,457	3,204	12,000	6,000
295815	9101	18 Salaries & Wages-Finance	-	5,615	589,760	361,679	711,523	904,591
295815	9102	18 Part Time > 1000 Hours-Finance	-	1,237	36,737	21,022	34,398	36,863
295815	9103	18 Part Time < 1000 Hours-Finance	-	1,291	97	-	-	-
295815	9107	18 Contracted Personnel	-	-	656	26,649	-	-
295815	9109	18 Salary Adjustments-Finance	-	-	-	-	21,024	26,503
295815	9151	18 Auditors	-	-	22,000	22,500	23,000	23,500
295815	9201	18 Social Security-Finance	-	492	37,327	22,447	47,551	48,856
295815	9202	18 Medicare-Finance	-	115	8,900	5,387	11,121	11,426
295815	9205	18 Group Hospital Ins-Finance	-	1,005	59,873	37,386	79,421	80,177
295815	9206	18 HRA - Finance	-	200	11,675	7,310	14,520	15,353
295815	9210	18 Retirement-Finance	-	763	70,186	46,085	92,800	105,434
295815	9211	18 401K Match-Finance	-	106	10,104	5,597	15,339	15,760
295815	9230	18 Workers' Compensation-Finance	-	23	1,281	1,071	4,602	4,728
295815	9301	18 Office Supplies	-	-	3,012	4,217	3,000	5,500
295815	9320	18 Printing & Binding	-	-	24	121	-	50
295815	9331	18 Minor Office Equipment & Furn	-	-	3,231	478	5,000	2,500
295815	9352	18 Software-Finance	-	-	-	900	-	1,200
295815	9355	18 Other Operation Costs	-	-	287	865	250	900
295815	9445	18 Purchased Services	-	-	13,684	-	10,000	-
295815	9447	18 Outsourced Services	-	-	-	6,575	-	12,875
295815	9611	18 Mileage	-	-	1,349	1,460	1,000	2,200
295815	9630	18 Dues & Subscriptions	-	-	2,615	1,760	1,900	2,600
295815	9635	18 Training & Education	-	-	6,717	1,780	7,000	7,000

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9640	18 Insurance & Bonds-Finance	-	100	5,692	4,753	9,587	9,850
295815	9659	18 Unemployment Comp-Finance	-	-	511	856	1,050	1,080
295815	9630	168 Dues & Subscriptions-Accredita	9,550	11,650	20,050	3,250	11,650	11,650
295815	9101	250 Sals&Wags-Emp Wellness	52	16	-	-	-	-
295815	9201	250 Social Security-EmpWell	3	1	-	-	-	-
295815	9202	250 Medicare-EmpWell	1	0	-	-	-	-
295815	9205	250 GrpHospIns-EmpWell	7	3	-	-	-	-
295815	9206	250 HRA-Emp Well	1	1	-	-	-	-
295815	9210	250 Retirement-EmployeeWellness	5	2	-	-	-	-
295815	9211	250 401K Match	0	0	-	-	-	-
295815	9230	250 WrkrsComp-EmpWell	1	0	-	-	-	-
295815	9301	250 Office Supplies-Wellness	-	-	-	-	250	100
295815	9320	250 Printing & Binding-Wellness	-	-	8	71	500	250
295815	9331	250 Minor Office Equip & Furn-Well	-	-	13,307	867	2,550	-
295815	9335	250 Food-Wellness	-	-	473	72	1,000	2,000
295815	9355	250 Other Operation Costs-Wellness	-	-	192	120	-	-
295815	9356	250 Special Prog Sup-Emp Well	4,385	195	2,952	729	2,000	2,000
295815	9447	250 Outsourced Services	-	-	2,868	320	2,700	2,700
295815	9611	250 Mileage - Employee Wellness	-	-	-	-	500	250
295815	9635	250 Training & Education-Wellness	-	-	1,300	-	500	500
295815	9640	250 Ins & Bonds-Emp Well	0	0	-	-	-	-
295815	9659	250 Unemp Comp-Emp Well	0	0	-	-	-	-
295815	9101	255 Salaries & Wages-CEE	-	-	-	-	15,000	-
295815	9201	255 Social Security-CEE	-	-	-	-	930	-
295815	9202	255 Medicare-CEE	-	-	-	-	218	-
295815	9205	255 Group Hospital Insurance-CEE	-	-	-	-	1,756	-
295815	9206	255 HRA-CEE	-	-	-	-	317	-
295815	9210	255 Retirement-CEE	-	-	-	-	1,815	-
295815	9211	255 401K Match-CEE	-	-	-	-	300	-
295815	9230	255 Workers' Compensation-CEE	-	-	-	-	90	-
295815	9320	255 Printing & Binding-CEE	-	-	232	-	-	-
295815	9355	255 Other Operation Costs-CEE	-	-	100	-	-	-
295815	9640	255 Insurance & Bonds-CEE	-	-	-	-	18	-
295815	9659	255 Unemployment Comp-CEE	-	-	-	-	24	-
295815	9101	307 Salaries & Wages-Dream Center	14,161	1,914	17,083	9,875	8,386	8,386
295815	9201	307 Social Security-Dream Center	825	95	1,053	609	1,094	1,094
295815	9202	307 Medicare-Dream Center	193	22	246	142	256	256
295815	9205	307 Group Hospital Ins-DreamCenter	2,569	456	3,069	1,960	2,470	2,470
295815	9206	307 HRA - Dream Center	504	87	586	376	470	470
295815	9210	307 Retirement-Dream Center	1,234	195	1,794	1,198	1,344	1,344

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9211	307 401K Match-Dream Center	94	-	-	-	-	-
295815	9230	307 Workers' Comp-Dream Center	28	5	34	28	50	50
295815	9320	307 Printing & Binding-DreamCenter	153	-	-	-	-	-
295815	9331	307 Minor Office Equip-DreamCenter	-	-	79	-	-	-
295815	9355	307 Other Oper Costs-DreamCenter	2,694	-	-	-	-	-
295815	9401	307 Building & Equipment Rental	18,000	15,124	24,000	12,000	18,000	18,000
295815	9412	307 Lights & Power-DreamCenter	-	-	3,797	2,396	6,000	6,000
295815	9447	307 Contracted Serv-Dream Center	10,419	11,426	7,230	4,963	7,700	7,700
295815	9501	307 Building & Ground Maint-DreamC	3,424	25	188	472	600	600
295815	9640	307 Insurance & Bonds-Dream Center	126	23	154	123	222	222
295815	9659	307 Unemployment Comp-Dream Center	41	9	-	42	-	-
295815	9320	311 Printing & Binding - CookingCl	60	10	31	8	50	50
295815	9335	311 Food-Cooking	3,988	167	2,946	2,004	2,566	3,000
295815	9355	311 Other Operation Costs-Cooking	-	-	12	-	-	-
295815	9356	311 SpecProgSup-Cooking	60	1,476	2,429	443	2,450	1,500
295815	9447	311 Contracted Svcs-CookingClass	-	750	2,220	840	2,940	2,940
295815	9611	311 Mileage-Cooking	532	-	125	40	150	100
295815	9101	312 Salaries & Wages-Culinary	121,860	53,048	-	-	-	-
295815	9201	312 Social Security-Culinary	6,994	3,100	-	-	-	-
295815	9202	312 Medicare-Culinary	1,674	725	-	-	-	-
295815	9205	312 Group Hospital Ins-Culinary	6,685	2,835	-	-	-	-
295815	9206	312 HRA-Culinary	1,315	540	-	-	-	-
295815	9210	312 Retirement-Culinary	10,979	5,400	-	-	-	-
295815	9211	312 401K Match	1,219	600	-	-	-	-
295815	9230	312 Workers' Comp-Culinary	277	147	-	-	-	-
295815	9335	312 Food-Culinary	1,247	-	-	-	-	-
295815	9355	312 Other Operation Costs-Culinary	332	-	-	-	-	-
295815	9611	312 Mileage	249	-	-	-	-	-
295815	9640	312 Insurance & Bonds-Culinary	1,235	658	-	-	-	-
295815	9659	312 Unemployment Comp-Culinary	99	40	-	-	-	-
295815	9101	314 Salaries & Wages-ForOceans	4,944	43,719	-	-	-	-
295815	9201	314 Social Security-Forever Oceans	287	2,542	-	-	-	-
295815	9202	314 Medicare-Forever Oceans	67	594	-	-	-	-
295815	9205	314 Group Hospital Ins-ForOceans	295	2,536	-	-	-	-
295815	9206	314 HRA-ForeverOceans	56	483	-	-	-	-
295815	9210	314 Retirement-ForeverOceans	469	4,451	-	-	-	-
295815	9211	314 401K Match-ForeverOceans	49	477	-	-	-	-
295815	9230	314 Workers' Comp-ForOceans	-	121	-	-	-	-
295815	9335	314 Food-ForeverOceans	-	2,285	-	-	-	-
295815	9640	314 Insurance & Bonds-ForOceans	-	542	-	-	-	-

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9659	314 Unemployment Comp-ForOceans	3	32	-	-	-	-
295815	9356	315 Special Prgm Sup-Safety	10,644	2,774	737	2,657	946	-
295815	9356	320 Special ProgSup-Diversity	6,123	-	-	323	15,000	-
295815	9107	403 Contracted Personnel-Kann Reno	-	-	-	-	20,000	-
295815	9331	403 Minor Office Equipment & Furn	-	-	-	8,418	-	9,000
295815	9355	403 Other Operation Costs-Kann Ren	-	-	-	-	20,000	5,000
295815	9447	403 Outsourced Services-Kann Reno	-	-	-	-	50,000	17,000
295815	9608	403 Architect Expenses-Kann Reno	-	-	-	-	3,000	3,000
295815	9860	403 Equipment & Furniture-Kann Ren	-	-	-	-	57,609	108,191
295815	9101	908 Salaries & Wages-ChildrenWin	32,324	26,657	20,768	-	-	-
295815	9102	908 Part Time>1000Hrs-ChildrenWin	-	5,529	10,600	-	-	-
295815	9201	908 Social Security-ChildrenWin	1,991	1,987	1,938	-	-	-
295815	9202	908 Medicare-ChildrenWin	466	465	453	-	-	-
295815	9205	908 Group Hospital Ins-ChildrenWin	3,415	2,367	1,547	-	-	-
295815	9206	908 HRA-ChildrenWin	671	450	293	-	-	-
295815	9210	908 Retirement-ChildrenWin	2,919	3,190	3,570	-	-	-
295815	9211	908 401K Match-ChildrenWin	323	297	415	-	-	-
295815	9230	908 Workers' Comp-ChildrenWin	70	90	68	-	-	-
295815	9320	908 Printing & Binding	-	1	7	-	-	150
295815	9355	908 Other Operation Costs	5,735	-	-	-	-	-
295815	9356	908 Special Program Supplies	-	-	-	-	-	5,125
295815	9335	908 Food	-	-	-	-	-	4,200
295815	9447	908 Contracted Services	5,000	-	-	4,875	-	7,992
295815	9640	908 Insurance & Bonds-ChildrenWin	311	400	302	-	-	-
295815	9659	908 Unemployment Comp-ChildrenWin	49	38	42	-	-	-
295815	9447	916 Equipment & Furniture-CARPA CF	-	-	-	-	-	150,000
295815	9860	916 Equipment & Furniture-CARPA CF	-	-	-	-	-	850,000
295815	9860	919 Equipment & Furniture-CARPA MU	-	-	-	163,147	350,000	-
295815	9352	920 Software-HRIS CabCo ARPA	-	-	-	-	132,391	-
295815	9101	41100 Salaries & Wages - Admin Aid	1,237,987	1,175,841	342,386	833,017	898,211	268,298
295815	9102	41100 Part Time > 1000 Hours - Adm A	84,460	51,255	22,632	115,878	114,250	-
295815	9103	41100 Part Time < 1000 Hours - Adm A	36,794	32,877	7,730	11,312	4,000	15,475
295815	9104	41100 Temporary - Part & Full Admin	-	-	-	5,750	1,250	-
295815	9107	41100 Contracted Personal Svc-Admin	9,088	13,460	-	-	500	-
295815	9109	41100 Salary Adjustments	-	-	-	-	14,823	21,317
295815	9151	41100 Auditors	13,700	21,500	-	-	-	-
295815	9171	41100 Legal Fees	65,874	41,795	90,565	36,193	65,000	45,000
295815	9201	41100 Social Security - Admin Aid	75,052	84,393	20,186	55,040	72,042	39,083
295815	9202	41100 Medicare - Admin Aid	18,927	19,855	5,156	13,790	16,991	9,140
295815	9205	41100 Group Hospital Ins Admin Aid	120,019	124,562	25,203	21,437	37,868	60,870

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9206	41100 HRA-Gen Admin	23,963	(586)	4,758	4,085	6,798	11,657
295815	9210	41100 Retirement - Admin Aid	115,442	138,578	41,074	115,062	141,395	82,200
295815	9211	41100 401K Match	9,508	12,590	4,262	5,133	10,825	12,287
295815	9230	41100 Workers' Comp - Admin Aid	-	(260)	716	938	3,248	3,782
295815	9240	41100 Other Benefits	115,033	101,275	95,122	43,408	108,154	103,810
295815	9301	41100 Office Supplies-Admin Aid	12,870	15,421	9,828	6,630	11,695	10,000
295815	9306	41100 Employee Recognition-Admin Aid	6,657	13,418	5,304	-	-	-
295815	9309	41100 QA/QI-Administration	137	1,319	8,460	6,460	4,890	5,000
295815	9320	41100 Printing & Binding-Admin	377	449	824	5,013	598	5,000
295815	9321	41100 Imaging Expense-Admin	-	-	-	-	750	1,000
295815	9325	41100 Postage-Admin Aid	4,044	4,801	4,500	50	4,423	2,500
295815	9330	41100 Tools & Minor Equip-GenAd	-	489	-	-	350	500
295815	9331	41100 Minor Office Equip&Furn-Admin	9,786	21,692	11,558	-	14,525	12,500
295815	9345	41100 Automotive Supplies-Admin	233	-	-	-	125	-
295815	9346	41100 Fuel-Administration	5,937	1,160	86	(534)	1,500	2,000
295815	9352	41100 Software-GenAdmin	-	-	-	6,132	-	-
295815	9355	41100 Other Oper Costs-Administratio	(5,864)	29,414	8,549	6,970	31,416	30,000
295815	9360	41100 Medical Supplies	-	-	3,174	-	150	500
295815	9394	41100 Janitorial Supplies-Admin	10,135	8,770	984	9,086	-	-
295815	9401	41100 Building & Equipment Rental	-	-	39,970	2,187	39,876	12,000
295815	9406	41100 Bank Svc Charges-Admin	21,970	21,301	25,136	9,290	22,000	22,000
295815	9412	41100 Lights&Power-Admin	173,050	145,891	143,789	66,983	145,891	146,000
295815	9420	41100 Telecommunications-Admin	5,929	5,523	3,499	2,614	5,523	5,000
295815	9440	41100 Laundry & Dry Cleaning-Admin	1,102	262	-	-	350	1,150
295815	9445	41100 Purchased Svcs-Admin	15,930	76,124	2,141	1,094	750	3,000
295815	9447	41100 Contracted Svcs-Admin	111,578	148,006	22,340	9,155	24,000	50,000
295815	9472	41100 Tuition Reimbursement-Gen Ad	4,795	2,288	1,200	-	-	-
295815	9501	41100 Building & Ground Maintenance	52,248	59,836	9,270	16,111	2,500	25,000
295815	9520	41100 Auto&Trk Mntnce-Admin	1,870	844	2,757	-	250	1,000
295815	9560	41100 Minor Equip Maint-Admin	22	-	-	-	50	-
295815	9570	41100 Service Contracts-Admin	52,393	59,100	13,054	4,220	20,000	28,000
295815	9611	41100 Mileage-Administration	(259)	915	1,018	260	1,000	1,000
295815	9615	41100 Property Tax-Gen Ad	1,930	2,018	3,997	-	2,000	-
295815	9625	41100 Board Travel/Meetings	1,200	1,880	1,082	-	1,200	3,600
295815	9630	41100 Dues & Subscript-Admin	7,620	25,365	9,158	11,205	11,000	15,000
295815	9635	41100 Training & Ed-Admin	72,143	68,001	62,119	8,680	64,492	50,000
295815	9640	41100 Insurance & Bonds-Admin	-	(1,139)	10,071	12,591	6,766	7,880
295815	9659	41100 Unemployment Compensation	-	1,317	221	580	515	975
295815	9692	41100 Public Relations-Gen Admin	19,269	15,520	5,942	-	-	-
295815	9699	41100 Recruitment	2,297	2,582	1,054	-	-	-

General Administration - 5815

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295815	9860	41100 Equipment & Furniture	7,527	-	33,649	-	-	-
295815	9101	50466 Salaries & Wages-AdvEquity	-	-	29,560	34,418	63,233	-
295815	9201	50466 Social Security-AdvEquity	-	-	1,713	2,027	3,920	-
295815	9202	50466 Medicare-AdvEquity	-	-	401	474	917	-
295815	9205	50466 Group Hospital Ins-AdvEquity	-	-	3,223	3,920	7,353	-
295815	9206	50466 HRA-AdvEquity	-	-	615	751	1,320	-
295815	9210	50466 Retirement-AdvEquity	-	-	3,364	4,175	7,651	-
295815	9211	50466 401K Match-AdvEquity	-	-	579	688	1,265	-
295815	9230	50466 Workers' Comp-AdvEquity	-	-	67	96	379	-
295815	9301	50466 Office Supplies	-	-	304	-	20	-
295815	9420	50466 Telecommunications-AdvEquity	-	-	120	-	-	-
295815	9611	50466 Mileage-AdvEquity	-	-	-	245	250	-
295815	9630	50466 Dues & Subscriptions-AdvEquity	-	-	-	-	169	-
295815	9635	50466 Training & Education-AdvEquity	-	-	230	586	561	-
295815	9640	50466 Insurance & Bonds-AdvEquity	-	-	297	430	790	-
295815	9659	50466 Unemployment Comp-AdvEquity	-	-	-	84	100	-
295815	9101	280A Salaries & Wages-NCTNII	26,173	-	-	-	-	-
295815	9201	280A Social Security-NCTN II	1,611	-	-	-	-	-
295815	9202	280A Medicare- NCTN II	377	-	-	-	-	-
295815	9205	280A Grp Hosp Ins- NCTN II	2,351	-	-	-	-	-
295815	9206	280A HRA- NCTN II	477	-	-	-	-	-
295815	9210	280A Retirement-NCTN II	2,353	-	-	-	-	-
295815	9211	280A 401K Match	262	-	-	-	-	-
295815	9230	280A Wrkrs Comp-NCTN II	73	-	-	-	-	-
295815	9355	280A Other Oper Costs-NCTN II	134	-	-	-	-	-
295815	9445	280A Purchased Services - NCTN II	1,194,956	-	-	-	-	-
295815	9640	280A Ins & Bonds - NCTN II	327	-	-	-	-	-
295815	9659	280A UnempComp-NCTN II	44	-	-	-	-	-
Total Expense			4,055,399	2,779,340	3,235,818	3,012,720	5,240,684	5,344,675
Net			(329,394)	(321,542)	(695,594)	(549,336)	(848,748)	(827,188)

Social Determinates of Health - 5832

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265832	6200	175 CHA Grant-APP	79,133	100,673	103,345	28,203	100,000	100,000
265832	6250	186 DHHS-NC Div of SS	-	-	111,387	41,195	151,500	155,000
265832	6415	260 Medicaid-PPNB HV	12,617	12,807	406	175	-	-
265832	6417	260 Medicaid Managed Care	-	-	7,491	4,854	20,000	7,140
265832	6438	260 Medicaid Settlement-NB/PPHV	398	12,680	-	315	-	-
265832	6835	512 Foundation for the Carolinas	-	5,045	-	-	-	-
265832	6446	513 Contribution-City of Kannapoli	-	6,333	-	-	-	-
265832	6200	50846 CHA Grant-InnovativeApproaches	165,444	164,687	157,874	96,361	331,000	331,000
265832	6848	50846 AMCHP	-	300	2,700	450	-	-
265832	6200	51070 CHA Grant - PCM	43,708	43,708	43,708	18,213	43,708	43,708
265832	6415	51070 Medicaid - PCM	345,434	454,024	80,660	43,316	-	-
265832	6417	51070 Medicaid Managed Care	-	-	539,335	343,274	557,581	677,387
265832	6200	53180 CHA Grant - CC4C	44,136	44,136	44,136	18,390	44,136	44,136
265832	6415	53180 Medicaid - CC4C	319,050	359,638	9,079	5,016	-	-
265832	6417	53180 Medicaid Managed Care	-	-	404,280	269,531	383,206	420,000
Total Revenue			1,009,919	1,204,030	1,504,400	869,293	1,631,131	1,778,371
Expense								
295832	9101	175 Salaries & Wages-APP	10,538	53,574	47,430	25,150	47,658	58,534
295832	9102	175 Part Time > 1000 Hours-APP	37,036	-	-	-	-	-
295832	9201	175 Social Security-APP	2,797	3,258	2,912	1,507	3,265	3,629
295832	9202	175 Medicare-APP	654	762	681	352	764	849
295832	9205	175 Grp Hosp Ins-APP	6,476	6,503	6,413	1,818	5,353	36
295832	9206	175 Hlth Reimb Arrang-APP	1,536	1,377	1,221	347	1,320	-
295832	9210	175 Retirement-APP	4,168	5,295	5,196	3,029	5,623	7,832
295832	9211	175 401K Match	68	58	278	361	1,053	1,171
295832	9230	175 Wrkrs Comp-APP	102	149	93	70	316	351
295832	9301	175 Office Supplies-APP	78	9	-	-	325	750
295832	9320	175 Printing & Binding-APP	-	13	68	101	250	150
295832	9331	175 Minor Office Equip&Furn-APP	1,179	2,374	2,147	1,764	1,765	-
295832	9335	175 Food - APP	2,284	1,896	669	1,696	3,500	2,000
295832	9355	175 Other Operation Costs - APP	2,783	3,798	21,896	827	19,905	18,166
295832	9356	175 Special Prog Sup-APP	4,599	13,339	3,464	-	-	-
295832	9401	175 Building & Equipment Leases	-	-	83	-	-	-
295832	9420	175 Telecommunications-APP	-	-	684	243	785	500
295832	9611	175 Mileage-APP	499	148	263	185	650	300
295832	9630	175 Dues & Subscriptions - APP	240	4,100	3,047	2,500	2,500	2,400
295832	9635	175 Trng & Ed-APP	4,808	4,402	4,435	1,200	4,210	2,500
295832	9640	175 Insurance & Bonds-APP	443	643	406	313	658	732
295832	9659	175 UnempComp-APP	114	78	61	73	100	100

Social Determinates of Health - 5832

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295832	9101	186 Salaries & Wages-PosParentProg	-	-	33,926	16,874	24,806	34,068
295832	9102	186 PartTime>1000 Hours-PosParentP	-	-	16,127	12,926	25,240	34,660
295832	9201	186 Social Security-PosParentProg	-	-	3,054	1,821	4,185	4,261
295832	9202	186 Medicare-PosParentProg	-	-	714	426	1,042	997
295832	9205	186 Group Hospital Ins-PosParentPr	-	-	3,066	1,570	3,544	3,620
295832	9206	186 HRA - PosParentProg	-	-	609	318	1,152	1,834
295832	9210	186 Retirement-PosParentProg	-	-	5,312	3,615	7,329	9,196
295832	9211	186 401K Match-PosParentProg	-	-	268	140	1,092	1,375
295832	9230	186 Workers' Comp-PosParentProg	-	-	91	83	378	412
295832	9301	186 Office Supplies-PosParentProg	-	-	-	-	875	-
295832	9320	186 Printing & Binding-PosParentPr	-	-	49	-	-	-
295832	9325	186 Postage-PosParentProgram	-	-	250	-	120	120
295832	9331	186 Minor Office Equipment & Furn	-	-	1,283	-	-	-
295832	9335	186 Food-PosParenting	-	-	660	-	7,800	2,156
295832	9355	186 Other Operation Costs-PosParen	-	-	5,803	-	1,980	2,743
295832	9356	186 Special Program Supplies-PPP	-	-	3,056	2,512	6,034	10,275
295832	9407	186 ARPA Family Support	-	-	-	143	11,500	15,000
295832	9420	186 Telecommunications-PPP	-	-	373	228	1,496	2,536
295832	9447	186 Contracted Services-PosParentP	-	-	22,675	4,830	26,350	10,900
295832	9602	186 Public Awareness-PosParentPro	-	-	-	-	4,625	625
295832	9611	186 Mileage-PosParentProgram	-	-	-	-	860	1,030
295832	9630	186 Dues & Subscriptions	-	-	-	2,500	2,500	2,500
295832	9635	186 Training & Education-PPP	-	-	8,439	-	6,416	3,131
295832	9640	186 Insurance & Bonds-PosParentPro	-	-	408	373	682	859
295832	9659	186 Unemployment Comp-PosParentPro	-	-	66	120	171	129
295832	9356	186A SpecialProgramSupp-PPPIndirect	-	-	-	-	11,324	12,573
295832	9101	260 Salaries & Wages-PPNB HV	4,590	3,765	1,265	404	11,594	2,595
295832	9102	260 PT>1000 Hrs-PPNBHV	-	-	-	876	-	-
295832	9201	260 Social Security-PPNB HV	280	232	78	75	719	161
295832	9202	260 Medicare-PPNB HV	65	54	18	18	168	38
295832	9205	260 GrpHospIns-PPNB HV	476	365	114	132	1,546	297
295832	9206	260 HRA-PPNB HV	96	71	22	30	330	57
295832	9210	260 Retirement-PPNB HV	414	384	144	155	1,403	347
295832	9211	260 401K Match	46	51	25	26	232	52
295832	9230	260 WrkrsComp-PPNB HV	12	11	4	4	70	16
295832	9301	260 Office Supplies	-	-	260	-	-	-
295832	9355	260 Other Operation Costs	354	2,039	-	351	-	-
295832	9356	260 Special Program Supp-PPNBHV	3,185	1,255	2,069	276	3,078	3,391
295832	9447	260 Outsourced Services-PPNB	-	-	-	26	-	-
295832	9611	260 Mileage-PPNB HV	367	-	109	346	700	150
295832	9635	260 Training & Education	-	-	170	-	-	-

Social Determinates of Health - 5832

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295832	9640	260 Ins&Bonds-PPNB HV	56	47	16	16	145	32
295832	9659	260 UnempComp-PPNB HV	8	4	2	4	15	4
295832	9356	512 Special Program Supplies	-	5,056	-	-	-	-
295832	9356	513 Special Program Supplies-CRCK	-	6,333	-	-	-	-
295832	9101	50846 Salaries & Wages-InnovApproach	78,745	78,867	86,215	71,130	129,171	166,454
295832	9201	50846 SS-InnovativeApproaches	4,602	4,615	5,051	4,020	7,655	10,465
295832	9202	50846 Medicare-InnovApproach	1,076	1,079	1,181	940	1,351	2,446
295832	9205	50846 GrpHospInls-InnovApproach	6,948	6,824	6,437	8,141	18,060	22,270
295832	9206	50846 HRA-InnovApproach	1,366	1,299	1,228	1,560	2,960	4,265
295832	9210	50846 Retirement-InnovApproach	7,014	7,955	9,594	8,524	17,616	22,585
295832	9211	50846 401K Match	-	-	-	-	-	3,376
295832	9230	50846 WrkrsComp-InnovApproach	173	219	165	199	973	1,013
295832	9301	50846 Office Supplies-InnovApproach	580	5	229	633	900	1,000
295832	9320	50846 Printing & Binding-InnovApproa	591	3,322	3,650	236	1,500	1,900
295832	9325	50846 Postage-InnovApproach	-	279	83	-	-	250
295832	9331	50846 MinorOfficEquip&Furn-InnApproac	-	283	-	8,124	8,125	1,000
295832	9335	50846 Food-InnovApproach	1,398	-	-	432	4,500	10,500
295832	9355	50846 Other Operation Costs	-	-	-	652	54,717	4,466
295832	9356	50846 SpProgSup-InnovApproach	8,655	5,905	3,617	757	1,858	5,000
295832	9401	50846 Building & Equipment Leases	-	-	333	-	84	-
295832	9420	50846 Telecommunications-IAP	60	60	60	76	1,032	2,500
295832	9447	50846 ContractedSvcs-InnovApproach	45,853	44,334	53,154	6,368	26,069	15,000
295832	9611	50846 Mileage-InnovApproach	1,923	-	113	420	1,250	1,000
295832	9630	50846 Dues & Subscriptions	-	-	300	949	1,800	-
295832	9635	50846 Trng&Ed-InnovApproach	5,127	10,000	250	2,389	20,000	20,000
295832	9640	50846 Ins&Bonds-InnovApproach	761	967	729	887	2,026	2,110
295832	9659	50846 UnempComp-InnApproach	107	79	72	204	300	300
295832	9101	51070 Salaries & Wages -PCM	312,075	266,256	332,060	189,719	367,911	440,833
295832	9201	51070 Social Security - PCM	18,906	16,298	20,220	11,438	22,810	27,332
295832	9202	51070 Medicare - PCM	4,421	3,812	4,729	2,675	5,335	6,392
295832	9205	51070 Group Hospital Ins - PCM	31,897	21,860	29,556	19,577	43,383	48,622
295832	9206	51070 HRA - PCM	6,260	4,151	5,633	4,070	7,788	9,311
295832	9210	51070 Retirement - PCM	27,675	26,267	37,309	22,773	44,517	58,983
295832	9211	51070 401K Match	2,172	2,437	5,173	2,244	7,358	8,817
295832	9230	51070 Workers' Compensation - PCM	683	740	661	531	2,207	2,645
295832	9301	51070 Office Supplies - PCM	3,474	1,876	2,480	845	1,000	1,800
295832	9308	51070 Patient Educ. Supplies - PCM	-	-	1,410	354	1,000	945
295832	9320	51070 Printing & Binding - PCM	127	116	940	198	750	800
295832	9325	51070 Postage - PCM	350	450	400	-	600	350
295832	9331	51070 Minor Office Equip & Furn- PCM	-	9,326	8,796	31,862	5,000	5,000
295832	9355	51070 Other Operation Costs-PCM	24,618	-	5,603	3,161	15,700	6,500

Social Determinates of Health - 5832

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295832	9356	51070 Special Program Supplies-PCM	-	290	-	36	-	-
295832	9401	51070 Building & Equipment Leases - PCM	-	-	-	-	-	79,600
295832	9420	51070 Telecommunications-PCM	1,773	1,274	456	290	1,500	1,500
295832	9447	51070 Outsourced Services	-	-	1,639	192	-	-
295832	9611	51070 Mileage - PCM	2,352	316	414	351	5,000	4,000
295832	9630	51070 Dues & Subscriptions-PCM	-	-	99	-	-	-
295832	9635	51070 Training & Ed-PCM	512	2,637	2,853	1,354	16,100	7,000
295832	9640	51070 Insurance & Bonds - PCM	2,995	3,246	2,905	2,364	4,601	5,510
295832	9659	51070 UnempComp-PCM	575	356	325	492	590	655
295832	9101	53180 Salaries & Wages - CC4C	242,779	202,898	224,253	99,036	208,425	226,437
295832	9102	53180 Part Time > 1000 Hours -CC4C	43,122	42,977	64,375	52,321	89,053	98,417
295832	9201	53180 Social Security - CC4C	16,794	14,098	16,414	8,619	18,444	20,141
295832	9202	53180 Medicare - CC4C	3,928	3,297	3,839	2,016	4,314	4,710
295832	9205	53180 Group Hospital Ins - CC4C	31,697	28,386	32,546	17,478	35,234	37,204
295832	9206	53180 HRA - CC4C	6,506	5,641	6,565	3,643	6,798	7,165
295832	9210	53180 Retirement - CC4C	25,162	24,543	32,343	18,046	35,995	43,465
295832	9211	53180 401K Match	2,837	2,927	5,604	3,023	5,950	6,497
295832	9230	53180 Workers' Compensation - CC4C	636	566	598	424	1,785	1,949
295832	9301	53180 Office Supplies-CC4C	3,398	1,523	808	-	500	290
295832	9308	53180 Pt Education Supplies-CC4C	135	-	213	-	500	200
295832	9320	53180 Printing & Binding-CC4C	170	230	530	135	300	350
295832	9325	53180 Postage - CC4C	250	500	400	-	400	400
295832	9331	53180 Minor Office Equip-CC4C	-	3,216	3,463	1,764	6,000	3,000
295832	9355	53180 Other Operation Costs - CC4C	73,292	-	2,504	615	-	3,599
295832	9420	53180 Telecommunications-CC4C	9,130	2,752	696	410	1,500	750
295832	9447	53180 Outsourced Services	-	-	1,268	-	-	-
295832	9611	53180 Mileage-CC4C	1,122	148	511	616	3,000	2,000
295832	9630	53180 Dues & Subscriptions-CC4C	-	-	199	198	-	-
295832	9635	53180 Training & Education - CC4C	1,734	2,446	3,968	545	5,000	3,000
295832	9640	53180 Insurance & Bonds - CC4C	2,792	2,459	2,127	1,882	3,719	4,061
295832	9659	53180 UnempComp-CC4C	516	340	324	414	425	501
295832	9356	5084A Special Program Supplies	-	-	-	-	29,053	33,100
295832	9355	5107A Other Oper Costs-PCM Indirect	12,248	67,726	-	-	48,139	4,500
295832	9355	5318A OtherOperCosts-CC4C Indirect	2,930	53,520	-	-	-	-
Total Expense			1,177,374	1,109,438	1,251,648	715,102	1,631,131	1,778,371

School Health - 5840

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265840	6666	102 KIDS Plus Revenue	3,192	2,924	3,270	2,388	3,134	3,700
265840	6675	102 Cabarrus County School System	13,339	66,039	106,169	-	58,000	26,500
265840	6676	102 Kannapolis City School System	3,136	19,042	15,526	-	24,986	26,500
265840	6803	102 Miscellaneous Revenue	-	1,600	-	-	-	-
265840	6805	102 Contributions & Private Donat	44,005	-	11,125	-	-	-
265840	6904	102 Contribution from Cabarrus Cty	3,053,426	3,560,361	4,153,853	1,821,321	4,522,536	4,761,440
265840	6675	202 CabarrusCoSchools-SHMisc	-	1,341	-	-	-	-
265840	6855	202 Cabarrus County Community Foun	-	-	-	4,700	4,700	-
265840	6675	510 Cabarrus County School System	-	216,000	-	-	-	-
265840	6903	918 Cabarrus County ARP Funding-SH	-	-	-	40,000	40,000	-
265840	6200	50361 CHA Grant-ELCRSSL	-	-	115,000	-	-	-
265840	6200	50362 CHA Grant-ELC-SH	-	-	2,540,903	820,376	1,825,090	-
265840	6200	50620 CHA Grant - SH Team WF	-	-	-	30,317	276,598	-
265840	6200	50803 CHA Grant-SNFI	52,014	43,820	50,000	25,778	50,000	50,000
Total Revenue			3,169,112	3,911,128	6,995,847	2,744,880	6,805,044	4,868,140
Expense								
295840	9101	102 Salaries & Wages-School Health	365,263	571,679	488,761	412,884	515,045	541,798
295840	9102	102 PT>1000 Hrs School Health	1,936,547	2,186,680	2,586,121	1,062,150	2,443,327	2,748,577
295840	9104	102 Temp PT & Full School Health	41,818	35,180	38,835	68,079	120,199	47,200
295840	9107	102 Contracted Personal Services	-	-	-	37,920	40,000	-
295840	9109	102 Salary Adjustments-SH	-	-	-	-	91,804	113,772
295840	9201	102 Social Security-School Health	136,779	161,686	179,983	90,823	206,489	208,976
295840	9202	102 Medicare-School Health	31,989	37,813	42,093	21,241	48,292	48,874
295840	9205	102 Group Hosp Ins School Health	214,308	262,241	321,609	153,627	411,814	335,874
295840	9206	102 HRA - School Health	44,211	45,850	53,844	28,945	73,920	64,772
295840	9210	102 Retirement-School Health	199,680	270,875	345,614	178,415	397,112	444,445
295840	9211	102 401K Match	13,432	21,488	35,164	15,562	65,638	66,434
295840	9230	102 Workers' Comp School Health	-	-	6,504	4,321	19,983	20,224
295840	9301	102 Office Supplies - School Healt	1,656	1,141	323	235	1,375	1,000
295840	9320	102 Printing & Binding - Sch Hlth	153	271	561	1,024	372	750
295840	9325	102 Postage - School Health	200	200	200	-	200	200
295840	9331	102 Minor Off Equip & Furn Sch Hlt	281	2,032	100	-	236	250
295840	9355	102 Other Operation Costs-SH	2,212	1,872	2,939	1,659	2,235	2,500
295840	9360	102 Medical Supplies - Sch Hlth	1,027	4,624	7,178	116	4,895	3,500
295840	9420	102 Telecommunications-SH	1,825	2,168	2,224	900	1,838	3,500
295840	9447	102 Contracted Services-SH	6,701	7,478	7,428	1,677	44,000	44,000
295840	9560	102 Minor Equipment Maintenance	55	637	55	65	55	150

School Health - 5840

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295840	9570	102 Service Contracts	-	-	271	279	-	350
295840	9611	102 Mileage - School Health	3,308	509	919	468	3,462	2,500
295840	9630	102 Dues & Subscrip-SH	-	279	300	550	500	500
295840	9635	102 Training & Education - Sch Hlt	4,228	3,334	6,251	3,693	8,649	-
295840	9640	102 Insurance & Bonds	24,921	12,147	20,937	19,237	41,631	42,131
295840	9659	102 UnempComp-SchoolHlth	-	2,958	2,722	3,624	6,100	4,520
295840	9860	102 Equipment & Furniture - SH	-	-	51,407	-	-	-
295840	9101	202 Salaries & Wages-SH Misc	386	4,134	1,104	3,686	4,133	4,134
295840	9102	202 PT > 1000 hours - SH Misc	12,525	46,953	51,248	24,927	40,000	51,248
295840	9104	202 Temp PT & FT - SH Misc	-	252	881	4,016	900	881
295840	9201	202 Social Security - SH Misc	793	3,074	3,294	1,999	3,000	3,294
295840	9202	202 Medicare - SH Misc	185	719	770	467	719	770
295840	9205	202 Group Hosp Ins - SH Misc	161	1,151	417	122	1,151	1,151
295840	9206	202 HRA - SH Misc	84	1,973	2,274	1,272	1,973	2,274
295840	9210	202 Retirement - SH Misc	1,161	5,487	5,991	3,471	5,487	5,991
295840	9211	202 401K Match	60	582	704	211	582	704
295840	9230	202 Workers' Comp - SH Misc	36	144	117	91	144	144
295840	9355	202 OtherOperationCosts-SH Misc	-	752	-	-	5,452	-
295840	9611	202 Mileage - SH - Misc	-	-	-	67	-	-
295840	9640	202 Insurance & Bonds - SH Misc	161	642	523	408	642	642
295840	9659	202 UnemployComp - SH Misc	54	1	110	144	1	110
295840	9101	510 Salaries & Wages-C19CS	-	26,198	-	-	-	-
295840	9102	510 Part Time>1000 Hrs-C19CS	-	18,074	-	-	-	-
295840	9104	510 Temp - Part & Full Time-C19CS	-	11,320	-	-	-	-
295840	9201	510 Social Security	-	3,373	-	-	-	-
295840	9202	510 Medicare-C19CS	-	789	-	-	-	-
295840	9205	510 Group Hospital Ins-C19CS	-	3,522	-	-	-	-
295840	9206	510 HRA-C19CS	-	625	-	-	-	-
295840	9210	510 Retirement-C19CS	-	4,507	-	-	-	-
295840	9211	510 401K Match-C19CS	-	256	-	-	-	-
295840	9230	510 Workers' Comp-C19CS	-	156	-	-	-	-
295840	9447	510 Contracted Services-C19CS	-	146,550	-	-	-	-
295840	9640	510 Insurance & Bonds-C19CS	-	695	-	-	-	-
295840	9659	510 Unemployment Comp-C19CS	-	126	-	-	-	-
295840	9447	918 Outsourced Services	-	-	-	40,000	40,000	-
295840	9101	50361 Salaries & Wages-ELSRSSH	-	-	87,293	287	-	-
295840	9201	50361 Social Security-ELCRSSH	-	-	5,053	18	-	-
295840	9202	50361 Medicare-ELCRSSH	-	-	1,182	4	-	-
295840	9205	50361 Group Hospital Ins-ELCRSSH	-	-	9,003	22	-	-

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			FY2020 Actuals	FY2021 Actuals	FY2022 Actuals	FY2023 Actuals 1.25.23	FY2023 Budget 1.25.23	FY 2024 Projection
295840	9206	50361 HRA-ELCRSSHL	-	-	1,741	4	-	-
295840	9210	50361 Retirement-ELCRSSHL	-	-	9,507	35	-	-
295840	9211	50361 401K Match-ELCRSSHL	-	-	100	-	-	-
295840	9230	50361 Workers' Comp-ELCRSSHL	-	-	192	1	-	-
295840	9301	50361 Office Supplies-ELCRSSHL	-	-	29	-	-	-
295840	9320	50361 Printing & Binding-ELCRSSHL	-	-	1	-	-	-
295840	9611	50361 Mileage-ELCRSSHL	-	-	130	-	-	-
295840	9640	50361 Insurance & Bonds-ELCRSSHL	-	-	853	4	-	-
295840	9659	50361 Unemployment Comp-ELCRSSHL	-	-	63	0	-	-
295840	9101	50362 Salaries & Wages-ELC-SH	-	-	191,640	158,686	296,751	-
295840	9102	50362 Part Time>1000 Hours-ELC-SH	-	-	47,589	5,793	10,250	-
295840	9103	50362 Part Time<1000 Hours-ELC-SH	-	-	-	-	2,050	-
295840	9104	50362 Temp-Part & Full Time-ELC-SH	-	-	32	6,729	820	-
295840	9107	50362 Contracted Personnel-ELC-SH	-	-	1,850,335	720,291	1,088,550	-
295840	9201	50362 Social Security-ELC-SH	-	-	14,401	10,331	19,525	-
295840	9202	50362 Medicare-ELC-SH	-	-	3,372	2,416	4,494	-
295840	9205	50362 Group Hospital Ins-ELC-SH	-	-	23,000	19,894	27,741	-
295840	9206	50362 HRA-ELC-SH	-	-	4,365	3,820	4,871	-
295840	9210	50362 Retirement-ELC-SH	-	-	27,230	19,908	35,264	-
295840	9211	50362 401K Match-ELC-SH	-	-	1,454	498	6,198	-
295840	9230	50362 Workers' Comp-ELC-SH	-	-	484	479	930	-
295840	9301	50362 Office Supplies-ELC SH	-	-	10,617	2,238	28,700	-
295840	9320	50362 Printing & Binding-ELC-SH	-	-	28	5,550	11,275	-
295840	9331	50362 MinorOfficeEquip & Furn-ELC-SH	-	-	343,415	2,159	102,500	-
295840	9355	50362 Other Operation Costs-ELC-SH	-	-	18,729	61,196	133,245	-
295840	9420	50362 Telecommunications-ELC SH	-	-	1,150	874	4,510	-
295840	9447	50362 Outsourced Services	-	-	276	-	-	-
295840	9611	50362 Mileage-ELC-SH	-	-	499	517	22,550	-
295840	9635	50362 Training & Education-ELC SH	-	-	-	15,202	20,500	-
295840	9640	50362 Insurance & Bonds-ELC-SH	-	-	2,161	2,136	3,874	-
295840	9659	50362 Unemployment Comp-ELC-SH	-	-	124	455	492	-
295840	9101	50620 Salaries & Wages-SHTWF	-	-	-	4,000	157,403	-
295840	9102	50620 Part Time > 1000 Hours-SHTWF	-	-	-	175,736	45,000	-
295840	9104	50620 Temp - Part & Full Time-SHTWF	-	-	-	462	1,760	-
295840	9201	50620 Social Security-SHTWF	-	-	-	11,165	12,115	-
295840	9202	50620 Medicare-SHTWF	-	-	-	2,611	2,833	-
295840	9205	50620 Group Hospital Ins-SHTWF	-	-	-	63	22,060	-
295840	9206	50620 HRA-SHTWF	-	-	-	1,227	3,960	-
295840	9210	50620 Retirement-SHTWF	-	-	-	21,802	23,644	-

School Health - 5840

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295840	9211	50620 401K Match-SHTWF	-	-	-	171	3,908	-
295840	9230	50620 Workers' Compen-SHTWF	-	-	-	505	1,172	-
295840	9640	50620 Insurance & Bonds-SHTWF	-	-	-	2,252	2,443	-
295840	9659	50620 Unemployment Comp-SHTWF	-	-	-	380	300	-
295840	9101	50803 Salaries & Wages-SNFI	1,532	-	-	-	-	-
295840	9102	50803 Part Time > 1000 Hours-SNFI	52,854	38,472	41,248	29,375	37,954	37,953
295840	9201	50803 Social Security-SNFI	3,349	2,383	1,693	1,180	2,383	2,383
295840	9202	50803 Medicare-SNFI	783	557	396	276	557	557
295840	9205	50803 Group Hospital Insurance-SNFI	5,487	3,494	4,518	4,165	3,494	3,494
295840	9206	50803 HRA-SNFI	1,157	665	749	625	665	665
295840	9210	50803 Retirement-SNFI	4,889	3,917	4,694	3,563	3,917	3,917
295840	9211	50803 401K Match	539	385	-	98	385	385
295840	9230	50803 Workers' Compensation-SNFI	128	108	103	82	108	108
295840	9635	50803 Training & Education-SNFI	20	-	-	-	-	-
295840	9640	50803 Insurance & Bonds-SNFI	570	481	461	367	481	481
295840	9659	50803 UnempComp-SNFI	77	57	41	66	57	57
Total Expense			3,117,582	3,965,717	6,979,729	3,488,092	6,805,044	4,868,140
Net			51,530	(54,589)	16,117	(743,212)	-	-

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265845	6675	122 Cabarrus County School System	-	-	40,000	-	-	-
265845	6803	122 Miscellaneous Revenue - HC	11,070	10,000	-	-	-	-
265845	6805	122 Contributions & Private Donat	8,000	-	-	-	-	-
265845	6819	122 Contrib Northeast Medical Cent	26,125	14,250	42,750	14,250	28,500	28,500
265845	6904	122 Contrib Cab Co-HlthyCab	95,195	101,945	101,945	61,401	105,258	108,942
265845	6294	161 DHHS/OAH - TRAIL	542,692	51,725	-	-	-	-
265845	6289	184 DHHS/OPA-Elevate	-	-	717,821	444,690	1,016,803	-
265845	6435	222 Novant Health Foundation	(7,769)	7,769	-	-	-	-
265845	6851	223 Wake Forest School of Medicine	23,926	25,436	25,040	4,270	42,000	42,000
265845	6343	347 NC Central University	-	-	-	32,000	32,000	20,000
265845	6346	347 UNC Chapel Hill-Med South Life	-	-	900	8,150	11,750	2,000
265845	6285	348 Office of Rural Health-LM	-	-	-	37,086	150,000	150,000
265845	6679	349 Community Free Clinic-CHG	49,265	49,518	47,650	-	-	-
265845	6341	369 NCDOT-KEYS	142,681	24,802	-	-	-	-
265845	6293	371 HHS/CenterDiseaseControl-CHW	-	-	364,279	259,958	703,447	879,309
265845	6293	372 HHS/CenterDiseaseControl-SDOH	-	-	68,268	56,732	31,250	-
265845	6344	373 Department of Justice-STOP	-	24,782	187,022	65,202	310,406	200,509
265845	6675	377 SchoolSafetyGrant-CCS	164,166	-	-	-	-	-
265845	6676	378 SchoolSafetyGrant-KCS	55,283	36,457	30,474	4,482	4,482	-
265845	6281	406 NC DHHS DMH/DD/SAS-RSH	-	-	-	-	400,000	507,060
265845	6270	504 Sub Abuse&Mental Hlth Svcs-DFC	111,625	-	-	-	-	-
265845	6293	504 HHS/CenterDiseaseControl-DFC	-	130,774	119,890	52,767	31,250	125,000
265845	6852	505 CommunicateHealth	29,400	5,000	-	-	-	-
265845	6853	506 Walmart Foundation-HFA	25,620	178,897	156,795	-	-	-
265845	6803	906 Miscellaneous Revenue-SEP	-	18,125	5,100	4,125	14,125	-
265845	6805	906 Contributions & Private Donat	-	-	24,000	16,900	24,000	24,000
265845	6903	917 Cab County ARP Funding-CHW	-	-	-	2,024	90,808	68,090
265845	6200	50158 CHA Grant-TPPI	74,385	75,213	74,985	27,216	75,000	100,000
265845	6347	50472 Partners Health Management	-	-	-	5,868	50,000	50,000
265845	6200	50473 CHA Grant - MDPP	231,201	225,832	238,134	76,254	230,105	230,105
265845	6803	50473 Misc Rev - MDPP	10	-	-	-	-	-
265845	6200	50490 CHA Grant-OpioidMitGrant	30,000	-	-	-	-	-
265845	6200	50491 CHA Grant-Opioid CLC	54,782	100,309	113,093	48,387	100,000	-
265845	6200	55030 CHA Grant-Hlth Promo	36,406	33,578	35,469	8,899	34,354	34,179
265845	6200	58760 CHA Grant-TripleP	94,046	97,524	76,571	28,273	86,713	70,893
265845	6200	4110C CHA Grant-10 Ess Svcs	48,013	48,000	48,837	51,574	125,791	125,791
Total Revenue			1,846,121	1,259,936	2,519,024	1,310,508	3,698,042	2,766,378
Expense								
295845	9101	122 Salaries & Wages-Healthy Cab	60,095	57,303	75,735	51,282	107,946	69,365

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9102	122 Part Time>1000 Hrs Healthy Cab	23,437	28,240	33,041	14,648	45,778	27,830
295845	9201	122 Social Security-Healty Cab	5,081	5,217	6,653	4,041	9,530	6,026
295845	9202	122 Medicare-Healthy Cab	1,188	1,220	1,556	945	2,229	1,409
295845	9205	122 Group Hospital Ins Healthy Cab	5,260	4,256	5,422	3,332	7,097	8,767
295845	9206	122 HRA - Healthy Cabarrus	1,040	794	1,021	635	2,600	1,023
295845	9210	122 Retirement - Healthy Cab	7,394	8,549	12,151	7,914	18,600	13,004
295845	9211	122 401K Match	82	461	1,404	1,026	9,074	1,944
295845	9230	122 Workers' Comp Healthy Cab	206	238	224	185	922	583
295845	9301	122 Office Supplies-Hlthy Cab	-	140	-	-	-	250
295845	9320	122 Printing & Binding-HC	1,703	199	245	94	-	1,450
295845	9325	122 Postage-Hlthy Cab	-	50	50	-	-	-
295845	9331	122 Minor Office Equip&Furn-HC	-	-	1,250	-	-	-
295845	9335	122 Food	-	-	2,584	2,119	-	4,200
295845	9355	122 Other Operation Costs-HC	34,315	15,147	2,905	200	-	-
295845	9420	122 Telecommunications-HC	696	696	696	210	-	240
295845	9447	122 Contracted Services-HlthyCab	810	4,000	725	-	-	-
295845	9611	122 Mileage-Hlthy Cab	350	167	9	117	-	-
295845	9630	122 Dues & Subscriptions	-	-	1,207	80	-	-
295845	9635	122 Trng & Ed-Hlthy Cab	434	425	1,850	2,225	-	-
295845	9640	122 Insurance & Bonds-HC	905	1,037	983	820	1,921	1,215
295845	9659	122 UnempComp-HlthyCabarrus	175	88	101	125	147	136
295845	9692	122 Public Relations-Healthy Cab	-	-	35,000	-	-	-
295845	9101	161 Salaries & Wages/TRAIL	229,161	32,915	-	-	-	-
295845	9102	161 PartTime>1000 Hrs/TRAIL	9,245	-	-	-	-	-
295845	9104	161 Temp-Part&FullTime/TRAIL	2,877	-	-	-	-	-
295845	9201	161 Social Security/TRAIL	14,812	2,193	-	-	-	-
295845	9202	161 Medicare/TRAIL	3,464	513	-	-	-	-
295845	9205	161 Group Hosp Ins/TRAIL	23,079	2,086	-	-	-	-
295845	9206	161 HRA - TRAIL	4,522	389	-	-	-	-
295845	9210	161 Retirement/TRAIL	20,847	3,508	-	-	-	-
295845	9211	161 401K Match	887	327	-	-	-	-
295845	9230	161 Workers' Comp/TRAIL	531	98	-	-	-	-
295845	9355	161 Other Operation Costs/TRAIL	14,941	5,415	-	-	-	-
295845	9356	161 Special Program Supplies/TRAIL	6,758	630	-	-	-	-
295845	9447	161 Contracted Services	126,950	-	-	-	-	-
295845	9635	161 Training & Ed/TRAIL	26,675	-	-	-	-	-
295845	9640	161 Insurance & Bonds/TRAIL	2,328	423	-	-	-	-
295845	9659	161 UnempComp-TRAIL	342	32	-	-	-	-
295845	9101	184 Salaries & Wages-Elevate	-	-	226,466	164,084	282,748	-
295845	9103	184 Part Time<1000 Hrs-Elevate	-	-	3,152	-	-	-
295845	9201	184 Social Security-Elevate	-	-	14,117	9,746	17,530	-

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9202	184 Medicare-Elevate	-	-	3,302	2,279	4,100	-
295845	9205	184 Group Hospital Ins-Elevate	-	-	18,088	16,432	31,619	-
295845	9206	184 HRA-Elevate	-	-	3,503	3,149	5,676	-
295845	9210	184 Retirement-Elevate	-	-	24,699	19,184	34,212	-
295845	9211	184 401K Match-Elevate	-	-	3,458	1,998	5,655	-
295845	9230	184 Workers' Comp-Elevate	-	-	484	447	1,696	-
295845	9301	184 Office Supplies-Elevate	-	-	1,041	94	8,640	-
295845	9320	184 Printing & Binding-Elevate	-	-	222	160	7,500	-
295845	9331	184 Minor Office Equip & Furn-Elev	-	-	25,764	-	10,000	-
295845	9335	184 Food-Elevate	-	-	5,770	6,915	25,000	-
295845	9355	184 Other Operation Costs-Elevate	-	-	119,244	69,926	176,302	-
295845	9401	184 Building & Equipment Leases	-	-	583	1,750	-	-
295845	9420	184 Telecommunications-Elevate	-	-	498	245	3,500	-
295845	9447	184 Contracted Services-Elevate	-	-	221,416	139,008	310,074	-
295845	9611	184 Mileage-Elevate	-	-	680	799	2,500	-
295845	9630	184 Dues & Subscriptions	-	-	120	2,190	-	-
295845	9635	184 Training & Education-Elevate	-	-	10,330	450	18,691	-
295845	9640	184 Insurance & Bonds-Elevate	-	-	2,116	1,989	3,534	-
295845	9659	184 Unemployment Comp-Elevate	-	-	181	381	430	-
295845	9102	223 Part Time > 1000 Hrs-NCBHEI	12,211	10,421	10,460	5,728	12,500	17,754
295845	9201	223 Social Security-NCBHEI	722	620	625	341	774	1,101
295845	9202	223 Medicare-NCBHEI	169	145	146	80	174	257
295845	9205	223 Group Hospital Ins-NCBHEI	9	6	6	4	2,960	13
295845	9210	223 Retirement-NCBHEI	1,098	971	1,072	695	1,509	2,375
295845	9230	223 Workers' Comp-NCBHEI	15	29	21	16	72	107
295845	9301	223 Office Supplies	-	-	-	-	720	300
295845	9320	223 Printing & Binding	51	68	2,324	17	360	2,500
295845	9325	223 Postage-NCBHEI	50	50	50	-	-	-
295845	9331	223 Minor Office Equipment & Furn	-	-	-	-	2,000	2,000
295845	9335	223 Food	-	-	-	212	-	3,000
295845	9355	223 Other Operation Costs	4,212	5,283	2,485	406	11,100	2,687
295845	9447	223 Contracted Services-NCBHEI	3,123	4,750	4,700	-	3,000	3,182
295845	9611	223 Mileage-NCBHEI	10	46	336	-	1,500	800
295845	9630	223 Dues & Subscriptions	-	-	463	-	-	500
295845	9635	223 Training & Education-NCBHEI	-	677	-	-	1,313	1,354
295845	9640	223 Insurance & Bonds-NCBHEI	68	117	82	72	150	222
295845	9659	223 Unemployment Compensation	12	13	12	19	50	30
295845	9355	223A Other Operation Costs-NCBHEIIn	-	-	-	-	3,818	3,818
295845	9101	347 Salaries & Wages-LifestyleMed	-	-	-	7,085	13,169	14,717
295845	9102	347 PT> 1000 Hrs-LifestyleMed	-	-	-	1,385	11,086	-
295845	9201	347 Social Security-LifestyleMed	-	-	-	502	1,504	912

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9202	347 Medicare-LifestyleMed	-	-	-	117	352	213
295845	9205	347 GrpHospIns-LifestyleMed	-	-	-	675	3,532	1,486
295845	9206	347 HRA - Lifestyle Med	-	-	-	130	726	284
295845	9210	347 Retirement-LifestyleMed	-	-	-	1,028	2,935	1,969
295845	9211	347 401K Match	-	-	-	52	485	294
295845	9230	347 Workers' Comp-LifestyleMed	-	-	-	24	146	88
295845	9301	347 Office Supplies-LM	-	-	-	-	240	100
295845	9320	347 Printing & Binding-LM	-	-	-	131	60	133
295845	9355	347 Other Operation Costs-LM	-	-	-	1,865	7,066	1,000
295845	9447	347 Contracted Svcs-LifestyleMed	-	-	15,000	-	-	-
295845	9611	347 Mileage-LM	-	-	-	-	672	100
295845	9635	347 Training & Education-LM	-	-	-	149	1,500	500
295845	9640	347 Ins&Bonds-LifestyleMed	-	-	-	106	264	184
295845	9659	347 UnemplComp-LifestyleMed	-	-	-	23	13	20
295845	9101	348 Salaries & Wages-ORH LM	-	-	-	21,676	55,684	61,871
295845	9102	348 PT > 1000 Hours-ORH LM	-	-	-	16,127	28,506	32,830
295845	9201	348 Social Security-ORH LM	-	-	-	2,320	5,220	5,872
295845	9202	348 Medicare-ORH LM	-	-	-	543	1,221	1,373
295845	9205	348 Group Hospital Ins-ORH LM	-	-	-	2,869	12,286	3,205
295845	9206	348 HRA-ORH LM	-	-	-	547	3,960	2,701
295845	9210	348 Retirement-ORH LM	-	-	-	4,585	6,789	12,672
295845	9211	348 401K Match-ORH LM	-	-	-	194	1,684	1,894
295845	9230	348 Workers' Comp-ORH LM	-	-	-	106	505	568
295845	9301	348 Office Supplies-ORH	-	-	-	134	480	300
295845	9308	348 Patient Educ Supplies-ORH LM	-	-	-	1,340	3,000	2,582
295845	9320	348 Printing & Binding	-	-	-	27	-	541
295845	9355	348 Other Operation Costs-ORH LM	-	-	-	3,392	7,752	2,630
295845	9360	348 Medical Supplies-ORH LM	-	-	-	1,083	1,200	700
295845	9447	348 Outsourced Services-ORH LM	-	-	-	141	17,580	16,850
295845	9611	348 Mileage-ORH LM	-	-	-	167	1,331	537
295845	9635	348 Training & Education-ORH LM	-	-	-	1,113	1,500	1,500
295845	9640	348 Insurance & Bonds-ORH LM	-	-	-	473	1,052	1,184
295845	9659	348 Unemployment Comp-ORH LM	-	-	-	146	250	190
295845	9101	349 Salaries & Wages-CHG	17,049	18,545	17,623	-	-	-
295845	9102	349 Part Time > 1000 Hours-CHG	15,824	15,797	15,407	-	-	-
295845	9201	349 Social Security-CHG	2,020	2,146	2,032	-	-	-
295845	9202	349 Medicare-CHG	472	494	475	-	-	-
295845	9205	349 Group Hospital Ins - CHG	1,892	1,618	1,314	-	-	-
295845	9206	349 HRA - CHG	369	306	248	-	-	-
295845	9210	349 Retirement-CHG	2,968	3,566	3,759	-	-	-
295845	9211	349 401K Match-CHG	171	229	353	-	-	-

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9230	349 Workers' Comp-CHG	72	96	77	-	-	-
295845	9355	349 Other Operation Costs-CHG	9,613	3,519	5,356	-	-	-
295845	9630	349 Dues & Subscriptions	-	-	350	-	-	-
295845	9635	349 Training & Education	-	1,159	466	-	-	-
295845	9640	349 Insurance & Bonds-CHG	321	427	343	-	-	-
295845	9659	349 Unemployment Comp-CHG	80	60	48	-	-	-
295845	9101	369 Salaries & Wages-KEYS	60,518	13,607	-	-	-	-
295845	9201	369 Social Security-KEYS	3,730	836	-	-	-	-
295845	9202	369 Medicare-KEYS	872	195	-	-	-	-
295845	9205	369 Group Hospital Ins-KEYS	7,287	1,479	-	-	-	-
295845	9206	369 HRA-KEYS	1,434	284	-	-	-	-
295845	9210	369 Retirement	5,367	1,383	-	-	-	-
295845	9211	369 401K Match-KEYS	605	46	-	-	-	-
295845	9230	369 Workers' Comp-KEYS	135	37	-	-	-	-
295845	9301	369 Office Supplies-KEYS	323	139	-	-	-	-
295845	9320	369 Printing & Binding-KEYS	1,186	-	-	-	-	-
295845	9355	369 Other Operation Costs-KEYS	13,050	-	-	-	-	-
295845	9447	369 Contracted Services-KEYS	6,250	3,050	-	-	-	-
295845	9611	369 Mileage-KEYS	1,086	-	-	-	-	-
295845	9635	369 Training & Education-KEYS	2,596	-	-	-	-	-
295845	9640	369 Insurance & Bonds-KEYS	592	166	-	-	-	-
295845	9659	369 Unemployment Comp-KEYS	103	13	-	-	-	-
295845	9860	369 Equipment & Furniture	34,330	-	-	-	-	-
295845	9101	371 Salaries & Wages-CHW	-	-	237,870	191,776	388,193	527,020
295845	9201	371 Social Security-CHW	-	-	14,582	11,744	24,068	32,393
295845	9202	371 Medicare-CHW	-	-	3,410	2,747	5,629	7,576
295845	9205	371 Group Hospital Insurance-CHW	-	-	32,066	26,494	60,297	71,207
295845	9206	371 HRA-CHW	-	-	6,131	5,080	10,824	13,860
295845	9210	371 Retirement-CHW	-	-	24,947	23,208	46,971	69,907
295845	9211	371 401K Match-CHW	-	-	478	473	7,764	10,449
295845	9230	371 Workers' Compensation-CHW	-	-	380	537	2,329	3,135
295845	9301	371 Office Supplies-CHW	-	-	938	261	2,000	1,500
295845	9320	371 Printing & Binding-CHW	-	-	289	325	2,000	983
295845	9331	371 Minor Office Equip & Furn-CHW	-	-	25,557	2,286	2,200	-
295845	9355	371 Other Operation Costs-CHW	-	-	2,296	9,413	46,914	20,143
295845	9420	371 Telecommunications-CHW	-	-	1,198	1,461	-	-
295845	9447	371 Outsourced Services-CHW	-	-	13,246	293	16,000	10,022
295845	9611	371 Mileage-CHW	-	-	133	922	5,000	6,739
295845	9630	371 Dues & Subscriptions	-	-	619	150	-	1,188
295845	9635	371 Training & Education-CHW	-	-	1,045	2,025	15,000	16,322
295845	9640	371 Insurance & Bonds-CHW	-	-	1,696	2,396	4,852	6,531

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9659	371 Unemployment Comp-CHW	-	-	162	611	820	1,021
295845	9356	371A SpecialProgSupplies-Indirect	-	-	15,376	-	62,586	79,313
295845	9101	372 Salaries & Wages-SDOH	-	-	44,139	24,344	16,886	-
295845	9201	372 Social Security-SDOH	-	-	2,650	1,751	1,047	-
295845	9202	372 Medicare-SDOH	-	-	620	409	245	-
295845	9205	372 Group Hospital Insurance	-	-	4,764	2,969	1,980	-
295845	9206	372 HRA-SDOH	-	-	911	571	355	-
295845	9210	372 Retirement-SDOH	-	-	5,041	3,499	2,043	-
295845	9211	372 401K Match-SDOH	-	-	56	158	338	-
295845	9230	372 Workers' Compensation-SDOH	-	-	78	81	101	-
295845	9301	372 Office Supplies-SDOH	-	-	43	352	1,500	-
295845	9320	372 Printing & Binding-SDOH	-	-	23	23	-	-
295845	9331	372 Minor Office Equipment & Furn	-	-	2,545	939	-	-
295845	9335	372 Food	-	-	1,036	875	-	-
295845	9355	372 Other Operation Costs-SDOH	-	-	3,162	4,279	3,442	-
295845	9447	372 Outsourced Services-SDOH	-	-	-	8,620	3,000	-
295845	9611	372 Mileage-SDOH	-	-	25	56	75	-
295845	9640	372 Insurance & Bonds-SDOH	-	-	347	361	211	-
295845	9659	372 Unemployment Comp-SDOH	-	-	22	59	27	-
295845	9101	373 Salaries & Wages-STOP	-	18,106	78,351	30,670	56,658	59,444
295845	9102	373 Part Time > 1000 Hours-STOP	-	2,078	2,732	-	-	-
295845	9201	373 Social Security-STOP	-	1,231	4,843	1,797	3,513	3,686
295845	9202	373 Medicare-STOP	-	288	1,133	420	822	862
295845	9205	373 Group Hospital Insurance-STOP	-	1,152	9,052	3,920	7,353	7,423
295845	9206	373 HRA-STOP	-	228	1,740	751	1,320	1,422
295845	9210	373 Retirement-STOP	-	1,456	9,124	3,666	6,856	7,954
295845	9211	373 401K Match-STOP	-	228	505	-	1,133	1,189
295845	9230	373 Workers' Comp-STOP	-	57	179	86	340	357
295845	9301	373 Office Supplies-STOP	-	312	729	-	3,500	200
295845	9320	373 Printing & Binding-STOP	-	-	9	1	800	250
295845	9331	373 Minor Office Equip & Furn-STOP	-	4,500	107	-	5,500	-
295845	9355	373 Other Operation Costs-STOP	-	-	8,369	2,732	76,117	27,120
295845	9420	373 Telecommunications-STOP	-	-	434	232	400	480
295845	9447	373 Contracted Services-STOP	-	-	47,510	24,420	120,362	67,500
295845	9611	373 Mileage-STOP	-	-	20	63	1,500	1,404
295845	9635	373 Training & Education-STOP	-	-	3,800	-	7,500	2,250
295845	9640	373 Insurance & Bonds-STOP	-	251	789	382	708	743
295845	9659	373 Unemployment Comp-STOP	-	-	29	84	100	100
295845	9355	373A Other Operation Costs-STOP ID	-	-	6,269	-	15,924	18,125
295845	9101	377 Salaries & Wages-SSG	33,174	-	-	-	-	-
295845	9102	377 Part Time > 1000 Hours-SSG	8,036	-	-	-	-	-

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9107	377 Contracted Personal Services	6,966	-	-	-	-	-
295845	9201	377 Social Security-SSG	2,474	-	-	-	-	-
295845	9202	377 Medicare-SSG	579	-	-	-	-	-
295845	9205	377 Group Hospital Ins-SSG	4,147	-	-	-	-	-
295845	9206	377 HRA-SSG	844	-	-	-	-	-
295845	9210	377 Retirement-SSG	3,705	-	-	-	-	-
295845	9211	377 401K Match-SSG	327	-	-	-	-	-
295845	9230	377 Workers' Comp-SSG	84	-	-	-	-	-
295845	9301	377 Office Supplies-SSG	68	-	-	-	-	-
295845	9355	377 Other Operation Costs	892	-	-	-	-	-
295845	9447	377 Contracted Services-SSG	260,538	-	-	-	-	-
295845	9640	377 Insurance & Bonds-SSG	376	-	-	-	-	-
295845	9659	377 Unemployment Comp - SSG	38	-	-	-	-	-
295845	9101	378 Salaries & Wages-SSG-KCS	9,013	-	-	-	-	-
295845	9102	378 Part Time>1000 Hrs-SSG-KCS	19,869	6,625	-	-	-	-
295845	9201	378 Social Security-SSG-KCS	1,714	395	-	-	-	-
295845	9202	378 Medicare-SSG-KCS	401	92	-	-	-	-
295845	9205	378 Group Hospital Ins-SSG-KCS	2,417	459	-	-	-	-
295845	9206	378 HRA-SSG-KCS	540	109	-	-	-	-
295845	9210	378 Retirement-SSG-KCS	2,596	674	-	-	-	-
295845	9211	378 401K Match-SSG-KCS	289	66	-	-	-	-
295845	9230	378 Workers' Comp-SSG-KCS	30	19	-	-	-	-
295845	9447	378 Contracted Services-SSG-KCS	18,270	27,921	30,474	4,482	4,482	-
295845	9640	378 Insurance & Bonds-SSG-KCS	134	83	-	-	-	-
295845	9659	378 Unemployment Comp-SSG-KCS	10	15	-	-	-	-
295845	9101	406 Salaries & Wages-RSH	-	-	-	22,118	103,423	146,464
295845	9201	406 Social Security-RSH	-	-	-	1,327	6,412	9,081
295845	9202	406 Medicare-RSH	-	-	-	310	1,500	2,124
295845	9205	406 Group Hospital Insurance-RSH	-	-	-	2,412	9,243	16,517
295845	9206	406 HRA-RSH	-	-	-	462	2,387	3,163
295845	9210	406 Retirement-RSH	-	-	-	2,683	13,506	19,597
295845	9211	406 401K Match-RSH	-	-	-	-	2,318	2,929
295845	9230	406 Workers' Compensation-RSH	-	-	-	62	871	879
295845	9301	406 Office Supplies-RSH	-	-	-	-	1,100	1,540
295845	9320	406 Printing & Binding-RSH	-	-	-	-	420	390
295845	9331	406 Minor Office Equipment-RSH	-	-	-	-	7,420	3,710
295845	9335	406 Food-RSH	-	-	-	-	2,200	1,980
295845	9355	406 Other Operation Costs-RSH	-	-	-	-	66,000	67,678
295845	9447	406 Outsourced Services-RSH	-	-	-	-	139,360	193,400
295845	9611	406 Mileage-RSH	-	-	-	-	1,456	1,443
295845	9635	406 Training & Education-RSH	-	-	-	-	13,617	7,997

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9640	406 Insurance & Bonds-RSH	-	-	-	276	1,543	1,831
295845	9659	406 Unemployment Comp-RSH	-	-	-	54	100	223
295845	9356	406A Special Program Supplies-RSH	-	-	-	-	27,124	26,114
295845	9101	504 Salaries & Wages - DFC	57,280	65,881	62,398	30,614	16,352	68,489
295845	9109	504 Salary Adjustments-DFC	-	-	-	-	-	2,397
295845	9201	504 Social Security - DFC	3,546	4,080	3,864	1,892	1,014	4,397
295845	9202	504 Medicare - DFC	829	954	904	442	237	1,028
295845	9205	504 Group Hospital Insurance - DFC	6,232	6,702	6,355	2,941	1,722	9,056
295845	9206	504 HRA - DFC	1,240	1,298	1,230	567	309	1,734
295845	9210	504 Retirement - HRA	5,179	6,734	7,130	3,713	1,979	9,489
295845	9211	504 401K Match	453	723	1,248	510	327	1,418
295845	9230	504 Workers' Compensation - DFC	120	183	132	86	98	425
295845	9301	504 Office Supplies - DFC	-	269	76	157	150	175
295845	9320	504 Printing & Binding - DFC	393	113	402	42	50	200
295845	9325	504 Postage	-	-	5	-	-	-
295845	9331	504 Minor Office Equipment & Furn	-	-	-	3,308	-	-
295845	9355	504 Other Operation Costs - DFC	10,921	19,168	8,855	6,373	4,285	1,860
295845	9420	504 TelecommunicationsDFC	-	-	-	-	-	1,590
295845	9447	504 Contracted Services - DFC	13,287	10,500	19,000	-	3,500	3,000
295845	9611	504 Mileage - DFC	344	11	16	145	-	142
295845	9630	504 Dues & Subscriptions	-	-	370	-	-	300
295845	9635	504 Training & Education - DFC	1,080	900	1,050	277	1,000	4,969
295845	9640	504 Insurance & Bonds - DFC	534	818	589	383	204	886
295845	9659	504 Unemployment Comp - DFC	104	78	63	64	24	122
295845	9692	504 Public Relations	-	-	-	-	-	1,959
295845	9356	504A Special Prog Supplies - DFCID	-	12,394	(1,030)	-	-	11,364
295845	9101	505 Salaries & Wages-MYW	1,707	-	-	-	-	-
295845	9201	505 Social Security-MYW	106	-	-	-	-	-
295845	9202	505 Medicare-MYW	25	-	-	-	-	-
295845	9210	505 Retirement-MYW	154	-	-	-	-	-
295845	9211	505 401K Match-MYW	17	-	-	-	-	-
295845	9230	505 Workers' Compensation-MYW	2	-	-	-	-	-
295845	9320	505 Printing & Binding-MYW	0	-	-	-	-	-
295845	9447	505 Contracted Services-MYW	24,199	-	-	-	-	-
295845	9640	505 Insurance & Bonds-MYW	7	-	-	-	-	-
295845	9101	506 Salaries & Wages-HFA	10,307	53,439	66,354	-	-	-
295845	9201	506 Social Security-HFA	636	3,287	4,099	-	-	-
295845	9202	506 Medicare-HFA	149	769	959	-	-	-
295845	9205	506 Group Hospital Insurance-HFA	880	5,362	5,162	-	-	-
295845	9206	506 HRA - HFA	172	1,020	990	-	-	-
295845	9210	506 Retirement-HFA	937	5,394	7,542	-	-	-

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9211	506 401K Match-HFA	46	546	1,327	-	-	-
295845	9230	506 Workers' Compensation-HFA	12	230	135	-	-	-
295845	9301	506 Office Supplies-HFA	-	50	-	-	-	-
295845	9320	506 Printing & Binding-HFA	-	38	100	-	-	-
295845	9331	506 Minor Office Equip & Furn-HFA	2,375	9,846	-	-	-	-
295845	9355	506 Other Operation Costs-HFA	-	2,178	1,747	-	-	-
295845	9447	506 Contracted Services-HFA	-	85,638	65,179	-	-	-
295845	9611	506 Mileage-HFA	41	-	76	-	-	-
295845	9635	506 Training & Education-HFA	-	-	2,744	-	-	-
295845	9640	506 Insurance & Bonds-HFA	54	657	601	-	-	-
295845	9659	506 Unemployment Comp-HFA	2	55	54	-	-	-
295845	9335	906 Food-SEP	-	-	-	-	2,000	4,000
295845	9355	906 Other Operation Costs-SEP	-	30,128	39,108	3,742	13,750	-
295845	9360	906 Medical Supplies	-	-	-	618	22,000	20,000
295845	9101	917 Salaries & Wages-CHW	-	-	-	7,167	64,598	47,362
295845	9201	917 Social Security-CHW	-	-	-	417	4,005	2,936
295845	9202	917 Medicare-CHW	-	-	-	97	936	687
295845	9205	917 Group Hospital Ins-CHW	-	-	-	1,225	9,191	7,423
295845	9206	917 HRA-CHW	-	-	-	235	1,650	1,422
295845	9210	917 Retirement-CHW	-	-	-	869	7,816	6,337
295845	9211	917 401K Match-CHW	-	-	-	-	1,292	947
295845	9230	917 Workers' Compensation-CHW	-	-	-	175	388	284
295845	9640	917 Insurance & Bonds-CHW	-	-	-	90	807	592
295845	9659	917 Unemployment Comp-CHW	-	-	-	24	125	100
295845	9101	50158 Salaries & Wages-TPPI	43,926	45,164	47,810	19,970	46,800	48,880
295845	9102	50158 PT>1000 Hrs-TPPI	-	-	119	-	-	-
295845	9109	50158 Salary Adjustments-TPPI	-	-	-	-	1,331	-
295845	9201	50158 Social Security-TPPI	2,723	2,797	2,931	1,183	3,049	3,031
295845	9202	50158 Medicare-TPPI	637	654	685	277	713	709
295845	9205	50158 GrpHospIns-TPPI	6,889	6,738	6,329	3,015	7,353	7,423
295845	9206	50158 HRA-TPPI	1,354	1,283	1,206	578	1,320	1,422
295845	9210	50158 Retirement-TPPI	3,907	4,546	5,389	2,375	5,950	6,540
295845	9211	50158 401K Match	439	451	273	-	983	978
295845	9230	50158 Wrkrs Comp-TPPI	96	126	99	56	295	293
295845	9320	50158 Printing & Binding-TPPI	57	4	31	94	100	100
295845	9331	50158 MinorOffEquip-TPPI	-	-	2,205	-	-	-
295845	9355	50158 Other Operation Costs-TPPI	7,341	13,584	6,823	1,882	3,351	16,913
295845	9420	50158 Telecommunications-TPPI	-	-	-	-	1,040	1,000
295845	9447	50158 Contracted Services-TPPI	4,714	-	-	-	1,000	10,000
295845	9611	50158 Mileage-TPPI	-	-	329	-	-	-
295845	9635	50158 Training & Education - TPPI	2,366	-	860	-	1,000	2,000

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9640	50158 Insurance & Bonds-TPPI	420	552	435	248	615	611
295845	9659	50158 UnempComp-TPPI	101	72	67	65	100	100
295845	9101	50472 Salaries & Wages	-	-	-	5,929	11,855	18,649
295845	9201	50472 Social Security-PDO	-	-	-	367	744	1,156
295845	9202	50472 Medicare-PDO	-	-	-	86	174	270
295845	9205	50472 Group Hospital Ins-PDO	-	-	-	591	2,000	2,077
295845	9206	50472 HRA - PDO	-	-	-	113	287	398
295845	9210	50472 Retirement-PDO	-	-	-	719	1,456	2,495
295845	9211	50472 401K Match-PDO	-	-	-	96	200	373
295845	9230	50472 Workers' Compensation-PDO	-	-	-	17	720	112
295845	9301	50472 Office Supplies - PDO	-	-	-	-	420	420
295845	9320	50472 Printing & Binding - PDO	-	-	-	-	420	420
295845	9355	50472 Other Operation Costs-PDO	-	-	-	-	4,608	4,608
295845	9360	50472 Medical Supplies-PDO	-	-	-	-	20,000	12,250
295845	9447	50472 Contracted Services - PDO	-	-	-	-	2,000	1,595
295845	9611	50472 Mileage - PDO	-	-	-	-	371	371
295845	9640	50472 Insurance & Bonds-PDO	-	-	-	74	150	233
295845	9659	50472 Unemployment Comp-PDO	-	-	-	13	50	28
295845	9356	5047A Special Program Supplies-PDO	-	-	-	-	4,545	4,545
295845	9101	50473 Salaries & Wages-MDPP	115,884	83,900	108,964	54,806	104,738	98,243
295845	9102	50473 Part Time > 1000 Hours-MDPP	28,070	29,652	18,068	15,776	29,417	36,765
295845	9104	50473 Temp - Part & Full Time - MDPP	-	770	-	-	-	-
295845	9201	50473 Social Security - MDPP	8,855	7,039	7,842	4,299	8,318	8,370
295845	9202	50473 Medicare - MDPP	2,071	1,646	1,834	1,005	1,945	1,958
295845	9205	50473 Group Hospital Ins - MDPP	13,488	9,279	12,410	6,618	27,949	22,277
295845	9206	50473 HRA - MDPP	2,645	1,754	2,348	1,266	5,280	4,265
295845	9210	50473 Retirement - MDPP	12,822	11,124	14,241	8,562	16,233	18,064
295845	9211	50473 401K Match	900	450	755	279	2,683	2,700
295845	9230	50473 Workers' Comp - MDPP	316	318	259	198	805	810
295845	9301	50473 Office Supplies-MDPP	1,135	3,166	835	7	759	747
295845	9320	50473 Printing - MDPP	350	1,867	3,803	305	1,028	2,028
295845	9325	50473 Postage	-	209	258	33	200	100
295845	9331	50473 Minor Office Equipment & Furn	-	4,215	5,908	-	-	-
295845	9355	50473 Other Operation Costs-MDPP	27,189	45,261	10,376	2,141	9,901	15,373
295845	9356	50473 Special Program Supplies-MDPP	-	17,249	567	196	1,000	500
295845	9360	50473 Medical Supplies - MDPP	-	-	40	-	-	-
295845	9420	50473 Telecommunications - MDPP	913	1,104	1,369	684	1,440	1,369
295845	9447	50473 Contracted Services - MDPP	11,540	3,638	37,540	3,702	11,000	8,897
295845	9611	50473 Mileage - MDPP	2,566	227	759	420	2,632	2,751
295845	9630	50473 Dues & Subscriptions	-	-	1,030	1,099	2,450	2,450
295845	9635	50473 Training & Education - MDPP	800	2,193	2,808	1,940	300	450

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9640	50473 Insurance & Bonds - MDPP	1,393	1,403	1,148	882	1,677	1,688
295845	9659	50473 Unemployment Comp - MDPP	209	110	158	227	350	300
295845	9101	50490 Salaries&Wages-OpioidMitGrant	4,185	-	-	-	-	-
295845	9201	50490 Social Security-OpioidMigGrant	259	-	-	-	-	-
295845	9202	50490 Medicare-OpioidMitGrant	60	-	-	-	-	-
295845	9205	50490 Group Hospital Ins-OpioidMitGr	308	-	-	-	-	-
295845	9206	50490 HRA-OpioidMitGrant	63	-	-	-	-	-
295845	9210	50490 Retirement-OpioidMitGrant	376	-	-	-	-	-
295845	9230	50490 Workers' Comp-OpioidMitGrant	12	-	-	-	-	-
295845	9355	50490 OtherOperCosts-OpioidMitGrant	3,392	-	-	-	-	-
295845	9447	50490 Contracted Serv-OpioidMitGrant	21,361	-	-	-	-	-
295845	9640	50490 Insurance & Bonds-OpioidMitGra	52	-	-	-	-	-
295845	9659	50490 Unemployment Comp-OpioidMitGra	7	-	-	-	-	-
295845	9101	50491 Salaries & Wages-Opioid CLC	22,653	49,781	52,568	33,705	53,343	-
295845	9201	50491 Social Security-Opioid CLC	1,392	3,043	3,221	2,075	3,307	-
295845	9202	50491 Medicare-Opioid CLC	326	712	753	485	773	-
295845	9205	50491 Group Hospital Ins-Opioid CLC	2,542	7,574	7,704	4,833	8,088	-
295845	9206	50491 HRA - Opioid CLC	475	1,423	1,453	925	1,452	-
295845	9210	50491 Retirement - Opioid CLC	1,575	4,875	5,767	4,005	6,455	-
295845	9211	50491 401K Match - Opioid CLC	132	624	1,051	659	1,066	-
295845	9230	50491 Workers' Comp - Opioid CLC	34	139	107	94	320	-
295845	9301	50491 Office Supplies - Opioid CLC	3,053	362	830	380	300	-
295845	9320	50491 Printing & Binding-Opioid CLC	263	244	482	319	150	-
295845	9325	50491 Postage	-	-	16	-	-	-
295845	9331	50491 Minor Office Equip&Furn-Opioid	-	-	1,661	-	-	-
295845	9355	50491 Other Oper Costs-Opioid CLC	15,919	16,143	21,523	12,028	13,125	-
295845	9420	50491 Telecommunications	224	182	288	-	-	-
295845	9447	50491 Contracted Services-Opioid CLC	2,365	4,569	1,742	911	-	-
295845	9611	50491 Mileage-Opioid CLC	157	-	548	502	150	-
295845	9635	50491 Training & Ed - Opioid CLC	1,230	587	1,023	290	1,200	-
295845	9640	50491 Insurance & Bonds - Opioid CLC	147	593	462	418	667	-
295845	9659	50491 Unemployment Comp - Opioid CLC	14	81	71	109	110	-
295845	9101	55030 Salaries & Wages - HP	23,804	28,113	24,422	8,326	22,642	21,390
295845	9102	55030 Part Time >1000 Hours-HP	-	-	-	-	-	2,399
295845	9201	55030 Social Security - HP	1,465	1,728	1,492	499	1,429	1,475
295845	9202	55030 Medicare - HP	343	404	349	117	334	345
295845	9205	55030 Group Hospital Insurance - HP	1,108	1,472	3,230	1,085	2,941	2,673
295845	9206	55030 HRA-Hlth Promo	224	283	616	208	528	512
295845	9210	55030 Retirement - HP	2,140	2,103	2,687	1,010	2,788	3,184
295845	9211	55030 401K Match	238	206	215	167	461	428
295845	9230	55030 Workers' Comp - Hlth Prom	67	79	51	23	138	143

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9355	55030 Other Operation Costs-HP	2,508	1,500	1,335	-	2,015	1,000
295845	9356	55030 Special Prog Supplies-HP	2,500	-	-	-	-	-
295845	9611	55030 Travel - Local	-	-	284	146	150	97
295845	9635	55030 Travel - Training Exp	-	-	300	-	-	-
295845	9640	55030 Insurance & Bonds	298	351	229	104	288	297
295845	9659	55030 UnempComp-HP	30	-	33	24	40	36
295845	9692	55030 Public Relations-HP	-	-	-	-	600	200
295845	9101	58760 Salaries & Wages-TripleP	58,602	54,244	38,818	28,900	48,006	44,369
295845	9102	58760 PT > 1000 Hrs-TripleP	60	-	-	-	-	-
295845	9109	58760 Salary Adjustments-TripleP	-	-	-	-	1,365	1,553
295845	9201	58760 Social Security-TripleP	3,374	3,140	2,352	1,771	3,061	2,847
295845	9202	58760 Medicare-TripleP	789	750	550	414	716	666
295845	9205	58760 GrpHospIns-TripleP	6,476	6,219	3,855	3,063	5,588	5,047
295845	9206	58760 HRA-TripleP	1,357	1,206	745	603	1,003	967
295845	9210	58760 Retirement-TripleP	5,291	5,603	3,941	3,506	5,974	6,144
295845	9211	58760 401K Match	555	339	289	112	987	1,081
295845	9230	58760 WorksComp-TripleP	136	151	81	81	296	276
295845	9320	58760 Printing & Binding-TripleP	51	1	7	24	-	-
295845	9355	58760 OtherOperCosts-TripleP	5,667	23,193	20,197	-	16,024	-
295845	9447	58760 ContractedSvcs-TripleP	9,000	-	-	-	-	-
295845	9611	58760 Mileage-TripleP	377	-	106	251	50	280
295845	9630	58760 Dues & Subscriptions	-	-	450	-	450	450
295845	9635	58760 Trng&Educ-TripleP	2,158	2,613	2,684	334	2,500	6,571
295845	9640	58760 Ins&Bonds-TripleP	609	674	363	361	617	574
295845	9659	58760 UnempComp-TripleP	106	69	38	67	76	68
295845	9356	184A Special Program Supp-Elevate	-	-	-	-	67,396	-
295845	9320	349A Printing & Binding	-	-	2	-	-	-
295845	9355	349A Other Oper Costs-CHGI	121	10	-	-	-	-
295845	9611	349A Mileage-CHG Indirect	229	-	-	-	-	-
295845	9356	369A SpecProgSup - KEYS Indirect	1,780	-	-	-	-	-
295845	9101	4110C Salaries & Wages-ATCES	38,818	33,169	42,453	51,074	78,450	89,430
295845	9102	4110C PT > 1000 Hrs- ATCES	-	-	186	2,320	12,392	-
295845	9201	4110C Social Security-ATCES	2,385	2,254	2,623	3,189	5,646	5,606
295845	9202	4110C Medicare-ATCES	558	527	613	746	1,321	1,311
295845	9205	4110C Grp Hosp Ins-ATCES	2,475	1,999	2,794	4,875	11,253	11,506
295845	9206	4110C HRA-ATCES	498	387	540	937	2,112	2,203
295845	9210	4110C Retirement-ATCES	3,531	3,732	4,880	6,477	11,019	12,099
295845	9211	4110C 401K Match	388	367	488	664	1,821	1,808
295845	9230	4110C Workers' Compensation-ATCES	97	101	82	149	546	543
295845	9640	4110C Insurance & Bonds-ATCES	435	449	364	667	1,138	1,130
295845	9659	4110C UnempComp-ATC 10 Ess	48	48	6	122	93	155

Community Impact - 5845

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295845	9355	5049A OtherOperCosts-OpioidCLC Indir	4,920	9,820	9,388	-	9,494	-
295845	9356	505A Special Prog Sup-MYW Indirect	-	5,000	-	-	-	-
295845	9356	506A Special Program Supplies-HFA	10,199	10,199	-	-	-	-
Total Expense			1,948,057	1,260,913	2,502,914	1,436,542	3,769,754	2,766,378
Net			(101,936)	(976)	16,109	(126,034)	(71,712)	-

Dental Health - 5855

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265855	6286	129 Cab Partfor Child SmartStart D	30,414	14,137	11,262	11,831	15,000	30,000
265855	6415	162 Medicaid Reimb-MobileDental	203,914	-	13,256	27,612	100,000	238,127
265855	6438	162 Medicaid Settlement-MobileDent	130,537	261,771	1,392	-	5,000	25,000
265855	6446	162 Contrib-CityOfKann-DentalMob	2,500	-	-	-	3,500	3,500
265855	6637	162 Private Ins - Mobile Dental	64,754	(249)	13,975	8,400	40,000	30,000
265855	6672	162 Patient Fees - Mobile Dental	10,297	2,031	3,141	2,645	7,500	10,000
265855	6803	162 Misc Rev - Dental Mobile Cl	4,000	4,000	2,986	2,273	2,273	2,200
265855	6439	178 Granville Vance Health Depart	68	-	-	-	-	-
265855	6415	182 Medicaid Reimb-DCM	4,331	-	34,555	26,101	100,000	138,128
265855	6438	182 Medicaid Settlement-DCM	-	4,115	-	-	5,000	25,000
265855	6637	182 Private Insurance-DCM	28,168	-	6,543	2,866	40,000	20,000
265855	6672	182 Patient Fees	56	37	230	956	7,500	5,000
265855	6849	182 Duke Endowment-Dental	250,000	81,200	68,800	-	-	-
265855	6440	183 Wilson County Health Depart	4,113	-	-	-	-	-
265855	6285	407 Office of Rural Health	-	-	150,000	43,004	150,000	150,000
265855	6415	41400 Medicaid - Dental	1,022,643	1,271,165	1,245,719	601,005	1,400,000	1,438,128
265855	6438	41400 Medicaid Settlement	671,997	1,056,471	1,175,996	-	1,359,979	1,191,352
265855	6637	41400 Private Insurance	306,475	296,727	236,127	113,237	302,477	288,127
265855	6672	41400 Patient Fees	161,496	146,736	124,184	72,877	103,269	155,384
265855	6803	41400 Miscellaneous Revenue	1,943	547	1,204	3,830	22,500	2,500
265855	6805	41400 Contributions & Private Donat	-	5,800	-	-	-	-
265855	6825	41400 Cannon Foundation	-	-	-	245,179	-	245,179
265855	6833	41400 BCBS of NC Foundation	-	-	-	73,000	73,000	150,000
265855	6449	245A SJYDC - Dental	16,510	3,705	10,212	6,489	6,500	10,000
265855	6415	4140A Medicaid Reimb - KDental	623,570	762,805	739,192	274,629	765,000	740,000
265855	6438	4140A Medicaid Settlement-KDental	416,122	642,598	719,635	-	890,748	920,748
265855	6637	4140A Private Insurance-KDental	247,690	203,567	174,574	74,944	189,520	160,000
265855	6672	4140A Patient Fees-KDental	100,969	83,840	70,712	40,024	72,100	90,000
Total Revenue			4,302,569	4,841,003	4,803,695	1,630,902	5,660,866	6,068,373
Expense								
295855	9101	129 Sal & Wages-SmartStart Dental	2,319	3,925	5,110	2,812	5,216	5,414
295855	9201	129 Social Security-SmartStart Den	135	230	302	84	323	336
295855	9202	129 Medicare-SmartStart Dental	32	54	71	39	76	79
295855	9205	129 Group Hosp Ins-SmartStart Dent	139	231	249	103	184	185
295855	9206	129 HRA - SmartStart Dental	28	45	48	19	33	37
295855	9210	129 Retirement-SmartStart Dental	208	399	583	344	631	724
295855	9211	129 401K Match	23	46	102	57	104	108
295855	9230	129 Workers' Comp-SmartStart Denta	7	11	11	8	31	32
295855	9445	129 Purchased Serv-SmartStart Dent	30,414	14,137	11,262	12,976	15,000	30,000

Dental Health - 5855

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295855	9640	129 Ins & Bonds-SmartStart Dental	29	49	47	35	65	68
295855	9659	129 UnempComp-SS Dental	3	3	3	2	3	3
295855	9101	162 Salaries & Wages-Dental Mobile	144,791	5,449	37,922	32,210	63,200	124,018
295855	9102	162 Parttime > 1000 Hrs-DenMo	12,963	-	952	724	1,448	11,678
295855	9107	162 Contracted Pers Svcs-DenMobile	610	-	-	8,193	11,136	-
295855	9201	162 Social Security-Dental Mobile	8,474	334	2,382	2,013	4,556	8,413
295855	9202	162 Medicare-Dental Mobile	2,189	78	557	471	1,099	1,968
295855	9205	162 Group Hosp Ins-Dental Mobile	18,378	807	6,201	5,649	11,030	14,170
295855	9206	162 HRA - Dental Mobile	3,653	140	1,187	1,083	1,980	2,713
295855	9210	162 Retirement-Dental Mobile	13,487	504	4,194	3,953	7,647	18,156
295855	9211	162 401K Match	1,091	53	194	121	1,264	2,714
295855	9230	162 Wrkrs' Comp-Dental Mobile	424	15	64	92	441	814
295855	9301	162 Office Supplies-Dental Mobile	619	-	1,484	603	1,000	1,000
295855	9320	162 Printing & Binding-Dent Mobile	6,735	15	2,107	2,266	3,500	2,000
295855	9331	162 MinorOffEquip-Mobile Dental	2,223	-	4,656	25	4,000	1,000
295855	9345	162 AutoSupp-MobileDental	95	-	1,071	-	1,000	1,000
295855	9346	162 Fuel-Dental Mobile Clinic	484	58	427	95	500	500
295855	9352	162 Software-MobDental	5,260	-	-	-	-	-
295855	9367	162 Dental Supplies-Dental Mobile	30,195	466	9,135	3,020	15,000	7,500
295855	9401	162 Building & Equipment Rental	-	-	5,145	5,146	6,000	6,000
295855	9420	162 Telecommunications-DentalMobil	798	1,368	912	456	1,000	1,000
295855	9445	162 Purchased Services	6,500	-	2,797	1,889	1,835	3,000
295855	9447	162 ContractedSvcs-DentalMobile	7,294	5,937	3,335	731	5,500	1,000
295855	9520	162 AutosTruckMaint-MobileDental	134	202	169	-	250	300
295855	9560	162 Minor Equip Maint - MobileDent	2,099	-	-	-	2,500	500
295855	9570	162 Service Contracts-MobileDental	1,289	1,163	1,363	-	1,500	1,500
295855	9611	162 Mileage-Mobile Dental	726	-	246	234	500	500
295855	9630	162 Dues & Subscriptions - Mob Den	1,261	-	750	-	-	-
295855	9635	162 Training & Education - Den Mob	150	495	-	-	500	-
295855	9640	162 Insurance & Bonds-Dental Mobil	1,867	59	279	409	919	1,696
295855	9659	162 UnemployComp-MobileDental	-	15	38	121	150	191
295855	9860	162 Equip&Furn-MobileDental	-	-	5,654	-	-	18,255
295855	9101	182 Salaries & Wages-DCM	289,402	62,916	36,568	29,504	63,200	124,018
295855	9102	182 Part Time > 1000 Hours-DCM	112	-	952	725	1,450	11,678
295855	9107	182 Contracted Personal Ser-DCM	-	-	-	6,676	9,619	-
295855	9201	182 Social Security-DCM	15,435	3,731	2,299	1,849	4,556	8,413
295855	9202	182 Medicare-DCM	4,082	872	538	432	1,099	1,968
295855	9205	182 Group Hospital Ins-DCM	30,684	4,337	6,025	5,148	11,030	14,170
295855	9206	182 HRA-DCM	6,024	832	1,154	986	1,980	2,713
295855	9210	182 Retirement-DCM	26,122	6,405	4,043	3,625	7,647	18,156

Dental Health - 5855

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295855	9211	182 401K Match-DCM	2,506	624	184	117	1,264	2,714
295855	9230	182 Workers' Comp-DCM	564	170	63	85	441	814
295855	9301	182 Office Supplies-DCM	-	-	448	550	1,000	1,000
295855	9320	182 Printing & Binding-DCM	-	-	2,105	2,018	3,500	1,000
295855	9331	182 Minor Office Equip & Furn-DCM	23,392	-	5,988	538	4,000	1,000
295855	9345	182 Automotive Supplies-DCM	65	-	52	-	1,000	1,000
295855	9346	182 Fuel-DCM	149	-	203	159	500	500
295855	9367	182 Dental Supplies-DCM	-	-	3,840	6,013	15,000	-
295855	9401	182 Building & Equipment Rental	-	-	5,145	5,146	6,000	7,500
295855	9420	182 Telecommunications	493	456	912	456	1,000	6,000
295855	9447	182 Contracted Services-DCM	5,292	-	1,519	-	3,000	1,000
295855	9520	182 Autos and Trucks Maintenance	1,471	-	185	-	250	3,000
295855	9560	182 Minor Equipment Maint-DCM	5,099	-	-	236	2,500	1,000
295855	9570	182 Service Contracts	-	-	1,159	-	1,500	300
295855	9611	182 Mileage-DCM	-	-	161	220	500	500
295855	9630	182 Dues & Subscriptions	-	-	750	-	-	1,500
295855	9635	182 Training & Education-DCM	-	-	-	-	500	500
295855	9640	182 Insurance & Bonds-DCM	2,516	760	274	376	919	1,696
295855	9659	182 Unemployment Comp-DCM	-	97	38	111	150	191
295855	9860	182 Equipment & Furniture-DCM	176,448	-	5,654	-	2,500	18,255
295855	9101	407 Salaries & Wages-ORH	-	-	70,848	39,241	69,784	-
295855	9201	407 Social Security-ORH	-	-	3,606	1,375	4,327	-
295855	9202	407 Medicare-ORH	-	-	1,005	557	1,012	-
295855	9205	407 Group Hospital Insurance-ORH	-	-	2,158	1,085	2,757	-
295855	9206	407 HRA-ORH	-	-	392	195	495	-
295855	9210	407 Retirement-ORH	-	-	8,080	4,767	8,444	-
295855	9211	407 401K Match-ORH	-	-	1,129	786	1,396	-
295855	9230	407 Workers' Compensation-ORH	-	-	128	110	419	-
295855	9367	407 Dental Supplies-ORH	-	-	64,936	28,663	60,457	150,000
295855	9640	407 Insurance & Bonds-ORH	-	-	573	491	872	-
295855	9659	407 Unemployment Comp-ORH	-	-	24	32	38	-
295855	9101	41400 Salaries & Wages - Dental	1,261,270	1,231,322	1,314,422	726,149	1,468,753	1,488,213
295855	9102	41400 PT > 1000 Hrs Dental	165,213	73,547	76,020	35,174	86,733	140,137
295855	9103	41400 PT < 1000 Hrs Dental	23,449	-	-	-	-	-
295855	9107	41400 Contract Person Svcs-Dental	2,149	4,731	109,230	-	-	-
295855	9201	41400 Social Security Dental	75,558	70,173	78,059	43,225	109,416	100,958
295855	9202	41400 Medicare - Dental	20,234	18,248	19,571	10,745	25,589	23,611
295855	9205	41400 Group Hosp Ins Dental	133,509	127,338	130,207	75,002	189,910	170,045

Dental Health - 5855

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295855	9206	41400 HRA - Dental	27,084	3,654	24,888	14,399	34,617	32,561
295855	9210	41400 Retirement - Dental	126,570	130,086	154,138	92,161	213,538	217,873
295855	9211	41400 401K Match	10,241	12,532	15,810	10,499	35,296	32,567
295855	9230	41400 Workers' Comp Dental	-	-	2,837	2,132	10,589	9,770
295855	9301	41400 Office Supplies-Dental	4,317	4,970	4,697	3,191	3,200	5,000
295855	9304	41400 Laboratory Supplies-Dental	163	-	-	-	150	-
295855	9320	41400 Printing & Binding- Dental	542	288	2,797	1,179	1,100	1,200
295855	9325	41400 Postage-Dental	2,000	1,999	2,000	-	2,000	2,000
295855	9331	41400 Minor Off Equip&Furn-Dental	11,913	4,168	37,604	5,306	12,000	6,000
295855	9352	41400 Software-Dental	5,260	-	-	3,765	4,000	7,000
295855	9356	41400 Special Program Supplies	-	-	18	-	-	-
295855	9360	41400 Medical Supplies	-	-	680	-	600	300
295855	9367	41400 Dental Supplies-Dental	134,934	119,232	141,772	51,489	130,000	30,000
295855	9394	41400 Janitorial Supplies-Dental	4,303	4,346	2,327	1,752	4,000	4,000
295855	9401	41400 Bldg & Equip Rental - Dental	76,556	77,819	65,763	65,763	65,764	65,764
295855	9412	41400 Lights & Power	12,629	12,012	12,326	7,692	15,000	15,000
295855	9415	41400 Meeting Expense-Dental	232	74	72	428	1,000	1,000
295855	9420	41400 Telecommunications-Dental	2,400	2,400	2,400	1,784	2,400	3,000
295855	9445	41400 Purchased Svcs-Dental	6,360	5,026	1,167	97	4,000	1,500
295855	9447	41400 Contracted Services	28,628	26,519	33,088	14,934	50,500	30,000
295855	9499	41400 Providers Meeting Expense	181	-	-	-	300	-
295855	9501	41400 Bldg & Ground Maint-Dental	4,349	1,748	6,474	2,123	12,000	12,000
295855	9520	41400 Autos & Truck Maint-Dental	1,711	1,814	1,015	663	2,000	2,000
295855	9560	41400 Minor Equip Maint - Dental	14,942	13,771	11,708	4,642	10,000	10,000
295855	9570	41400 Service Contracts-Dental	4,514	11,929	11,465	7,831	12,000	12,000
295855	9611	41400 Mileage - Dental	222	-	23	110	250	250
295855	9615	41400 Property Tax	-	-	-	68	-	-
295855	9630	41400 Dues & Subscriptions-Dental	6,050	8,083	5,557	3,499	4,500	6,000
295855	9635	41400 Training & Education-Dental	3,363	1,355	4,277	4,902	14,000	6,000
295855	9640	41400 Insurance & Bonds	15,131	-	12,642	9,510	22,060	20,354
295855	9659	41400 UnempComp-Dental	-	1,441	1,004	1,796	2,574	2,291
295855	9699	41400 Recruitment	-	561	-	-	1,000	-
295855	9820	41400 Building Improvements-Dental	-	-	-	-	152,510	152,510
295855	9860	41400 Equipment & Furniture-Dental	-	5,800	66,648	-	-	541,078
295855	9101	4140A Sals&Wags-KDent	582,439	556,864	642,197	441,974	711,617	744,107
295855	9102	4140A PT>1000 Hrs-KDent	37,769	2,265	2,391	57,013	86,000	70,068
295855	9103	4140A PT<1000 Hrs - KDent	8,707	-	-	6,555	13,110	-

Dental Health - 5855

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295855	9107	4140A ContractedPersonnelSvcs-KDent	1,059	-	-	-	-	-
295855	9201	4140A Social Security-KDent	33,145	30,226	34,010	27,589	44,120	50,479
295855	9202	4140A Medicare-KDent	8,866	7,978	9,223	7,225	10,318	11,806
295855	9205	4140A GrpHospIns-KDent	61,496	51,214	50,067	41,467	68,936	85,022
295855	9206	4140A HRA-KDent	11,910	9,446	9,512	7,858	12,375	16,280
295855	9210	4140A Retirement-KDent	55,212	57,074	73,013	60,426	86,106	108,937
295855	9211	4140A 401K Match	4,050	4,959	8,377	4,932	14,232	16,284
295855	9230	4140A Wrkrs Comp-KDent	-	-	1,301	1,417	4,270	4,885
295855	9301	4140A Office Supplies-KDent	937	1,296	2,260	1,471	1,100	2,000
295855	9304	4140A Laboratory Supplies-KDental	39	-	-	-	150	-
295855	9320	4140A Printing & Binding-KDent	383	669	2,346	574	500	750
295855	9325	4140A Postage-KDent	1,000	799	1,000	-	1,000	1,000
295855	9331	4140A MinorOfficeEquip&Furn-KannDent	2,826	390	10,945	11,882	12,000	4,000
295855	9352	4140A Software-KDental	5,260	-	-	299	5,500	3,000
295855	9360	4140A Medical Supplies	-	-	680	-	-	300
295855	9367	4140A Dental Supplies-KDent	79,969	89,877	111,143	23,039	90,000	20,000
295855	9420	4140A Telecommunications-KDental	2,400	2,400	2,400	1,200	2,400	2,400
295855	9445	4140A Purchased Services-DentalKann	4,794	1,609	-	-	2,500	1,000
295855	9447	4140A ContractSvcs-Dental Kannapolis	7,294	8,109	10,233	1,691	10,000	11,000
295855	9560	4140A MinorEquipMaint-KannDent	5,658	9,343	6,158	7,428	10,100	10,100
295855	9570	4140A Service Contracts-KannDental	4,072	7,556	7,748	5,814	10,000	10,000
295855	9611	4140A Mileage-KDent	93	-	82	51	75	100
295855	9630	4140A Dues & Subscriptions-KDental	3,136	2,031	2,127	1,636	1,700	1,500
295855	9635	4140A Trng & Ed - KDent	4,140	511	4,894	381	2,000	1,000
295855	9640	4140A Ins&Bonds-KDent	6,865	-	5,801	6,313	8,895	10,177
295855	9659	4140A UnempComp-KannDental	-	557	542	1,104	1,888	1,145
295855	9860	4140A Equipment & Furn - Kann Dental	-	-	12,761	-	-	-
Total Expense			4,020,629	2,939,644	3,708,063	2,149,598	4,381,468	4,988,480
Net			281,940	1,901,359	1,095,632	(518,696)	1,279,398	1,079,893

Vital Records - 5860

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265860	6904	185 ContribCabCo-Vital Records	49,000	58,314	63,913	42,433	72,743	75,660
Total Revenue			49,000	58,314	63,913	42,433	72,743	75,660
Expense								
295860	9101	185 Sals&Wags-VR	39,137	40,299	50,723	27,723	49,400	51,646
295860	9109	185 Salary Adjustments-VR	-	-	-	-	1,405	1,808
295860	9201	185 Social Security-VR	2,196	2,384	2,918	1,606	3,150	3,314
295860	9202	185 Medicare-VR	513	558	682	376	737	775
295860	9205	185 GrpHospIns-VR	6,474	6,273	7,023	3,920	7,353	7,423
295860	9206	185 HRA-VR	1,276	1,195	1,340	751	1,320	1,422
295860	9210	185 Retirement-VR	3,518	4,123	5,787	3,363	6,147	6,744
295860	9211	185 401K Match	391	514	1,014	554	1,016	1,069
295860	9230	185 WrkrsComp-VR	91	113	105	78	305	321
295860	9301	185 Office Supplies-VR	432	439	-	-	500	200
295860	9320	185 Printing & Binding-VR	-	-	17	11	25	20
295860	9325	185 Postage	93	460	11	4	400	150
295860	9331	185 Minor Office Equipment & Furn	-	699	-	-	250	-
295860	9635	185 Training & Education-VR	-	10	-	-	-	-
295860	9640	185 Ins&Bonds-VR	406	504	467	347	635	668
295860	9659	185 UnempComp-VitalRecords	97	62	66	84	100	100
Total Expense			54,625	57,632	70,154	38,815	72,743	75,660
Net			(5,625)	682	(6,241)	3,618	-	-

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265865	6807	90 340B Program Income	-	-	38,142	17,974	-	40,000
265865	6438	131 Medicaid Settlement	-	231	-	1,714	-	2,500
265865	6637	131 Private Insurance-Int Travel	15,810	975	7,836	7,749	9,500	20,000
265865	6664	131 Medicare Reimb-InternationalTr	526	-	587	1,342	200	2,897
265865	6672	131 Patient Fees- Int. Travel	24,826	2,929	32,309	17,115	24,000	35,000
265865	6415	146 Medicaid-Flu/Pneumonia	16,582	21,834	1,539	532	2,000	1,423
265865	6417	146 Medicaid Managed Care	-	-	13,560	5,313	30,000	12,904
265865	6438	146 Medicaid Settlement	8,822	8,839	13,223	1,309	8,831	8,000
265865	6637	146 Private Ins-Flu/Pneumonia	10,518	8,211	8,640	5,566	10,000	9,109
265865	6664	146 Medicare Reimb-Flu/Pneumonia	116	35	424	337	250	497
265865	6672	146 Patient Fees-Flu/Pneumonia	815	345	388	403	350	596
265865	6417	200 Medicaid Managed Care	-	-	-	193	-	-
265865	6415	235 Medicaid Reimb-PrEP Clinic	-	697	309	167	200	300
265865	6417	235 Medicaid Managed Care	-	-	454	201	500	500
265865	6438	235 Medicaid Settlement	57	22	388	292	60	-
265865	6448	235 Mecklenburg County	-	-	7,165	2,042	-	7,000
265865	6637	235 Private Ins - PrEP Clinic	1,335	1,730	2,330	2,164	7,500	4,000
265865	6664	235 Medicare Reimbursement	-	-	77	69	-	50
265865	6672	235 Patient Fees - PrEP Clinic	2,867	1,931	974	321	7,500	1,000
265865	6807	235 340B Program Income-PrEP	-	-	-	-	75,000	-
265865	6904	509 Contribution from Cabarrus Cty	443,429	1,006,571	-	-	-	-
265865	6343	511 NC Central University	-	20,000	-	-	-	-
265865	6854	515 Cabarrus PH Interest-CCRC	-	573,758	-	-	-	-
265865	6247	516 US DHHS - PRF4	-	-	211,949	181,402	243,602	-
265865	6412	519 Contrib from City of Concord	-	28,940	-	-	-	-
265865	6200	45100 CHA Grant - CD	10,734	10,735	10,734	4,475	10,734	10,734
265865	6415	45100 Medicaid - CD	-	-	-	2,298	-	3,516
265865	6417	45100 Medicaid Managed Care	-	-	8	1,116	-	4,405
265865	6438	45100 Medicaid Settlement-CD Grant	-	3,631	-	272	-	1,600
265865	6451	45100 Rowan Co Health Dept	39,895	4,370	-	-	-	-
265865	6637	45100 Private Insurance-CD Grant	130	80	1,477	170	1,000	250
265865	6664	45100 Medicare Reimbursement	-	-	-	247	-	350
265865	6672	45100 Patient Fees-CD Grant	-	-	-	37	-	438
265865	6803	45100 Miscellaneous Revenue-CD	1,782	1,403	1,765	1,115	2,000	2,200
265865	6904	45100 Cont Cab Co - CD	736,846	794,042	914,497	548,947	859,052	887,540
265865	6200	45140 CHA Grant-PH Preparedness	49,633	64,434	53,537	41,593	49,633	54,785
265865	6803	45140 Miscellaneous Revenue	232	-	-	-	-	-
265865	6904	45140 Contribution from Cabarrus Cty	-	-	-	-	82,000	85,280
265865	6200	45510 CHA Grant - TB	5,194	5,194	5,194	3,376	5,194	5,194

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
265865	6415	45510 Medicaid - TB Grant	2,800	3,339	327	19	500	100
265865	6417	45510 Medicaid Managed Care	-	-	376	243	4,000	500
265865	6438	45510 Medicaid Settlement-TB Grant	330	1,399	1,369	1,954	864	2,000
265865	6637	45510 Private Insurance-TB Grant	2,162	1,966	1,634	658	2,000	1,200
265865	6664	45510 Medicare Reimb-TB Grant	142	-	-	-	-	-
265865	6672	45510 Patient Fees - TB Grant	10,380	7,533	7,185	4,069	11,000	8,000
265865	6200	50115 CHA Grant-IPS COVID-19	-	248,252	-	-	-	-
265865	6200	50539 CHA Grant-COVID-19 CARES	-	71,770	-	-	-	-
265865	6200	50543 CHA Grant-ELC EnhDectAct	-	432,961	1,222,342	154,982	766,210	220,000
265865	6200	50544 CHA Grant-IPC Regional Teams	-	227,360	-	-	-	-
265865	6200	50545 CHA Grant-EDRegSupportTeam	-	246,520	553,328	188,861	760,022	782,823
265865	6200	50546 CHA Grant-CD Pandemic Recovery	-	-	-	111,952	551,240	215,000
265865	6200	50584 CHA Grant-Viral Hepatitis Prev	-	-	42,278	32,084	77,159	77,159
265865	6200	50610 CHA Grant - STD Prevention	42	-	42	-	100	100
265865	6200	50619 CHA Grant-Covid 19 Crisis Resp	148,104	-	-	-	-	-
265865	6247	50619 US Dept Health & Human Service	91,227	387,533	150,809	14,433	14,433	-
265865	6411	50619 Federal Emergency Mgmt Agency	-	-	22,194	-	-	-
265865	6415	50619 Medicaid Reimb-Covid19	21,304	5,576	49,677	8,951	9,520	9,000
265865	6417	50619 Medicaid Managed Care	-	-	49,815	12,138	29,456	15,000
265865	6438	50619 Medicaid Settlement-CovidCR	-	-	5,461	-	-	-
265865	6637	50619 Private Insurance-Covid19	80,063	375,758	169,915	17,443	60,000	25,000
265865	6664	50619 Medicare Reimb-Covid19	27,423	246,354	63,479	3,589	8,480	5,000
265865	6803	50619 Miscellaneous Revenue	6,168	-	4,090	-	-	-
265865	6200	50621 CHA Grant - PH Reg WF	-	-	142,946	311,471	3,154,849	2,060,918
265865	6200	50716 CHA Grant-CDCCVP	-	107,836	379,471	90,793	492,932	-
265865	6200	50894 CHA Grant - STD Drugs	2,986	2,966	1,960	932	18,089	18,089
265865	6200	55410 CHA Grant-HIV/STD	28,000	28,000	27,998	11,668	28,000	28,000
265865	6415	55410 Medicaid-HIV/STD	6,447	13,313	2,264	1,757	2,000	4,000
265865	6417	55410 Medicaid Managed Care	-	-	12,051	8,342	10,000	18,000
265865	6438	55410 Medicaid Settlement-HIV/STD	3,167	5,193	7,375	10,100	4,180	10,000
265865	6637	55410 Pvt Ins-HIV/STD	1,482	2,574	5,373	5,816	3,000	12,000
265865	6664	55410 Medicare Reimb - HIV/STD	-	22	147	362	-	400
265865	6672	55410 Patient Fees-HIV/STD	12,092	13,020	4,392	1,319	13,000	5,000
265865	6200	57150 CHA Grant - Immun Action Plan	31,298	54,695	31,010	12,923	31,010	31,010
265865	6415	57150 Medicaid-IAP	21,431	25,493	3,604	978	2,000	3,453
265865	6417	57150 Medicaid Managed Care	-	-	27,256	15,918	28,000	32,000
265865	6438	57150 Medicaid Settlement-Imm Action	18,315	30,349	55,952	22,014	24,332	40,000
265865	6637	57150 PvtIns-IAP	87,145	66,854	90,798	68,432	75,000	130,000
265865	6664	57150 Medicare-ImmActionPlan	1,686	1,635	2,859	1,361	2,000	2,500
265865	6672	57150 Patient Fees-IAP	15,427	11,161	10,357	6,591	12,000	15,000

Communicable Disease - 5865

	FY2020 Actuals	FY2021 Actuals	FY2022 Actuals	FY2023 Actuals 1.25.23	FY2023 Budget 1.25.23	FY 2024 Projection
Total Revenue	1,989,771	5,180,366	4,477,640	1,972,001	7,624,482	4,973,320

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Expense								
295865	9102	90 Part Time > 1000 Hours-Pharm	-	-	16,470	21,052	-	-
295865	9103	90 Part Time < 1000 Hours-Pharm	-	-	10,968	13,854	-	-
295865	9201	90 Social Security-Pharmacy	-	-	1,703	2,168	-	-
295865	9202	90 Medicare-Pharmacy	-	-	398	507	-	-
295865	9205	90 Group Hospital Ins - Pharmacy	-	-	56	112	-	-
295865	9210	90 Retirement - Pharmacy	-	-	1,891	2,562	-	-
295865	9230	90 Workers' Compensation-Pharm	-	-	18	98	-	-
295865	9447	90 Outsourced Services	-	-	7,689	7,494	-	36,000
295865	9640	90 Insurance & Bonds - Pharm	-	-	81	437	-	-
295865	9659	90 Unemployment Comp - Pharm	-	-	-	121	-	-
295865	9102	126 Part Time > 1000 Hours STD	123	-	-	-	-	-
295865	9201	126 Social Security STD	8	-	-	-	-	-
295865	9202	126 Medicare STD	2	-	-	-	-	-
295865	9205	126 Group Hospital Insurance STD	0	-	-	-	-	-
295865	9210	126 Retirement STD	11	-	-	-	-	-
295865	9101	131 Salaries & Wages-Intl Travel	21,816	95	5,882	11,464	39,418	26,283
295865	9102	131 Part Time > 1000 Hrs Intl Trav	7,521	-	-	-	-	-
295865	9109	131 Salary Adjustments-IntTravel	-	-	-	-	1,121	920
295865	9201	131 Social Security-Intl Travel	1,761	6	354	683	2,513	1,687
295865	9202	131 Medicare - Intl Travel	412	1	83	160	588	394
295865	9205	131 Group Hosp Ins - Intl Travel	3,522	0	550	1,184	4,390	2,955
295865	9206	131 HRA - International Travel	698	-	105	227	792	569
295865	9210	131 Retirement - Intl Travel	2,637	7	669	1,391	4,905	3,640
295865	9211	131 401K Match	214	-	118	229	811	544
295865	9230	131 Workers' Comp - Intl Travel	82	0	12	32	243	163
295865	9327	131 International Travel Vaccine	29,796	-	33,128	-	18,000	18,000
295865	9360	131 Medical Supplies-IT	-	-	-	-	100	-
295865	9630	131 Dues & Subs-IT	975	-	975	1,025	1,000	1,025
295865	9640	131 Insurance & Bonds	366	1	54	143	529	354
295865	9659	131 UnempComp-IntTravel	54	-	4	26	60	40
295865	9101	146 Salaries & Wages-Flu/Pneumonia	1,861	2,235	874	1,233	2,000	-
295865	9102	146 PT > 1000 Hrs-Flu/Pneumonia	862	406	-	-	-	-
295865	9103	146 PT < 1000 Hrs-Flu/Pneumonia	-	-	137	-	-	-
295865	9201	146 Social Security-Flu/Pneumonia	164	162	62	69	75	-
295865	9202	146 Medicare-Flu/Pneumonia	38	38	14	16	25	-
295865	9205	146 Group Hosp Ins-Flu/Pneumonia	163	24	67	134	300	-
295865	9206	146 HRA - Flu & Pneumonia	33	4	13	26	65	-
295865	9210	146 Retirement-Flu/Pneumonia	245	269	100	149	200	-

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9211	146 401K Match	19	6	15	23	40	-
295865	9230	146 Workers' Comp-Flu/Pneumonia	8	7	3	3	5	-
295865	9365	146 Pharmacy-Flu & Pneumonia	-	7,777	10,316	9,996	10,300	10,000
295865	9640	146 Ins & Bonds-Flu/Pneumonia	34	33	12	15	25	-
295865	9659	146 UnempComp-Flu/Pneumonia	8	5	5	3	8	-
295865	9101	235 Salaries & Wages-PrEP	206	-	-	-	-	-
295865	9102	235 Part Time > 1000 Hours-PrEP	-	-	-	-	39,571	-
295865	9103	235 Part Time < 1000 Hrs - PrEP	-	-	-	-	22,752	-
295865	9201	235 Social Security - PrEP	12	-	-	-	7,500	-
295865	9202	235 Medicare - PrEP	3	-	-	-	2,500	-
295865	9205	235 Group Hospital Ins - PrEP	35	-	-	-	-	-
295865	9206	235 HRA - PrEP	7	-	-	-	-	-
295865	9210	235 Retirement - PrEP	19	-	-	-	7,500	-
295865	9211	235 401K Match	2	-	-	-	1,250	-
295865	9230	235 Workers' Comp - PrEP	1	-	-	-	500	-
295865	9304	235 Lab Supplies-PrEP Clinic	-	-	-	-	2,050	-
295865	9355	235 Other Operation Costs-PrEP	-	-	-	-	2,000	-
295865	9445	235 Purchased Services-PrEP Clinic	1,692	1,645	-	-	-	-
295865	9447	235 Outsourced Services	-	-	2,533	1,235	10,000	2,400
295865	9630	235 Dues & Sub - PrEP Clinic	682	-	180	-	1,000	-
295865	9640	235 Insurance & Bonds - PrEP	3	-	-	-	731	-
295865	9659	235 Unemployment Comp - PrEP	1	-	-	-	158	-
295865	9101	509 Salaries & Wages-CRC	29,323	645,906	-	-	-	-
295865	9102	509 Part Time > 1000 Hrs-CRC	28,023	116,353	-	-	-	-
295865	9103	509 Part Time < 1000 Hrs-CRC	123	1,862	-	-	-	-
295865	9104	509 Temp - Part & Full Time-CRC	-	12,247	-	-	-	-
295865	9201	509 Social Security-CRC	3,374	46,042	-	-	-	-
295865	9202	509 Medicare-CRC	789	10,876	-	-	-	-
295865	9205	509 Group Hospital Ins-CRC	6,800	68,838	-	-	-	-
295865	9206	509 HRA-CRC	1,524	14,104	-	-	-	-
295865	9210	509 Retirement-CRC	5,838	73,016	-	-	-	-
295865	9211	509 401K Match-CRC	387	5,400	-	-	-	-
295865	9230	509 Workers' Comp-CRC	-	2,149	-	-	-	-
295865	9355	509 Other Operation Costs-CRC	-	1	-	-	-	-
295865	9640	509 Insurance & Bonds-CRC	-	9,551	-	-	-	-
295865	9659	509 Unemployment Comp-CRC	183	1,596	-	-	-	-
295865	9101	511 Salaries & Wages-NCCU	-	13,243	-	-	-	-
295865	9102	511 Part Time > 1000 Hours-NCCU	-	192	-	-	-	-
295865	9201	511 Social Security-NCCU	-	808	-	-	-	-
295865	9202	511 Medicare-NCCU	-	189	-	-	-	-

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9205	511 Group Hospital Ins - NCCU	-	1,183	-	-	-	-
295865	9206	511 HRA - NCCU	-	228	-	-	-	-
295865	9210	511 Retirement - NCCU	-	1,368	-	-	-	-
295865	9211	511 401K Match - NCCU	-	174	-	-	-	-
295865	9230	511 Workers' Comp - NCCU	-	38	-	-	-	-
295865	9445	511 Purchased Services-NCCU	-	2,412	-	-	-	-
295865	9640	511 Insurance & Bonds-NCCU	-	168	-	-	-	-
295865	9101	515 Salaries & Wages-CCRC	-	348,207	-	-	-	-
295865	9102	515 Part Time > 1000 Hours-CCRC	-	73,457	-	-	-	-
295865	9103	515 Part Time < 1000 Hours-CCRC	-	2,662	-	-	-	-
295865	9104	515 Temp - Part & Full Time-CCRC	-	15,693	-	-	-	-
295865	9201	515 Social Security-CCRC	-	26,146	-	-	-	-
295865	9202	515 Medicare-CCRC	-	6,115	-	-	-	-
295865	9205	515 Group Hospital Ins-CCRC	-	41,219	-	-	-	-
295865	9206	515 HRA-CCRC	-	8,050	-	-	-	-
295865	9210	515 Retirement-CCRC	-	43,256	-	-	-	-
295865	9211	515 401K Match-CCRC	-	2,618	-	-	-	-
295865	9230	515 Workers' Compensation-CCRC	-	1,415	-	-	-	-
295865	9640	515 Insurance & Bonds-CCRC	-	5,446	-	-	-	-
295865	9101	516 Salaries & Wages-PRF4	-	-	-	-	49,213	-
295865	9107	516 Contracted Personnel	-	-	9,416	16,844	3,000	-
295865	9171	516 Legal Fees	-	-	2,109	-	-	-
295865	9201	516 Social Security-PRF4	-	-	-	-	3,134	-
295865	9202	516 Medicare-PRF4	-	-	-	-	733	-
295865	9205	516 Group Hospital Insurance-PRF4	-	-	-	-	7,353	-
295865	9206	516 HRA-PRF4	-	-	-	-	1,320	-
295865	9210	516 Retirement-PRF4	-	-	-	-	6,117	-
295865	9211	516 401K Match-PRF4	-	-	-	-	1,011	-
295865	9230	516 Workers' Comp-PRF4	-	-	-	-	303	-
295865	9301	516 Office Supplies-PRF4	-	-	-	-	1,084	-
295865	9331	516 Minor Office Equip & Furn-PRF4	-	-	26,118	37,344	15,305	-
295865	9355	516 Other Operation Costs-PRF4	-	-	211	-	2,500	-
295865	9401	516 Building & Equip Leases-PRF4	-	-	63,383	84,000	117,541	-
295865	9412	516 Lights & Power	-	-	1,240	3,868	4,200	-
295865	9420	516 Telecommunications	-	-	659	1,637	1,935	-
295865	9445	516 Purchased Services	-	-	826	-	-	-
295865	9447	516 Outsourced Services-PRF4	-	-	26,926	20,917	17,719	-
295865	9501	516 Building & Ground Mainten-PRF4	-	-	439	1,534	2,500	-
295865	9570	516 Service Contracts-PRF4	-	-	-	-	3,102	-
295865	9640	516 Insurance & Bonds-PRF4	-	-	-	-	632	-

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9659	516 Unemployment Compen-PRF4	-	-	-	-	100	-
295865	9820	516 Building Improvements	-	-	18,422	4,799	4,800	-
295865	9101	519 Salaries & Wages-Covid-CityCon	-	15,205	-	-	-	-
295865	9102	519 PT > 1000 Hours-CovidCityCon	-	7,435	-	-	-	-
295865	9201	519 Social Security-CovidCityCon	-	1,368	-	-	-	-
295865	9202	519 Medicare-CovidCityCon	-	320	-	-	-	-
295865	9205	519 Grp Hospital Ins-CovidCityCon	-	1,574	-	-	-	-
295865	9206	519 HRA-CovidCityCon	-	302	-	-	-	-
295865	9210	519 Retirement-CovidCityCon	-	2,167	-	-	-	-
295865	9211	519 401K Match-CovidCityCon	-	125	-	-	-	-
295865	9230	519 Workers' Compensation	-	109	-	-	-	-
295865	9640	519 Insurance & Bonds	-	280	-	-	-	-
295865	9659	519 Unemployment Compensation	-	54	-	-	-	-
295865	9101	45100 Salaries & Wages - CD	238,974	349,550	448,013	190,326	292,861	373,430
295865	9102	45100 Part Time > 1000 Hours-CD	29,562	22,211	4,732	1,846	6,000	-
295865	9103	45100 Part Time < 1000 Hours - CD	8,053	2,662	213	-	8,755	3,381
295865	9104	45100 Temporary-Part & Full Time CD	-	-	203	-	-	-
295865	9107	45100 Contracted Personal Svcs-CD	3,057	-	-	-	-	-
295865	9109	45100 Salary Adjustments-CD	-	-	-	-	8,630	14,417
295865	9201	45100 Social Security - CD	16,205	22,333	26,746	11,165	20,218	26,674
295865	9202	45100 Medicare - CD	3,866	5,236	6,351	2,682	4,728	6,238
295865	9205	45100 Group Hospital Ins - CD	23,232	30,752	41,648	17,842	31,096	39,765
295865	9206	45100 HRA - Comm Diseases	4,615	5,979	8,029	3,405	5,610	8,105
295865	9210	45100 Retirement - CD	23,213	37,465	50,817	23,078	38,398	57,096
295865	9211	45100 401K Match	1,777	3,660	6,717	2,831	6,347	8,535
295865	9230	45100 Workers' Compensation - CD	647	1,045	931	538	1,904	2,581
295865	9301	45100 Office Supplies-CD	1,898	928	616	437	1,400	1,000
295865	9320	45100 Printing & Binding-CD	49	112	505	857	300	1,000
295865	9325	45100 Postage-CD	684	796	536	12	500	100
295865	9331	45100 Minor Off Equip & Furn CD	-	2,806	2,119	-	100	-
295865	9347	45100 Med Records Supplies-CD	157	275	226	202	250	250
295865	9355	45100 Other Operation Costs	-	579	-	59	-	100
295865	9356	45100 Special Prog Supp-CD	-	14,073	-	-	-	-
295865	9360	45100 Medical Supplies - CD	2,475	8,379	3,633	2,687	4,200	5,000
295865	9365	45100 Pharmacy-CD	100	588	100	100	250	250
295865	9420	45100 Telecommunications-CD	4,992	4,929	4,846	2,367	3,700	3,700
295865	9445	45100 Purchased Svcs-CD	60,826	(8,943)	-	-	500	-
295865	9447	45100 Contracted Services-CD	452	1,662	3,827	1,301	1,500	2,000
295865	9560	45100 Minor Equip Mntnce-CD	-	975	445	-	250	200
295865	9570	45100 Service Contracts-CD	2,842	2,803	2,350	1,236	3,500	2,800

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9611	45100 Mileage-CD	515	690	239	122	600	300
295865	9630	45100 Dues & Subscriptions-CD	-	41	888	-	-	-
295865	9635	45100 Training & Ed-CD	2,920	3,140	1,597	1,900	3,000	4,000
295865	9640	45100 Insurance & Bonds-CD	2,849	4,596	4,088	2,382	4,120	4,758
295865	9659	45100 UnempComp-CD	-	311	381	400	425	623
295865	9101	45140 Salaries & Wages-PH Prepared	358,538	18,474	24,305	41,957	88,878	91,083
295865	9102	45140 PartTime>1000 Hrs-PH Prepared	214,864	19	12,710	-	-	-
295865	9103	45140 PartTime<1000Hrs-PH Prepared	4,303	-	-	-	-	-
295865	9104	45140 Temporary-PT&FT- PH Prepared	910	-	-	-	-	3,905
295865	9201	45140 Social Security-PH Preparednes	34,253	1,150	2,289	2,593	5,511	5,891
295865	9202	45140 Medicare-PH Preparedness	8,015	269	535	606	1,289	1,378
295865	9205	45140 Grp Hosp Ins-PH Preparedness	45,136	2,219	2,235	3,620	10,960	11,153
295865	9206	45140 HRA-Preparedness	8,859	420	435	705	1,986	2,132
295865	9210	45140 Retirement-PH Preparedness	51,364	1,895	4,234	5,089	10,754	12,187
295865	9211	45140 401K Match-Preparedness	4,072	229	680	839	1,778	1,822
295865	9230	45140 Workers' Comp-PH Preparedness	838	52	77	117	533	570
295865	9301	45140 Office Supplies-PH Preparednes	-	-	60	-	200	200
295865	9320	45140 Printing & Binding-PH Prepared	380	305	28	1	200	200
295865	9356	45140 Special Program Sup-PH Prepare	29,055	45,012	1,887	1,479	2,876	4,000
295865	9420	45140 Telecommunications	-	-	456	228	456	456
295865	9447	45140 Outsourced Services-PHP	-	-	-	1,200	1,200	-
295865	9611	45140 Mileage- PH Preparedness	512	420	77	-	400	400
295865	9630	45140 Dues & Subscriptions	-	-	300	300	300	300
295865	9635	45140 Training & Education-PH Prepar	220	755	-	198	3,000	3,000
295865	9640	45140 Insurance&Bonds-PH Preparednes	3,092	229	344	524	1,111	1,188
295865	9659	45140 UnempComp-PH Preparedness	26	2	30	79	201	200
295865	9101	45510 Salaries & Wages - TB	74,080	48,241	64,470	49,024	95,921	112,092
295865	9102	45510 Part Time > 1000 Hours - TB	6,774	2,820	6,423	7,458	11,981	-
295865	9103	45510 Part Time < 1000 Hours - TB	2,184	1,535	-	-	-	-
295865	9109	45510 Salary Adjustments-TB	-	-	-	-	3,068	4,343
295865	9201	45510 Social Security - TB	5,164	3,156	4,249	3,368	6,880	7,963
295865	9202	45510 Medicare TB	1,208	738	995	788	1,609	1,862
295865	9205	45510 Group Hosp Ins TB	8,156	6,241	8,596	6,223	12,804	16,067
295865	9206	45510 HRA - TB	1,606	1,227	1,667	1,185	2,353	3,093
295865	9210	45510 Retirement - TB	7,385	5,226	8,092	6,850	13,427	17,185
295865	9211	45510 401K Match	301	295	955	885	2,219	2,569
295865	9230	45510 Workers' Compensation TB	192	145	142	158	666	771
295865	9360	45510 Medical Supplies - TB	651	-	61	-	200	-
295865	9445	45510 Purchased Svc-TB Grant	5,907	4,563	-	-	-	-
295865	9447	45510 Outsourced Services-TB	-	-	4,901	1,372	2,146	2,744

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9611	45510 Mileage - TB	1,862	181	74	166	500	400
295865	9640	45510 Insurance & Bonds	859	650	632	706	1,457	1,683
295865	9659	45510 UnempComp-TB Grant	166	99	88	150	195	218
295865	9101	50115 Salaries & Wages-IPS	-	74,329	-	-	-	-
295865	9201	50115 Social Security-IPS	-	4,275	-	-	-	-
295865	9202	50115 Medicare-IPS	-	1,069	-	-	-	-
295865	9205	50115 Group Hospital Insurance-IPS	-	4,844	-	-	-	-
295865	9206	50115 HRA-IPS	-	927	-	-	-	-
295865	9210	50115 Retirement-IPS	-	7,559	-	-	-	-
295865	9211	50115 401K Match-IPS	-	439	-	-	-	-
295865	9230	50115 Workers' Compensation-IPS	-	208	-	-	-	-
295865	9301	50115 Office Supplies-IPS	-	2,220	-	-	-	-
295865	9320	50115 Printing & Binding-IPS	-	174	-	-	-	-
295865	9325	50115 Postage-IPS	-	1,690	-	-	-	-
295865	9331	50115 Minor Office Equip & Furn-IPS	-	88,696	-	-	-	-
295865	9355	50115 Other Operation Costs-IPS	-	46,519	-	-	-	-
295865	9447	50115 Contracted Services	-	14,423	-	-	-	-
295865	9640	50115 Insurance & Bonds-IPS	-	928	-	-	-	-
295865	9659	50115 Unemployment Comp-IPS	-	123	-	-	-	-
295865	9101	50539 Salaries & Wages-C19CA	-	54,944	-	-	-	-
295865	9201	50539 Social Security-C19CA	-	3,385	-	-	-	-
295865	9202	50539 Medicare-C19CA	-	792	-	-	-	-
295865	9205	50539 Group Hospital Ins-C19CA	-	4,647	-	-	-	-
295865	9206	50539 HRA-C19CA	-	889	-	-	-	-
295865	9210	50539 Retirement-C19CA	-	5,541	-	-	-	-
295865	9211	50539 401K Match-C19CA	-	709	-	-	-	-
295865	9230	50539 Workers' Comp-C19CA	-	154	-	-	-	-
295865	9640	50539 Insurance & Bonds-C19CA	-	680	-	-	-	-
295865	9659	50539 Unemployment Comp-C19CA	-	37	-	-	-	-
295865	9101	50543 Salaries & Wages-ELC	-	300,099	764,123	130,077	291,096	109,783
295865	9102	50543 Part Time>1000 Hours-ELC	-	-	46,940	5,279	23,531	-
295865	9103	50543 Part Time<1000 Hours-ELC	-	-	255	-	-	-
295865	9104	50543 Temporary-PT&FT- ELC	-	-	-	-	-	3,068
295865	9107	50543 Contracted Personal Serv-ELC	-	8,440	-	-	-	-
295865	9109	50543 Salary Adjustments_ELC	-	-	-	-	-	3,805
295865	9201	50543 Social Security-ELC	-	18,013	48,432	8,231	28,995	7,042
295865	9202	50543 Medicare-ELC	-	4,213	11,474	1,925	6,781	1,647
295865	9205	50543 Group Hospital Ins-ELC	-	27,908	86,778	16,215	57,362	16,621
295865	9206	50543 HRA-ELC	-	5,272	16,633	3,017	10,560	3,554
295865	9210	50543 Retirement-ELC	-	30,481	90,634	16,311	56,587	15,198

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9211	50543 401K Match-ELC	-	2,306	7,103	1,020	9,353	2,272
295865	9230	50543 Workers' Compensation-ELC	-	840	1,862	379	2,806	682
295865	9301	50543 Office Supplies-ELC	-	6,023	3,001	140	5,535	5,357
295865	9320	50543 Printing & Binding-ELC	-	63	956	-	1,435	5,000
295865	9331	50543 Minor Office Equipment & Furn	-	-	10,994	-	7,350	5,000
295865	9355	50543 Other Oper Costs-ELC	-	29,467	21,164	161	122,486	20,000
295865	9360	50543 Medical Supplies-ELC	-	-	-	-	-	9,245
295865	9420	50543 Telecommunications-ELC	-	1,842	2,974	1,318	3,385	1,000
295865	9447	50543 Contracted Services	-	28,687	1,224	-	1,776	5,000
295865	9611	50543 Mileage	-	-	355	106	1,000	2,000
295865	9630	50543 Dues & Subscriptions	-	-	8,556	60	3,000	-
295865	9635	50543 Training & Education	-	3,100	290	150	9,828	2,000
295865	9640	50543 Insurance & Bonds-ELC	-	3,702	8,273	1,684	5,846	1,501
295865	9659	50543 Unemployment Comp-ELC	-	109	970	376	750	225
295865	9860	50543 Equipment & Furniture	-	-	51,745	-	116,748	-
295865	9101	50544 Salaries & Wages-IPC RT	-	84,066	-	-	-	-
295865	9201	50544 Social Security-IPC RT	-	4,870	-	-	-	-
295865	9202	50544 Medicare-IPC RT	-	1,189	-	-	-	-
295865	9205	50544 Group Hospital Ins-IPC RT	-	6,297	-	-	-	-
295865	9206	50544 HRA - IPC RT	-	1,195	-	-	-	-
295865	9210	50544 Retirement-IPC RT	-	6,756	-	-	-	-
295865	9211	50544 401K Match-IPC RT	-	443	-	-	-	-
295865	9230	50544 Workers' Comp-IPC RT	-	235	-	-	-	-
295865	9301	50544 Office Supplies-IPC RT	-	60,744	-	-	-	-
295865	9320	50544 Printing & Binding-IPC RT	-	41,629	-	-	-	-
295865	9355	50544 Other Oper Costs-IPC-RT	-	16,609	-	-	-	-
295865	9611	50544 Mileage-IPC RT	-	1,990	-	-	-	-
295865	9635	50544 Training & Education-IPC RT	-	140	-	-	-	-
295865	9640	50544 Insurance & Bonds-IPC RT	-	1,033	-	-	-	-
295865	9659	50544 Unemployment Comp-IPC RT	-	179	-	-	-	-
295865	9101	50545 Salaries & Wages-EDRegSupTeam	-	188,251	354,530	185,825	398,607	397,698
295865	9109	50545 Salary Adjustments-EDRST	-	-	-	-	-	12,739
295865	9201	50545 Social Security-EDRST	-	11,248	21,026	10,879	27,238	23,368
295865	9202	50545 Medicare-EDRST	-	2,630	4,917	2,544	7,435	5,465
295865	9205	50545 Group Hospital Ins-EDRST	-	24,456	44,350	23,819	58,972	51,962
295865	9206	50545 HRA-EDRST	-	4,658	8,458	4,565	12,740	9,951
295865	9210	50545 Retirement-EDRST	-	18,939	39,674	22,228	50,352	50,430
295865	9211	50545 401K Match-EDRST	-	1,137	3,465	2,354	8,496	7,538
295865	9230	50545 Workers' Compensation-EDRST	-	527	752	520	2,749	2,261
295865	9301	50545 Office Supplies-EDRST	-	1,199	3,029	1,939	21,148	30,000

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9320	50545 Printing & Binding-EDRST	-	430	11,768	266	35,000	22,000
295865	9325	50545 Postage	-	-	3,000	-	3,000	3,000
295865	9331	50545 Minor Office Equipment & Furn	-	-	385	-	385	1,000
295865	9355	50545 Other Operation Costs-EDRST	-	1,231	12,670	8,326	62,315	75,000
295865	9447	50545 Outsourced Services-EDRST	-	-	2,000	-	-	5,000
295865	9611	50545 Mileage-EDRST	-	9,443	16,374	11,444	50,000	60,000
295865	9630	50545 Dues & Subscriptions	-	-	1,499	1,499	7,500	10,000
295865	9635	50545 Training & Education-EDRST	-	-	1,857	300	6,000	10,000
295865	9640	50545 Insurance & Bonds-EDRST	-	2,306	3,294	2,312	6,185	4,711
295865	9659	50545 Unemployment Comp-EDRST	-	-	396	558	1,900	700
295865	9101	50546 Salaries & Wages-CDPandemicRec	-	-	-	118,098	249,328	108,743
295865	9102	50546 PT > 1000 Hrs-CD PandemicRec	-	-	-	13,464	-	-
295865	9103	50546 PT < 1000 Hours CD PandemicRec	-	-	-	2,616	-	-
295865	9104	50546 Temporary-PT&FT- CD PandemicRec	-	-	-	-	-	3,068
295865	9109	50546 Salary Adjustments-CDPR	-	-	-	-	-	3,805
295865	9201	50546 Social Security-CD PandemicRec	-	-	-	8,140	15,458	6,978
295865	9202	50546 Medicare-CD PandemicRec	-	-	-	1,904	3,615	1,632
295865	9205	50546 Group Hospital Ins-CDPR	-	-	-	14,104	29,303	16,621
295865	9206	50546 HRA-CD PandemicRecovery	-	-	-	2,696	5,347	3,554
295865	9210	50546 Retirement-CD Pandemic Recover	-	-	-	15,935	30,191	15,059
295865	9211	50546 401K Match-CD Pandemic Recover	-	-	-	1,112	4,986	2,251
295865	9230	50546 Workers' Comp-CD PandemicRec	-	-	-	376	1,495	675
295865	9301	50546 Office Supplies-CDPR	-	-	-	-	20,000	5,000
295865	9320	50546 Printing & Binding-CDPR	-	-	-	113	3,000	5,000
295865	9331	50546 Minor Office Equipment & Furn	-	-	-	-	20,000	4,500
295865	9355	50546 Other Operation Costs-CDPR	-	-	-	40	50,000	18,401
295865	9360	50546 Medical Supplies-CDPR	-	-	-	-	-	3,000
295865	9447	50546 Outsourced Services-CDPR	-	-	-	2,788	-	10,000
295865	9611	50546 Mileage-CD Pandemic Recovery	-	-	-	89	-	2,000
295865	9630	50546 Dues & Subscriptions-CDPR	-	-	-	8,088	5,000	-
295865	9635	50546 Training & Education-CDPR	-	-	-	6,252	60,000	3,000
295865	9640	50546 Insurance & Bonds-CDPR	-	-	-	1,676	3,117	1,488
295865	9659	50546 Unemployment Compen-CDPR	-	-	-	375	400	225
295865	9860	50546 Equipment & Furniture-CDPR	-	-	-	23,706	50,000	-
295865	9101	50584 Salaries & Wages-VHP	-	-	21,157	33,809	48,497	45,781
295865	9109	50584 Salary Adjustments-VHP	-	-	-	-	-	1,603
295865	9201	50584 Social Security-VHP	-	-	1,306	2,081	3,119	2,938
295865	9202	50584 Medicare-VHP	-	-	305	487	729	687
295865	9205	50584 Group Hospital Insurance-VHP	-	-	524	727	7,243	7,387
295865	9206	50584 HRA-VHP	-	-	101	136	1,387	1,422

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9210	50584 Retirement-VHP	-	-	2,420	4,101	6,101	6,340
295865	9211	50584 401K Match-VHP	-	-	138	186	1,006	948
295865	9230	50584 Workers' Compensation-VHP	-	-	9	95	302	284
295865	9301	50584 Office Supplies-VHP	-	-	140	-	150	191
295865	9320	50584 Printing & Binding-VHP	-	-	45	0	150	150
295865	9325	50584 Postage	-	-	-	-	15	-
295865	9331	50584 Minor Office Equipment & Furn	-	-	3,333	-	-	-
295865	9355	50584 Other Operation Costs	-	-	1,864	461	1,511	1,000
295865	9360	50584 Medical Supplies	-	-	139	-	150	500
295865	9447	50584 Outsourced Services-VHP	-	-	10,000	1,151	5,720	5,000
295865	9611	50584 Mileage-VHP	-	-	342	824	250	1,600
295865	9635	50584 Training & Education-VHP	-	-	543	268	100	600
295865	9640	50584 Insurance & Bonds-VHP	-	-	41	423	629	628
295865	9659	50584 Unemployment Comp-VHP	-	-	-	103	100	100
295865	9360	50610 MedicalSupplies-STD Prevention	770	-	99	-	100	100
295865	9101	50619 Salaries & Wages-C19CR	83,495	116,027	171,207	28,460	4,036	-
295865	9102	50619 Part Time > 1000 Hours-C19CR	51,689	22,489	183	-	-	-
295865	9103	50619 Part Time < 1000 Hours-c19CR	-	332	-	-	-	-
295865	9104	50619 Temp-Part & Full Time-C19CR	-	2,151	-	-	-	-
295865	9107	50619 Contracted Personal Services	-	161,301	77,377	-	-	-
295865	9201	50619 Social Security-C19CR	8,257	8,517	10,233	1,661	1,661	-
295865	9202	50619 Medicare-C19CR	1,931	1,992	2,393	388	389	-
295865	9205	50619 Group Hospital Insur-C19CR	6,390	11,939	14,810	2,673	2,673	-
295865	9206	50619 HRA-C19CR	1,086	2,228	2,848	520	521	-
295865	9210	50619 Retirement-C19CR	12,354	13,753	19,714	3,452	3,453	-
295865	9211	50619 401K Match-C19CR	1,078	1,297	3,219	569	570	-
295865	9230	50619 Workers' Compensation-C19CR	-	394	200	80	80	-
295865	9301	50619 Office Supplies-C19CR	-	242	333	-	-	-
295865	9320	50619 Printing & Binding-C19CR	-	-	323	420	420	-
295865	9335	50619 Food	-	-	1,208	-	-	-
295865	9355	50619 Other Operation Costs-C19CR	-	325	8,682	-	-	-
295865	9360	50619 Medical Supplies	-	-	250	-	-	-
295865	9420	50619 Telecommunications	-	-	190	-	-	-
295865	9445	50619 Purchased Services	-	78,970	-	-	-	-
295865	9447	50619 Contracted Services	-	-	6,534	220	220	-
295865	9611	50619 Mileage-C19CR	-	22	69	-	-	-
295865	9640	50619 Insurance & Bonds	-	1,743	893	356	356	-
295865	9659	50619 Unemployment Comp-C19CR	-	-	55	54	54	-
295865	9101	50621 Salaries & Wages-PH Reg WF	-	-	104,255	114,421	833,327	245,040
295865	9104	50621 Temp - Part&Full Time - PH Reg	-	-	2,768	6,810	12,000	20,000

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9201	50621 Social Security-PH Reg WF	-	-	6,067	6,917	43,006	16,432
295865	9202	50621 Medicare-PH Reg WF	-	-	1,530	1,712	10,058	3,843
295865	9205	50621 Group Hospital Ins-PH Reg WF	-	-	4,732	6,208	29,827	22,162
295865	9206	50621 HRA-PH Reg WF	-	-	900	1,190	5,280	4,265
295865	9210	50621 Retirement-PH Reg WF	-	-	11,771	13,845	85,070	32,786
295865	9211	50621 401K Match-PH Reg WF	-	-	2,085	1,423	13,874	4,901
295865	9230	50621 Workers' Comp-PH Reg WF	-	-	167	339	4,322	1,590
295865	9301	50621 Office Supplies-PH Reg WF	-	-	-	1,060	6,170	1,548
295865	9320	50621 Printing & Binding-PH Reg WF	-	-	-	283	65,000	261
295865	9331	50621 Minor Office Equip & Furn-PH	-	-	-	3,169	365,500	3,169
295865	9355	50621 Other Oper Costs-PH Reg WF	-	-	-	-	95,000	120,000
295865	9420	50621 Telecommunications-PH Reg WF	-	-	-	114	10,000	266
295865	9447	50621 Outsourced Services-PH Reg WF	-	-	226	258,269	1,036,092	1,576,166
295865	9611	50621 Mileage-PH Reg WF	-	-	581	2,047	15,750	4,875
295865	9635	50621 Training & Education	-	-	7,125	59,120	515,402	-
295865	9640	50621 Insurance & Bonds-PH Reg WF	-	-	739	1,512	8,671	3,313
295865	9659	50621 Unemployment Comp-PH Reg WF	-	-	-	280	500	300
295865	9101	50716 Salaries & Wages-CDCVacProgram	-	30,897	246,301	91,331	306,713	-
295865	9102	50716 Part Time > 1000 Hours-CDCVP	-	6,723	10,678	5,760	-	-
295865	9103	50716 Part Time < 1000 Hours-CDCVP	-	266	168	-	-	-
295865	9104	50716 Temporary - Part & Full Time	-	199	94	-	-	-
295865	9107	50716 Contracted Personnel	-	-	-	4,687	-	-
295865	9201	50716 Social Security-CDCVP	-	2,313	15,427	5,881	19,564	-
295865	9202	50716 Medicare-CDCVP	-	541	3,621	1,375	4,575	-
295865	9205	50716 Group Hospital Ins-CDCVP	-	3,553	26,632	10,772	44,119	-
295865	9206	50716 HRA-CDCVP	-	810	5,446	2,066	7,920	-
295865	9210	50716 Retirement-CDCVP	-	3,921	28,091	11,723	38,181	-
295865	9211	50716 401K Match-CDCVP	-	231	2,913	1,149	6,311	-
295865	9230	50716 Workers' Comp-CDCVP	-	107	548	272	1,893	-
295865	9301	50716 Office Supplies	-	-	440	857	3,000	-
295865	9320	50716 Printing & Binding-CCVP	-	7,521	1,380	0	2,000	-
295865	9331	50716 Minor Office Equipment & Furn	-	-	3,723	620	4,000	-
295865	9355	50716 Other Operation Costs-CDCCVP	-	54,139	3,084	1,712	26,582	-
295865	9360	50716 Medical Supplies-CDCCVP	-	16,124	4,901	3,952	5,000	-
295865	9420	50716 Telecommunications	-	-	708	457	1,500	-
295865	9447	50716 Outsourced Services	-	-	82	-	-	-
295865	9570	50716 Service Contracts	-	-	584	759	10,000	-
295865	9611	50716 Mileage-CDCVP	-	1,023	647	48	1,500	-
295865	9635	50716 Training & Education	-	-	285	1,640	5,530	-
295865	9640	50716 Insurance & Bonds-CDCVP	-	475	2,436	1,211	3,944	-

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9659	50716 Unemployment Comp-CDC CVP	-	-	276	275	600	-
295865	9365	50894 Pharmacy - STD Drugs	2,986	2,966	1,960	993	18,089	18,089
295865	9101	55410 Salaries & Wages-HIV/STD	80,465	96,514	118,028	55,074	95,849	132,078
295865	9102	55410 PT>1000Hrs-HIV/STD	29,735	35,467	23,277	11,670	47,923	-
295865	9103	55410 PT<1000Hrs-HIV/STD	18,452	20,547	11,866	1,753	22,123	-
295865	9109	55410 Salary Adjustments-HIV/STD	-	-	-	-	5,266	5,497
295865	9201	55410 Social Security-HIV/STD	7,820	9,246	9,226	4,129	11,808	10,080
295865	9202	55410 Medicare-HIV/STD	1,829	2,162	2,162	966	2,761	2,357
295865	9205	55410 GrpHospIns-HIV/STD	10,584	13,215	16,185	7,547	13,902	16,865
295865	9206	55410 HRA-HIV/STD	2,087	2,665	3,173	1,446	3,564	3,697
295865	9210	55410 Retirement-HIV/STD	9,901	13,486	16,118	8,085	20,291	21,752
295865	9211	55410 401K Match	761	1,134	1,952	867	3,354	3,251
295865	9230	55410 WrkrsComp-HIV/STD	284	425	341	192	1,143	975
295865	9360	55410 Medical Supplies-HIV/STD	1,644	1,502	1,785	1,208	1,900	1,800
295865	9445	55410 PurchasedSvcs-HIV/STD	50,307	52,402	-	-	-	-
295865	9447	55410 Outsourced Services	-	-	31,305	17,464	25,000	20,000
295865	9570	55410 Service Contracts-HIV/STD	1,556	1,533	1,610	1,062	155	1,500
295865	9635	55410 Trng&Ed-HIV/STD	275	336	55	-	500	-
295865	9640	55410 Insurance & Bonds-HIV/STD	1,267	1,896	1,521	855	2,478	2,130
295865	9659	55410 UnempComp-HIV/STD	302	270	253	194	370	273
295865	9101	57150 Salaries & Wages - Imm Action	93,041	94,728	137,571	99,940	177,180	160,069
295865	9102	57150 Part Time > 1000 Hours-Imm Act	19,806	6,752	2,294	-	2,500	-
295865	9103	57150 Part Time < 1000 Hours-Imm Act	-	-	253	-	-	-
295865	9109	57150 Salary Adjustments-IAP	-	-	-	-	5,039	6,508
295865	9201	57150 Social Security - Imm Act	6,700	6,016	8,244	5,842	11,298	11,931
295865	9202	57150 Medicare - Imm Act	1,569	1,407	1,927	1,366	2,642	2,790
295865	9205	57150 Group Hospital Ins - Imm Act	12,359	11,493	16,438	12,259	23,779	24,932
295865	9206	57150 HRA - Imm Action Plan	2,443	2,228	3,161	2,346	4,290	4,799
295865	9210	57150 Retirement - Imm Act	10,061	10,370	15,955	12,114	22,048	25,747
295865	9211	57150 401K Match	693	863	2,233	1,632	3,644	3,849
295865	9230	57150 Workers' Comp - Immun Action	276	283	299	280	1,093	1,155
295865	9356	57150 Spec Prog Supplies-IAP	-	6,969	-	-	-	-
295865	9365	57150 Pharmacy-IAP	153,784	107,750	113,701	104,536	110,000	150,000
295865	9640	57150 Insurance & Bonds-IAP	1,237	1,262	1,333	1,249	2,395	2,527
295865	9659	57150 UnempComp-IAP	253	170	180	270	325	338
295865	9101	4510A Salaries & Wages-CD Rowan	26,608	2,938	-	-	-	-
295865	9201	4510A Social Security - CD Rowan	1,643	181	-	-	-	-
295865	9202	4510A Medicare - CD Rowan	384	42	-	-	-	-
295865	9205	4510A Group Hosp Ins - CD Rowan	2,228	273	-	-	-	-
295865	9206	4510A HRA - CD Rowan	476	53	-	-	-	-

Communicable Disease - 5865

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295865	9210	4510A Retirement - CD Rowan	2,402	299	-	-	-	-
295865	9211	4510A 401K Match	266	29	-	-	-	-
295865	9230	4510A Workers' Comp - CD Rowan	56	8	-	-	-	-
295865	9640	4510A Insurance & Bonds - CD Rowan	252	35	-	-	-	-
295865	9659	4510A UnemployComp - CD Rowan	39	6	-	-	-	-
Total Expense			2,191,236	4,657,174	4,145,338	2,406,171	7,624,482	4,973,320
Net			(201,465)	523,193	332,303	(434,170)	-	-

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265875	6805	123 Contri & Pvt Donations-SIP	-	500	-	-	-	-
265875	6415	200 Medicaid-PedPC	319,155	268,799	58,890	17,965	80,000	45,000
265875	6417	200 Medicaid Managed Care-PPC	-	-	530,180	279,245	480,000	525,000
265875	6438	200 Medicaid Settlement-PPC	196,619	184,177	183,836	9,032	190,389	190,000
265875	6441	200 Carolina Access Case Mgmt	129,475	319,376	13,078	5,683	15,000	15,000
265875	6637	200 Private Ins-PedPC	27,510	19,646	10,445	5,127	23,578	12,000
265875	6672	200 Patient Fees-PedPC	17,164	11,357	11,580	8,705	14,260	16,000
265875	6675	200 Cabarrus County School System	780	4,550	4,680	2,340	4,680	4,680
265875	6676	200 Kannapolis City School System	390	2,340	1,950	1,170	1,560	1,560
265875	6803	200 MiscRevenue-PedPC	892	723	335	4,526	1,000	5,000
265875	6819	200 NE Medical Center	17,000	-	-	-	-	-
265875	6449	245 Cabarrus Youth Development Cen	431,753	489,989	465,752	176,248	843,398	-
265875	6415	275 Medicaid-Adult Primary Ca	19,613	30,101	12,254	9,620	10,000	18,000
265875	6417	275 Medicaid Managed Care-APC	-	-	34,344	21,104	31,440	42,000
265875	6438	275 Medicaid Settlement-APC	12,528	13,874	22,948	3,762	15,000	15,000
265875	6637	275 Private Insurance-APC	2,360	1,196	4,479	4,059	8,000	8,000
265875	6672	275 Patient Fees-Adult Prim Care	43,993	39,842	58,205	32,577	75,000	75,000
265875	6803	275 Miscellaneous Revenue-APC	570	1,713	3,895	3,875	3,000	5,000
265875	6415	285 Medicaid-PregnancyMedHome	13,900	9,900	1,270	600	1,000	1,200
265875	6417	285 Medicaid Managed Care-PMH	-	-	8,299	6,696	8,000	12,000
265875	6438	285 Medicaid Settlement-PMH	8,202	8	-	195	4,000	500
265875	6415	355 Medicaid Reimbursement-OB Clin	40,011	34,287	27,255	17,200	24,000	30,837
265875	6417	355 Medicaid Managed Care-OB	-	-	2,543	1,853	500	3,500
265875	6438	355 Medicaid Settlement-OB Clinic	18,997	28,517	24,947	9,916	23,757	20,000
265875	6637	355 Private Insurance-OB Clinic	(409)	178	-	-	-	-
265875	6672	355 Patient Fees-OB Clinic	76,869	68,167	80,631	39,888	65,000	75,274
265875	6415	357 Medicaid Reimb - GYN Clinic	207	309	1,302	112	-	350
265875	6417	357 Medicaid Managed Care-GYN	-	-	1,005	574	300	1,060
265875	6438	357 Medicaid Settlement - GYN Clin	569	1,063	1,519	937	1,000	2,000
265875	6637	357 Private Ins - GYN Clinic	582	699	836	524	1,200	1,000
265875	6672	357 Patient Fees - GYN Clinic	31,651	26,722	20,875	6,155	26,000	13,000
265875	6285	405 Office of Rural Health	-	111,700	146,940	61,100	150,000	150,000
265875	6415	420 Medicaid Reimb-Connections	516	-	-	-	-	-
265875	6417	420 Medicaid Managed Care-Connect	-	-	68	-	-	-
265875	6438	420 Medicaid Settlement	16	330	-	1	-	-
265875	6637	420 Private Insurance-Connections	165	181	-	-	-	-
265875	6803	420 Misc Revenue- Connections	60	80	-	-	-	-
265875	6415	430 Medicaid Reimb - Ped BH	16,498	7,139	597	1,142	1,600	2,000

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
265875	6417	430 Medicaid Managed Care-PBH	-	-	4,528	6,253	4,500	12,000
265875	6438	430 Medicaid Settlement-Ped BH	10,406	11,755	7,129	133	11,080	1,200
265875	6637	430 Private Insurance - Ped BH	6,275	3,517	302	-	700	500
265875	6672	430 Patient Fees - Ped BH	275	340	245	140	500	500
265875	6803	430 Miscellaneous Revenue_BH	-	2,500	-	-	-	-
265875	6823	480 Susan G Komen - BHOEP	40,664	-	-	-	-	-
265875	6442	507 CCoSP-PopulationHealth	-	-	136,960	196,015	139,227	168,876
265875	6200	50168 CHA Grant-MHI	-	7,500	-	-	-	-
265875	6250	50845 DHHS-NC Div of SS-FSI	129,129	129,399	-	-	-	-
265875	6200	51010 CHA Grant - Maternal Health	84,227	83,635	83,634	34,850	83,634	83,634
265875	6415	51010 Medicaid - Maternal Hlth	124,152	160,773	16,929	5,890	21,000	10,000
265875	6417	51010 Medicaid Managed Care-MH	-	-	46,667	35,660	65,000	74,448
265875	6438	51010 Medicaid Settlement-MH	87,477	96,673	114,248	10,793	92,075	80,000
265875	6637	51010 Private Insurance-Maternal Hlt	13,050	6,272	10,094	8,677	15,000	15,000
265875	6664	51010 Medicare Reimbursement - MH	-	341	-	-	-	-
265875	6672	51010 Patient Fees - MH	7,465	8,044	5,959	2,911	8,000	5,000
265875	6803	51010 Misc Revenue-MH	10,778	2,148	2,543	4,548	3,500	169,004
265875	6904	51010 Cont Cab Co - MH	200,000	200,000	200,000	116,667	200,000	200,000
265875	6200	54520 CHA Grant - BCCCP Federal	73,710	55,300	53,050	29,025	70,400	49,100
265875	6200	5101A CHA Grant-High Risk Mat -HRMC	34,960	10,722	26,413	11,008	26,413	26,413
265875	6415	5101A Medicaid - HRMC	-	-	24,035	8,850	30,000	25,000
265875	6417	5101A Medicaid Managed Care-HRMC	-	-	38,725	12,457	43,386	25,000
265875	6637	5101A Private Insurance - HRMC	-	-	1,779	153	4,000	2,000
265875	6200	5151A CHA Grant - Family Planning	121,622	115,887	109,798	47,223	115,411	115,411
265875	6415	5151A Medicaid - Family Plan	55,740	74,836	17,942	10,399	25,000	25,000
265875	6417	5151A Medicaid Managed Care-FP	-	-	42,426	23,859	48,000	45,000
265875	6438	5151A Medicaid Settlement-FP	45,689	56,266	80,341	4,695	50,977	45,000
265875	6637	5151A Private Insurance - Family PI	16,067	21,120	22,806	14,740	20,000	23,460
265875	6672	5151A Patient Fees - FP	7,493	14,867	13,759	9,972	16,000	16,000
265875	6803	5151A Misc Revenue-FP	178	92	253	15	100	100
265875	6850	5151A Upstream	-	10,000	-	15,000	15,000	-
265875	6200	5151B CHA Grant - TANF	17,383	13,541	17,386	-	16,476	16,476
265875	6200	5151E CHA Grant-FP Long Acting BC	14,200	14,200	14,265	9,015	14,200	14,200
265875	6200	5351A CHA Grant - Child Health	25,270	26,785	26,785	11,163	26,785	26,785
265875	6415	5351A Medicaid - Child Health	329,472	402,624	60,298	15,870	110,000	35,000
265875	6417	5351A Medicaid Managed Care-CH	-	-	375,361	174,589	384,285	380,000
265875	6438	5351A Medicaid Settlement-Child Hlth	216,376	273,234	682,388	37,012	244,805	240,000
265875	6637	5351A Private Insurance - Child Hlth	59,675	48,683	26,540	8,896	54,179	30,000
265875	6672	5351A Patient Fees - CH	12,470	12,171	8,823	7,673	11,000	15,000

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
265875	6803	5351A Misc Revenue-CH	2,207	2,126	4,739	351	5,000	2,000
265875	6200	5351B CHA Grant - Child Fatality	1,389	1,557	1,213	540	1,389	1,389
Total Revenue			3,175,433	3,544,370	4,013,301	1,606,972	4,079,684	3,268,457
Expense								
295875	9356	123 Special Prog Supplies-SIP	-	482	-	-	-	-
295875	9101	200 Salaries&Wages-Pediatric PC	144,283	308,748	403,604	257,796	320,783	423,183
295875	9102	200 PartTime>1000Hrs-PedPC	265,482	123,151	82,721	26,590	56,165	63,384
295875	9104	200 Temp-Part&FullTime-Ped PC	-	2,060	8,503	-	14,070	13,508
295875	9107	200 Contracted Personal Services	3,682	-	140	-	-	-
295875	9109	200 Salary Adjustments-PPC	-	-	-	-	14,901	17,820
295875	9201	200 Social Security-Ped PC	23,996	24,951	27,415	14,251	33,774	32,977
295875	9202	200 Medicare-Pediatric PC	5,717	6,046	6,945	3,996	7,899	7,712
295875	9205	200 GroupHospInls-PediatricPC	27,521	33,837	36,129	22,004	42,072	42,717
295875	9206	200 HRA - Pediatric Primary Care	6,124	6,903	7,197	3,899	7,854	8,177
295875	9210	200 Retirement-PediatricPC	36,422	43,115	54,933	34,281	64,212	69,297
295875	9211	200 401K Match	3,302	4,267	6,626	3,480	10,614	10,358
295875	9230	200 Workers'Comp-PedPC	917	1,210	1,020	797	3,268	3,107
295875	9301	200 OfficeSupplies-PedPC	245	353	30	-	400	400
295875	9304	200 Lab Supplies	-	-	-	-	-	3,000
295875	9320	200 Printing&BindingPedPC	13	46	103	49	300	300
295875	9325	200 Postage-PediatricPrimaryCare	627	668	186	12	200	150
295875	9331	200 Minor Office Equipment & Furn	-	3,199	-	-	200	200
295875	9347	200 MedRecordSupplies-PedPC	141	218	128	101	150	150
295875	9360	200 MedicalSupplies-PedPC	4,528	4,942	2,597	2,534	3,000	4,000
295875	9365	200 Pharmacy-PedPC	-	-	-	-	50	50
295875	9445	200 Purchased Services - PPC	1,933	2,025	-	-	-	-
295875	9447	200 Contracted Services-PPC	5,771	4,931	26,361	4,347	5,000	6,500
295875	9501	200 Building & Ground Maint	4,378	-	-	-	-	-
295875	9570	200 Service Contracts	619	613	635	478	800	900
295875	9611	200 Mileage-PedPC	-	-	-	-	150	100
295875	9630	200 Dues & Subscriptions-PPC	420	1,620	2,219	720	3,000	3,000
295875	9635	200 Training&Ed-PedPC	2,061	225	569	901	3,000	3,500
295875	9640	200 Insurance&Bonds-PedPC	4,076	5,353	4,508	3,533	7,050	6,649
295875	9659	200 UnempComp-PPC	656	425	380	569	608	645
295875	9101	245 Salaries & Wages-CabYDC	299,486	323,144	343,959	271,649	560,466	-
295875	9102	245 Part Time > 1000 Hrs - CabYDC	53,062	44,727	36,363	12,741	48,114	-
295875	9109	245 Salary Adjustments-CabYDC	-	-	-	-	16,220	-
295875	9201	245 Social Security-CabYDC	21,608	22,597	23,266	17,439	38,862	-

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9202	245 Medicare-CabYDC	5,054	5,285	5,458	4,078	9,089	-
295875	9205	245 Group Hospital Ins - CabYDC	28,002	27,319	29,970	22,667	57,362	-
295875	9206	245 HRA - CabYDC	5,498	5,202	5,719	4,345	10,560	-
295875	9210	245 Retirement - CabYDC	31,293	36,744	42,948	34,325	75,843	-
295875	9211	245 401K Match-CabYDC	3,163	3,500	5,405	3,107	12,536	-
295875	9230	245 Workers' Comp - CabYDC	734	1,024	755	796	3,761	-
295875	9420	245 Telecommunications	-	-	-	190	-	-
295875	9611	245 Mileage-CabYDC	115	-	-	-	-	-
295875	9635	245 Training & Education-CabYDC	460	177	-	-	2,000	-
295875	9640	245 Insurance & Bonds - CabYDC	3,238	4,517	3,337	3,537	7,835	-
295875	9659	245 UnemployComp - CabYDC	435	424	232	530	750	-
295875	9101	275 Salaries & Wages-APC	5,665	19,946	31,648	14,263	34,579	47,649
295875	9102	275 Part Time > 1000 Hours-APC	76	9,239	9,370	6,181	12,688	13,775
295875	9103	275 Part Time < 1000 Hours-APC	48,832	66,668	58,906	30,430	55,201	45,901
295875	9104	275 Temp-Part & Full Time APC	-	19	-	-	-	-
295875	9109	275 Salary Adjustments-APC	-	-	-	-	2,914	3,711
295875	9201	275 Social Security-APC	3,375	5,895	6,112	3,111	6,436	6,884
295875	9202	275 Medicare-APC	789	1,379	1,433	728	1,505	1,610
295875	9205	275 Group Hospital Insurance	936	2,906	3,873	1,663	4,390	7,280
295875	9206	275 Health Reimbursement Arrangeme	184	553	739	318	792	1,394
295875	9210	275 Retirement-APC	517	2,986	4,678	2,478	5,882	8,504
295875	9211	275 401K Match	57	375	659	303	972	1,271
295875	9230	275 Workers' CompensationAPC	121	266	210	142	623	867
295875	9360	275 Medical Supplies-APC	966	917	2,740	1,524	3,500	3,000
295875	9365	275 Pharmacy-APC	9	293	32	-	50	50
295875	9445	275 Purchased Services - APC	4,236	3,632	-	-	-	-
295875	9447	275 Contracted Services-APC	-	131	31,896	26,981	53,000	53,000
295875	9560	275 Minor Equipment Maint - APC	1,150	750	2,568	2,735	2,500	2,735
295875	9640	275 Insurance & Bonds	538	1,189	938	636	1,327	1,388
295875	9659	275 UnempComp-APC	78	69	89	111	70	154
295875	9102	285 PT>1000 Hrs-PregMedHome	186	-	-	-	-	-
295875	9201	285 Social Security-PregMedHome	12	-	-	-	-	-
295875	9202	285 Medicare-PregMedHome	3	-	-	-	-	-
295875	9205	285 GrpHospIns-PregMedHome	0	-	-	-	-	-
295875	9210	285 Retirement-PregMedHome	17	-	-	-	-	-
295875	9211	285 401K Match	2	-	-	-	-	-
295875	9230	285 WrkrsComp-PregMedHome	1	-	-	-	-	-
295875	9640	285 Ins&Bonds-PregMedHome	2	-	-	-	-	-
295875	9101	355 Salaries & Wages-OB Clinic	41,816	41,481	45,377	20,152	49,529	34,164

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9102	355 PT>1000 Hrs - OB Clinic	25,080	21,430	10,739	3,514	12,874	19,898
295875	9103	355 PT<1000 Hrs-OB Clinic	20,084	36,159	49,375	26,556	35,174	54,507
295875	9104	355 Temp-FT&PT - OB Clinic	581	80	-	-	-	-
295875	9109	355 Salary Adjustments-OBCL	-	-	-	-	2,775	3,800
295875	9201	355 Social Security-OB Clinic	5,318	6,036	6,430	3,040	6,160	6,967
295875	9202	355 Medicare-OB Clinic	1,244	1,412	1,504	711	1,441	1,629
295875	9205	355 Grp Hosp Ins-OB Clinic	6,395	6,110	6,485	2,803	7,683	6,537
295875	9206	355 HRA-OB Clinic	1,274	1,182	1,237	537	1,386	1,252
295875	9210	355 Retirement-OB Clinic	6,019	6,435	6,401	2,869	7,766	7,487
295875	9211	355 401K Match	511	585	857	357	1,284	1,119
295875	9230	355 Wrkrs Comp-OB Clinic	198	272	208	141	596	674
295875	9445	355 Purchased Services - OB Clinic	43,627	29,181	-	-	-	-
295875	9447	355 Contracted Svcs - OB Clinic	-	-	37,313	12,985	20,000	20,000
295875	9640	355 Insurance & Bonds-OB Clinic	883	1,213	929	628	1,287	1,405
295875	9659	355 UnempComp-OB Clinic	159	82	69	112	115	136
295875	9101	357 Salaries & Wages-GYN Clinic	22,486	33,573	40,546	19,235	45,879	34,164
295875	9102	357 PT > 1000 Hours-GYN Clinic	18,348	18,947	11,053	3,638	12,874	19,898
295875	9103	357 PT < 1000 Hours-GYN Clinic	533	535	-	-	-	-
295875	9104	357 Temp - PT&FT-GYN Clinic	358	139	-	-	-	-
295875	9109	357 Salary Adjustments-GYN Clinic	-	-	-	-	1,671	1,892
295875	9201	357 Social Security-GYN Clinic	2,529	3,191	3,090	1,356	3,746	3,469
295875	9202	357 Medicare-GYN Clinic	591	746	723	317	876	811
295875	9205	357 Grp Hosp Ins - GYN Clinic	3,520	4,745	5,480	2,702	6,951	6,537
295875	9206	357 HRA - GYN Clinic	697	903	1,044	518	1,254	1,252
295875	9210	357 Retirement-GYN Clinic	3,678	5,375	5,885	2,773	7,311	7,487
295875	9211	357 401K Match	277	469	696	354	1,208	1,119
295875	9230	357 Workers' Comp-GYN Clinic	103	141	100	64	363	336
295875	9445	357 Purchased Svcs-GYN Clinic	10,966	5,469	-	-	-	-
295875	9447	357 Contracted Svcs-GYN Clinic	-	-	4,568	993	1,500	1,500
295875	9640	357 Ins & Bonds - GYN Clinic	459	628	445	286	796	699
295875	9659	357 UnemployComp-GYN Clinic	96	42	39	67	105	92
295875	9101	405 Salaries & Wages - RH	-	16,078	77,437	44,621	75,700	102,494
295875	9102	405 Part Time > 1000 Hours - RH	-	18,722	8,931	-	-	-
295875	9104	405 Temporary-Part & Full Time-RH	-	14,364	25,092	14,345	25,775	-
295875	9109	405 Salary Adjustments	-	-	-	-	2,880	3,587
295875	9201	405 Social Security - RH	-	2,978	6,788	3,587	6,457	6,577
295875	9202	405 Medicare - RH	-	696	1,588	839	1,510	1,538
295875	9205	405 Group Hospital Insurance - RH	-	3,089	8,452	4,976	9,146	12,100
295875	9206	405 HRA - RH	-	649	1,658	969	1,650	2,317

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9210	405 Retirement - RH	-	3,535	9,844	5,413	9,394	14,194
295875	9211	405 401K Match	-	576	1,389	613	1,553	2,122
295875	9230	405 Workers' Compensation - RH	-	138	222	165	625	636
295875	9301	405 Office Supplies-ORH	-	-	-	123	250	-
295875	9320	405 Printing & Binding	-	-	302	58	450	100
295875	9335	405 Food-ORH	-	-	1,992	-	-	-
295875	9355	405 Other Operation Costs-ORH	-	5,614	3,364	-	-	-
295875	9356	405 Special Program Supplies-ORH	-	-	18	-	-	1,598
295875	9447	405 Contracted Services-ORH	-	-	9,785	2,430	9,938	6,724
295875	9611	405 Mileage-ORH	-	-	140	80	200	200
295875	9635	405 Training & Education - RH	-	-	1,275	290	3,000	3,000
295875	9640	405 Insurance & Bonds - RH	-	614	990	737	1,347	1,326
295875	9659	405 Unemployment Compensation-RH	-	40	99	192	125	163
295875	9102	420 PT > 1000 Hours-Connections	538	138	-	-	-	-
295875	9201	420 Social Security-Connections	32	8	-	-	-	-
295875	9202	420 Medicare-Connections	7	2	-	-	-	-
295875	9205	420 Group Hosp Ins-Connections	48	4	-	-	-	-
295875	9206	420 HRA - Connections	12	1	-	-	-	-
295875	9210	420 Retirement - Connections	48	7	-	-	-	-
295875	9211	420 401K Match	5	1	-	-	-	-
295875	9230	420 Workers' Comp-Connections	2	0	-	-	-	-
295875	9356	420 Special Prog Supp-Connections	107	-	-	-	-	-
295875	9640	420 Insurance & Bonds-Connections	7	1	-	-	-	-
295875	9659	420 UnemployComp - Connections	1	-	-	-	-	-
295875	9101	430 Salaries & Wages - Ped BH	53,877	32,602	17,747	11,107	26,000	27,323
295875	9109	430 Salary Adjustments-Ped BH	-	-	-	-	555	956
295875	9201	430 Social Security - Ped BH	3,283	1,965	1,073	674	1,658	1,753
295875	9202	430 Medicare - Ped BH	768	459	251	158	388	410
295875	9205	430 Group Hospital Ins - Ped BH	6,926	4,063	2,095	1,198	2,927	2,969
295875	9206	430 HRA - Ped BH	1,361	774	400	230	528	569
295875	9210	430 Retirement - Ped BH	4,865	3,319	2,031	1,347	3,235	3,784
295875	9211	430 401K Match	539	326	355	222	535	566
295875	9230	430 Workers' Comp - Ped BH	115	90	31	31	160	170
295875	9640	430 Insurance & Bonds - Ped BH	511	403	137	139	348	353
295875	9659	430 Unemploy Comp - Ped BH	-	-	-	26	40	40
295875	9101	480 Salaries & Wages - BHOEP	28,754	-	-	-	-	-
295875	9102	480 Part Time > 1000 Hours - BHOEP	11,450	11	-	-	-	-
295875	9201	480 Social Security - BHOEP	2,361	1	-	-	-	-
295875	9202	480 Medicare - BHOEP	567	0	-	-	-	-

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9205	480 Group Hospital Ins - BHOEP	3,427	2	-	-	-	-
295875	9206	480 HRA - BHOEP	429	0	-	-	-	-
295875	9210	480 Retirement - BHOEP	3,615	1	-	-	-	-
295875	9211	480 401K Match	354	0	-	-	-	-
295875	9230	480 Workers' Comp - BHOEP	112	-	-	-	-	-
295875	9355	480 Other Operation Costs - BHOEP	13	2,489	-	-	-	-
295875	9356	480 Special Program Supp - BHOEP	1,336	-	-	-	-	-
295875	9447	480 Contracted Services - BHOEP	17,729	-	-	-	-	-
295875	9611	480 Mileage - BHOEP	311	-	-	-	-	-
295875	9640	480 Insurance & Bonds - BHOEP	502	-	-	-	-	-
295875	9659	480 Unemployment Comp - BHOEP	91	0	-	-	-	-
295875	9101	507 Salaries & Wages-PopHealth	-	-	82,512	13	104,000	-
295875	9102	507 Part Time > 1000 Hrs-PopHealth	-	-	-	-	6,200	-
295875	9201	507 Social Security-PopHealth	-	-	4,876	1	1,450	-
295875	9202	507 Medicare-PopHealth	-	-	1,140	0	7,353	-
295875	9205	507 Group Hospital Ins-PopHealth	-	-	8,464	2	1,320	-
295875	9206	507 HRA-PopHealth	-	-	1,619	0	12,100	-
295875	9210	507 Retirement-PopHealth	-	-	9,331	2	4,729	-
295875	9211	507 401K Match-PopHealth	-	-	1,426	0	600	-
295875	9230	507 Workers' Comp-PopHealth	-	-	231	0	125	-
295875	9301	507 Office Supplies	-	-	159	-	-	-
295875	9331	507 Minor Office Equip&Furn-PopHea	-	-	-	2,325	-	-
295875	9355	507 Other Oper Costs-PopHealth	-	-	14,107	9,187	-	-
295875	9640	507 Insurance & Bonds-PopHealth	-	-	1,025	0	1,250	-
295875	9659	507 Unemployment Comp-PopHealth	-	-	70	0	100	-
295875	9331	50168 Minor Office Equip & Furn-MHI	-	5,427	-	-	-	-
295875	9355	50168 Other Operation Costs	-	2,090	-	-	-	-
295875	9101	50845 Salaries & Wages-FSI	17,558	35,843	-	-	-	-
295875	9102	50845 PT > 1000 Hrs-FSI	38,917	20,831	-	-	-	-
295875	9201	50845 Social Security-FSI	3,355	3,337	-	-	-	-
295875	9202	50845 Medicare-FSI	785	780	-	-	-	-
295875	9205	50845 GrpHospIns-FSI	3,583	5,493	-	-	-	-
295875	9206	50845 HRA-FSI	788	1,123	-	-	-	-
295875	9210	50845 Retirement-FSI	5,086	5,801	-	-	-	-
295875	9211	50845 401K Match	565	731	-	-	-	-
295875	9230	50845 Wrkrs Comp-FSI	119	158	-	-	-	-
295875	9325	50845 Postage-FSI	120	600	-	-	-	-
295875	9335	50845 Food-FSI	12,944	11,108	-	-	-	-
295875	9356	50845 SpecProgSupp-FSI	10,469	12,697	-	-	-	-

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9447	50845 Contracted Svcs-FSI	31,660	28,000	-	-	-	-
295875	9611	50845 Mileage-FSI	552	280	-	-	-	-
295875	9635	50845 Trng & Ed-FSI	1,503	894	-	-	-	-
295875	9640	50845 Ins & Bonds -FSI	531	705	-	-	-	-
295875	9659	50845 UnempComp-FSI	123	46	-	-	-	-
295875	9101	51010 Salaries & Wages - MH	139,001	170,534	214,701	120,856	205,853	204,203
295875	9102	51010 Part Time > 1000 Hrs - MH	87,040	59,885	46,429	18,699	36,183	46,386
295875	9103	51010 Part Time < 1000 Hrs - MH	37,329	42,554	56,549	28,225	39,552	56,198
295875	9104	51010 Temp-Part & Full Time - MH	1,021	339	536	-	-	-
295875	9107	51010 Contracted Personal Services	6,739	-	-	-	-	-
295875	9109	51010 Salary Adjustments-MH	-	-	-	-	7,989	10,737
295875	9201	51010 Social Security - MH	15,841	16,366	19,161	9,265	17,884	19,686
295875	9202	51010 Medicare - MH	3,718	3,831	4,485	2,364	4,183	4,604
295875	9205	51010 Group Hospital Insurance - MH	19,275	21,734	23,229	11,888	22,316	24,293
295875	9206	51010 HRA - Maternal Health	3,915	4,170	4,444	2,273	4,026	4,650
295875	9210	51010 Retirement - MH	20,227	23,253	29,686	16,887	30,117	34,702
295875	9211	51010 401K Match	1,707	2,082	3,380	1,577	4,978	5,187
295875	9230	51010 Workers' Compensation - MH	563	727	623	470	1,731	1,905
295875	9301	51010 Office Supplies - MH	1,412	1,801	100	51	500	400
295875	9308	51010 Patient Education Sup MH	249	2,078	-	-	250	200
295875	9320	51010 Printing & Binding - MH	42	113	1,068	748	500	1,000
295875	9325	51010 Postage - MH	1,227	1,168	536	12	300	150
295875	9331	51010 Minor Office Equip MH	-	2,383	992	-	500	200
295875	9347	51010 Med Records Supplies-Maternal	213	315	170	333	150	350
295875	9355	51010 Other Operation Costs	-	579	95	-	-	-
295875	9360	51010 Medical Supplies - MH	4,062	5,322	4,827	3,507	3,500	5,000
295875	9365	51010 Pharmacy - MH	850	1,056	1,727	847	2,000	1,500
295875	9420	51010 Telecommunications - MH	2,400	2,400	2,704	1,466	2,000	2,400
295875	9445	51010 Purchased Serv MH	15,277	11,140	-	-	-	-
295875	9447	51010 Contracted Services-MH	2,812	4,609	37,619	4,267	12,000	10,000
295875	9560	51010 Minor Equipment Maint MH	348	348	425	-	350	250
295875	9570	51010 Service Contracts/MH	2,953	2,912	3,049	2,071	2,200	3,000
295875	9611	51010 Mileage - MH	346	-	-	-	150	100
295875	9630	51010 Dues & Subscriptions - MH	1,480	1,830	4,375	2,123	3,000	3,000
295875	9635	51010 Training & Education - MH	3,029	914	957	1,463	3,000	3,500
295875	9640	51010 Insurance & Bonds	2,509	3,233	2,772	2,091	3,739	3,969
295875	9659	51010 UnempComp-MH	460	339	289	387	338	427
295875	9860	51010 Equip & Furn-MH	-	-	73,572	-	-	-
295875	9101	54520 Salaries & Wages BCCCP Screen	6,058	5,741	13,860	16,534	10,680	11,166

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			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9102	54520 PT > 1000 Hrs BCCCP Screen	1,040	1,251	829	819	2,028	2,192
295875	9109	54520 Salary Adjustments-BCCCP	-	-	-	-	361	468
295875	9201	54520 Social Security BCCCP Screen	415	405	859	1,035	810	857
295875	9202	54520 Medicare BCCCP Screen	97	95	202	242	190	200
295875	9205	54520 Group Hosp Ins BCCCP Screen	891	592	1,350	1,662	1,390	1,404
295875	9206	54520 HRA - BCCCP	182	118	264	322	264	270
295875	9210	54520 Retirement BCCCP Screen	639	713	1,680	2,102	1,581	1,850
295875	9211	54520 401K Match	42	30	185	262	261	277
295875	9230	54520 Workers' Comp BCCCP Screen	19	20	18	48	78	83
295875	9447	54520 Contracted Services-BCCCP	24,105	8,656	29,578	11,006	26,284	30,134
295875	9483	54520 BCCCP Screening Expense	60	0	-	-	-	-
295875	9611	54520 Mileage-BCCCP	207	-	-	-	-	-
295875	9640	54520 Insurance & Bonds	86	87	79	217	170	180
295875	9659	54520 UnempComp-BCCCP	18	6	11	37	18	19
295875	9101	5101A Salaries & Wages - HRMC	53,969	93,932	140,440	63,551	170,753	153,005
295875	9102	5101A Part Time > 1000 Hours-HRMC	48,319	40,625	27,752	12,972	25,377	32,980
295875	9103	5101A Part Time < 1000 Hours-HRMC	71,916	59,030	46,005	21,136	35,174	38,336
295875	9104	5101A Temporary - Part & Full HRMC	256	89	303	-	-	13,508
295875	9109	5101A Salary Adjustments-HRMC	-	-	-	-	6,578	8,813
295875	9201	5101A Social Security - HRMC	10,581	11,705	12,942	5,903	14,687	16,160
295875	9202	5101A Medicare - HRMC	2,482	2,739	3,032	1,380	3,435	3,779
295875	9205	5101A Group Hospital Ins - HRMC	8,227	12,788	17,348	8,460	21,219	21,314
295875	9206	5101A HRA - High Risk Maternity	1,753	2,580	3,332	1,621	3,828	4,081
295875	9210	5101A Retirement - HRMC	9,237	13,695	19,175	9,274	24,407	27,694
295875	9211	5101A 401K Match	817	1,102	1,882	874	4,034	4,140
295875	9230	5101A Workers' Comp - HRMC	358	519	443	273	1,421	1,564
295875	9640	5101A Insurance & Bonds	1,599	2,314	1,979	1,220	3,080	3,259
295875	9659	5101A UnempComp-HRMC	236	207	192	238	310	327
295875	9101	5151A Salaries & Wages-Family Plan	114,817	145,593	186,369	113,711	180,457	163,248
295875	9102	5151A PT > 1000 Hrs - Family Plan	68,411	45,447	35,598	18,404	35,533	46,386
295875	9103	5151A PT < 1000 Hrs - Family Plan	7,410	5,628	3,591	1,513	4,377	1,691
295875	9104	5151A Temp-PT & Full Time Family Pl	1,238	299	849	-	-	-
295875	9107	5151A Contracted Personal Services	6,739	-	-	-	-	-
295875	9109	5151A Salary Adjustments-FP	-	-	-	-	6,178	7,396
295875	9201	5151A Social Security-Family Plan	11,431	11,711	13,480	7,171	14,038	13,561
295875	9202	5151A Medicare - Family Planning	2,682	2,742	3,157	1,871	3,283	3,171
295875	9205	5151A Group Hospital Ins-Family Plan	15,844	16,366	17,907	10,745	17,560	17,612
295875	9206	5151A HRA - Family Planning	3,167	3,063	3,385	2,042	3,168	3,370
295875	9210	5151A Retirement - Family Planning	16,155	18,873	24,864	15,901	26,867	29,031

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9211	5151A 401K Match	1,411	1,726	2,777	1,551	4,441	4,339
295875	9230	5151A Workers' Comp - Family Plan	436	495	397	375	1,359	1,312
295875	9301	5151A Office Supplies - Family Plan	1,310	1,325	5	93	500	400
295875	9308	5151A Patient Education Sup Fam Pl	15	1,914	-	-	200	200
295875	9320	5151A Printing & Binding - Fam Plan	-	87	1,068	672	500	1,000
295875	9325	5151A Postage - Family Planning	1,227	1,168	536	12	300	150
295875	9347	5151A Med Records Supplies-Fam Plan	221	349	179	114	150	150
295875	9355	5151A Other Operation Costs	-	579	-	18	-	-
295875	9360	5151A Medical Supplies - Fam Plan	2,415	6,964	3,721	3,297	4,000	5,000
295875	9365	5151A Pharmacy - Family Planning	29,934	21,997	25,009	9,435	37,081	20,000
295875	9420	5151A Telecommunications-FP	2,220	2,220	2,220	1,110	2,000	2,220
295875	9445	5151A Purchased Serv Family Plan	5,185	7,531	-	-	-	-
295875	9447	5151A Contracted Services-FP	172	371	8,217	5,467	3,000	9,000
295875	9570	5151A Service Contracts/FP	730	722	750	554	1,000	1,000
295875	9611	5151A Mileage - Family Planning	202	-	-	-	150	100
295875	9630	5151A Dues & Subscriptions - Fam Pl	255	575	697	-	500	500
295875	9635	5151A Training & Education-Fam Pl	-	29	285	-	3,000	3,500
295875	9640	5151A Insurance & Bonds	1,916	2,171	1,747	1,655	2,940	2,734
295875	9659	5151A UnempComp-FP	411	258	199	326	273	293
295875	9101	5151B Salaries & Wages - TANF	4,048	5,924	7,500	-	-	-
295875	9102	5151B Part Time > 1000 Hours-TANF	12,005	6,339	6,212	-	12,318	12,909
295875	9103	5151B Part Time < 1000 Hours - TANF	1,089	-	586	-	-	-
295875	9109	5151B Salary Adjustments	-	-	-	-	350	452
295875	9201	5151B Social Security - TANF	1,054	707	878	-	785	828
295875	9202	5151B Medicare - TANF	247	165	205	-	184	194
295875	9205	5151B Group Hospital Ins - TANF	152	650	315	-	-	-
295875	9206	5151B HRA - TANF	28	123	58	-	-	-
295875	9210	5151B Retirement - TANF	1,443	1,248	1,560	-	1,533	1,788
295875	9211	5151B 401K Match	137	55	71	-	253	267
295875	9230	5151B Workers' Compensation-TANF	23	34	-	-	76	80
295875	9640	5151B Insurance & Bonds	101	153	-	-	165	174
295875	9659	5151B UnempComp-TANF	16	22	-	-	10	16
295875	9365	5151E Pharmacy-FP Long Acting BC	15,454	14,539	14,265	9,015	14,200	14,200
295875	9101	5351A Salaries & Wages - Child Hlth	168,346	315,016	402,582	247,618	439,774	435,642
295875	9102	5351A PT > 1000 Hrs - Child Health	258,960	112,099	89,370	33,165	54,136	60,152
295875	9104	5351A Temp-PT & Full Time Child Hlth	-	2,801	8,659	-	14,070	-
295875	9107	5351A Contracted Personal Services	3,682	-	140	-	-	-
295875	9109	5351A Salary Adjustments-CH	-	-	-	-	14,017	17,353
295875	9201	5351A Social Security - Child Health	25,407	24,753	28,326	14,250	32,431	31,815

Clinical Services - 5875

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295875	9202	5351A Medicare - Child Health	6,023	5,993	7,023	3,945	7,585	7,441
295875	9205	5351A Group Hospital Insurance - CH	29,210	33,906	37,260	20,677	41,780	42,791
295875	9206	5351A HRA - Child Health	6,397	6,881	7,457	3,661	7,788	8,191
295875	9210	5351A Retirement - Child Health	38,027	42,624	55,874	33,960	61,590	68,659
295875	9211	5351A 401K Match	3,468	4,105	6,661	3,558	10,180	10,263
295875	9230	5351A Workers' Comp - Child Health	944	1,198	1,033	786	3,138	3,015
295875	9301	5351A Office Supplies CH	1,285	1,717	112	-	500	400
295875	9308	5351A Patient Education Sup CH	251	202	300	-	300	200
295875	9320	5351A Printing & Binding - CH	46	126	1,099	672	500	1,000
295875	9325	5351A Postage - CH	1,327	1,168	536	12	300	150
295875	9331	5351A Minor Office Equip - CH	-	385	992	-	500	200
295875	9347	5351A Med Records Supplies-Child Hlt	188	187	101	225	150	250
295875	9355	5351A Other Operation Costs	-	579	-	-	-	-
295875	9360	5351A Medical Supplies - CH	4,962	7,600	7,464	4,812	3,500	6,500
295875	9365	5351A Pharmacy - CH	-	-	-	-	300	50
295875	9420	5351A Telecommunications- CH	2,700	2,700	2,700	1,350	2,000	2,700
295875	9447	5351A Contracted Services-CH	1,569	2,786	4,580	603	2,600	1,200
295875	9560	5351A Minor Equipment Maint CH	458	458	687	195	350	750
295875	9570	5351A Service Contracts/CH	2,398	2,365	2,474	1,692	2,500	2,500
295875	9611	5351A Mileage - CH	131	-	72	-	150	100
295875	9630	5351A Dues & Subscriptions - CH	555	2,041	3,136	1,923	3,500	3,500
295875	9635	5351A Training & Education - CH	4,198	1,004	2,940	2,793	3,000	3,500
295875	9640	5351A Insurance & Bonds	4,170	5,301	4,592	3,504	6,778	6,414
295875	9659	5351A UnempComp-CH	699	469	393	550	605	646
295875	9478	5351B Child Fatality Task Force Exp	1,381	1,557	1,609	314	1,389	1,389
295875	9447	5452C Contr Svcs-BCCCP State \$	57,490	15,575	32,370	-	26,285	-
Total Expense			3,129,082	3,220,341	3,816,726	2,038,521	4,079,684	3,268,457
Net			46,351	324,030	196,575	(431,549)	-	-

Behavioral Health - 5877

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265877	6344	374 Department of Justice-COSSAP	-	-	23,629	71,289	300,000	684,000
265877	6854	398 Cabarrus PH Interest-DGBH	-	-	-	150,000	150,000	-
265877	6903	399 Cabarrus County ARP Funding-BH	-	-	107,646	172,767	444,820	447,848
265877	6417	409 Medicaid Managed Care-LW	-	-	-	387	-	110,492
265877	6637	409 Private Insurance-LiVeWell	-	-	-	293	-	11,988
265877	6672	409 Patient Fees-LiVeWell	-	-	-	1,170	-	5,400
265877	6902	410 Cabarrus County Grant Funds -SUN	-	-	-	6,071	236,100	206,100
265877	6902	520 Vital Strategies-County	-	-	-	-	-	70,000
265877	6904	521 Jail-Based Services	-	-	-	-	-	408,520
265877	6902	522 Opioid Settlement-County	-	-	-	-	-	70,000
Total Revenue			-	-	131,275	401,977	1,130,920	2,014,348
Expense								
295877	9101	374 Salaries & Wages-COSSAP	-	-	18,478	40,823	160,733	265,493
295877	9102	374 Part Time > 1000 Hours-COSSAP	-	-	1,202	276	2,000	62,625
295877	9103	374 PartTime<1000 Hours COSSAP	-	-	-	-	-	45,577
295877	9109	374 Salary Adjustments-COSSAP	-	-	-	-	-	13,149
295877	9201	374 Social Security	-	-	1,128	2,461	9,965	23,013
295877	9202	374 Medicare-COSSAP	-	-	264	575	2,331	5,002
295877	9205	374 Group Hospital Ins-COSSAP	-	-	936	6,090	18,523	27,481
295877	9206	374 HRA-COSSAP	-	-	197	1,178	3,300	5,262
295877	9210	374 Retirement-COSSAP	-	-	2,138	4,952	19,449	43,352
295877	9211	374 401K Match-COSSAP	-	-	108	67	3,215	7,424
295877	9230	374 Workers' Comp-COSSAP	-	-	-	114	964	2,227
295877	9301	374 Office Supplies-COSSAP	-	-	168	136	150	150
295877	9320	374 Printing & Binding-COSSAP	-	-	36	111	150	150
295877	9331	374 Minor OfficeEquip&Furn-COSSAP	-	-	4,035	-	-	2,000
295877	9355	374 Other Operation Costs-COSSAP	-	-	360	393	24,000	34,985
295877	9360	374 Medical Supplies	-	-	118	3,290	8,578	20,000
295877	9420	374 Telecommunications-COSSAP	-	-	-	-	1,500	-
295877	9447	374 Outsourced Services-COSSAP	-	-	-	4,077	-	35,000
295877	9570	374 Service Contracts	-	-	-	-	8,578	-
295877	9611	374 Mileage-COSSAP	-	-	165	404	300	-
295877	9635	374 Training & Education	-	-	19	80	6,000	17,500
295877	9640	374 Insurance & Bonds-COSSAP	-	-	-	510	2,009	4,640
295877	9659	374 Unemployment Comp-COSSAP	-	-	-	134	255	570
295877	9101	398 Salaries & Wages-DGBH	-	-	-	20,702	80,334	-
295877	9201	398 Social Security-DGBH	-	-	-	1,250	4,981	-
295877	9202	398 Medicare-DGBH	-	-	-	292	1,165	-

Behavioral Health - 5877

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295877	9205	398 Group Hospital Ins-DGBH	-	-	-	1,132	7,193	-
295877	9206	398 HRA-DGBH	-	-	-	274	1,320	-
295877	9210	398 Retirement-DGBH	-	-	-	2,511	9,620	-
295877	9211	398 401K Match-DGBH	-	-	-	414	167	-
295877	9230	398 Workers' Compen-DGBH	-	-	-	58	482	-
295877	9447	398 Outsourced Services-DGBH	-	-	-	-	29,998	-
295877	9640	398 Insurance & Bonds-DGBH	-	-	-	259	1,004	-
295877	9659	398 Unemployment Compen-DGBH	-	-	-	31	100	-
295877	9101	399 Salaries & Wages-BH	-	-	69,461	134,368	274,783	281,978
295877	9102	399 Part Time > 1000 Hours-BH	-	-	-	276	-	13,046
295877	9103	399 PartTime<1000 Hours BH	-	-	-	-	-	3,117
295877	9109	399 Salary Adjustments-BH	-	-	-	-	-	10,474
295877	9201	399 Social Security	-	-	4,266	8,179	15,028	19,134
295877	9202	399 Medicare-BH	-	-	998	1,913	3,781	4,468
295877	9205	399 Group Hospital Ins-BH	-	-	5,628	14,023	25,059	32,294
295877	9206	399 HRA-BH	-	-	1,098	2,720	5,460	6,184
295877	9210	399 Retirement-BH	-	-	8,018	16,250	29,377	40,861
295877	9211	399 401K Match-BH	-	-	604	292	4,525	6,108
295877	9230	399 Workers' Compensation-BH	-	-	93	377	1,358	1,854
295877	9301	399 Office Supplies-BH	-	-	739	166	250	-
295877	9320	399 Printing & Binding	-	-	-	77	1,108	200
295877	9331	399 Minor Office Equip & Furn-BH	-	-	4,206	-	-	-
295877	9351	399 Hardware	-	-	-	100	100	-
295877	9355	399 Other Operation Costs	-	-	644	48	2,322	-
295877	9447	399 Outsourced Services-BH	-	-	1,055	-	-	-
295877	9570	399 Service Contracts-BH	-	-	-	15,265	21,123	16,764
295877	9611	399 Mileage-BH	-	-	-	86	450	-
295877	9630	399 Dues & Subscriptions-BH	-	-	-	-	428	-
295877	9635	399 Training & Education-BH	-	-	2,283	507	8,250	7,073
295877	9640	399 Insurance & Bonds-BH	-	-	412	1,675	3,328	3,858
295877	9659	399 Unemployment Compen-BH	-	-	-	326	900	435
295877	9101	409 Salaries & Wages-LiveWell	-	-	-	-	-	26,728
295877	9201	409 Social Security-LiveWell	-	-	-	-	-	1,656
295877	9202	409 Medicare-LiveWell	-	-	-	-	-	388
295877	9205	409 Group Hospital Insurance-LiveWell	-	-	-	-	-	1,874
295877	9206	409 HRA-LiveWell	-	-	-	-	-	240
295877	9210	409 Retirement-LiveWell	-	-	-	-	-	3,440
295877	9211	409 401K Match-LiveWell	-	-	-	-	-	535
295877	9230	409 Workers' Compensation-LiveWell	-	-	-	-	-	160
295877	9355	409 Other Operation Costs-LiveWell	-	-	-	-	-	1,500

Behavioral Health - 5877

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295877	9401	409 Building & Equip Leases	-	-	-	-	-	41,000
295877	9640	409 Insurance & Bonds-LiveWell	-	-	-	-	-	334
295877	9659	409 Unemployment Comp-LiveWell	-	-	-	-	-	25
295877	9101	410 Salaries & Wages-SUN	-	-	-	-	115,296	132,537
295877	9109	410 Salary Adjustments- SUN	-	-	-	-	-	4,679
295877	9201	410 Social Security-SUN	-	-	-	-	7,148	8,507
295877	9202	410 Medicare-SUN	-	-	-	-	1,672	1,990
295877	9205	410 Group Hospital Insurance-SUN	-	-	-	-	14,486	16,464
295877	9206	410 HRA-SUN	-	-	-	-	2,774	17,158
295877	9210	410 Retirement-SUN	-	-	-	-	13,985	18,360
295877	9211	410 401K Match-SUN	-	-	-	-	2,306	2,744
295877	9230	410 Workers' Compensation-SUN	-	-	-	-	692	823
295877	9301	410 Office Supplies-SUN	-	-	-	-	2,100	-
295877	9331	410 Minor Office Equip & Furn-SUN	-	-	-	480	10,000	-
295877	9335	410 Food-SUN	-	-	-	-	5,000	-
295877	9355	410 Other Operation Costs-SUN	-	-	-	1,464	24,000	816
295877	9447	410 Outsourced Services-SUN	-	-	-	-	15,000	-
295877	9635	410 Training & Education-SUN	-	-	-	-	20,000	-
295877	9640	410 Insurance & Bonds-SUN	-	-	-	-	1,441	1,715
295877	9659	410 Unemployment Comp-SUN	-	-	-	-	200	307
295877	9101	520 Salaries & Wages-Vital Str	-	-	-	-	-	6,561
295877	9109	520 Salary Adjustments-Vital Str	-	-	-	-	-	259
295877	9201	520 Social Security-Vital Str	-	-	-	-	-	423
295877	9202	520 Medicare-Vital Str	-	-	-	-	-	99
295877	9205	520 Group Hospital Ins-Vital Str	-	-	-	-	-	965
295877	9206	520 HRA - Vital Strategies	-	-	-	-	-	185
295877	92010	520 Retirement-Vital Strategies	-	-	-	-	-	913
295877	9211	520 401K Match-Vital Strategies	-	-	-	-	-	136
295877	9230	520 Workers' Comp-Vital Strategies	-	-	-	-	-	41
295877	9320	520 Printing & Binding-Vital Str	-	-	-	-	-	90
295877	9351	520 Hardware-Vital Str	-	-	-	-	-	100
295877	9352	520 Software-Vital Strategies	-	-	-	-	-	2,826
295877	9355	520 Other Operation Costs-VitalStr	-	-	-	-	-	10,194
295877	9360	520 Medical Supplies-Vital Str	-	-	-	-	-	34,994
295877	9420	520 Telecommunications-VitalStr	-	-	-	-	-	456
295877	9447	520 Outsourced Services-Vital Str	-	-	-	-	-	840
295877	9611	520 Mileage-Vital Strategies	-	-	-	-	-	300
295877	9635	520 Training & Education-VitalStr	-	-	-	-	-	4,160
295877	9640	520 Insurance & Bonds-Vital Str	-	-	-	-	-	85
295877	9659	520 Unemployment Compensation	-	-	-	-	-	9

Behavioral Health - 5877

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295877	9101	521 Salaries & Wages- Jail-Based	-	-	-	-	-	275,081
295877	9201	521 Social Security	-	-	-	-	-	18,508
295877	9202	521 Medicare-Jail Based	-	-	-	-	-	3,774
295877	9205	521 Group Hospital Ins-Jail Based	-	-	-	-	-	30,111
295877	9206	521 HRA-Jail Based	-	-	-	-	-	5,757
295877	9210	521 Retirement-Jail Based	-	-	-	-	-	32,980
295877	9211	521 401K Match-Jail Based	-	-	-	-	-	4,930
295877	9230	521 Workers' Comp-Jail Based	-	-	-	-	-	1,479
295877	9301	521 Office Supplies-Jail Based	-	-	-	-	-	300
295877	9355	521 Other Operation Costs-Jail Based	-	-	-	-	-	669
295877	9447	521 Outsourced Services-Jail Based	-	-	-	-	-	2,000
295877	9570	521 Service Contracts	-	-	-	-	-	5,886
295877	9611	521 Mileage-Jail Based	-	-	-	-	-	500
295877	9635	521 Training & Education	-	-	-	-	-	7,000
295877	9640	521 Insurance & Bonds-Jail Based	-	-	-	-	-	3,100
295877	9659	521 Unemployment Comp-Jail Based	-	-	-	-	-	445
295877	9101	522 Salaries & Wages-COS	-	-	-	-	-	48,659
295877	9201	522 Social Security-COS	-	-	-	-	-	3,017
295877	9202	522 Medicare-COS	-	-	-	-	-	706
295877	9205	522 Group Hospital Ins-COS	-	-	-	-	-	7,664
295877	9206	522 HRA - COS	-	-	-	-	-	1,468
295877	9210	522 Retirement-COS	-	-	-	-	-	6,510
295877	9211	522 401K Match-COS	-	-	-	-	-	973
295877	9230	522 Workers' Compensation-COS	-	-	-	-	-	292
295877	9640	522 Insurance & Bonds-COS	-	-	-	-	-	608
295877	9659	522 Unemployment Comp-COS	-	-	-	-	-	103
295877	9356	374A SpecProgSupp-COSSAP-Indirect	-	-	-	2,883	30,000	68,400
295877	9356	398A Special Program Supplies-Indir	-	-	-	-	13,636	-
295877	9356	399A Special Program Supplies-BH	-	-	19,110	3,563	44,719	-
295877	9420	399A Telecommunications	-	-	-	202	471	-
295877	9356	520A Special Program Supplies-Vital Strategic	-	-	-	-	-	6364
295877	9356	521 SpecProgSupp-Jail Based Services-Indir	-	-	-	-	-	16,000
Total Expense			-	-	147,966	297,835	1,130,920	1,964,348
Net			-	-	(16,690)	104,141	-	50,000

WIC - 5880

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
Revenue								
265880	6286	179 SmartStart-WIC BFPS	50,422	57,656	38,486	-	-	-
265880	6803	508 Miscellaneous Revenue	-	10,000	-	-	-	-
265880	6839	508 WIC - Hopkins	80,823	60,603	13,574	-	-	-
265880	6200	54030 CHA Grant - WICCS	394,680	406,640	366,224	159,235	380,733	443,200
265880	6200	54040 CHA Grant - WICNE	130,931	161,355	218,235	74,740	225,316	281,754
265880	6200	54050 CHA Grant - WICAdmin	57,530	53,198	61,300	24,999	67,432	70,956
265880	6200	54090 CHA Grant - WICBF	29,618	54,499	63,431	41,529	72,589	52,682
265880	6200	54150 CHA Grant-WICBFPC	26,073	33,607	52,931	7,459	62,370	62,370
Total Revenue			770,077	837,558	814,181	307,962	808,440	910,962
Expense								
295880	9101	54030 Salaries & Wages - WICCS	188,654	179,998	164,683	88,702	162,518	203,201
295880	9102	54030 Part Time > 1000 Hours - WICCS	53,493	48,198	47,015	25,682	47,843	50,339
295880	9104	54030 Temporary-PT & Full Time-WICCS	9,353	8,637	7,688	3,927	5,319	26,547
295880	9201	54030 Social Security - WICCS	15,032	13,992	13,218	7,149	13,635	17,365
295880	9202	54030 Medicare - WICCS	3,515	3,272	3,091	1,672	3,189	4,061
295880	9205	54030 Group Hospital Ins-WICCS	34,086	32,573	29,717	17,164	34,055	39,268
295880	9206	54030 HRA - WIC CS	-	2,394	6,003	3,478	6,455	7,520
295880	9210	54030 Retirement - WICCS	21,792	23,100	23,675	13,816	25,966	33,924
295880	9211	54030 401K Match	1,675	1,472	1,436	655	4,292	5,071
295880	9230	54030 Workers' Compensation - WICCS	-	-	458	331	1,320	1,681
295880	9301	54030 Office Supplies-WIC CS	30,991	62,349	933	1,779	2,000	2,000
295880	9320	54030 Printing & Binding/WIC CS	1,448	709	1,572	299	300	450
295880	9325	54030 Postage/WIC CS	4,265	10,902	6,572	1,610	3,032	2,400
295880	9331	54030 MinorOffEquip-WICCS	-	355	2,574	7,534	7,860	1,000
295880	9352	54030 Software - WICCS	-	-	-	-	-	5,943
295880	9355	54030 Other Operation Costs-CS	-	1,200	3,023	11,859	14,000	3,210
295880	9360	54030 Medical Supplies	-	-	917	4,329	5,200	3,000
295880	9401	54030 Building & Equipment Rental	-	-	-	-	-	12,820
295880	9420	54030 Telecommunications-WIC CS	4,792	4,500	4,500	2,250	4,500	4,500
295880	9447	54030 Contracted Services-WICCS	20,560	13,456	39,081	9,509	28,448	13,800
295880	9611	54030 Mileage - WIC CS	91	28	37	15	50	100
295880	9630	54030 Dues & Subscriptions	-	-	968	150	20	170
295880	9635	54030 Training & Education - WICCS	909	273	3,304	225	855	800
295880	9640	54030 Insurance & Bonds - WICCS	-	-	2,040	1,473	2,749	3,501
295880	9659	54030 UnempComp-WICCS	-	443	324	451	900	529
295880	9860	54030 Equipment & Furniture-WICCS	-	-	-	6,226	6,227	-
295880	9101	54040 Salaries & Wages - WICNE	69,585	77,643	108,511	52,409	112,099	147,722

WIC - 5880

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295880	9102	54040 Part Time > 1000 Hours WICNE	23,475	28,233	34,414	19,104	34,139	35,918
295880	9104	54040 Temp-Part & Full Time WICNE	4,206	12,309	15,704	7,650	12,063	15,054
295880	9201	54040 Social Security - WICNE	5,862	7,314	9,620	4,791	10,249	12,319
295880	9202	54040 Medicare-WICNE	1,371	1,711	2,250	1,121	2,397	2,881
295880	9205	54040 Group Hospital Ins WICNE	13,164	14,960	18,551	8,857	21,476	26,129
295880	9206	54040 HRA - WIC NE	2,724	-	3,719	1,797	4,026	5,004
295880	9210	54040 Retirement - WICNE	8,446	11,156	16,064	8,673	18,543	24,571
295880	9211	54040 401K Match	702	570	675	257	3,065	3,673
295880	9230	54040 Workers' Compensation-WICNE	-	-	325	222	992	1,192
295880	9301	54040 Office Supplies/WIC NE	494	2,119	173	-	-	-
295880	9355	54040 Other Operation Costs	-	-	7,626	2,558	4,000	4,000
295880	9611	54040 Mileage - WIC NE	5	-	-	-	-	-
295880	9630	54040 Dues & Subscriptions	-	-	239	-	-	255
295880	9635	54040 Training & Education - WICNE	37	1,911	-	-	200	200
295880	9640	54040 Insurance & Bonds - WICNE	-	-	1,453	989	2,067	2,484
295880	9659	54040 UnempComp-WICNE	-	208	262	312	-	352
295880	9101	54050 Salaries & Wages-WICAd	44,543	40,941	45,735	25,480	49,507	51,698
295880	9201	54050 Social Security - WICAd	2,530	2,306	2,523	1,414	3,070	3,205
295880	9202	54050 Medicare-WICAd	592	539	590	331	718	750
295880	9205	54050 Group Hospital Ins-WICAd	4,388	3,907	4,368	2,453	5,148	5,196
295880	9206	54050 HRA - WIC Ad	867	-	840	473	924	995
295880	9210	54050 Retirement - WICAd	4,021	4,176	5,217	3,090	5,991	6,917
295880	9211	54050 401K Match	446	518	874	475	991	1,034
295880	9230	54050 Workers' Comp-WICAd	-	-	96	71	298	310
295880	9320	54050 Printing & Binding	-	-	116	52	116	60
295880	9611	54050 Mileage-WICAd	150	-	-	30	50	75
295880	9640	54050 Insurance & Bonds - WICAd	-	-	427	319	619	646
295880	9659	54050 UnempComp-WICAd	-	42	48	54	-	70
295880	9101	54090 Salaries & Wages - WICBF	13,929	22,597	35,820	29,716	49,851	29,401
295880	9102	54090 Part Time > 1000 Hours-WICBF	1,912	2,233	2,859	1,452	2,627	2,763
295880	9104	54090 Temp-Part & Full Time WICBF	3,239	4,054	3,342	2,183	1,887	1,158
295880	9201	54090 Social Security - WICBF	1,142	1,716	2,497	2,012	2,385	2,066
295880	9202	54090 Medicare - WICBF	267	401	584	471	558	483
295880	9205	54090 Group Hospital Ins - WICBF	2,339	3,395	4,728	2,372	2,517	4,231
295880	9206	54090 HRA - WIC Breastfeeding	470	-	932	461	1,043	810
295880	9210	54090 Retirement - WICBF	1,428	2,536	4,407	3,780	4,427	4,303
295880	9211	54090 401K Match	130	193	278	140	732	643
295880	9230	54090 Workers' Compensation WICBF	-	-	80	93	231	200
295880	9305	54090 Breast Feeding Grant Expense	4,910	14,985	5,614	3,801	4,250	2,000

WIC - 5880

			FY2020	FY2021	FY2022	FY2023	FY2023	FY 2024
			Actuals	Actuals	Actuals	Actuals 1.25.23	Budget 1.25.23	Projection
295880	9355	54090 Other Operation Costs	-	-	-	446	-	2,600
295880	9611	54090 Mileage - WICBF	39	-	94	29	-	50
295880	9635	54090 Training & Education - WICBF	-	2,086	1,495	2,500	1,500	1,500
295880	9640	54090 Insurance & Bonds - WICBF	-	-	358	417	481	417
295880	9659	54090 UnempComp-WICBF	-	76	80	132	100	57
295880	9101	54150 Salaries & Wages-WICBFPC	16,968	20,218	38,015	12,682	44,338	42,244
295880	9102	54150 PT>1000Hrs -WICBFPC	539	205	282	-	-	-
295880	9104	54150 Temp-PT&FT-WICBFPC	1,549	2,861	-	-	-	-
295880	9201	54150 Social Security-WICBFPC	1,151	1,370	2,188	767	2,750	2,619
295880	9202	54150 Medicare-WICBFPC	269	320	512	179	643	613
295880	9205	54150 GrpHospIns-WICBFPC	3,050	2,792	5,475	963	5,241	7,572
295880	9206	54150 HRA-WICBFPC	602	-	1,068	184	1,677	1,450
295880	9210	54150 Retirement-WICBFPC	1,588	2,089	4,354	1,538	5,366	5,652
295880	9211	54150 401K Match	52	149	136	45	887	845
295880	9230	54150 WrksComp-WICBFPC	-	-	89	36	267	253
295880	9301	54150 Office Supplies-BFPC	92	2,977	16	-	-	-
295880	9611	54150 Mileage-WICBFPC	341	-	-	29	80	50
295880	9635	54150 Trng&Ed-WICBFPC	-	400	-	-	566	442
295880	9640	54150 Ins&bonds-WICBFPC	-	-	398	158	555	528
295880	9659	54150 UnempComp-WIC BFPC	-	38	39	48	-	102
295880	9355	508A Other Oper - WICH Indirect	7,228	-	-	-	-	-
Total Expense			767,128	832,770	811,156	419,901	808,440	910,962

Behavioral Health Department

DEPARTMENT FUNCTION:

The Behavioral Health Department was formally established in late 2021 but CHA has been providing behavioral health services since the beginning of the High-Risk Maternity Clinic, prior to 1992. The department is made up of services ranging from education and prevention to therapeutic treatment and intervention. The department staff is interdisciplinary and includes individuals with a variety of skill sets. The department is intended to address the behavioral health needs of individuals from all sectors of our community with a particular emphasis on individuals from marginalized communities and who are un or underinsured, address the opiate epidemic, promote harm reduction practices within the community, provide education about mental wellness and the risks of substance misuse and advocate for policy and service enhancements which will address the issues of mental wellness and access to care at a systems level. The BH department currently receives federal, state and local funding as well as private donations and 3rd party reimbursements across the various service lines. The Behavioral Health Department is comprised of Programs in the areas of *Prevention and Education*, *Harm Reduction*, *Jail-based Services*, and *Clinical Services*.

5832 Prevention and Education:

Positive Parenting Program funded by DHHS-NC Division of Social Service- 186

PROGRAM DISCRIPTIONS:

The Positive Parenting Program is an evidence-based curriculum that is implemented by accredited facilitators. Through a grant from DHHS - NC DSS two CHA staff were trained and are delivering Triple P level 4 group and individual sessions. Community providers have also been trained and are engaged in providing additional group and individual sessions of Level 4 Triple P to promote access to this evidenced based practice across Cabarrus and Rowan counties. Our Triple P program attempts to eliminate barriers by offering family meals, transportation stipends and incentives for participation. Outcome data is collected and reported to Prevent Child Abuse North Carolina, The Center for the Study of Social Policy and NCDSS.

OBJECTIVES:

- Coordinate and execute 2- Level 4 Triple P groups impacting approximately 19 caregivers, 23 youth and 15 families
- Provide individual sessions of Level 4 Triple P to identified families
- Support community partners in providing additional Level 4 sessions to families to reach 31 caregivers, 37 youth and 25 families
- Ensure all required training and reporting are completed according to grant standards.
- Administer ARPA funds allocated from DHHS NC DSS to support concrete needs of families with children.

FTE HISTORY

Position	2023 Actual	Budgeted 2024
Program Director	.08	.02
Operations Manager	0	.10
Program Coordinator	.30	.37
Public Health Educator	.5	.70

PPP EXPENDETURES:

Cost Category	Actual 2023 to date	2023 Budgeted	Budgeted 2024	2024 % Change
Salary & Fringe	\$38,264	\$69,621	\$91,411	31.6%
Other Operational	\$10,214	\$70,556	\$63,589	-9.9%
Indirect	\$0	\$0	\$12,573	100%

5845 Prevention and Education:

Drug Free Communities (DFC) funded by CDC- 504

PROGRAM DISCRIPTIONS:

The purpose of the Drug Free Communities (DFC) Support Program is to establish and strengthen collaboration to support the efforts of community coalitions working to prevent and reduce substance use among youth ages 18 and younger. DFC funds support the Healthy Cabarrus Substance Use Coalition that focuses on the prevention of underage drinking and misuse of prescription medications. The Coalition’s **prevention initiatives** are funded by the [Drug Free Communities Program](#) until September 29, 2027. The [Healthy Cabarrus Substance Use Coalition](#) was launched in 2013 in response to the identification of mental health and substance use as a priority issue. The DFC grant program requires awardees to take a comprehensive, multi-sector and data driven approach to prevent and reduce youth substance use/abuse in their community. Each DFC awardee is required to administer a survey to middle school and high school students that includes youth past 30-day use/non-use, perception of risk of use, and perception of parent and peer disapproval of use associated with four key substances (alcohol, tobacco, marijuana, and illicit use of prescription drugs) every two years. The findings from all DFC awarded communities are compiled into the [DFC National Evaluation](#).

OBJECTIVES:

- By September 30, 2024, Coalition members will improve coalition dynamics by strongly agreeing or agreeing that there is sufficient level of participation by coalition members to promote “ownership” of decisions from 82.4% to 84% as measured by the Annual Coalition Satisfaction Survey.
- By 09/30/2024, the percentage of youth who report that alcohol is stored in a secure manner in their homes will increase from 4% to 7%, as indicated in the Cabarrus Youth Substance Use Survey.

- By 09/30/2024, the percentage of youth reporting that they could obtain alcohol by the end of the day will decrease from 100% to 90%, as evidenced by focus group data.
- By 09/30/2024, the total number of nicotine vaping related school disciplinary incidents will reduce 5% from the final 2021-2022 school year count, as evidenced by PowerSchool data.
- By 09/30/2024, the percentage of youth reporting they could obtain nicotine/tobacco by the end of the day will decrease from 100% to 90%, as evidenced by focus group data.

ACCOMPLISHMENTS:

The Healthy Cabarrus Substance Use Coalition works closely with a variety of community partners to implement strategies across sectors to address the prevention of substance use in youth. While not listed in its entirety, much of the program accomplishments are due to the support of partners.

- Partnered the North Carolina County Commissioner Association (NCCA), County Managers Office, EMS, the Sheriff and Commissioner Morris to host a breakout session for the yearly NCCA conference
- Partnered with the Attorney General’s Office to host a visit at CHA to raise awareness about opioids and how opioid settlement funds could be used highlighting the SUN project, EMS initiatives, syringe services programs and post overdose response teams.
- Presented a webinar for UNC School of Government and the Injury and Violence prevention branch on partnerships, coalition work and effective initiatives to address the opioid epidemic.
- Administered the preferred amended Cabarrus Youth Substance Use Survey that the coalition advocated for.
- Implemented a youth specific substance use prevention messaging campaign. The campaign had 11,26,493 impressions.
- Cabarrus county schools with the help of the Latino coalition were able to bring 30 agencies together to inform Latino families of resource available in the community including substance use prevention materials. 300 families were reached during this event.
- The coalition provided support to the Positive Alternative to Student Suspension by donating lock boxes, alcohol bottle locks, medication disposal pouches and handouts on substance use prevention. Additionally, parents and students participated in skill building to strengthen their relationship as a protective factor

FTE HISTORY

Position	FY19	FY20	FY21	FY 2022	FY 2023	Budgeted 2024
Program Manager	.2	.075	.075	.075	.075	.30
Program Coordinator	1.0	1.0	.90	.90	.90	.92

DFC EXPENDETURES:

Cost Category	Actual 2023 to date	Budgeted 2023	Budgeted 2024	% Change
Salary & Fringe	\$41,667	\$90,974	\$99,441	9.3%
Other Operational	\$10,995	\$22,662	\$14,195	- 37.4%
Indirect	\$3,209	\$11,364	\$11,364	2.0%

5845 Prevention and Education:

Prevent Drug Overdose (PDO) funded by NC-DHHS-Division of MH/DD/SA- 50472

PROGRAM DISCRIPTION:

The purpose of this program is to reduce the number of prescription drug/opioid overdose-related deaths and adverse events among individuals 18 years of age and older by training first responders and other key community sectors on the prevention of prescription drug/opioid overdose-related deaths and implementing secondary prevention strategies, including the purchase and distribution of naloxone to first responders, prescriber and dispenser education training, paramedicine, naloxone distribution to community groups and first responders, linkage to treatment/recovery services, and NC Lock Your Meds campaign.

OBJECTIVES:

- Reduce the rate of opioid overdose in high-need communities
- Decrease the rate of opioid related emergency department visits by 10% by 2026.
- Decrease the rate of opioid related deaths by 10% by 2026.
- Identify and train first responders (EMS, volunteer firefighters, law enforcement, etc.) and others in the use of naloxone in high-need communities.
- Increase the number of first responders trained on the use of naloxone by 20% by 2026. Increase the number of public health professionals, substance misuse coalition members, and other community members trained in the use of naloxone by 20% by 2026.
- Supply naloxone for first responders and others in high-need communities.
- Increase naloxone availability by at least 20% per year through purchasing of naloxone.
- Distribute naloxone to at least 25% of locations with attempted reversals each year
- Refer individuals to treatment and recovery services in high-need communities.
- Increase the percentage of individuals referred to treatment after a successful reversal by 20% by 2026.
- Increase the percentage of individuals receiving treatment after a successful reversal by 10% by 2026.
- Work with medical professionals on the risks of overprescribing to young adults in high-need communities.
- Increase the number of medical professionals trained on the risks of overprescribing by 10% by 2026.

- Increase PDMP utilization by 10% by 2026.
- Decrease high risk prescribing among young adults ages 18-25 years old by 10% by 2026.
- Raise awareness about the dangers of sharing medications in high-need communities.
- Increase secure medication storage by 10% by 2026. 3b.2: Increase safe medication disposal by 10% by 2026.

ACCOMPLISHMENTS:

- Two staff were trained in Narcan administration and are now Narcan trainers.
- Co-hosted medication take-back events.
- Prevention education resources provided at a parent education program for the Boy Scouts. 14 parents and troop leaders were in attendance.
- Prevention education and program was given to eleven boy scouts.
- Naloxone training was provided to RHA intensive outpatient department.

FTE HISTORY

Position	Actual 2023	Budgeted 2024
Program Manager	.05	.15
Operations Manager	N/A	.05
Program Coordinator	.18	.08

PDO EXPENDETURES:

Cost Category	Actual 2023 to date	Budgeted 2023	Budgeted 2024	% Change
Salary & Fringe	\$8,005	\$17,636	\$25,791	46.2%
Other Operational	\$0	\$27,819	\$19,664	-29.3%
Indirect	\$1,151.99	\$4,545	\$4,545	0%

5877 Harm Reduction:

Vital Strategies funded by NC Community Foundation- 520

PROGRAM DISCRIPTION:

Vital Strategies funding serves as a catalyst for local communities across the state to directly address the opioid crisis by working collaboratively to build sustainable, impactful programs for the most vulnerable populations in their communities. Harm reduction, or harm minimization refers to a range of public health policies designed to lessen the negative social and physical consequences associated with various human behaviors. In this instance the focus is on reducing the consequences of substance use and behaviors often associated with substance use. Vital Strategies and Opioid Settlement funds support Harm Reduction efforts through certified peer support services, communicable disease testing, wellness programs and syringe services within CHA.

The harm reduction program strives to engage individuals in services which will allow them the opportunity to access safe use supplies until they become ready to enter recovery. Support from certified peer support specialists will continue throughout the beginning stages of recovery as they access the treatment best suited to their needs and readiness level.

OBJECTIVES:

- Distribute at least 2,850 Naloxone kits (5,700 units) to individuals who participate in our service community
- Serve at least 1,120 unique individuals through Peer-led overdose prevention education
Enact at least one Harm Reduction policy/procedural change to improve access to Harm Reduction services for people of color.
- Increase in the percentage of syringe service participants reporting fewer medical emergencies (from 82% to 87%), and an increase in the percentage who report saving a life using Naloxone (from 71% to 75%).

ACCOMPLISHMENTS: N/A New FY 23 Funding

FTE HISTORY

Position	Budgeted 2024
Program Manger	.05
Peer Support	.08

VITAL STRATEGIES EXPENDETURES:

Cost Category	Budgeted 2024
Salary & Fringe	\$9,676
Other Operational	\$53,960
Indirect	\$6,364

5877 Harm Reduction:

Opioid Settlement- county allocation- TBD

Harm reduction, or harm minimization refers to a range of public health policies designed to lessen the negative social and physical consequences associated with various human behaviors. In this instance the focus is on reducing the consequences of substance use and behaviors often associated with substance use. Vital Strategies and Opioid Settlement funds support Harm Reduction efforts through certified peer support services, communicable disease testing, wellness programs and syringe services within CHA.

The harm reduction program strives to engage individuals in services which will allow them the opportunity to access safe use supplies until they become ready to enter recovery. Support from certified peer support specialists will continue throughout the beginning stages of recovery as they access the treatment best suited to their needs and readiness level.

PROGRAM DISCRIPTION:

This funding will provide personnel and fringe support for harm reduction programming. This funding is a match for Vital Strategies

OBJECTIVES: N/A

ACCOMPLISHMENTS: N/A

FTE HISTORY

Position	Budgeted 2024
Program Director	.125
Program Manager	.10
Peer Support	.92

VITAL STRATEGIES EXPENDETURES:

Cost Category	Budgeted 2024
Salary & Fringe	\$70,000
Other Operational	\$0
Indirect	\$0

5877 Harm Reduction:

Private Donation-906

PROGRAM DISCRIPTION: An annual gift from Lauren Cobb is received annually to support harm reduction programs and initiatives.

OBJECTIVES: N/A

ACCOMPLISHMENTS:

- With the private donation and grants received, little programmatic costs have come from CHA since 2018.

FTE HISTORY

Position	Actual 2023	Budgeted 2024
N/A	N/A	N/A

PRIVATE DONATION EXPENDETURES:

Cost Category	Actual 2023 to date	Budgeted 2023	Budgeted 2024	% Increase
Salary & Fringe	NA	\$0	\$0	NA
Other Operational	\$11,023.93	\$37,750	\$24,000	-36.4%
Indirect	\$0	\$0	\$0	0

5877 Clinical BH Services:

RISE Program funded by Department of Justice Comprehensive Opioid and Stimulant Substance Abuse Program- 374

PROGRAM DISCRIPTIONS:

The Department of Justice funded Comprehensive Opioid and Stimulant Substance Abuse Program grant funds CHA's comprehensive Medication for Opioid Use Disorder (MOUD) treatment program. The program is operated through the Adult Health/CD clinic and is called the RISE program. The Rise program is rooted in the principles of harm reduction and wellness. The program components include clinical social work services, certified peer support services, medication evaluation and management, harm reduction equipment, and no cost medication. The goals of the program include increasing access to medication for opioid use disorder; reducing the incidence of overdose; increasing capacity for comprehensive opioid treatment within the community.

OBJECTIVES:

- Expand the capacity of our comprehensive system of care beyond pregnant women with OUD to adults with OUD, ages 18 years and older.
- Increase the number of individuals with OUD receiving MAT in combination with comprehensive OUD behavioral health services.
- Decrease fatal and non-fatal opioid overdose among participants of the MAT program.
- Reduce suicidality and crime during treatment.

ACCOMPLISHMENTS:

- Expansion of CHA's adult health/CD clinic to include provision of services to individuals with Opioid Use Disorder.
- Provision of services to more than 20 individuals
- No overdoses or suicide attempts were reported among individuals while receiving services through the RISE clinic.

FTE History:

Position	Actual FY23	Budgeted FY 24
Program Director	.30	.03
Program Manager	.25	.40
LCSW	1.0	1.0
CPSS	1.0	1.0
DNP	n/a	.75
PA	n/a	.08
Support Staff	n/a	1.0

COSSAP Expenditures:

Cost Category	Actual FY 23	Budgeted FY23	Budgeted FY24	%Change
Salary and Wages	\$57,180	\$222,744	\$508,115	128%
Other Operational	\$8,411	\$49,256	\$109,785	122.9%
Indirect	\$2822	\$30,000	\$68,400	128%

5877 Clinical BH Services:

LiVe Well - Outpatient therapy services funded by County ARP funds- 399

PROGRAM DESCRIPTION

LiVe Well Counseling was developed as a strategy to assure clinical counseling services are available for all residents of Cabarrus County, particularly our most vulnerable populations. LiVe Well Counseling is the division of the Behavioral Health department that provides community based behavioral health services that include: outpatient psychotherapy, school-based therapy, mental wellness groups, support groups and behavioral health consultation to community partners serving vulnerable populations.

OBJECTIVES:

- Ensure access to quality behavioral health services for Cabarrus County residents.
- Promote the benefits of behavioral health services within communities where there are disproportionately fewer individuals seeking services.
- Combat myths regarding mental illness and seeking behavioral health services to increase the likelihood that minority populations will seek services.

ACCOMPLISHMENTS:

- Three full-time therapists have full caseloads.
- Expansion into Cabarrus County and Kannapolis City Schools
- Three-hundred distinct individuals have received at least 1 session.

FTE History:

Position	Actual FY23	Budgeted FY 24
Program Director	.30	.35
Clinician	1.0	1.0
Clinician	1.0	1.0
Clinician	1.0	1.0
AC Tech	1.0	1.0
DNP	n/a	prn
Nutritionist	n/a	prn

LiVe Well Expenditures:

Cost Category	Actual FY 23	Budgeted FY23	Budgeted FY24	% change
Salary and Wages	\$180,399	\$365,599	\$423,811	15.9%

Other Operational	\$16,249	\$34,031	\$24,037	-29.4%
Indirect	\$3,766	\$45,190	0	-100%

5877 Clinical BH Services:

Sun funded by directed state allocation through county- 410

PROGRAM DESCRIPTION

The SUN clinic serves pregnant and postpartum women who with Substance Use Disorder (SUD), most often Opioid Use Disorder (OUD). The clinic provides comprehensive Medication for Opioid Use Disorder (MOUD) treatment including maternity and postpartum care by an OBGYN, licensed clinical social work services, access to certified peer support specialists and on-site lab. The clinic is part of a larger cross-sector network of partners who are able to provide complete wrap around services. Through a direct allocation from the state to the county CHA received funding to oversee and support the clinical service delivery for SUN Project clients who seek care at the Cabarrus Health Alliance (CHA). Funding is used to support staffing/contracting and operating costs associated with the clinic and to provide support directly for patients to address social determinants of health (transportation, housing, emergency assistance).

OBJECTIVES:

- Support the SUN clinic with non-medical support services provided through the women’s health high risk clinic specific to women with a SUD.
- Provide concrete supports to women receiving services through the SUN clinic.

ACCOMPLISHMENTS:

- An operations manager has been hired to develop policies and protocols within the clinic.
- A behavioral health clinical office assistant has been hired to support the medical provider, LCSW and women’s health nurses in their work with women in the SUN clinic.
- We have provided concrete support to one fourth of the SUN clinic population.

FTE History:

Position	Actual FY23	Budgeted FY 24
Program Director	.10	.10
Operations Manager	.80	.80
BH MOA	1.0	1.0
Women’s Health Staff	n/a	.27

SUN Directed Expenditures:

Cost Category	Actual FY 23	Budgeted FY23	Budgeted FY24	% change
Salary and Wages	\$0	\$160,000	\$205,284	28.3%

Other Operational	\$1,943	\$76,100	\$816	-98.9%
Indirect	\$0	\$0	\$0	0

5877 Jail-Based Services:

Jail-Based Services- 521

PROGRAM DISCRIPTION:

Jail Based Services are currently being provided by the county. It is the intention of CHA, in accepting the transfer of this program, to improve access to behavioral health services within the detention center, support detention staff and the sheriff in the development of a MOUD program within the detention center and expand the Stepping Up program which currently exists.

The Stepping Up program is a national initiative reducing overincarceration of people with mental illness. This program focuses on assistance within detention, transfer to residential or hospital-based treatment if appropriate and linkage to community-based treatment post incarceration.

OBJECTIVES:

- Improve and expand current behavioral health services within the Cabarrus County Detention Center.

ACCOMPLISHMENTS: N/A

FTE History:

Position	Budgeted FY 24
Operations Manger	.05
Program Manager	1.0
LCSW	1.0
Case Manager	1.0
Case Manager	1.0
PT Case Manager	.50

Jail-Based Expenditures:

Cost Category	Budgeted FY24
Salary and Wages	\$376,165
Other Operational	\$16,355
Indirect	\$16,000

Triple P- 5845 – 58760

The Behavioral Health Department is comprised of several programs including: LiVe Well Counseling, The Rise Program, Positive Parenting Program, and Triple P.

PROGRAM DISCRIPTIONS/OBJECTIVES:

Triple P- 58760

Triple P – Positive Parenting Program gives parents the skills they need to raise confident, healthy children and teenagers, and to build stronger family relationships. It helps parents manage misbehavior and prevent problems from occurring in the first place.

Triple P seeks to:

- Promote the independence and health of families by enhancing parents' knowledge, skills, confidence, and self-sufficiency
- Promote the development of non-violent, protective, nurturing environments for children
- Promote the development, growth, health, and social competence of young children
- Reduce the incidence of child maltreatment and behavioral/emotional problems in childhood and adolescence

Triple P offers five levels of intervention.

Level 1 – media-based parent information campaign;

Level 2 – provide specific advice (20 minute sessions) to parents on solving common child developmental issues and minor behavioral problems;

Level 3 – provide brief programs (80 minutes over four sessions) combining advice with rehearsal and self-evaluation as required to teach parents to manage discrete child problem behaviors;

Level 4 – provide a broad focus program (about 10 hours over 8-10 sessions) for parents requiring intensive training in positive parenting skills, generalization enhancement strategies and application of parenting skills to a range of target behaviors;

Level 5 – provide an intensive individually tailored program (up to 11 sessions) for families with child behavior problems and family dysfunction

In 2012, Cabarrus Health Alliance was awarded \$1.2 million from the NC Department of Health and Human Services to implement Triple P (Positive Parenting Program), a multi-tiered system of evidence-based education and support for parents and caregivers of children and adolescents. CHA, in partnership with Triple P America, has trained over 313 professionals across multiple sectors in Cabarrus County to deliver evidence-based Triple P interventions to

parents. Due to its success, additional funding was awarded to CHA to support the program through the present fiscal year.

Cabarrus is one of only two counties that receive this funding. All other counties are funded and served at a regional level. The funding to Cabarrus County has consistently been reduced although the deliverables have not been changed. Strategic conversations will be needed over the coming year to determine the benefit and feasibility of continuing to accept this AA rather than recommending Cabarrus County be served as part of a regional group.

As the Lead Implementation Agency of Triple P in Cabarrus County, the Cabarrus Health Alliance is responsible for:

- recruiting and training Triple P providers,
- promoting marketing and community outreach related to Triple P,
- convene organizational leaders of Triple P quarterly,
- attending quarterly state level meetings,
- monitoring the quality and fidelity of Triple P interventions, and
- collecting and evaluating data for Triple P interventions.

FTE HISTORY

Position	FY 2022	FY 2023	FY 2024
Program Director	.05	.06	.05
Program Coordinator	.75	.7	.67

Triple P EXPENDITURES

Cost Category	Actual 2023 to date	Budgeted 2023	Budgeted 2024	% change FY 24
Salary & Fringe	\$48,256	\$65,364	\$63,592	-2.7%
Other Operational	\$613,15	\$12,081	\$7,301	-39.6%

NC Minority Diabetes Prevention Program “Journey to a Healthier Me”

HEALTHY LIVING DEPARTMENT - 45

PROGRAM DESCRIPTION

In the United States, more than 1 in 3 adults have prediabetes, and less than 20 percent know they have it. Prediabetes is a serious health condition where blood sugar levels are elevated, and if no lifestyle changes are made, may lead to type 2 diabetes, heart disease, and stroke. Journey to a Healthier Me program participants greatly reduce their risk of developing type 2 diabetes by losing 5% of their starting body weight and exercising for 150 minutes or more weekly.

Cabarrus Health Alliance is partnering with health departments, community businesses & organizations in the counties of Cabarrus, Lincoln, Cleveland, Stanly, Union, Rowan, Gaston, Catawba, Mecklenburg, Alexander and Iredell to provide Journey to a Healthier Me, using “Prevent T2”, an evidence-based diabetes prevention curriculum. Prevent T2 is part of the National Diabetes Prevention Program, led by the Centers for Disease Control and Prevention (CDC).

PROGRAM ACCOMPLISHMENTS- June 2022 to Current (March 2023):

- We have received the CDC’s Full Plus Recognition until 2/29/28.
- We are currently offering 1 virtual Spanish class, 1 virtual English class, and 1 in-person English class (39/60 participants currently enrolled).
- 1 in-person Spanish class will begin on 3/21/23 and it has 20 registered participants. We are recruiting for an additional in-person English class.
- We have exceeded our screening goal (221/200 screenings completed).
- FY 23 marks the first year that we have held a class in Union County. We have been working towards this goal since FY 19.

FTE HISTORY

Job Title	Actual 2023	Budgeted 2024
Program Director	0.2	0.1
Program Coordinator II	1.0	1.0
Bilingual Lifestyle Coach	0.5	0.5
Lifestyle Coach	0.625	0.75
Contracted Lifestyle Coach	0.1	0.1
Vacant Position: Contracted Lifestyle Coach	0	0.1

NC MDPP EXPENDITURES:

Cost Category	Actual 2023 (As of March 10, 2023)	Budgeted 2024
Salary & Fringe	\$126,483.19	\$195,439.00
Other Operational	\$2,141.28	\$15,373.00

FY 2024 PROGRAM OBJECTIVES:

- Continue to implement the NC MDPP in accordance with the Agreement Addendum
- Continue to build referral partnerships within each of the Region 4 counties (medical clinics, non-profits, and community agencies) to maximize program impact
- To screen a minimum of 100 individuals and recruit at least 30 program participants for English and Spanish classes (100% of participants will be eligible based on A1c/fasting blood glucose/history of gestational diabetes)
- To maintain the following retention rates:
 - During the first six months of the program:
 - 50% of NC MDPP participants complete four lifestyle classes
 - 33% of NC MDPP participants complete eight lifestyle classes
 - 25% of NC MDPP participants complete nine or more lifestyle classes
 - During the last six months of the program:
 - 50% of NC MDPP participants complete three of the monthly lifestyle classes
 - 33% of NC MDPP participants complete six of the monthly lifestyle classes
- To maintain program data within the Wake Forest Database data and to submit data to the CDC at 6 month intervals
- To conduct a targeted marketing and awareness campaign to increase knowledge of prediabetes
- To conduct a diabetes prevention community conversation that increases community awareness of prediabetes and knowledge of how to reduce one’s risk of developing diabetes

- To conduct at least two Living Healthy with Chronic Disease workshops in accordance with the updated guidance provided by The Office of Health Equity

Lifestyle Medicine (347)

COMMUNITY IMPACT - 45

PROGRAM DESCRIPTION- July 2022 to Current (March 2023):

Lifestyle Medicine (LM) is the use of evidence-based therapeutic approaches to prevent, treat, and reverse chronic diseases like diabetes, hypertension, and obesity. It focuses on 6 areas to improve health: healthy eating, physical activity, stress, healthy relationships, sleep, and tobacco. LM utilizes upstream strategies to identify the root cause of disease rather than treating symptoms.

The Lifestyle Medicine (347) project consists of two short term initiatives: Lifestyle Medicine with PrEP patients in partnership with the CHA’s Communicable Disease department and North Carolina Central University and a Med South Lifestyle Nutrition Education/Coaching Pilot in partnership with the North Carolina Central University.

PROGRAM ACCOMPLISHMENTS – (To date)

- Integration of Lifestyle Medicine into the Communicable disease setting
- Development of a CureMD embedded Lifestyle Medicine Assessment
- Engaged 15+ employees via the Med South Pilot
- Integrated an additional employee wellness offering available in Spanish and English

FY 2024 PROGRAM OBJECTIVES:

- To support personnel coverages needs in the Healthy Living Department

FTE HISTORY

Job Title	Actual FY23	Budgeted FY23	Projected FY24
Program Director	.20	.20	.1
Public Health Educator	0	.1	.125

LIFESTYLE MEDICINE EXPENDITURES:

Line Item	Budget Code	FY23 Budget	2022 - 2023 Total Spent	Projected FY24 Budget
Personnel - Salaries	9101-9104	\$ 24,255.00	\$ 10,200.23	\$ 14,717.00
Fringe	9201-9659	\$ 9,957.00	\$ 3,110.55	\$ 5,450.00
Office Supplies	9301	\$ 240.00	\$ -	\$ 100.00
Printing	9320	\$ 60.00	\$ 130.85	\$ 133.00
Other Operational Costs	9355	\$ 7,066.00	\$ 2,463.57	\$ 1,000.00
Special Program Supplies	9356	\$ -	\$ -	\$ -
Outsourced Services	9447	\$ -	\$ -	\$ -
Mileage	9611	\$ 672.00	\$ -	\$ 100.00
Training & Education	9635	\$ 1,500.00	\$ 179.00	\$ 500.00
		\$ 43,750.00	\$ 16,084.20	\$ 22,000.00

Public Health Department

DEPARTMENT - 45

Healthy Cabarrus, Healthy Communities, NC Behavioral Health Equity Initiative

DEPARTMENT FUNCTION:

1. **Healthy Cabarrus** is a community health initiative with the mission of uniting and mobilizing community partners to identify and address health needs. More than 100 community partners participate in the collaborative work of the partnership. Cabarrus Health Alliance and Atrium Health Cabarrus joined forces in creating this community health initiative with additional financial supporter from Cabarrus County Government. Healthy Cabarrus conducted the Community Needs Assessment in 2020 and submitted the final report June 1, 2021. The years outside of the needs assessment require documentation and submission of the State of the County Health Report. Healthy Cabarrus staff also convene community partners to develop action plans for each of the identified priority areas and input population indicator and program performance measure data on identified interventions.

Healthy Cabarrus Program

Program Accomplishments:

Healthy Cabarrus works very closely with a variety of community partners to implement strategies across sectors to address the identified priority needs. While not listed in its entirety, much of the program accomplishments are due to outstanding support of partners through the collaboration of Healthy Cabarrus.

- Begin implementation of Community Health Improvement Plans (CHIPs) for each priority need: mental health, early childhood education and development, and housing/homelessness.
- Monitor online CHIP documents through Clear Impact Scorecard: housing and mental health. In FY23 the Early Childhood CHIP was development and uploaded to the online platform.
- Healthy Cabarrus Executive Director supervises the Latino Engagement and Relations Coordinator, CHA's Marketing Coordinator, PMQI Manager, and the Centralized Services and PH Informatics Manager.
- Continued to oversee the Cabarrus Housing Collaborative which includes representation from across the public, private, and non-profit housing sectors, with the goal to create a cross-sector, multi-faceted plan to address housing challenges in Cabarrus County. Plan is in completion phase and will be released to the collaborative in April 2023
- Serves as chair of the Cabarrus County Early Childhood Task Force and oversees the Data and Assessment Task Force for the Mental Health Advisory Board.

FTE History:

Job Title	FY18 Actual	FY 19 Actual	FY 20 Actual	FY 21 Actual	FY 22 Actual	FY23 Budgeted
Program Manager	1.0	1.0	.75	.75	1.0	.9
Latino Engagement and Relations Coordinator (Part-Time)		.5	.5	.5	.5	.58
CabWellCo Coordinator				.2		
Administrative Assistant	.5					

Capital Outlay: None

Minor Office Equipment: None

FY2024 Program Objectives:

- Continue to implement and monitor the Community Health Improvement Plans (Coalition Action Plans) and support of existing community task forces or coalitions.
- Work with Early Childhood Task Force to formalize action plan and present to County Commissioners.
- Share 2022 State of the County Health Report findings to local elected leaders, community stakeholders, and community members.
- Host monthly Healthy Cabarrus Executive Committee meetings and bi-monthly Healthy Cabarrus Advisory Board meetings to provide updates on the identified priority areas.
- Assist with the reorganization and shift in direction of Cabarrus Wellness Coalition.
- Continue to participate in the Cabarrus County’s behavioral health facility design team meetings.

Healthy Communities

Program Overview

The Healthy Communities is a North Carolina Agreement Addendum that enables Cabarrus Health Alliance to implement community-based interventions that address two of the priority focuses areas: poor nutrition, physical inactivity, tobacco use, substance use, violence and unintentional injury. For FY23, the priority areas that staff focused efforts on were 100% tobacco free behavioral health facilities and/or government grounds, and healthy food retail designation. Interventions should strive to provide opportunities for everyone in North Carolina to achieve their optimal level of health, regardless of race, ethnicity, gender, socioeconomic status, geographic location, education status, disability status or sexual orientation.

Program Accomplishments:

- Worked with 2 local Cabarrus County Corner Stores to achieve the North Carolina Health Food Retail Designation: Glory Mini Mart, Cancun Supermarket
- Supported 7 retail venues in adding 1 additional required element of the NC Healthy Food Retail Designation: Glory Mini Mark, Que Onda Supermarket, Gail Minimart, City Food Mart, Stars Mart, Family V Mini Mart, Sara Food Mart

- Provided education and support to corner store owners on importance of providing healthy options.
- Supported stores with new signage to highlight any new health food items.
- Connect local corner store owners with farmers markets to purchase local, fresh produce.
- Worked with Region 4 Tobacco Manager to provide education to local behavioral health facilities on the updated Medicaid requirement that facilities must be 100% Tobacco Free by June 2022.
- Paid for two staff (Substance Use Prevention Coordinator and Community Mobile Dental) to attend Adolescent and Young Adult Tobacco Treatment training to learn strategies to incorporate into work flow.
- Supported and oversaw CHA agency adoption of 100% Tobacco Free Campus policy to align with NC Medicaid Requirements.
- Provided Quitline and Policy card resources to participating behavioral health facilities to support patients who have chosen to quit or need education on updated policies.

FTE History:

Job Title	FY 17 Actual	FY18 Actual	FY 19 Actual	FY 20 Actual	FY 21 Actual	FY22 Actual	FY23 Actual	FY24 Budgeted
Program Manager	.25	.25	.25	.15	.22		.15	
Equity Coordinator								.3
Coordinator (Part-Time)				.2		.5	.25	.1

Capital Outlay: None

Minor Office Equipment: None

FY2024 Program Objectives:

To promote equitable and safe opportunities for physical activity, collaborate with local partners to develop and/or implement new and/or existing jurisdiction-wide plans that support walking, biking, and rolling. Plans should focus on improving the routes which connect to everyday locations (e.g., work, school, grocery, parks, other essential services, etc.). Routes that connect to essential services and create opportunities for community connection, are strongly encouraged.

- Increased number of new or existing jurisdiction-wide plans with active transportation (walking, biking, rolling, and public transit) goals adopted, and/or
- Increased number of active transportation goals implemented from adopted jurisdiction-wide plans.

NC Behavioral Health Equity Initiative

PROGRAM FUNCTION:

The NCBHEI's goal is to promote sustainable change to improve the social and economic conditions for North Carolina communities experiencing the greatest need. Improving the conditions where people live, learn, work, pray, and play will create healthier, more equitable North Carolina communities.

To do so, CHA and el Puente Hispano are joining forces on an initiative that aims to increase preventive care access for undocumented, uninsured, and underinsured Latino individuals to improve their overall health and reduce ED visits. Through advocacy strategies, CHA and El Puente will deploy a 10-step policy adoption model to create or change healthcare providers' policies or practices to be able to serve more Latino patients who cannot otherwise afford care.

Program Accomplishments:

- One of the main goals of the grant this year is to build a leadership group to drive the work. We were able to convene leaders from Atrium Health, Free Clinic, Community clinics, local pharmacies, local government, and more.
- Another benchmark required is to connect with the targeted population, so we also conduct a monthly meeting with different sectors of the Latino community to gather their feedback on the issues affecting uninsured/undocumented Latinos accessing health.
- We administered a survey to the Latino community to gather their experiences when accessing health. 97 people participated. Also, we gathered data on the specific health needs of the local Latino population to help us drive the work.
- We are paving the way for an impactful initiative by developing meaningful partnerships:
 - We are collaborating with Flywheel and their Health Equity Innovation Challenge. This business idea competition encourages entrepreneurs to submit scalable and investable solutions to problems that lead to or create significant healthcare outcome disparities associated with Social Determinants of Health. Being part of their Advisory Board and Selection Committee will allow us to ensure that there are solutions targeting the specific needs of the local Latino community.
 - We also joined forces with the City of Concord and will be participating in the Government Language Access Collaborative, a program developed by UNC at Chapel Hill. This is a one-year interactive course designed to build capacity for North Carolina local governments to communicate with residents in community languages. In this initiative, staff members from the City and El Puente will form a team to design a language access plan for the city.

FTE History:

Job Title	FY 20 Actual	FY 21 Actual	FY 22 Actual	FY 23 Budgeted	FY 24 Projected
Program Coordinator (Part-Time)	.125	.125	.125	.125	.37

Capital Outlay: None

Minor Office Equipment: None

FY2024 Program Objectives:

- Create and facilitate a community member and partner group is build and drive the work plan development.
- Use and improve local data that is collected to identify needs and community assets
- Problem selection will be determined with resident input and collective agreement among the agencies and partners engaged in the community/partner group.
- Draft a logic model and work plan for future implementation.

Community Health Worker Program

COMMUNITY IMPACT - 45

Community Health Workers are described as by the Centers for Disease Control and Prevention as “a frontline public health worker who is a trusted member or has a particularly good understanding of the community served. A CHW serves as a liaison between health and social services and the community to facilitate access to services and to improve the quality and cultural competence of service delivery (CDC, 2023). Through funding provided by Health and Hums Services/CDC, CHA is wiring to eliminating racial and ethnic disparities found in the rates of COVID-19 infection and chronic disease.

PROGRAM DISCRIPTIONS/OBJECTIVES:

Community Health Workers

Program Accomplishments:

- Six (6) CHWs have begun education and training through Edgecombe Community College's CHW training program. This program began in January 2022 and is scheduled to end April 2022. Once completed, the CHWs will receive a certification showing their successful completion.
- The CHW's attended six (6) trainings that focused on the CHWs role in delivering services and conducting activities. These trainings included: Trusted Messengers: Community Health Workers; Making social connections for community health workers; Scope of Work, Skills, And Roles of Community Health Workers; The Evolving Role of Community Health Workers as Trusted Messengers; Improving CHW-Client Relationships; Community Health Worker Regional Outreach and Engagement Model.
- CHWs were deployed to partner agencies including:
 - One (1) CHW is deployed at the Community Free Clinic (CFC). CFC has been meeting the healthcare needs of the most vulnerable populations in Cabarrus County. CFC seeks to remove barriers of limited resources/lack of health insurance to provide health services to their patients.
 - One (1) CHW is deployed to the Cabarrus County Department of Human Services (CCDHS) working in the Food & Nutrition Services; Adult, Family, & Children's Medicaid Services.
 - One (1) CHW is deployed to El Puente Hispano, a local non-profit organization that focuses on the needs and struggles of the Latino community in Cabarrus County. El Puente offers social services, vaccination campaigns, and English classes.
 - One (1) CHW is deployed to Cooperative Christian Ministry (CCM), another local non-profit organization in Cabarrus County that focuses on food relief, financial assistance, housing, and education services for our residents.

- There are two (2) CHWs deployed at departments within the Cabarrus Health Alliance. One CHW will be in the Communicable Disease (CD) department while the other CHW will be deployed in the Women's clinic.

Total FY 23 Annual Program Budget: \$703,447

FTE History:

Job Title	FY22 Actual	FY23 Actual	FY24 Projected
Program Director	0.20	0.20	0.20
Program Manager	1.00	1.00	1.00
Program Evaluator	1.00	1.00	1.00
Community Health Worker	5.00	6.00	6.00
Internal Referrals Manager			.55
Healthy Communities Specialist			1.00

Project Objectives:

- Increased skills/capacity/roles of CHWs to provide services and support for COVID-19 public health response efforts among priority populations within communities
- Increased workforce of CHWs delivering services to manage the spread of COVID-19
- Increased utilization of community resources and clinical services for those at highest risk for poor health outcomes among priority populations within communities

General Aid to the Counties: 10 Essential Services (4110C)

COMMUNITY IMPACT - 45

PROGRAM DESCRIPTION-

This funding is the only unrestricted state funding for local health departments that they may use for locally determined needs or purposes. The General Aid-to-Counties Activity was begun in the early 1970s with a fiscal year allocation of slightly less than \$5 million. The total allocation for FY 2023-24 is \$11,306,871. The funding provided by this Activity is to support the delivery of the 10 Essential Public Health Services (<https://publichealth.nc.gov/mission.htm>), the core functions of public health, and the specific health needs or health status indicators selected by each local health department.

This Agreement Addendum enhances the Local Health Department's ability to deliver the essential services that it should provide to those living in the community it serves and to meet locally determined needs for which there is no or not enough categorical funding.

The North Carolina General Statute § 130A-1.1(b) states: a local health department shall ensure that the following 10 Essential Public Health Services are available and accessible to the population in each county served by the local health department:

1. Monitoring health status to identify community health problems.
2. Diagnosing and investigating health hazards in the community.
3. Informing, educating, and empowering people about health issues.
4. Mobilizing community partnerships to identify and solve health problems.
5. Developing policies and plans that support individual and community health efforts.
6. Enforcing laws and regulations that protect health and ensure safety.
7. Linking people to needed personal health care services and ensuring the provision of health care when otherwise unavailable.
8. Ensuring a competent public health workforce and personal health care workforce.
9. Evaluating effectiveness, accessibility, and quality of personal and population-based health services.
10. Conducting research.

FY 2024 PROGRAM OBJECTIVES:

- To support the delivery of the 10 Essential Public Health Services. The Local Health Department must report at the end of the fiscal year how the funds were spent related to the 10 Essential

Public Health Services and locally determined needs. These funds may NOT be used to supplant current state, federal or local funding to the agency.

FTE HISTORY

Job Title	Actual FY23	Budgeted FY23	Projected FY24
Community Impact Director	.5		
Healthy Living Director	.4	.4	
Healthy Communities Specialist	.125	.125	.5
Program Coordinator (Worksite Wellness)		.8	
Data Analyst			.5
Program Coordinator (Equity)			.55

GENERAL AID TO THE COUNTIES EXPENDITURES:

Line Item	Budget Code	FY23 Budget	FY23 Budget Total Spent	FY24 Projected Budget
Personnel Salary & Fringe	9101-9104; 9201-9659	\$ 125,791.00	\$ 88,263.59	\$ 125,791.00
		\$ 125,791.00	\$ 88,263.59	\$ 125,791.00

Regional Infection Prevention Support Team Communicable Disease - 50545

PROGRAM FUNCTION:

As part of the "Coronavirus Aid, Relief, and Economic Security Act" or the "CARES Act" of 2020, the Centers for Disease Control and Prevention's (CDC's) Epidemiology and Laboratory Capacity (ELC) CARES cooperative agreement awarded a total of nearly \$631 million to our recipient base in a program-initiated component funding under the Emerging Issues (E) Project of CK19-1904, henceforth "ELC CARES." The intention of this funding is to rapidly establish and monitor key activities related to COVID-19 in the areas of epidemiology, laboratory, and informatics. Being a high-risk setting, Long Term Care Facilities (LTCFs) must have very strong infection prevention policies and procedures to prevent the spread of communicable diseases. This initiative provides fundings for Regional Infection Prevention Support (RIPS) Teams in each of North Carolina's 10 public health regions to provide on-site infection prevention and control training and consultation to all types of LTCFs and behavioral health facilities. The goal of the RIPS Teams is to reduce the introduction of disease through on-site training and assessments with facility staff through the use of evidence-based infection control procedures consistent with applicable CDC, CMS and DHHS guidance. This initiative is particularly important for residential facilities that do not typically have health care professionals on staff.

Cabarrus Health Alliance serves as the lead agency for the Region 4 RIPS Team, providing oversight to 11 counties (Alexander, Cabarrus, Catawba, Cleveland, Gaston, Iredell, Lincoln, Mecklenburg, Rowan, Stanly, and Union). The RIPS Team includes a Program Manager and 6 Public Health Educators. With training provided by the North Carolina Division of Public Health (NC DPH) and North Carolina's Statewide Program for Infection Control and Epidemiology (NC SPICE), RIPS provide a summary with identified gaps utilizing an Infection Control Assessment and Response (ICAR) survey, ensure facility policies align with state and federal guidance, and present targeted infection prevention training based on identified gaps.

2022-23 PROGRAM ACCOMPLISHMENTS:

- RIPS Team has completed outreach attempts to all 257 long term care facilities and all 500 behavioral health facilities in Region 4.
- RIPS Team has conducted an initial and second ICAR visit to over 78% of facilities in the region service area; most facilities are now scheduling third and fourth visits.
- RIPS Team has completed targeted educational sessions (in person and virtually) to over 50% of the Region; topics include chain of infection, hand hygiene, PPE, environmental cleaning, employee health, storage of supplies, fit testing, and other infectious diseases.
- RIPS Team has provided support and assistance for LTCFs (Nursing Homes, Assisted Living, Adult Care and Behavioral Health) through weekly communication efforts on communicable diseases, infection prevention practices, testing and vaccine resources.

- RIPS Team has provided outbreak response to facilities experiencing an outbreak of any communicable condition through consultation, technical assistance, and access to resources.
- Established collaboration with the Metrolina Healthcare and Preparedness Coalition (MHPC) to facilitate facility needs and resources.
- Collaborated with NC SPICE and DPH to conduct joint infection prevention assessments and educational visits to provide enhanced infection prevention knowledge and practices.
- Established relationships with key point of contacts within each county's health department.
- Maintained 100% feedback from customer satisfaction survey ratings.

RIPS EXPENDITURES:

COST CATEGORY	2021 BUDGET	2022 BUDGET	2023 BUDGET	2023 % CHANGE
Salary & Fringe	\$192,168	\$535,427	\$574,674	+7%
Operational Expense	\$14,524	\$60,631	\$185,348	+101%
Capital Outlay	0	0	0	0
Department Total	\$206,692	\$596,058	\$760,022	+24.18%

FTE HISTORY:

Fiscal Year end June 30	2020	2021	2022	2023
Positions	8	7	6	7

2023 BUDGET NARRATIVE AND OBJECTIVES:

The RIPS Team agrees to maintain a workload of 757 nursing, assisted living, family care homes, and behavioral health facilities in Region 4 and utilize funding allocated by the state.

PROGRAM OBJECTIVES:

- Meet or exceed outreach and at least quarterly visits to 257 LTCFs.
- Meet or exceed outreach and at least quarterly visits to 500 behavioral health facilities.
- Collaborate with NC SPICE and MHPC to perform site assessments and provide recommendations to facilities.
- Conduct educational sessions for at least 75% of skilled nursing facilities, adult care homes, family care homes, and behavioral health facilities' staff based on gaps identified during site visits to these facility types in our region.
- Provide outbreak assistance and response as required by NC DPH.
- Utilize guidance on evidence-based infection control procedures consistent with applicable, CDC, CMS, and NC DHHS guidance to bolster infection prevention knowledge and practices.
- Meet or exceed customer satisfaction ratings of 95%; reports are provided monthly by the state Communicable Disease Branch Program Manager.
- Report monthly performance and financial reports via the state Smartsheet dashboard.
- Maintain expenses at or below approved budget.
- Retain employees for RIPS Team.

COMMUNICABLE DISEASE DEPARTMENT - 65

DEPARTMENT FUNCTION:

Reportable Disease Investigation and Control: There are ~ 74 reportable diseases which include: Hepatitis A, B, and C; Sexually transmitted diseases such as Syphilis and Gonorrhea; food borne diseases such as Salmonellosis and Shigellosis, which may require collaboration with the Environmental Health Department, depending on the circumstances of the infection and the capacity of the outbreak; and, vaccine-preventable illnesses, such as Mumps, Rubella, Pertussis, and bacterial meningitis. CD nurses receive reports of these diseases from various sources, including hospitals, doctor's offices, laboratories, urgent cares, blood donation centers and through the NC EDSS. Clients who are suspected/diagnosed with these diseases must be contacted and interviewed. Often client contacts must be interviewed and sometimes treated prophylactically to prevent further spread of the disease. This involves telephone calls, home, hospital, or site visits, and office visits/interviews here in the agency. Guidelines set by the NC General Communicable Disease Control Branch and CDC are used. CD nurses often consult with the state Epidemiology Branch for specific guidance, as disease, treatment and isolation guidelines are not always clear. Communicable Disease Control is a state mandated program to control the spread of communicable disease in the community by detecting, investigating and monitoring the occurrence of new cases. With the onset of one of the most communicable disease we have seen in decades in 2020, it was quickly obvious that novel coronavirus 19 (COVID) was going to overwhelm the normal CD staff at CHA. So from March, 2020 forward, nearly all COVID operational function has been carried out by the designated COVID Department. The "traditional" CD functions remained the same throughout the entirety of the pandemic, carried out by the CD Department. During the FY 23, COVID functions started integrating back into traditional CD services.

NC Tuberculosis Program is a state mandated program which involves surveillance, assessment, diagnosis, and treatment of Tuberculosis (TB) disease and infection. Tuberculosis can be extremely contagious if found to be in an infectious stage. When a person is found to be infectious, treatment must be strictly based on CDC guidelines, overseen by a provider experienced in working with TB, and monitored by the CHA TB nurse. For a specified amount of time, medications must be taken while being directly observed, either outside or in the patient's home. After a period of adherence, this observation can take place via video, or FaceTime, as therapy for infectious TB lasts approximately six to twelve months. In addition to working with infectious cases, CD nurses also: work with and monitor people who are experiencing latent tuberculosis, and are receiving drug therapy for the condition; provide skin

test and/or blood tests for contacts of active TB cases, as well as for persons requiring testing for employment or educational purposes; and, assist Employee Health and Safety Nurse with testing and data related to internal TB testing and Cabarrus county rates.

CHA contracts with a local infectious disease physician for medical consultation.

Immunization Program: The goal of the state mandated Immunization Program is to eliminate vaccine-preventable diseases by assuring that individuals are age-appropriately immunized, and by managing outbreaks of vaccine-preventable diseases. Upon the receipt of any suspected vaccine-preventable disease or condition, investigation of circumstances surrounding the occurrence of the disease or condition begins to determine authenticity of the report. The CD staff notifies the Immunization Branch, identifies persons for which control measures may be required, and follows the most current CDC guidelines and recommendations for the prevention of the vaccine-preventable disease.

Another key component of this program is the Immunization Cohort Tracking. CHA, as the public health provider, is held responsible for the immunization rate of Cabarrus County's two year olds and seventh graders. Each year, a consultant from NC DPH audits data from every health department to determine the level of compliance with the recommended immunization schedules for two year olds and seventh graders. Preparing for this audit is one responsibility of the primary CHA immunization nurse; however, since CHA participates in the Vaccines for Children (VFC) program (meaning that any child under 18 who has no payer source can receive all recommended immunizations free of charge at CHA) this standard is applicable.

Another component to the Immunization Program is the International Travel Vaccine Program. This particular program was on hiatus between March 2020 and August 2021, when the US State Department lifted all travel restrictions. An individual or group of individuals who are traveling overseas on business, pleasure and/or mission trips to areas where there are vaccine preventable diseases can schedule an appointment with CHA's International Travel (IT) clinic. Here, a nurse reviews the client's travel itinerary and provides destination specific education and recommended vaccines. Advice is also given on how clients can protect themselves from food-borne and mosquito borne-illnesses that may be endemic to the area of travel.

There is a fee for this service, which many insurance plans covers.

HIV/STD (Sexually Transmitted Disease) Program is a state-mandated program that provides screening, exams, testing, and treatment, if needed, for sexually transmitted infections to any person requesting those services, most at no cost to the client. In addition, CHA is responsible for ensuring follow-up treatment to positive results that have occurred in other settings (ER, urgent cares, MD offices) but those providers have been unable to contact. Many clients who utilize these services at CHA have no insurance and are unable to seek medical care on a regular basis. In addition, they may be at high risk for other reasons, such as multiple sexual partners, IVDU, etc., and view CHA as a trusted source of care.

CHA employs a nurse practitioner and PA, who see STD clients, performing full histories, physical exams, testing, and treatment as appropriate. In addition, specially trained enhanced role nurses are able to perform histories, exams, and treat specific STDs, under the guidance of standing orders. The enhanced role nurse follows up with all persons who have a lab-confirmed STD, either seen at CHA or at other providers, to ensure that proper treatment has been provided and partners have been referred for testing/treatment.

HIV and syphilis testing/counseling is offered daily on a walk-in basis. This requires only a blood draw, and not a physical exam. Clients receive counseling regarding the spread of HIV/AIDS and syphilis.

Pre-Exposure Prophylactic (PrEP) Treatment for HIV Clinic— the goal of this program is to provide prophylactic treatment to HIV negative individuals that engage in high risk behaviors in order to prevent new HIV infections. Every client who tests for HIV and or STD is educated regarding PrEP. Those who are at high risk for contracting HIV are encouraged to consider prophylactic medication. Potential participants are given a full physical by a nurse practitioner or PA; lab tests are done, along with a health and social history. Thanks to a 340B pharmacy program, as well as a grant through Mecklenburg County, payer source has not been an issue this past FY, either for the visits (typically ~ \$65, without insurance) or the medication.

These programs often overlap, and are not truly separate from each other, but rather work together to help ensure a healthier population. For example, increased reporting of Hepatitis A in a particular population in early 2021 led CD nurses to initiate vaccinating participants in the Syringe Care Center, as well as the Cabarrus County Detention Center, the highest risk populations.

Regional Infection and Prevention Support Team-- As part of the “Coronavirus Aid, Relief, and Economic Security Act” or the “CARES Act” of 2020, the Centers for Disease Control and Prevention’s (CDC’s) Epidemiology and Laboratory Capacity (ELC) CARES cooperative agreement awarded a total of nearly \$631 million to our recipient base in a program-initiated component funding under the Emerging Issues (E) Project of CK19-1904, henceforth “ELC CARES.” The intention of this funding is to rapidly establish and monitor key activities related to COVID-19 in the areas of epidemiology, laboratory, and informatics. Being a high-risk setting, Long Term Care Facilities (LTCFs) must have very strong infection prevention policies and procedures to prevent the spread of communicable diseases. This initiative provides funding for Regional Infection Prevention Support (RIPS) Teams in each of North Carolina’s 10 public health regions to provide on-site infection prevention and control training and consultation to all types of LTCFs and behavioral health facilities. The goal of the RIPS Teams is to reduce the introduction of disease through on-site training and assessments with facility staff through the use of evidence-based infection control procedures consistent with applicable CDC, CMS and DHHS guidance. This initiative is particularly important for residential facilities that do not typically have health care professionals on staff.

Cabarrus Health Alliance serves as the lead agency for the Region 4 RIPS Team, providing oversight to 11 counties (Alexander, Cabarrus, Catawba, Cleveland, Gaston, Iredell, Lincoln, Mecklenburg, Rowan, Stanly, and Union). The RIPS Team includes a Program Manager and 6 Public Health Educators. With training provided by the North Carolina Division of Public Health (NC DPH) and North Carolina’s Statewide Program for Infection Control and Epidemiology (NC SPICE), RIPS provide a summary with identified gaps utilizing an Infection Control Assessment and Response (ICAR) survey, ensure facility policies align with state and federal guidance, and present targeted infection prevention training based on identified gaps.

2023 DEPARTMENT ACCOMPLISHMENTS:

- Totally unified the COVID Integration Team with the *traditional* Communicable Disease department, with the addition of some value-added projects:
 - COVID, flu, and Hepatitis A immunizations monthly at Cabarrus County Detention Center
 - Initiative with Pediatrics to attempt to increase uptake of COVID vaccines
 - Initiative with Dental to increase uptake/catch up of HPV vaccines
- Received continuation grant of \$14,000 from Mecklenburg County for PrEP participants with no payer source, covering their office visits, labs
- Collaborating with Behavioral Health Department to carry out RISE Program, an integrated, behavioral health, harm reduction model of MAT (Medication Assisted Therapy)
- Collaboration with School Health to provide multiple “back to school” clinics and physicals for Cabarrus County children.
- RIPS Team has completed outreach attempts to all 257 long term care facilities and all 500 behavioral health facilities in Region 4.
- RIPS Team has conducted an initial and second ICAR visit to over 78% of facilities in the region service area; most facilities are now scheduling third and fourth visits.
- RIPS Team has completed targeted educational sessions (in person and virtually) to over 50% of the Region; topics include chain of infection, hand hygiene, PPE, environmental cleaning, employee health, storage of supplies, fit testing, and other infectious diseases.

RIPS Team

COST CATEGORY	2021 BUDGET	2022 BUDGET	2023 BUDGET	2023 % CHANGE
Salary & Fringe	\$192,168	\$535,427	\$574,674	+7%
Operational Expense	\$14,524	\$60,631	\$185,348	+101%
Capital Outlay	0	0	0	0
Department Total	\$206,692	\$596,058	\$760,022	+24.18%

FTE HISTORY:

Fiscal Year end June 30	2020	2021	2022	2023
Positions	8	7	6	7

Lifestyle Medicine

HEALTHY LIVING DEPARTMENT - 45

PROGRAM DESCRIPTION-

Lifestyle Medicine (LM) is the use of evidence-based therapeutic approaches to prevent, treat, and reverse chronic diseases like diabetes, hypertension, and obesity. It focuses on 6 areas to improve health: healthy eating, physical activity, stress, healthy relationships, sleep, and tobacco. LM utilizes upstream strategies to identify the root cause of disease rather than treating symptoms.

The goal of the Lifestyle Medicine program is to raise the bar for primary and preventative care for uninsured chronic disease patients, so that Lifestyle Medicine becomes an integrated and sustainable part of medical practice and culture in at least two safety net provider agencies. CHA proposes to leverage its existing community relationships to encourage systems change in patient care at Atrium Health Cabarrus Family Medicine—Kannapolis (AHCFMK) and the Community Free Clinic (CFC).

PROGRAM OBJECTIVES:

- Reach 150 unduplicated patients
- 29% increase of patients who have a diagnosis of hypertension (HTN) and whose Blood Pressure (BP) was adequately controlled (less than 140/90 mmHg)
- 11% increase of patients with documented BMI; if outside normal parameters, 100% receive documented follow-up plan.
- 6% increase of patients screened for tobaccos use; if identified as tobacco user, 100% receive a documented cessation intervention.
- 8% decrease of patients 18-75 years of age with diabetes who have hemoglobin A1c (HbA1c) greater than 9.0 percent; if no test is conducted, 100% receive a HbA1c test.
- 100% patient enrollment in one or more Lifestyle Medicine prescription opportunities
- 90% patient-reported overall satisfaction with care
- 50% patient completion of Healthy Living with Chronic Disease workshop

CHA will provide the following services to uninsured patients who are referred to Lifestyle Medicine programming: Living Healthy with Chronic Disease Workshops, Cooking Class, Walking Group, Lifestyle Medicine @ Home (LM@Home), and any referrals to programs such as the Minority Diabetes Prevention Program (MDPP) or behavioral health.

PROGRAM ACCOMPLISHMENTS-

Despite the complications that the COVID-19 pandemic has imposed upon programming and patient return, the following were accomplished:

- 40 patients served in Lifestyle Medicine @ Home model YTD
- 1 Living Healthy with Chronic Disease Workshop
- 3 In-Person Cooking Classes
- 1 “Exercise for the Mind and Body” Stretching Class Series (Four 30-minute sessions recorded)

- 6 Taste Testings at Cabarrus Health Alliance
- 22 participants enrolled in exercise sessions at the Cabarrus County Senior Center – Concord

FTE HISTORY

Job Title	Actual 2023	Budgeted 2024
Program Director	.10	.10
Program Coordinator I	1.0	1.0
Public Health Educator	.5	.5

LIFESTYLE MEDICINE EXPENDITURES:

Cost Category	Actual 2023 – 1.25.23	Budgeted 2024
Salary & Fringe	\$49,586.00	\$124,360.00
Office Supplies	\$134	\$300.00
Patient Education Supplies	\$1,340.00	\$2,582.00
Printing	\$27.00	\$541.00
Other Operations	\$3,392.00	\$2,630.00
Medical Supplies	\$1,083.00	\$700.00
Outsources Services	\$141.00	\$16,580.00
Mileage	\$167.00	\$537.00
Training/Education	1,113	\$1,500.00
Total	56,983.00	\$150,000.00

FY 2024 BUDGET NARRATIVE: Funding is provided by the NC DHHS- Office of Rural Health. This is a three-year grant cycle with continuation application process for each FY. Total award is \$150,000.00 with a request for the same funding in FY 24.

FY 2024 PROGRAM OBJECTIVES:

- Continue to implement the Lifestyle Medicine program at the Community Free Clinic and AHCFMK.
- To support the facilitation of Living Healthy with Chronic Disease Workshops, physical activity opportunities, and Food as Medicine Cooking Classes.
- Development of additional educational sessions and programs to promote healthy lifestyles through the Lifestyle Medicine framework for staff and patients.

Human Resources Department

DEPARTMENT FUNCTION:

The human resources department is responsible for a wide range of tasks, including, but not limited to, recruiting, and hiring employees, compensation, safety, training and development, employee relations, etc.



Employee Relations:

HR helps prevent and resolve problems or disputes between employees and management and manages the progressive discipline process. Also, HR is responsible for creating and enforcing policies that are fair and consistent for everyone in the workplace.

Employee Engagement:

HR is responsible for ensuring involvement, enthusiasm, and sense of belonging for employees by soliciting and acting on feedback given by employees through a variety of methods, such as employee engagement surveys.

Recruitment and Retention:

Create processes that CHA uses to attract qualified individuals on a timely basis and in sufficient numbers and to encourage them to apply for jobs in the organization. HR works to ensure the

Human Resources Department

success of retention programs by maximizing the ability of CHA to correctly determine the causes of turnover and to enact strategies that appropriately mitigate these causes.

Workforce Development/Training:

We offer employment initiatives and training that help create, sustain, and retain a viable workforce by focusing the employees' ability to grow their skills and develop the tools they need to be successful. The end goal is to help employees be as productive, engaged, and prosperous as possible in the workplace, which benefits both the employer and the employee.

Employee Health & Safety:

We strive to promote and maintain highest degree of physical, mental, and social well-being of employees. The main objectives are the promotion of employees' health and safety and the development of a "zero-harm" work culture.

Benefits Administration & Total Compensation

We engage in the process of assembling and managing all of the benefits that CHA provides to employees. Including health, dental, vision, disability, and life insurance, paid time off, and paternity leave. Total compensation includes all forms of pay and benefits an employee receives. It can include base salary, overtime pay, bonuses, commissions, benefits, and any other cash or non-cash compensation.

Risk Management:

HR identifies potential employee-related risks to CHA to minimize any problems before they arise. We do this in variety of ways including managing our various insurance policies, such as liability, medical malpractice, auto, workers compensation, etc.

Accomplishments:

- Implemented recruitment and retention initiatives, bonus structure school nurses to fill critical roles
- Implemented interpreter training and testing to ensure competency, compliance, and ability to provide more culturally competent services
- Implemented online performance evaluations, a new learning management system, and secured a new human resources information system
- Launched Leadership Development Trainings
- Launched EJ4 on demand DEI training
- Implemented CHA Core Competency Model
- Initiated class and grade restructure
- Increased benefit levels while minimizing cost
- Completed Safe Driver Audit

Human Resources Department

	FY 22 Actuals	FY23 Budgeted	FY24 Budgeted
Salaries & Wages- HR	401,910	581,378	594,092
Operational Expenses	232,967	396,504	461,476
Dept. Total	634,877	977,882	1,025,360

FY24 Objectives:

The primary goal of CHA's HR department is to become an employer of choice by helping our employees become the best trained workforce possible while providing them with a safe and secure environment. The most important methods that will be utilized are:

- Developing all employees to their full potential
- Creating a feeling of inclusivity and belonging
- Recruiting and retaining top talent
- Establishing clear and consistent personnel policies

WORKSITE WELLNESS HEALTHY LIVING DEPARTMENT - 45

PROGRAM FUNCTION:

Worksite Wellness is a workplace wellness program consisting of health seminars and experiential learning opportunities. The sessions are designed to engage CHA staff on healthy lifestyle themes like nutrition, physical activity, and stress management. Employees will be encouraged to model healthy behaviors and turn their work environment into healthy spaces. Educational topics can range from ergonomics, mindfulness, and physical activity. Most staff services are offered free of charge for example, yoga, Zumba, therapy dogs, and lunch and learns.

2022-23 ACCOMPLISHMENTS:

- **Free services promoting employee well-being**
 - **Yoga, Zumba, Virtual Mindfulness**
- **New services offered**
 - **Therapy Dogs**
 - **On-site Massage Services**
- **Continued Wellness-time policy for all staff varying by FTE**
- **Update to the Healthy Food and Beverage Policy**

WORKSITE WELLNESS EXPENDITURES:

COST CATEGORY	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 ACTUAL	2023 BUDGET	2024 BUDGET	2024 % CHANGE
Operational Expense	\$ 4,385	\$ 195	\$ 21,099	\$ 2,179	\$ 10,000	\$ 7,800	-22%
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Department Total	\$ 4,385	\$ 195	\$ 21,099	\$ 2,179	\$ 10,000	\$ 7,800	-22%

2023 BUDGET NARRATIVE

The CHA Worksite Wellness Program receives funding from General Administration. Funds are used to support special program supplies, chef time, and outsourced services for all employee wellness events sponsored by Cabarrus Health Alliance.

OBJECTIVES:

- Improve health and wellbeing of all employees
- Provide educational opportunities to all employees around health and wellness

CULINARY INNOVATIONS (cooking classes)

HEALTHY LIVING DEPARTMENT - 45

DEPARTMENT FUNCTION:

As a component of the Healthy Living Department cooking classes are offered in English and Spanish, monthly, in the Wellness Kitchen of the Cabarrus Health Alliance. Classes are conducted with a focus on healthy eating and dietary restrictions. CHA cooking classes are taught by professional chefs on a rotating basis, one class offered in the evening and another during the day for adults. Additionally, Kids' Cooking classes are offered in the evenings on a monthly basis. The Kids' Classes focus on safety and healthy child friendly recipes equipping children in the age range of 8-12 years of age with a lifelong skillset. Finally, a Kids' Cooking Camp is offered on an annual basis in the summer in the months of July and August. The camp sessions are a week-long half day experiential opportunity which offers a variety of activities such as access to the rooftop garden, preparation of meals, and guest speakers surrounding topics associated with healthy living.

2022-23 ACCOMPLISHMENTS:

- **8 Adult Cooking Classes- English**
- **6 Bilingual Streaming Sessions**
- **56 Adult Attendees**
- **19 Kids' Classes**
- **140 Kids' Cooking Class Attendees**

COOKING CLASS EXPENDITURES:

COST CATEGORY	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2024 Budget	2024 % CHANGE
Operational Expense	\$ 4,639	\$ 2,403	\$ 7,763	\$ 8,156	\$ 7,590	-6%
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0		0%
Department Total	\$ 9,094	\$ 2,621	\$ 7,763	\$ 8,156	\$7,590	-6%

2023 BUDGET NARRATIVE:

The CHA Culinary Innovation Program receives funding from General Administration. Funds are used to support special program supplies, chef time, and food for all cooking class events sponsored by Cabarrus Health Alliance.

OBJECTIVES:

- To promote healthy living in Cabarrus County
- To educate the public on healthy eating options

CHILDREN WIN PROGRAM- HEALTHY LIVING DEPT. -45

PROGRAM FUNCTION:

Children WIN is a program focused on addressing childhood obesity which is an increasing trend in many communities, including Cabarrus County. When the work began, approximately 34% of Cabarrus County residents ages 0-18 years were overweight or obese. Recognizing the potential impact of such a trend, Carolinas HealthCare System Northeast commissioned development of a plan of action to study and make suggestions for changing this trend. With the help of professors from The University of North Carolina at Charlotte College of Health and Human Services Department of Public Health, an action plan was developed and presented that outlined general suggestions for addressing the problem.

2023-24 PROGRAM STRUCTURE:

The work is facilitated through Healthy Cabarrus, a local health coalition that has a strong history of success with implementing positive community changes. The Executive Steering Committee directs the work and commits resources to assure its success. The interventions are designed by Cabarrus Wellness Coalition Workgroups according to area of focus. Parent, Youth, and Business Advisory Councils inform the workgroups. A Resource Group of loaned experts in their respective fields, who can help with research, tracking, measuring, funding, and messaging, assists their work.

CHILDREN WIN EXPENDITURES:

COST CATEGORY	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2024 Budget	2024 % CHANGE
Salary & Fringe	\$ 42,538.00	\$ 41,468	\$39,997.00	\$ 0	\$0	0%
Operational Expense	\$10,735.00	\$ 1.00	\$7.00	\$ 10,000.00	\$17,467.00	+74%
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	0	0%
Total	\$ 53,273.00	\$ 42,468.00	\$ 40,004	\$ 10,000.00	\$17,467.00	+ 74%

FTE HISTORY:

Fiscal Year end June 30	2020	2021	2022	2023	2024
Positions	1.5	1.5	1.5	0.0	0.0

2023 BUDGET NARRATIVE:

The Children WIN program receives grant funding from Atrium Foundation Invest to achieve the following objectives:

OBJECTIVES:

- Integrate more health/physical education and nutrition education throughout grades K-12
- Develop messages around the benefits of healthy eating and being physically active

- Implement parent, caregiver and healthcare provider education and other interventions in the areas of nutrition and physical activity
- Expand greenways and increase accessibility to parks
- Implement/expand policies that incentivize a decrease in the consumption of sugar-sweetened beverages.

ENVIRONMENTAL HEALTH DEPARTMENT - 5805

DEPARTMENT FUNCTION:

The overall purpose of Environmental Health, is to safeguard and prevent illness and disease and environmental contaminants from affecting the health of our community. This is achieved through the implementation of state rules and regulation of applicable programs within Cabarrus County. These programs include:

Food, Lodging and Institutions (FLI) 15A NCAC 18A

.100, .1300, .1500, .1600, .1800, .2600, .3300, .3500, .3600

This program permits and inspects a variety of food and lodging facilities and the combination thereof. Included in these categories, but not limited to, are restaurants, food stands, meat markets, temporary food events, limited food service, hotels, nursing homes, assisted living, public and private school lunchrooms, hospitals, jails, residential cares, mobile food units, and pushcarts. Also included in this program is the review of plans for new or upfit facilities.

On-site Wastewater (OSWW) 15A NCAC 18A .1900

This program evaluates the soil suitability for a sub-surface septic system initial installation, the repair of malfunctioning systems or the expansion of existing systems. Permits or denial letters are issued and a cooperative link with the county permitting department allows building permits to be issued, reviewed or denied.

Public Swimming Pools (PSP) 15A NCAC 18A .2500

This program permits and inspects public pools, spas, spray grounds and water features that meet the definition of a recirculating water for recreational purposes. This also include the review of plans for new facilities.

Child Care and School buildings (CCSS) 15A NCAC 18A .2800, .2400

Inspections of child care facilities are performed, but the license for the establishment is issued by Department of Health and Human Services and Early Education. This collaborative effort of inspections from different agencies works to keep child in these programs safe and healthy. The school building program also only provides inspections, as Department of Public Instruction is the lead agency school's compliance to regulations.

Childhood Lead Prevention Program (CLPP) 15A NCAC 18A .3100

This program offers or requires, depending of the case definition, to perform lead investigations into a child’s home and environmental for those that have been screened as having an elevated blood lead level. This investigation includes a meticulous sampling of the child’s home environment including dust wipe samples, lead paint readings, soil samples, water samples, food, spice and cooking utensil samples, toy readings, and other possible sources of lead exposure. After identification of the source, a plan to abate the exposure is discussed, documented and enforced within the limits of the rules.

Tattoos (TATT) 15A NCAC 18A .3200

This program issues the permit and inspects any person that applies for a tattooing permit, including microblading and permanent make-up. The permit is issued to the person at that particular establishment and is not transferable to another location or to another person.

Private Wells (Wells) 15A NCAC 18A .1700

This program permits, inspects and samples drinking well water that meet the construction standards set forth within the rules. Irrigation wells are not included with in this program.

Migrant Housing (MH) 15A NCAC 18A .1800

There are no migrant housing facilities in this county.

Vector Control (VC)

This program is not mandated, but is a public health program that is funded through local municipalities. It provides services of breeding source identification, adult and larval collection and species identification, education on breeding source reduction and basic invertebrate biology.

PROGRAM GOALS/OBJECTIVES/PERFORMANCE MEASURES:

The goal for all programs is to implement and efficiently document activity codes in all programs for the 2023-2024 fiscal year. This will provide data for analysis of workforce needs and efficiency of program implementation.

Current performance measures include:

PROGRAM	MEASURE	GOAL
Food, Lodging and Institutions Program	Percentage of Category 4 restaurants which receive the appropriate number of sanitation inspections	100%
	Percentage of complains received and verified within 72 hours	100%
	Percentage of foodborne-outbreak related complains that begin investigation within 24 hours	100%

On-Site Wastewater Program	Average number of weeks for a new soil evaluation to be performed after being received	2 weeks
	Average time for initial visits to evaluated property for non-emergency new wells performed once assigned	2 weeks
	Percentage of complaints received and verified within 72 hours	100%

FTE/PTE WORKFORCE

Job Title	Full – time	Part-time
Director	1	
FLI Supervisor	1	
PSP Supervisor	1	
OSWW Supervisor	1	
Environmental Health Specialists	11	3
Front desk Admin	1	

ENVIRONMENTAL HEALTH DEPARTMENT EXPENDITURES:

Cost Category	2019	2020	2021	2022	2023
TOTAL BUDGET	\$940,537	\$942,173	\$1,124,681	\$729,911	\$1,511,789

Y 2022 DEPARTMENT BENCHMARKS:

- Year One of the FDA grant with 100% completion of requirements
- CDC PHAP on-boarded to do Climate Change work for Cabarrus
- Filled last open position in FLI program; EH now fully staffed
- Began scanning project of all of the septic files
- Video production through ARPA grant funds to promote EH career field
- Secured Accela access for all applicable staff
- Installed three new workstations within office area

CLINICAL SERVICES

DEPARTMENT - 75

DEPARTMENT FUNCTION:

The Clinical Services Department represent the following programs in Women's Health: Maternal Health; High Risk Maternity; Family Planning; Breast and Cervical Cancer Control Program; and, Integrated Behavioral Health. Child Health programs include: Child Health/Well Child Preventive Care; Pediatric Primary Care; and, Integrated Behavioral Health. All of these programs utilize the support services of Medical Records/Registration and Interpreting.

Maternal Health/High Risk Maternity:

This program provides routine and high-risk prenatal care and related services to pregnant women. Our OB/GYN oversees the care team consisting of a family practitioner, nurse practitioners, registered nurses, clinic office assistants, a Registered Dietitian, and a Licensed Clinical Social Worker.

Women who are pregnant and using substances are welcomed for prenatal care in the SUN (Substance Use Network) Clinic, incorporated into the CHA High Risk Maternity Clinic. Here, they are treated sensitively and non-judgmentally, in an atmosphere that is caring and accommodating. Our physicians are able to prescribe Medication Assisted Therapy (MAT) in the HR clinic, preventing the need for multiple clinic visits and further increasing the likelihood for compliance and the success for a healthy pregnancy.

The Cabarrus Health Alliance is the county's only source of prenatal care available on sliding fee scale (~40% of clients).

In addition to comprehensive prenatal care, the wrap-around services offered within the Maternity Clinic include:

- Non-stress testing
- Nutrition counseling
- Lab services – by LabCorp
- Health/Behavioral Counseling
- Medication Assisted Therapy (MAT)
- Connections (a group for women with peripartum mood disorder)
- Ultrasound – offered on-site two days/week by an experienced technician, and read by a CHA Board-certified MD
- Interpreter services
- Case Management services

Family Planning:

The family planning program staff assists individuals – both men and women - in planning and spacing children according to their individual needs. Services within the scope of this program include: physical exams; lab testing; STI screening; cervical cancer and breast cancer screenings; mental health screenings; counseling regarding lifestyle choices; education and counseling related to contraceptive method choices; prescribing or insertion of contraceptive method or devices. Again, we are the only Cabarrus County provider that offers family planning services on a sliding scale basis. For many women, we are their sole source of healthcare. Confidential care for family planning services is state-mandated at the Cabarrus Health Alliance, regardless of age.

Pediatrics:

Our Pediatric Care Team consists of a pediatrician, family practitioner, nurse practitioners, registered nurses, clinic office assistants, a full-time Licensed Clinical Social Worker, and a Registered Dietician.

The services encompass the state funded Child Health program, which provides funding for preventive well-child exams for children with no payer source, as well as a full-scope primary care pediatric clinic, where children aged 0-21 years are cared for. Mothers who give birth at Atrium-Cabarrus and have chosen CHA as their child's caregiver receive visits in the hospital within 24 hours, and before discharge. In addition, if a mother is receiving prenatal care at CHA, they have the opportunity to meet with a member of the pediatric team before giving birth. We accept a wide range of payer sources, and employ Spanish/English interpreters full-time. Since evidence shows that the behavioral health component is as important to a child's growth and development as their physical health, CHA has integrated an LCSW into the pediatric clinic model of care. She accepts warm hand-offs, provides individual therapy, handles referrals to specialty agencies when needs are outside her scope of practice, and collaborates with other providers, such as school counselors, DHS, etc.

BCCCP:

Through funding from the Breast and Cervical Cancer Control Program (BCCCP) from the CDC and the NCDPH, women aged 40 and over who are uninsured or underinsured, or whose insurance co-pay prohibits breast or cervical cancer screenings, are eligible for free breast exams, screening mammograms, and cervical cancer screenings (PAP). Eligibility can be determined over the phone, may be self-declared, and no residency proof is required. Unfortunately, the demand for this program typically far exceeds the amount of funding provided. This is an area of tremendous health disparity within our county, as breast cancers has a higher morbidity and mortality rate in African-American women, yet they are more apt to have cancers found at later stages, and are traditionally more hesitant to seek screening.

Funding Sources:

The Clinical Services budget is derived from multiple components and revenue sources. Both low and high-risk Maternal Health programs receive some state dollars, which then constitutes a

working relationship, requiring adherence to state guidelines. Family Planning dollars are also tied to both federal and state requirements, some of which inhibit collecting payments. Child Health money is made available from the state, enabling children with no other payer source access to preventive health care. State funding for the women's health programs has remained stagnant, while the cost of providing care continues to rise exponentially. CHA also bills Medicaid and private third-party insurance, when applicable. All of these programs, with the exception of Pediatric Primary Care, are provided on a sliding scale fee, as determined by financial eligibility.

2023 DEPARTMENT ACCOMPLISHMENTS:

- Continued the work that was enabled with a grant from the Office of Rural Health. Because of this grant, behavioral health services rendered by LCSWs, and nutritional services rendered by a Registered Dietician, can be provided, as these would not normally be reimbursed by Medicaid or another payer source. This grant has shown tremendous success, and a similar model has been applied for to maintain the same level of service for the coming three years.
- The Pediatric Lifestyle Medicine team has continued their visits, primarily employing a multi-disciplinary model of a physician, LCSW, and RD. These visits employ the six pillars of LM, and are tailored toward the needs of primarily low-income, Hispanic pediatric clients and their families.
- The on-site ultrasonography, which started late November 2021, is extremely successful. This FY alone, approximately 400 ultrasounds have been completed in the one to two days/week the sonographer is in clinic, with results read within hours by a CHA physician.
- The SUN Clinic has continued to see tremendous success caring for pregnant women with OUD (Opioid Use Disorder). To date, the SUN Clinic participants have given birth to 39 full-term babies, and 7 pre-term babies, ranging in gestational age from 31 weeks to 36.6 weeks.
- After seventeen years as Medical Director for CHA, Dr. Suda passed the baton to Dr. Easterday on January 1st. She has embraced her role as Medical Director, overseeing and working in both WH and Pediatric clinical areas. She joins Dr. Suda in prescribing MAT, along with two APPs in the Adult Health clinic, furthering CHA's contribution to stem the opioid crisis in Cabarrus County.

WIC

DEPARTMENT - 80

DEPARTMENT FUNCTION:

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) is a federally funded program that serves low and moderate income pregnant, breastfeeding, and postpartum women, infants, and children up to age 5 who have a nutrition-related health problem. Applicants are referred to WIC from CHA clinics, private physicians, social service agencies, or by the applicants themselves. A review of the medical data, identification, residence and income is conducted to determine eligibility. If the applicant is eligible, he/she will receive benefits for supplemental foods that can be purchased at local grocery stores and/or pharmacies. During the summer months, the Cabarrus Health Alliance WIC Program provides some of our age eligible children and women fruit and vegetable coupons to use at a local Farmer's Market. The WIC Program provides a combination of nutrition education, supplemental foods, breastfeeding promotion and support, and referrals to health care and community agencies. The Breastfeeding Peer Counselor Program at the CHA was initiated in 2010 to promote and support our breastfeeding mothers.

Pregnant, breastfeeding, or postpartum women, infants, or children under five years of age that have a medical or nutritional risk and meet the income guidelines are eligible for this program. The state assigned caseload for the Cabarrus Health Alliance WIC program was 3,552 people. Due to significant increases in WIC participation, the base caseload was increased temporarily June-September 2022 to 4,132 and again January-May 2023 to 4,260 people. Through nutrition education and supplemental foods, WIC participants and their families are a captive audience to hear these important health messages. National studies have shown a decrease in infant mortality, morbidity, and low birth weight and a decrease in the prevalence of anemia. The WIC Program also provides an economic benefit to the community with about 3.3 million dollars' worth of WIC food benefits redeemed annually at WIC's 37 vendors in Cabarrus County.

2022-23 DEPARTMENT ACCOMPLISHMENTS:

- Continuation of some work from home opportunities for staff with the ongoing Federal Waivers due to COVID-19. Specifically, waiving the requirement for physical presence and measurements.
- Low-risk participants continue to utilize the WICHealth.org website for nutrition education. Families call our office after the completion of their lesson and benefits are issued to their account remotely.
- Participated in the Summer Farmer's Market Nutrition Program.
- The Breastfeeding Peer Counselor program is currently serving approximately 276 pregnant and parenting women. We are staffed with one full-time Breastfeeding Peer Counselors, who is bilingual. We also have one part-time Breastfeeding Peer Counselor
- We are continuing to use an online appointment scheduling system. Allowing families to book their appointments any time of day.
- We continue to use an educational text messaging program about breastfeeding for pregnant women and new moms. This text message platform also allows us to complete required contacts within the Breastfeeding Peer Counselor program.

- Provided an internship opportunity for 2 Nutrition students during the summer.

WIC DEPARTMENT EXPENDITURES:

COST CATEGORY	2022 ACTUAL	2022 BUDGET	2023 ACTUAL As of 1/23	2023 BUDGET	2024 BUDGET	2024 % CHANGE
Salary & Fringe	\$ 680,134	\$ 645,711	\$ 364,672	\$ 725,186	\$ 849,537	+17.1%
Operational Expense	\$ 78,855	\$ 57,210	\$ 55,229	\$ 83,254	\$ 61,425	-26.2%
Capital Outlay	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0%
Department Total	\$ 758,989	\$ 702,921	\$ 419,901	\$ 808,440	\$ 910,962	+12.7%

FTE HISTORY:

Fiscal Year end June 30	2018	2019	2020	2021	2022	2023
Positions	11.4	10.1	9.5	9.6	10.2	12.5

2024 BUDGET NARRATIVE AND OBJECTIVES:

The CHA WIC Program receives \$16.60 per participant per month. Our assigned caseload for 2023-2024 is 4,260. We agree to maintain 97% of our caseload which is 4,132 participants.

OBJECTIVES:

- Meet or exceed the processing standards for WIC applicants (10 days for pregnant women & infants less than 6 months old).
- Meet or exceed customer satisfaction ratings of 96% (very good/excellent) for WIC services.
- Maintain expenses at or below approved budget and maintain or exceed revenue projections of approved budget.
- Show rate average of 90% or greater.
- Maintain/reduce employee turnover rate of 17% or less for WIC personnel.
- Nutritionists will meet 95% of their assigned productivity level each month.
- Meet or exceed caseload utilization of 85%.

SCHOOL HEALTH DEPARTMENT - 40

DEPARTMENT FUNCTION:

The School Health Department provides school nurse services to Cabarrus County Schools (CCS) and Kannapolis City Schools (KCS) as well as consultation services for private and charter schools within Cabarrus County. The revenue sources for the school nurse program include Cabarrus County government, donations, a state grant – School Nurse Funding Initiative (SNFI), and fees for service from CCS and KCS for nursing coverage during summer sessions and from CCS for nursing oversight of Kids Plus before and after school programs.

The mission of the School Health Nurse program is to achieve the highest level of well-being, academic success and lifelong learning for school-aged students in our county. CHA employs 49 registered nurses who work within Cabarrus County Schools and Kannapolis City Schools. These nurses serve 46 traditional public schools, 1 preschool, 3 Early Colleges and 3 nontraditional/alternative schools (Performance Learning Center, the CCS Opportunity School, and the CCS Virtual Academy).

In each of these school settings, the school nurse collaborates with school staff, students, parents or guardians, and medical providers to facilitate positive health outcomes for students which directly impacts a student's ability to achieve optimal learning outcomes. School Nurse responsibilities include: the development of individualized health plans for emergency and daily management of chronic health conditions; health promotion, education, and counseling; assessment and treatment for acute illness and injury; referral to community resources; prevention and control of communicable diseases; administration of medications; provision of care for students with special health care needs; care coordination for students with chronic health conditions; and participation in crisis/emergency preparedness and response.

2022-23 DEPARTMENT ACCOMPLISHMENTS:

- School Health transitioned to a new electronic medical record, SNAP Health Center. Training was developed and support systems for nurses were put in place to facilitate the process.
- When immunization reports were submitted to the State after the 30th day, 99.7% of students met immunization requirements for school attendance.
- 68% of students who were identified by the school nurse as having health needs that needed to be evaluated by a health care provider and were subsequently referred for medical care actually secured care.
- 87% of students assessed by a school nurse were able to return to class and continue learning.

COST CATEGORY	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 Actual as of 1/2023
Salary & Fringe	\$3,071,017	\$3,793,869	\$4,067,275	2,073,967
Operational Expense	\$46,654	\$171,847	\$111,474	33,527
Capital Outlay	0	0	0	0
Department Total	\$3,117,671	\$3,965,716	\$4,178,750	\$2,107,194

FTE HISTORY:

Fiscal Year end June 30	2020	2021	2022	2023
Positions	41.04	48 school nurses	48 school nurses	49 school nurses

2023 BUDGET NARRATIVE AND OBJECTIVES:

Maintain the current School Health team: 1 Director, 2 Assistant Directors, 2 School Nurse Supervisors, 1 School Health Department Coordinator, and 49 School Nurse positions. SNFI grant funds partially support one CCS school nurse position.

OBJECTIVES:

Recurring Objectives:

- To review all new student immunization records within 30 days of enrollment
- To perform community disease surveillance:
 - To identify communicable diseases and dismiss from school and re-admit after appropriate care
 - To aggregate data collected by school nurses in the field to compile the monthly health trend report to share with local providers and stakeholders
- To review all student medication orders prior to administration at school
- To ensure all students with special health care needs have an Emergency Plan and delegation of care to unlicensed personnel (teacher, secretary, etc.) as needed
- To identify students with chronic illnesses and provide intervention by school nurse as needed
- To promote health and wellness in the school community (students, staff, parents, siblings)
- To utilize data obtained from SNAP to drive decisions for School Health metrics, performance, and future goals

New Objectives:

- To provide ongoing continuing education opportunities for the School Health team
- To focus efforts on recruitment and retention of school nurses
- To develop creative strategies to meet the needs of school partners while addressing current nursing shortages and staffing issues

COMMUNITY HEALTH (SDOH) DEPARTMENT - 32

The Community Health & Social Determinants of Health (SDOH) Department, formally Family Care Coordination Department, is comprised of several programs supporting this foundational capability. Program include: Care Management for High Risk Pregnancy (CMHRP), Care Management for At-Risk Children (CMARC), Newborn Postpartum Home Visits (NBPP HV), Community Health Workers (CHW), Innovative Approaches (IA), Adolescent Parenting Program – Project M.O.R.E. (APP), Teen Pregnancy Prevention Initiative (TPPI), and STOP School Violence Program. Each program must comply with organizational and operational mandates as established by federal and state law. The programs provide care management, referrals, support and education to families in Cabarrus County. CHA is partnering with Family Support Network of the Southern Piedmont to carry out Innovative Approaches initiative in Gaston and Union counties.

CMHRP & CMARC programs are reimbursed through a Medicaid PMPM rate on a monthly basis from five Prepaid Health Plans as well as state funds for clients ineligible for Medicaid. Medicaid eligible NBPP Home Visit claims are submitted electronically to the state system on a fee per visit basis. All other programs are grant funded for which funding is received from the NC Department of Health and Human Services, Center for Disease Control, Department of Justice, or the Office of Population Affairs.

PROGRAM DISCRPTIONS/OBJECTIVES:

Care Management for High Risk Pregnancy (CMHRP)

Care Management for High Risk Pregnancy, previously Pregnancy Care Management (OBCM), is a statewide program in North Carolina to provide prenatal and postpartum care management services to women, who qualify for Medicaid coverage, who are at high risk for poor birth outcomes, including low birth weight babies and premature delivery. The overall goal of CMHRP services is to prevent adverse pregnancy outcomes and improve birth outcomes.

A NCDHHS grant provides services to uninsured, low income women ineligible for Medicaid to also receive these care management services.

Program Measures include:

- Percentage of members (patient given a case status and goal developed) engaged in CMHRP services who had a care plan signed within 15 days of the patient being engaged in a CMHRP episode: Benchmark of 85%

- Percentage of members referred for care management who had a completed care management encounter with the member within 7 days or 3 or more attempted encounters with the member within 7 business days of the current OB episode being open: No benchmark is currently set by the NC Department of Health and Human Services.
- Percentage of women ages 14-44 that are in an OB episode with a completed encounter: Bench of 1.23%

Program Accomplishments:

- 100% Compliance for AmeriHealth PHP Chart Audits in 2022
- Hosted the first CHA Community Health Baby Shower for pregnant women in Cabarrus County receiving Medicaid and uninsured with a goal to continue this event annually
- Continue to strengthen partnerships with other agencies that provide services for the pregnancy population including *GATE Pregnancy Center* and *Mint to Be of the Carolinas*

Care Management for At-Risk Children (CMARC)

Care Management for At-Risk Children (CMARC), previously Care Coordination for Children (CC4C), is a statewide program in North Carolina which provides care management to children from birth to five years of age, who have long-term medical conditions, are in long-term stressful situations (been exposed to adverse childhood experiences or adversely affected by social determinants of health), children in foster care, and/or were in a Neonatal Intensive Care Unit and qualify for Medicaid coverage. Care Management is provided by a registered nurse and a social worker. The Care Manager, in collaboration with the child’s family, coordinates the child’s care to ensure they obtain appropriate medical care, social services and other supports.

A NCDHHS grant provides funding to assure care management services are provided to all non-Medicaid children in the CMARC target population.

Program Measures include:

- Percentage of members (patient given a case status and goal developed) engaged in CMARC services who had a care plan signed within 30 days of the patient being engaged in a CMARC episode: Benchmark of 85%
- Percentage of members referred for care management who had a completed care management encounter with the member within 7 days or 3 or more attempted encounters with the member within 7 business days of the current CMARC episode being open: Benchmark of 85%
- Percentage of members ages 0-5 that are in a CMARC episode with a completed encounter: Bench of 1.85%

Newborn Postpartum Home Visiting

Home visits by a registered nurse are made to mothers and newborns who are receiving Medicaid benefits or are receiving Pregnancy Care Management services. Visits are encouraged

within seven to ten days following discharge from the hospital, but no later than 60 days after delivery.

**Teen Pregnancy Prevention Initiative (TPPI) –
TRAIL (Taking Responsible Actions in Life) Program**

Program Accomplishments:

- Implemented the evaluation component of the in-school curriculum *Making Proud Choices* to assess participant knowledge, beliefs and attitudes regarding sexual risk reduction
- School wide service learning project around mental health
- Continued to strengthen community partnerships through the Community Advisory Council (CAC)
- Partnership with The Boys & Girls Club of Cabarrus County to have participants in the summer program

Total estimated number of Program Participants: 110

Total Annual Program Budget: \$75,000.00

FTE History:

Job Title	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual
Program Manager	.61	.40	.00	.00	.06	.00	0.00	0.00	0.00
Program Coordinator II	1.00	1.00	1.00	1.00	.65	.00	0.00	0.00	0.00
Program Coordinator I	2.00	1.00	.00	.00	.00	1.00	1.00	1.00	1.00
Program Coordinator I – <i>Parent Coordinator</i>	.50	.50	.00	.00	.00	.00	0.00	0.00	0.00
Program Specialist	1.00	1.00	.00	.00	.00	.00	0.00	0.00	0.00
Health Educ Asst / Intern	-	-	-	.33	.67	0.25	.25	.25	.25

Job Title	2019 Actual	2020 Actual	2021 Actual	2022 Actual
Program Manager	0.00	0.00	0.00	0.00
Program Coordinator II	0.00	0.00	0.00	0.00
Program Coordinator I	1.00	1.00	1.00	1.00
Program Coordinator I – <i>Parent Coordinator</i>	0.00	0.00	0.00	0.00
Program Specialist	0.00	0.00	0.00	
Health Educ Asst / Intern	.25	.25	.25	

Program Objectives:

- Objective 1: Increase in knowledge that supports the prevention of pregnancy and/or STIs.
- Objective 2: Increase in attitudes and beliefs that support the delay of sexual activity for the prevention of pregnancy and/or STIs.
- Objective 3: Increase in attitudes and beliefs that support the use of condoms for the prevention of pregnancy and/or STIs.

Innovative Approaches

Program Accomplishments:

- Resource CAFE Website and Conference
- Connection with Regional IA Parents/Collaborative Partners
- Continued to increase awareness of health disparities experienced by children, youth and adults with special health care needs or disabilities
- Continued engagement of families with CYSHCN in advocacy and leadership training – including those utilizing birth to 5 services
- Advocacy and leadership training for youth with special health care needs or disabilities in the schools

Total Annual Program Budget:

\$168,950

FTE History:

Job Title	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual
Program Director	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Program Manager	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Program Coordinator II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00

Job Title	2019 Actual	2020 Actual	2021 Actual	
Program Director	0.00	0.00	0.00	
Program Manager	0.00	0.00	0.00	
Program Coordinator II	1.00	1.00	1.00	

Program Objectives:

- Families of children and youth with special health care needs will partner in decision making at all levels, and will be satisfied with the services they receive.
- All children and youth with special health care needs will receive coordinated, ongoing, comprehensive care within a medical home.
- All children will be screened early and continuously for special health care needs.

- Families of children with special health care needs have adequate health insurance and financing to pay for needed services.
- Services for children and youth with special health care needs and their families will be organized in ways that families can use them easily.
- All children and youth with special health care needs will receive the services necessary to make appropriate transitions.

**Adolescent Parenting Program (APP) –
Project MORE (Making Opportunities for Responsible Parenting and Education)**

Program Accomplishments:

- Hired new program coordinator, Sarai Gomez BSW
- Trained in Parents as Teachers
- Continued to strengthen community partnerships through the Community Advisory Council (CAC)
- Building adequate case load
- Establishing strong partnerships with the school health department and community health department. Working with school nurses and pregnancy care managers on referral process

Total estimated number of Program Participants: 15

Total Annual Program Budget: \$100,000

FTE History:

Job Title	2019 Actual	2020 Actual	2021 Actual	2022 Actual	
Program Manager	0.00	0.00	0.00	0.00	
Program Coordinator I	1.00	1.00	1.00	1.00	

Program Objectives:

- Increase the self-sufficiency outcomes for APP participants by:
 - Increasing the delay of a subsequent pregnancy;
 - Increasing graduation from high school with diploma or completion of GED;
- Improve child welfare and school readiness outcomes for the children of APP participants by:
 - Increasing incidence of positive parenting among APP participants to support their child’s cognitive development and mental health;
 - Increasing incidence of child’s physical well-being by establishing the child’s medical home and creating a safe home environment.

STOP School Violence Program

Program Accomplishments:

- Sub-recipient agreements finalized
 - Dr. Turner-Program Evaluator

- Resources for Resilience-Reconnect for Resilience Training vendor
- Nashville STARS-Restorative Practices, Restorative Circles and Conferencing Training vendor
- Completed Educator trainings – Reconnect for Resilience
- Built and fostered partnerships with both Cabarrus County and Kannapolis City Schools
- Worked diligently with DOJ-BJA and partners to complete deliverables even with a significant delay in funding from the feds

Total estimated number of Program Participants: 32 (school personnel)

Total Annual Program Budget: \$281,184

FTE History:

Job Title	2021 Actual	2022 Actual	
Program Manager	0.20	0.00	
Program Coordinator I	1.00	1.00	

Program Objectives:

- By September 30, 2023, 90% of targeted educators from 100% of targeted schools will have been trained in Reconnect for Resilience, as evidenced by training logs.
- By September 30, 2023, 80% of targeted educators from 100% of targeted schools will have been trained in restorative practices (days 1&2), as evidenced by training logs.
- By September 30, 2023, 135 educators (total) from 100% of targeted schools will have been trained in restorative practices (days 3&4), as evidenced by training logs.
- At training post-test, 80% of educators trained in Reconnect for Resilience will have increased their knowledge of practices shown to increase student resiliency, and have indicated an intention to implement those practices.
- By September 30, 2023, 80% of targeted educators trained in restorative practices (days 3&4) training will have implemented restorative conferencing techniques with students.
- By September 30, 2023, rates of middle school bullying, harassment, and victimization will have decreased 20% from baseline, as measured by school data collection instruments.
- By September 30, 2023, the annual number of middle school office referrals for violence will have decreased 20% from baseline, as measured by school data collection instruments.

Public Health Emergency Preparedness Program

PROGRAM DESCRIPTION

Since 2002, the Centers for Disease Control and Prevention (CDC) has provided funding through the Public Health Emergency Preparedness (PHEP) cooperative agreement to help health departments build and strengthen their abilities to effectively respond to a range of public health threats, including infectious diseases, natural disasters, and biological, chemical, nuclear, and radiological events. PHEP is a critical source of funding for state, local, and territorial public health departments. The COVID-19 pandemic confirmed the importance of dedicating resources (staff and supplies) to planning for public health emergencies to ensure Cabarrus Health Alliance (CHA) can efficiently and effectively mitigate risks for Cabarrus residents.

CHA partners with various first responder agencies including emergency management, hospital, pharmacies, EMS, fire, law enforcement, as well as healthcare agencies and community entities like churches, schools, and non-profit organizations to ensure a comprehensive, equitable and timely response. The PHEP Program will continue to strengthen existing partnerships and develop new partnerships to enhance our capability to meet the needs of our residents during a public health emergency.

PROGRAM ACCOMPLISHMENTS- June 2022 to Current (March 2023):

- Completed and submitted the full NACCHO Project Public Health Ready application and evidence for review in August 2022 and submitted additional requested information in November 2022. Successfully achieved the 5-year re-recognition status in January 2023, completing the 18-month process.
- Reviewed the CHA Emergency Operations Plan and annexes, updating plans along the way to incorporate COVID lessons learned. This entailed collaborating with CHA supervisors and subject matter experts, as well as community partners. Worked with volunteer coordinator to ensure all requirements for disaster volunteers were planned for in the agency's volunteer management plan.
- Planned and coordinated 2 ICS 300 trainings and 1 ICS 400 training for public health command staff and other staff in lead response roles.
- Developed and presented CHA's severe weather response plans across the state via the 4 PHP&R region's quarterly meetings (October) and hosted the November Severe Weather Tabletop Exercise (November).
- Actively participated in Epi Task Force (quarterly) and Community Surveillance Task Force (monthly) meetings. Facilitated the Integrated Preparedness Planning Workshop with the Community Surveillance Task Force, embracing the whole community approach and documenting all major exercises and training needs across public health, emergency

management and healthcare, resulting in the development of a multi-year training and exercise schedule for 2023-2027.

- Continued enhancing planning capacity by participating in FEMA, TEEX and CDC trainings and sharing the knowledge with staff for planning purposes.

FTE HISTORY

Job Title	Actual 2022	Budgeted 2022	Actual 2023	Budgeted 2023
Program Manager	1	1	1	1
Program Support Specialist (Nov-May)	0.5	0.5	0	0

PHEP EXPENDITURES:

Cost Category	Actual 2023 (As of March 3, 2023)	Budgeted 2023
Salary & Fringe	\$120,658	\$131,509
Other Operational	\$10,975	\$ 8,556

FY 2023 PROGRAM OBJECTIVES:

- Continue to implement PHEP in accordance with the Agreement Addendum, especially with changing requirements due to ongoing COVID-19 pandemic response efforts.
- Actively participate in county-wide shelter planning task force by collaborating closely with county emergency management, training public health staff, supporting plan revisions and exercise implementation.
- Support county emergency management in various priorities such as mass fatality planning, McGuire facility exercises, community resilience and preparedness education, and inclusion planning for our access and functional needs population.
- Continue providing preparedness subject matter expertise to CHA programs/departments and LHD colleagues across NC.
- Migrate from training site to production site within Everbridge. Train additional users and provide opportunities to practice conducting notifications. Build out subgroups for accurate notifications and efficient data analysis.
- Review CHA’s Emergency Operations Plan and annexes for annual updates.
- Conduct annual IPPW with Epi Task Force and critical response partners, and implement IPP by coordinating staff trainings, planning meetings, and exercises.
- Continue to strengthen community partnerships and explore new innovative partnerships to ensure efficient and organized planning and emergency response. Leverage the momentum gained with convening local leaders and emergency response partners through COVID-19 to enhance planning and recovery efforts.

INFORMATION TECHNOLOGY DEPARTMENT

DEPARTMENT FUNCTION:

Information Technology (IT) is responsible for the automated systems that support all areas of public health. It can be helpful to think of IT services according to their functions below.

(New) Technology Consulting and Implementation

IT staff consult with program managers to assess their needs for technology solutions. A department's needs can be as simple as needing a new device, a process change, or data report. They can be as complex as starting a new line of business, procuring and implementing a software application, or opening a new location. IT project performance measures like "percent of projects on schedule" along with this document and narrative reports like those given to the CHA board and leadership team capture the details of our accomplishments in this area.

Technology Infrastructure

A significant portion of the IT budget and IT time is used to maintain and upgrade existing infrastructure. This includes computers, servers, network infrastructure, hosted applications, etc. When we do this well, no one notices. Their technology just works. The most direct performance measures for this area are those measuring system uptime, the percentage of time that each application or service is up and running.

End User Support / Customer Service

This is what most people think of when they hear IT. CHA staff request help when things don't work or when they want to use technology in a new way. We use a help desk ticketing system to track all requests. Performance measures include number of tickets, percent of tickets within service level agreement (time to respond and resolve the issue), and customer satisfaction.

Risk Mitigation

IT staff create policies & procedures, conduct new employee orientations and training, and provide security services. These functions can make it harder for employees to do their jobs, but they are necessary to ensure we comply with the law and protect patient and customer data.

INFORMATION TECHNOLOGY DEPARTMENT

ORGANIZATIONAL STRUCTURE:



2023 DEPARTMENT ACCOMPLISHMENTS:

Security Enhancements

- Implemented endpoint detection and response (EDR) for all computers and servers, for enhanced, proactive response to security threats.
- Setup extended detection and response (XDR) for monitoring and rapid response to security incidents on CHA networks.
- Upgraded VPN software, adding vulnerability scanning and patching for all computers.
- Implemented multi-factor authentication for all internal administrative functions.
- Rewrote and tested our cyber security incident response plan (and policies).
- Implemented immutable cloud backups protected by multi-factor authentication.

Other Accomplishments

- Connected our electronic health record system to the North Carolina health information exchange, NC HealthConnex.
- Worked with clinical staff and electronic health record vendor to streamline our use of technology in the clinical setting.
- Supported back to school vaccination clinics in multiple community locations.
- Setup additional infrastructure for expansion of Cabarrus Creamery site.
- Provided support for CHAsm Summit – promoting equity-based practices into public, private and non-profit sector work.

INFORMATION TECHNOLOGY DEPARTMENT

- Assisted with technology needs of CHA’s centralized services in order to break-down barriers faced by community members and link people to CHA and community services.
- Upgraded portable dental clinic computers, including improvements to the x-ray scanning process.
- Provided project management and consulting for the human resource information system implementation.

INFORMATION TECHNOLOGY: EXPENDITURES BY CHARACTER

COST CATEGORY	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL	2023 BUDGET	2024 BUDGET	2024 % CHANGE
Salary & Fringe	\$553,120	\$596,994	\$637,732	\$701,346	\$802,418	14%
Operational Expense	\$307,599	\$354,090	\$478,517	\$516,350	\$410,100	-21%
Capital Outlay	\$292,705	\$-	\$42,724	\$75,000	\$-	-100%
Department Total	\$1,153,424	\$951,084	\$1,158,973	\$1,292,696	\$1,212,518	-6%

2023 BUDGET NARRATIVE AND OBJECTIVES:

In fiscal year 2023, we used grant funding to upgrade our security posture. These funds are included in the 2023 column above. We replaced outdated software and services with ones that are more effective and more costly. While we saved \$16,000 in annual expenses for software and services we no longer use, the net to CHA is \$28,000 in additional annual expenses. Those expenses are reflected in the proposed 2024 IT budget.

In fiscal year 2023, we used grant funding to pay for an additional IT staff position. This funding is not reflected in the 2023 budget above, but it is reflected in the proposed 2024 budget. The ratio of IT staff to end users is at its lowest level since we began tracking this measure in 2010. The number one priority for the 2024 budget is to keep this critically low staffing level from declining further.

At the request of the CHA leadership team, we have extended the replacement cycle for staff computers, an annual cost savings of approximately \$30,000.

INFORMATION TECHNOLOGY DEPARTMENT

Objectives:

- Assess CHA's security posture and mitigate the risk to the agency
- Support agency priority projects with IT resources
- Deploy integration technologies as needed to support centralized customer experience across CHA programs
- Engage in quality improvement within IT and support the QI work of other departments
- Contribute to CHA's Public Health 3.0 work, particularly in the areas of accreditation and access to data

TECHNOLOGY PROJECTS AND DATA SYSTEMS IN DEPARTMENTAL BUDGETS:

Increasingly, CHA departments are funding data and information technology projects within their departmental budgets. The level of IT support needed for these projects varies widely, from IT led implementations to minimal support. They are included here as part of our regular assessment of technology and information systems.

Human Resources

In fiscal year 2023, CHA purchased a single human resource information system from ADP to handle all HR and payroll functions. The system integrates with their new learning management platform called Absorb. We plan to complete both implementations in fiscal year 2024.

Dental Health

The Dental Health department uses the dental electronic health record, Dentrix. They automated and enhanced several processes in 2023, most notably a patient engagement system which includes two-way text messaging for appointment reminders.

Performance Management

The performance management department including the epidemiology team uses a variety of systems to analyze and share population health data as well as CHA program data. These include Clear Impact scorecards to share population health indicator data and program performance data with the public and our partners; ArcGIS to create maps that help us understand health issues geospatially; and Tableau dashboards to help share information in a way that's easily understandable.

INFORMATION TECHNOLOGY DEPARTMENT

Environmental Health

The Environmental Health department uses three primary information systems, Digital Health Department for restaurant inspections, Accela and ArcGIS for onsite wastewater services.

In 2022, the department began using Accela for all onsite wastewater documentation, including permitting. They also scanned all historical (paper) permits. We are working on a solution to make those scanned permits available to the public.

The department is investigating alternative information systems for restaurant and other permitted facility inspections.

School Health

The school health team uses SNAP Health electronic health record to capture school nursing information. The department has rolled-out system features over time and plans to utilize all SNAP functionality by the end of fiscal year 2024.

Behavioral Health

The Behavioral Health Program began using the Patagonia Health electronic health record in fiscal year 2023. They plan to make improvements in the practice management area, with a focus on billing.

Community Health

Community Health uses the Apricot system to document the work done by community health workers and the lifestyle medicine team.

ENVIRONMENTAL HEALTH FEE SCHEDULE

Application for Soil Evaluation (first acre)			300.00	Pay online through Accela	
Additional Acre – when applicable			60.00	Pay online through Accela	
Repair Permit			100.00	Pay online through Accela	
Engineered Option Permit Review			30% of CA equivalent	Pay online through Accela	
Improvement Permit			125.00	Pay online through Accela	
Construction Authorization (CA) - new system “Septic Tank Permit”	Gallons Per Day	Equivalent # of Bedrooms		Pay online through Accela	
	≤ 360	2 – 3 Bedrooms	300.00		
	≤ 600	4 – 5 Bedrooms	450.00		
	≥ 601	≥ 6 Bedrooms	550.00		
Any system with a pump has an additional fee			125.00		
Construction Authorization (CA) for an addition or relocation of any part of the septic system - not a repair			175.00	Pay online through Accela	
Repeat layout/Redesign of system			100.00	Pay online through Accela	
Septic Inspection - Existing System Report			75.00	Pay online through Accela	
Drinking Water Well Permit			425.00	Pay online through Accela	
Drinking Water Well abandonment or Well repair permit			100.00	Pay online through Accela	
Existing Well Head Inspection			60.00	Pay online through Accela	
Private Well Water Sampling		Initial Sample	Repeat Sample	Pay online through Accela	
	Well Full Panel – includes bacteriological, inorganic and nitrates		150.00		N/A
	Bacterial		70.00		25.00
	Inorganic Chemical		130.00		N/A
	Petroleum		100.00		75.00
	Pesticide		100.00		75.00
	Volatile Organic		100.00		75.00
	Nitrate (anion)		55.00		35.00
	Sulfate Reducing		55.00		35.00
	Fluoride		55.00		35.00
Plan Review for Pool Construction			350.00	Pay at Environmental Health	
Seasonal Swimming Pool Permit			250.00		
Annual Swimming Pool Permit			300.00		
Spa Permit			100.00		
Wading Pool Permit			60.00		
Pool night light check/Permitting return visit			50.00	Pay at Environmental Health	
Tattoo Artist Initial Permit			300.00	Pay at Environmental Health	
Renewal of existing permit			250.00		
Guest/event permit			75.00		
Food Service Plan Review			250.00	Pay at Environmental Health/	
Food Service Plan Review of Mobile Food Unit/Pushcart Shared Use Kitchen Application Remodel/ additions to existing facilities			150.00	Pay at Environmental Health	
Temporary Food Event or Limited Food Service Permit			75.00	Pay at Environmental Health	

Fee Schedule Data Export

*Insurance Type Master Fee Schedule

*Location LiVe Well Counseling

#*Year 2022

*Start Date 1/1/2022

*End Date 12/31/2022

NOTE: 01: CPT charge entries are read from the 11th Row onwards(excluding header). The reading terminates at a record having empty CPTCode. By default 50 records are provided. You can add or delete rows.

02: Only the first tab of a multi-tabbed template will be imported.

03: (*) For Import Template reference only.Not used during import, (#) indicates year from the end-date

Serial Number	CPTCode	CPTTitle	MOD1	MOD2	MOD3	MOD4	Units	ChargeAmount	AllowedChargeAmount
1	RECOR	Copy of Medical Records up to 10 pages					1	6.5	6.5
2	90846	Family psytx w/o patient; 50 minutes					1	109	109
3	90847	Family psytx with patient; 50 minutes					1	135	135
4	90853	Group psychotherapy					1	45	45
5	G2074	Medication assisted treatment, weekly bundle; not including the drug					1	0	0
6	G2076	Opioid use Disorder; evaluation and treatment					1	0	0
7	90791	Psychiatric diagnostic evaluation					1	132	132
8	90840	Psychotherapy for crisis; each additional 30 minutes					1	45	45
9	90839	Psychotherapy for crisis; first 60 minutes					1	130	130
10	90832	Psychotherapy, 30 minutes with patient					1	55	55
11	90832	Psychotherapy, 30 minutes with patient and/or family member	GT				1	55	55
12	90834	Psychotherapy, 45 minutes with patient					1	70	70
13	90834	Psychotherapy, 45 minutes with patient and/or family member	GT				1	70	70
14	90837	Psychotherapy, 60 minutes with patient					1	105	105
15	90837	Psychotherapy, 60 minutes with patient and/or family member	GT				1	105	105

DENTAL FEE SCHEDULE

Report Date: 4/18/2023

Report Generated By: PHSIMPSON

Page 1 of 15

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
		0.00	0.00	0.00
REFERRED	Referred/Behavior 4	0.00	0.00	0.00
0140		0.00	0.00	0.00
15000	Drifting - Mesial	0.00	0.00	0.00
15001	Drifting - Distal	0.00	0.00	0.00
15002	Impacted - Distal	0.00	0.00	0.00
15003	Impacted - Mesial	0.00	0.00	0.00
15004	Bleeding	0.00	0.00	0.00
15005	Rotated	0.00	0.00	0.00
15006	Periodontal abscess	0.00	0.00	0.00
15007	Calculus	0.00	0.00	0.00
15008	Plaque	0.00	0.00	0.00
15009	Watch Tooth	0.00	0.00	0.00
15010	Primary - Permanent Change	0.00	0.00	0.00
15011	Hypersensitivity	0.00	0.00	0.00
15012	Recession	0.00	0.00	0.00
15015	Excavate Caries	0.00	0.00	0.00
15100	Missing tooth, more than a year	0.00	0.00	0.00
15101	Missing tooth	0.00	0.00	0.00
15102	Prem. loss, pri tooth, > a year	0.00	0.00	0.00
15103	Prem. loss, primary tooth	0.00	0.00	0.00
15104	Deep dentinal/cemental caries	0.00	0.00	0.00
15105	Caries/decay	0.00	0.00	0.00
15106	Watch Surface	0.00	0.00	0.00
15107	Recurring caries/surface restor	0.00	0.00	0.00
15108	Restoration,poor marg.integrity	0.00	0.00	0.00
15109	Fractured restoration	0.00	0.00	0.00
15110	Fractured th, needs restoration	0.00	0.00	0.00
15111	Non-functional tooth	0.00	0.00	0.00
15112	Open contact - Mesial	0.00	0.00	0.00
15113	Open contact - Distal	0.00	0.00	0.00
15114	Unerupted tooth	0.00	0.00	0.00
15115	Periapical abscess	0.00	0.00	0.00
15116	Impacted	0.00	0.00	0.00
15117	Rotated	0.00	0.00	0.00
15118	Soft Tissue Impacted	0.00	0.00	0.00
15201	Dentition Change Flag Template #1	0.00	0.00	0.00
15202	Dentition Change Flag Template #2	0.00	0.00	0.00
15203	Dentition Change Flag Template #3	0.00	0.00	0.00
15204	Dentition Change Flag Template #4	0.00	0.00	0.00
15205	Dentition Change Flag Template #5	0.00	0.00	0.00
15206	Dentition Change Flag Template #6	0.00	0.00	0.00
15207	Dentition Change Flag Template #7	0.00	0.00	0.00
15220	Tooth Treatment Plan Reset	0.00	0.00	0.00
20999	Orthopedic splint (orthotic)	0.00	0.00	0.00
209999	Mandibular kinesiograph record	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
64550	Transcutan. electric. stimulat.	0.00	0.00	0.00
90620	Exam and consultation	0.00	0.00	0.00
95831	Muscle testing	0.00	0.00	0.00
95868	Electromyography	0.00	0.00	0.00
97700	Adjust orthotic/splint	0.00	0.00	0.00
AlgImp	Impression (Alginate)	0.00	0.00	0.00
BEH-4	UNABLE TO EXAM	0.00	0.00	0.00
BH BIRT	BH BIRT	0.00	0.00	0.00
BHScreen	BH Screening	0.00	0.00	0.00
BILL	BILLED THIS DATE	0.00	0.00	0.00
CA/ST	CANCELLED/STAFF	0.00	0.00	0.00
CANC	CANCELLED	0.00	0.00	0.00
Clini	First Visit this Clinic	0.00	0.00	0.00
COL	COLLECTIONS	0.00	0.00	0.00
ContRCT	Continue RCT	0.00	0.00	0.00
Copay	\$40 Copay	20.00	0.00	0.00
COPY	Medical Records Copy	10.00	0.00	0.00
CP-NO	Caries Prevalence - NO	0.00	0.00	0.00
CP-YES	Caries Prevalence - YES	0.00	0.00	0.00
D001	Perio Risk Assessment - Low	0.00	0.00	0.00
D002	Perio Risk Assessment - Moderate	0.00	0.00	0.00
D003	Perio Risk Assessment - High	0.00	0.00	0.00
D0120	Periodic oral evaluation	54.00	0.00	0.00
D0140	Limited oral evaluation	79.00	0.00	0.00
D0145	Exam child <3 yrs	73.00	0.00	0.00
D0150	Comprehensive Oral Evaluation	91.00	0.00	0.00
D0160	Detailed & extensive oral exam	170.00	0.00	0.00
D0170	Re-exam limited, prob. focused	75.00	0.00	0.00
D0180	Comprehensive perio evaluation	0.00	0.00	0.00
D0190	Screening	0.00	0.00	0.00
D0210	Intraoral-complete series (bw)	138.00	0.00	0.00
D0220	Intraoral periapical 1st film	31.00	0.00	0.00
D0230	Intraoral-periapical-each add'l	27.00	0.00	0.00
D0240	Intraoral-occlusal film	41.00	0.00	0.00
D0250	Extraoral-first film	64.00	0.00	0.00
D0260	Extraoral-each additional film	46.00	0.00	0.00
D0270	Bitewing-single film	31.00	0.00	0.00
D0272	Bitewings-two films	48.00	0.00	0.00
D0273	Bitewings 3 films	57.00	0.00	0.00
D0274	Bitewings-four films	68.00	0.00	0.00
D0277	Vertical bitewings-7 to 8 films	0.00	0.00	0.00
D0290	Skull &facial bone survey film	140.00	0.00	0.00
D0310	Sialography	382.00	0.00	0.00
D0320	TMJ arthrogram, incl injection	715.00	0.00	0.00
D0321	Other TMJ films, by report	0.00	0.00	0.00
D0322	Tomographic survey	0.00	0.00	0.00
D0330	Panoramic film	118.00	0.00	0.00
D0340	Cephalometric film	122.00	0.00	0.00
D0350	Photographic Image Intra/Extra Orally	0.00	0.00	0.00
D0360	Cone beam ct-craniofacial data	0.00	0.00	0.00
D0362	Cone beam-2D multi img reconst	0.00	0.00	0.00
D0363	Cone beam-3D multi img reconst	0.00	0.00	0.00
D0412	Blood Glucose Level Test	0.00	0.00	0.00
D0415	Collection of microorg culture	0.00	0.00	0.00
D0416	Viral Culture	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D0417	Collection of saliva sample	0.00	0.00	0.00
D0418	Analysis of saliva sample	0.00	0.00	0.00
D0421	Genetic test-suscept oral dis	0.00	0.00	0.00
D0425	Caries susceptibility tests	0.00	0.00	0.00
D0431	Adjunc pre-diag test-detect muc	0.00	0.00	0.00
D0460	Pulp vitality tests	59.00	0.00	0.00
D0470	Diagnostic casts	119.00	0.00	0.00
D0471	Diagnostic photographs	0.00	0.00	0.00
D0472	Accession of tiss, gr exam/rpt	0.00	0.00	0.00
D0473	Acc of tissue, gr mic exam/rpt	0.00	0.00	0.00
D0474	Acc of tiss-gr mic ex surg mar	0.00	0.00	0.00
D0475	Decalcification Procedure	0.00	0.00	0.00
D0476	Special stains for microorg	0.00	0.00	0.00
D0477	Special stains-not for microorg	0.00	0.00	0.00
D0478	Immunohistochemical stains	0.00	0.00	0.00
D0479	Tissue in-situ hybrid-inclu int	0.00	0.00	0.00
D0480	Process/interpret exf cyt smear	0.00	0.00	0.00
D0481	Electron microscopy-diagnostic	0.00	0.00	0.00
D0482	Direct immunofluorescence	0.00	0.00	0.00
D0483	Indirect immunofluorescence	0.00	0.00	0.00
D0484	Consult on slides prp elsewhere	0.00	0.00	0.00
D0485	Consult inc prep/slides biop mt	0.00	0.00	0.00
D0486	Examination of Cytologic Sample	0.00	0.00	0.00
D0501	Histopathologic examinations	55.00	0.00	0.00
D0502	Other oral path procedure, B/R	0.00	0.00	0.00
D0601	Caries Risk Assessment - Low	0.00	0.00	0.00
D0602	Caries Risk Assessment - Moderate	0.00	0.00	0.00
D0603	Caries Risk Assessment - High	0.00	0.00	0.00
D0999	Teledentistry - telephone/audio only	153.00	0.00	0.00
D1110	Prophylaxis-Adult	94.00	0.00	0.00
D1120	Prophylaxis-child	73.00	0.00	0.00
D1201	Prophylaxis w/ fluoride-child	69.00	0.00	0.00
D1203	Fluoride - Child	36.00	0.00	0.00
D1204	Fluoride - Adult	38.00	0.00	0.00
D1205	Prophylaxis with fluoride-adult	69.00	0.00	0.00
D1206	Fluoride Varnish Application	44.00	0.00	0.00
D1310	Nutritional Counseling	0.00	0.00	0.00
D1320	Tobacco counseling	0.00	0.00	0.00
D1330	Oral hygiene instruction	0.00	0.00	0.00
D1351	Sealant-per tooth	61.00	0.00	0.00
D1352	Preventive Restoration, Perm Th	0.00	0.00	0.00
D1354	Interim Caries Arresting Medicament	81.00	0.00	0.00
D1355	Caries Prevent Med App Per Tooth	81.00	0.00	0.00
D1510	Space maint-fixed-unilateral	320.00	0.00	0.00
D1515	Space maint-fixed-bilateral	428.00	0.00	0.00
D1516	Space maint-fixed-bilateral, maxillary	428.00	0.00	0.00
D1517	Space maint-fixed-bilateral- mandibular	428.00	0.00	0.00
D1520	Space maint-remov-unilateral	390.00	0.00	0.00
D1525	Space maint-remov-bilateral	485.00	0.00	0.00
D1550	Recementation of space maint	88.00	0.00	0.00
D1555	Removal fixed spacemaintainer	87.00	0.00	0.00
D1556	Removal of unilateral space maintainer	87.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D1557	Removal of bilateral space maintainer	87.00	0.00	0.00
D2110	Amalgam-1 surface, primary	61.00	0.00	0.00
D2120	Amalgam-2 surface, primary	91.00	0.00	0.00
D2130	Amalgam-3 surface, primary	111.00	0.00	0.00
D2131	Amalgam-4+ surface, primary	123.00	0.00	0.00
D2140	Amalgam-1 surf. prim/perm	151.00	0.00	0.00
D2150	Amalgam-2 surf. prim/perm	191.00	0.00	0.00
D2160	Amalgam-3 surf. prim/perm	233.00	0.00	0.00
D2161	Amalgam-4+ surf. prim/perm	278.00	0.00	0.00
D2210	Silicate cement-per restorat.	36.00	0.00	0.00
D2330	Resin-one surface, anterior	178.00	0.00	0.00
D2331	Resin,two surf. ant.	214.00	0.00	0.00
D2332	Resin-three surfaces, anterior	260.00	0.00	0.00
D2335	Resin-4+ w/incis angle-anterior	320.00	0.00	0.00
D2336	Compos resin crwn-anterior-prim	175.00	0.00	0.00
D2380	Resin-1 surface, poster-primary	92.00	0.00	0.00
D2381	Resin-2 surface, poster-primary	110.00	0.00	0.00
D2382	Resin->2 surface, post-primary	135.00	0.00	0.00
D2385	Resin-1 surface, post-permanent	110.00	0.00	0.00
D2386	Resin-2 surface, post-permanent	150.00	0.00	0.00
D2387	Resin-3 surface +, post-perm	180.00	0.00	0.00
D2388	Resin -4 surface,post-perm	250.00	0.00	0.00
D2390	Resin base composite crown, ant	468.00	0.00	0.00
D2391	Resin-one, posterior	191.00	0.00	0.00
D2392	Resin - two surface posterior	241.00	0.00	0.00
D2393	Resin -3-surface, posterior	297.00	0.00	0.00
D2394	Resin four+ surfaces, posterior	378.00	0.00	0.00
D2410	Gold foil 1 surface	0.00	0.00	0.00
D2420	Gold foil-two surfaces	0.00	0.00	0.00
D2430	Gold foil-three surfaces	0.00	0.00	0.00
D2510	Inlay-metallic-one surface	0.00	0.00	0.00
D2520	Inlay-metallic-two surfaces	0.00	0.00	0.00
D2530	Inlay-metallic-three + surfaces	0.00	0.00	0.00
D2542	Onlay-metallic-two surfaces	0.00	0.00	0.00
D2543	Onlay-metallic-three surfaces	0.00	0.00	0.00
D2544	Onlay-metallic-four + surfaces	0.00	0.00	0.00
D2610	Inlay-porcel/ceramic-1 surface	0.00	0.00	0.00
D2620	Inlay-porcel/ceramic-2 surface	0.00	0.00	0.00
D2630	Inlay-porcel/ceramic-3+ surface	0.00	0.00	0.00
D2642	Onlay-porcel/ceram-2 surface	0.00	0.00	0.00
D2643	Onlay porcelain ceramic 3 surfa	0.00	0.00	0.00
D2644	Onlay-porcel/ceram-4 + surface	0.00	0.00	0.00
D2650	Inlay-resin based composite-1s	0.00	0.00	0.00
D2651	Inlay-resin based composite-2s	0.00	0.00	0.00
D2652	Inlay-resin based composite-3+s	0.00	0.00	0.00
D2662	Onlay-resin based composite-2s	0.00	0.00	0.00
D2663	Onlay-resin based composite-3s	0.00	0.00	0.00
D2664	Onlay-resin based composite-4+s	0.00	0.00	0.00
D2710	Crown-resin composite(indirect)	0.00	0.00	0.00
D2712	Crown-3/4 resin-based comp-ind	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D2720	Crown-resin w/high noble metal	0.00	0.00	0.00
D2721	Crown-resin w/ most base metal	0.00	0.00	0.00
D2722	Crown resin w/noble metal	0.00	0.00	0.00
D2740	Crown-porcelain/ceramic substr	0.00	0.00	0.00
D2750	Crown-porc fuse high noble mtl	1,165.00	0.00	0.00
D2751	Crown-porc fused to base metal	0.00	0.00	0.00
D2752	Crown-porc fused noble metal	0.00	0.00	0.00
D2780	Crown-3/4 cast high noble metal	0.00	0.00	0.00
D2781	Crown-3/4 cast most base metal	0.00	0.00	0.00
D2782	Crown-3/4 cast noble metal	0.00	0.00	0.00
D2783	Crown-3/4 porcelain/ceramic	0.00	0.00	0.00
D2790	Crown-full cast high noble mtl	1,212.00	0.00	0.00
D2791	Crown-full cast base metal	0.00	0.00	0.00
D2792	Crown-full cast noble metal	0.00	0.00	0.00
D2794	Crown-titanium	0.00	0.00	0.00
D2799	Provisional crown	0.00	0.00	0.00
D2810	Crown-3/4 cast metallic	0.00	0.00	0.00
D2910	Recement inlay/onlay/partial	122.00	0.00	0.00
D2915	Recemnt cast or prefab pst/cor	120.00	0.00	0.00
D2920	Recement crown	119.00	0.00	0.00
D2930	Prefab stain steel crn-primary	274.00	0.00	0.00
D2931	Prefab stain steel crown-perm	325.00	0.00	0.00
D2932	Prefabricated resin crown	358.00	0.00	0.00
D2933	Prefab stl crown w/resin window	368.00	0.00	0.00
D2934	Esthetic coated SSC	372.00	0.00	0.00
D2940	Protective Restoration	134.00	0.00	0.00
D2950	Crown buildup, includ any pins	275.00	0.00	0.00
D2951	Pin retention-/tooth, (+ rest)	85.00	0.00	0.00
D2952	Cast post & core in add to crown	423.00	0.00	0.00
D2953	Each add'l cast post-same tooth	0.00	0.00	0.00
D2954	PreFbPost&Core In Addt to Crown	348.00	0.00	0.00
D2955	Post removal (not in conjunctio	0.00	0.00	0.00
D2957	Each + prefab post-same tooth	0.00	0.00	0.00
D2960	Labial veneer(laminate)-chairsd	0.00	0.00	0.00
D2961	Labial veneer (resin lamin)-lab	0.00	0.00	0.00
D2962	Labial veneer (porceln lam)-lab	0.00	0.00	0.00
D2970	Temporary crown (fractured th)	368.00	0.00	0.00
D2971	Add'l prc-new crn undr exs dent	0.00	0.00	0.00
D2975	Coping	0.00	0.00	0.00
D2980	Crown repair, by report	304.00	0.00	0.00
D2999	Unspecif restorative proced B/R	0.00	0.00	0.00
D3110	Pulp cap-direct, (exclud rest)	88.00	30.00	0.00
D3120	Pulp cap-indirect,(exclud rest)	88.00	0.00	0.00
D3220	Therapeutic pulpotomy(exc rest)	212.00	0.00	0.00
D3221	Pulpal debridemnt-prim/perm th	240.00	0.00	0.00
D3222	Patrial pulpotomy - perm tooth	0.00	0.00	0.00
D3222	Partial pulpototomy apexogen	0.00	0.00	0.00
D3230	Pulpal therapy-anterior,primary	282.00	0.00	0.00
D3240	Pulpal therapy-posterior, prim	312.00	0.00	0.00
D3310	Root canal therapy - anterior	778.00	0.00	0.00
D3320	Root canal therapy - bicuspid	885.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D3330	Root canal therapy - molar	1,065.00	0.00	0.00
D3331	Treatmnt of root canal obstruct	0.00	0.00	0.00
D3332	Incomplnt endo ther-inopbl/unres	0.00	0.00	0.00
D3333	Int root repair of perf defects	0.00	0.00	0.00
D3346	Retreat, prev RCT - anterior	892.00	0.00	0.00
D3347	Retreat, prev RCT - bicuspid	1,014.00	0.00	0.00
D3348	Retreat, prev RCT - molar	1,206.00	0.00	0.00
D3351	Apexification/recalcif, initial	380.00	0.00	0.00
D3352	Apexification/recalcif, interim	277.00	0.00	0.00
D3353	Apexification/recalcif, final	559.00	0.00	0.00
D3354	Pulpal Regeneration	0.00	0.00	0.00
D3410	Apicoectomy/Periradic surg-ant	723.00	0.00	0.00
D3421	Apicoect/Perirad-bicus/1st root	799.00	0.00	0.00
D3425	Apicoect/Perirad-molar/1st root	892.00	0.00	0.00
D3426	Apicoect/Perirad (each + root)	444.00	0.00	0.00
D3430	Retrograde filling-per root	297.00	0.00	0.00
D3450	Root amputation-per root	526.00	0.00	0.00
D3460	Endodontic endosseous implant	0.00	0.00	0.00
D3470	Intentional replant, inc splint	0.00	0.00	0.00
D3910	Surg isolation of th w/rub dam	0.00	0.00	0.00
D3920	Hemisection, no root can ther	484.00	0.00	0.00
D3950	Canal prep/fit of dowel/post	0.00	0.00	0.00
D3960	Bleaching of discolored tooth	350.00	0.00	0.00
D3999	Unspecified endo procedure, B/R	0.00	0.00	0.00
D4210	Gingivectomy-4+ per quadrant	648.00	0.00	0.00
D4211	Gingivectomy-1-3 contig th/quad	346.00	0.00	0.00
D4220	Gingiv curettage,surgical /quad	0.00	0.00	0.00
D4230	Anatomical crwn exp,4+teeth/qu	0.00	0.00	0.00
D4231	Anatomical crwn exp,1-3 th/quad	0.00	0.00	0.00
D4240	Ging flap,root pln, 4+ per quad	769.00	0.00	0.00
D4241	Ging flap rt pln 1-3 cntg th/qu	0.00	0.00	0.00
D4245	Apically positioned flap	0.00	0.00	0.00
D4249	Clinic crown lengthen-hard tiss	799.00	0.00	0.00
D4250	Mucogingival surgery-per quad	0.00	0.00	0.00
D4260	Osseous surgery-4+ per quad	0.00	0.00	0.00
D4261	Osseous surg- 1-3 contg th/quad	0.00	0.00	0.00
D4263	Bone replace graft-1st site/qu	0.00	0.00	0.00
D4264	Bone replace graft-each add/qu	0.00	0.00	0.00
D4265	Bio mat, sft&osseous tiss regen	0.00	0.00	0.00
D4266	Guided tiss regen-resorb-per	0.00	0.00	0.00
D4267	Guided tiss regen-nonresorb-per	0.00	0.00	0.00
D4268	Surg revision proc, per tooth	0.00	0.00	0.00
D4270	Pedicle soft tissue graft proc	0.00	0.00	0.00
D4271	Free soft tissue graft proced	0.00	0.00	0.00
D4273	Subepithelial con tis graft/th	0.00	0.00	0.00
D4274	Distal/proximal wedge procedure	0.00	0.00	0.00
D4275	Soft tissue allograft	0.00	0.00	0.00
D4276	Comb cnct tiss&dbl pedicle grft	0.00	0.00	0.00
D4320	Provisional splinting-intracor	0.00	0.00	0.00
D4321	Provisional splinting-extracor	488.00	0.00	0.00
D4341	Perio scale&root pln-4+per quad	266.00	0.00	0.00
D4342	Perio scale&root pln-1-3th,quad	200.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D4355	Full mouth debridemnt,eval/diag	187.00	0.00	0.00
D4381	Local deliv antimicrb ag-th B/R	0.00	0.00	0.00
D4910	Periodontal maintenance	143.00	0.00	0.00
D4920	Unscheduled dressing change	0.00	0.00	0.00
D4999	Unspecified perio proced, B/R	0.00	0.00	0.00
D5110	Complete denture - maxillary	1,831.00	0.00	0.00
D5120	Complete denture - mandibular	2,054.00	0.00	0.00
D5130	Immediate denture - maxillary	1,932.00	0.00	0.00
D5140	Immediate denture - mandibular	1,953.00	0.00	0.00
D5211	Maxillary Partial Resin Base	1,478.00	0.00	0.00
D5212	Mandibular partial - resin base	1,448.00	0.00	0.00
D5213	Maxil partial-metal Base W/sdls	1,883.00	0.00	0.00
D5214	Mand partial-metal base w/sdls	1,889.00	0.00	0.00
D5225	Maxil partial-flex base incl cl	0.00	0.00	0.00
D5226	Mand partial-flex base incl cl	0.00	0.00	0.00
D5281	Removable unilat part denture	0.00	0.00	0.00
D5410	Adjust complete denture-maxil	95.00	0.00	0.00
D5411	Adjust complete denture-mand	93.00	0.00	0.00
D5421	Adjust partial denture-maxil	93.00	0.00	0.00
D5422	Adjust partial denture-mand	93.00	0.00	0.00
D5510	Repair complete denture base	226.00	0.00	0.00
D5520	Replace teeth-comp dent (ea th)	302.00	0.00	0.00
D5610	Repair resin denture base	220.00	0.00	0.00
D5620	Repair cast framework	302.00	0.00	0.00
D5630	Repair or replace broken clasp	280.00	0.00	0.00
D5640	Replace broken teeth-per tooth	207.00	0.00	0.00
D5650	Add tooth to exist part denture	239.00	0.00	0.00
D5660	Add clasp, exist part denture	275.00	0.00	0.00
D5670	Replace all th&acrylic-maxil	0.00	0.00	0.00
D5671	Replace all th&acrylic-mand	0.00	0.00	0.00
D5710	Rebase complete maxil denture	608.00	0.00	0.00
D5711	Rebase complete mand denture	607.00	0.00	0.00
D5720	Rebase maxil partial denture	585.00	0.00	0.00
D5721	Rebase mand partial denture	586.00	0.00	0.00
D5730	Reline complete maxil-chairside	410.00	0.00	0.00
D5731	Reline complete mand-chairside	390.00	0.00	0.00
D5740	Reline maxil partial-chairside	377.00	0.00	0.00
D5741	Reline mand partial-chairside	381.00	0.00	0.00
D5750	Reline complete maxillary (lab)	483.00	0.00	0.00
D5751	Reline complete mand (lab)	489.00	0.00	0.00
D5760	Reline maxillary partial (lab)	480.00	0.00	0.00
D5761	Reline mandibular partial (lab)	480.00	0.00	0.00
D5810	Interim comp denture (maxil)	0.00	0.00	0.00
D5811	Interim comp denture (mand)	0.00	0.00	0.00
D5820	Interim partial denture (maxil)	754.00	0.00	0.00
D5821	Interim partial denture (mand)	0.00	0.00	0.00
D5850	Tissue condition, maxillary	222.00	0.00	0.00
D5851	Tissue condition, mandibular	215.00	0.00	0.00
D5860	Overdenture-complete, B/R	0.00	0.00	0.00
D5861	Overdenture-partial, by report	0.00	0.00	0.00
D5862	Precision attachment, B/R	0.00	0.00	0.00
D5867	Replcmt prec attachmt-part/full	0.00	0.00	0.00
D5875	Mod of remvble prosth-post surg	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D5876	Add Metal Substructure	0.00	0.00	0.00
D5899	Unspecified remove prosth, B/R	1,091.00	0.00	0.00
D5911	Facial moulage (sectional)	0.00	0.00	0.00
D5912	Facial moulage (complete)	0.00	0.00	0.00
D5913	Nasal prosthesis	0.00	0.00	0.00
D5914	Auricular prosthesis	0.00	0.00	0.00
D5915	Orbital prosthesis	0.00	0.00	0.00
D5916	Ocular prosthesis	0.00	0.00	0.00
D5919	Facial prosthesis	0.00	0.00	0.00
D5922	Nasal septal prosthesis	0.00	0.00	0.00
D5923	Ocular prosthesis, interim	0.00	0.00	0.00
D5924	Cranial prosthesis	0.00	0.00	0.00
D5925	Facial augmentat implant,prosth	0.00	0.00	0.00
D5926	Nasal prosthesis, replacement	0.00	0.00	0.00
D5927	Auricular prosthesis,replacemen	0.00	0.00	0.00
D5928	Orbital prosthesis, replacement	0.00	0.00	0.00
D5929	Facial prosthesis, replacement	0.00	0.00	0.00
D5931	Obturator prosthesis, surgical	0.00	0.00	0.00
D5932	Obturator prosthesis,definitive	0.00	0.00	0.00
D5933	Obturator prosthesis, modificat	0.00	0.00	0.00
D5934	Mandibular resection w/ flange	0.00	0.00	0.00
D5935	Mandibular resection w/o flange	0.00	0.00	0.00
D5936	Obturator prosthesis, interim	0.00	0.00	0.00
D5937	Trismus appliance (not TMD)	0.00	0.00	0.00
D5951	Feeding aid	0.00	0.00	0.00
D5952	Speech aid prosthesis,pediatric	0.00	0.00	0.00
D5953	Speech aid prosthesis, adult	0.00	0.00	0.00
D5954	Palatal augmentation prosthesis	0.00	0.00	0.00
D5955	Palatal lift prosth, definitive	0.00	0.00	0.00
D5958	Palatal lift prosthesis,interim	0.00	0.00	0.00
D5959	Palatal lift prosth, modificat	0.00	0.00	0.00
D5960	Speech aid prosth, modification	0.00	0.00	0.00
D5982	Surgical stent	0.00	0.00	0.00
D5983	Radiation carrier	0.00	0.00	0.00
D5984	Radiation shield	0.00	0.00	0.00
D5985	Radiation cone locator	0.00	0.00	0.00
D5986	Fluoride gel carrier	215.00	0.00	0.00
D5987	Commissure splint	0.00	0.00	0.00
D5988	Surgical splint	0.00	0.00	0.00
D5991	Topical medicament carrier	0.00	0.00	0.00
D5992	Adj Max'facial Prosth, Report	0.00	0.00	0.00
D5993	Maint Max'facial Prosth, Report	0.00	0.00	0.00
D5999	Unspec maxillofacial prosth B/R	0.00	0.00	0.00
D6010	Surg place implant: endosteal	0.00	0.00	0.00
D6012	Plcmnt of intrm impl: endosteal	0.00	0.00	0.00
D6020	Abut place/subst:endost implant	0.00	0.00	0.00
D6040	Surgic place: eposteal implant	0.00	0.00	0.00
D6050	Surg place: transosteal implant	0.00	0.00	0.00
D6053	Imp/abut remov,comp edent arch	0.00	0.00	0.00
D6054	Imp/abut remov,part edent arch	0.00	0.00	0.00
D6055	Dent implant sup connecting bar	0.00	0.00	0.00
D6056	Prefab abutment-incl placement	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D6057	Custom abutment-incl placement	0.00	0.00	0.00
D6058	Abutment supported porc/cer crn	0.00	0.00	0.00
D6059	Abtmt supp porc fused to hi-nob	0.00	0.00	0.00
D6060	Abtmt supp porc fused-base metl	0.00	0.00	0.00
D6061	Abtmt supp porc fused-mtl crown	0.00	0.00	0.00
D6062	Abtmt supp cast mtl crown-hinob	0.00	0.00	0.00
D6063	Abtmt supp cast mtl crown-base	0.00	0.00	0.00
D6064	Abtmt supp cast mtl crown-noble	0.00	0.00	0.00
D6065	Implant supp porc/cer crown	0.00	0.00	0.00
D6066	Implant supp porc fused mtl crn	0.00	0.00	0.00
D6067	Implant supported metal crown	0.00	0.00	0.00
D6068	Abtmt supp ret for porc/cer FPD	0.00	0.00	0.00
D6069	Abut sup ret-porc fsd mtl FPDhn	0.00	0.00	0.00
D6070	Abut sup ret-porc fsd mtl FPDbm	0.00	0.00	0.00
D6071	Abut sup ret-porc fsd mtl FPDno	0.00	0.00	0.00
D6072	Abut sup ret-cast mtl FPD-hinob	0.00	0.00	0.00
D6073	Abut sup ret-cast mtl FPD-base	0.00	0.00	0.00
D6074	Abut sup ret-cast mtl FPD-noble	0.00	0.00	0.00
D6075	Implant supp ret-ceramic FPD	0.00	0.00	0.00
D6076	Implnt supp ret-prc fuse mtlFPD	0.00	0.00	0.00
D6077	Implant supp ret-cast metal FPD	0.00	0.00	0.00
D6078	Implnt/abut supp fxd comp edent	0.00	0.00	0.00
D6079	Implnt/abut supp fxd part edent	0.00	0.00	0.00
D6080	Implant maintenance procedures	0.00	0.00	0.00
D6090	Repair implant sup prosth, B/R	0.00	0.00	0.00
D6091	Rpl atchmt imp/abt sup prosth	0.00	0.00	0.00
D6092	Recement impl/abut sup crown	0.00	0.00	0.00
D6093	Recement impl/abut sup FPD	0.00	0.00	0.00
D6094	Abutment supp crown - titanium	0.00	0.00	0.00
D6095	Repair implant abutment, B/R	0.00	0.00	0.00
D6100	Implant removal, by report	0.00	0.00	0.00
D6190	Radiograph/surg impl index B/R	0.00	0.00	0.00
D6194	Abut sup ret-cast mtl FPD-titan	0.00	0.00	0.00
D6199	Unspecified implant proced, B/R	0.00	0.00	0.00
D6205	Pontic-indirect res based comp	0.00	0.00	0.00
D6210	Pontic-cast high noble metal	0.00	0.00	0.00
D6211	Pontic-cast predominantly base	0.00	0.00	0.00
D6212	Pontic-cast noble metal	0.00	0.00	0.00
D6214	Pontic-titanium	0.00	0.00	0.00
D6240	Pontic-porcelain fused to hnob	0.00	0.00	0.00
D6241	Pontic-porcelain fused to base	0.00	0.00	0.00
D6242	Pontic-porcelain fused to nobl	0.00	0.00	0.00
D6245	Pontic-porcelain/ceramic	0.00	0.00	0.00
D6250	Pontic-resin w/ high noble met	0.00	0.00	0.00
D6251	Pontic-resin w/ predomnt base	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D6252	Pontic-resin with noble metal	0.00	0.00	0.00
D6253	Provisional pontic	0.00	0.00	0.00
D6254	Interim Pontic	0.00	0.00	0.00
D6520	Inlay-metallic-two surfaces	0.00	0.00	0.00
D6530	Inlay-metallic-three+ surfaces	0.00	0.00	0.00
D6543	Onlay-metallic-three surfaces	0.00	0.00	0.00
D6544	Onlay-metallic-four + surfaces	0.00	0.00	0.00
D6545	Retainer-cast for resin bonded	0.00	0.00	0.00
D6548	Ret-porc/cer-resin bnd fxd pros	0.00	0.00	0.00
D6600	Inlay-porcelain/ceramic, 2 surf	0.00	0.00	0.00
D6601	Inlay-porcelain/ceramic, 3+surf	0.00	0.00	0.00
D6602	Inlay-cast high noble met,2surf	0.00	0.00	0.00
D6603	Inlay-cast high nob met, 3+surf	0.00	0.00	0.00
D6604	Inlay-cast predomnt base, 2surf	0.00	0.00	0.00
D6605	Inlay-cast predomnt base,3+surf	0.00	0.00	0.00
D6606	Inlay-cast noble metal, 2 surf	0.00	0.00	0.00
D6607	Inlay-cast noble metal, 3+ surf	0.00	0.00	0.00
D6608	Onlay-porcelain/ceramic, 2 surf	0.00	0.00	0.00
D6609	Onlay-porcelain/ceramic, 3+surf	0.00	0.00	0.00
D6610	Onlay-cast high noble met,2surf	0.00	0.00	0.00
D6611	Onlay-cast high nob met, 3+surf	0.00	0.00	0.00
D6612	Onlay-cast predomnt base, 2surf	0.00	0.00	0.00
D6613	Onlay-cast predomnt base,3+surf	0.00	0.00	0.00
D6614	Onlay-cast noble metal, 2 surf	0.00	0.00	0.00
D6615	Onlay-cast noble metal, 3+ surf	0.00	0.00	0.00
D6624	Inlay-titanium	0.00	0.00	0.00
D6634	Onlay-titanium	0.00	0.00	0.00
D6710	Retainer crn-indir res-bas comp	0.00	0.00	0.00
D6720	Retainer crn-res w/ hi nob met	0.00	0.00	0.00
D6721	Retainer crn-resin w/ base met	0.00	0.00	0.00
D6722	Retainer crn-resin w/ nob met	0.00	0.00	0.00
D6740	Crown-porcelain/ceramic	0.00	0.00	0.00
D6750	Retainer crn-porc fused-hi nob	0.00	0.00	0.00
D6751	Retainer crn-porc fuse-base met	0.00	0.00	0.00
D6752	Retainer crn-porc fused-nob met	0.00	0.00	0.00
D6780	Retainer crn-3/4 cast h nob met	0.00	0.00	0.00
D6781	Crown-3/4 cast most base metal	0.00	0.00	0.00
D6782	Crown-3/4 cast noble metal	0.00	0.00	0.00
D6783	Crown-3/4 porcelain/ceramic	0.00	0.00	0.00
D6790	Retainer crn-full cast hi nob	0.00	0.00	0.00
D6791	Retainer crn-full cast base	0.00	0.00	0.00
D6792	Retainer crn-full cast nob met	0.00	0.00	0.00
D6793	Provisional retainer crown	0.00	0.00	0.00
D6794	Retainer crown-titanium	0.00	0.00	0.00
D6795	Interim Retainer Crown	0.00	0.00	0.00
D6920	Connector bar	0.00	0.00	0.00
D6930	Recement Fixed Partial Denture	178.00	0.00	0.00
D6940	Stress breaker	0.00	0.00	0.00
D6950	Precision attachment	0.00	0.00	0.00
D6970	Cast post/core, + brdg retainer	0.00	0.00	0.00
D6971	Cast post/part of brdg retainer	0.00	0.00	0.00

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D6972	Prefab post/core+ brdg retainer	0.00	0.00	0.00
D6973	Core buildup for retain,inc pin	0.00	0.00	0.00
D6975	Coping-metal	0.00	0.00	0.00
D6976	Each add'l cast post-same tooth	0.00	0.00	0.00
D6977	Each + prefab post-same tooth	0.00	0.00	0.00
D6980	Fixed partial dent. repair, B/R	0.00	0.00	0.00
D6985	Pediatric part'l denture, fixed	883.00	0.00	0.00
D6999	Unspec fixed prosth proced, B/R	0.00	0.00	0.00
D7110	Extraction-single tooth	90.00	0.00	0.00
D7111	Extraction crnl remnts-decid th	143.00	0.00	0.00
D7120	Extraction-each additional	90.00	0.00	0.00
D7130	Ext- Root removal-exposed root	125.00	0.00	0.00
D7140	Extract,erupted th/exposed rt	186.00	0.00	0.00
D7210	Extraction-surgical/erupt tooth	289.00	0.00	0.00
D7220	Extraction-impacted/soft tis	328.00	0.00	0.00
D7230	Extraction-impacted/part bony	408.00	0.00	0.00
D7240	Extraction-impacted/compl bony	493.00	0.00	0.00
D7241	Remov impact-comp bony w/ comp	570.00	0.00	0.00
D7250	Surgic removl resid tooth root	321.00	0.00	0.00
D7251	Coronectomy-part tooth removal	0.00	0.00	0.00
D7260	Oral antral fistula closure	1,197.00	0.00	0.00
D7261	Prim closure sinus perforation	0.00	0.00	0.00
D7270	Stabilization / Reimplantation	577.00	0.00	0.00
D7272	Tooth transplantation	0.00	0.00	0.00
D7280	Surgical access unreupted tooth	494.00	0.00	0.00
D7281	Expos impact/unerupt-aid erupt	402.00	0.00	0.00
D7282	Mobiliz erupt/malpos th-erupt	0.00	0.00	0.00
D7283	Plcmnt of devc fo facil erup th	0.00	0.00	0.00
D7285	Biopsy of oral tissue-hard	513.00	0.00	0.00
D7286	Biopsy of oral tissue-soft	375.00	0.00	0.00
D7287	Exfoliative cyt sample collectn	0.00	0.00	0.00
D7288	Brush biopsy-transepith sample	0.00	0.00	0.00
D7290	Surgical reposition of teeth	0.00	0.00	0.00
D7291	T/SC Fiberotomy, B/R	0.00	0.00	0.00
D7292	Plcmnt: temp anch scrw rndd plt	0.00	0.00	0.00
D7293	Plcmnt: temp anch w/ surg flap	0.00	0.00	0.00
D7294	Plcmnt: temp anch w/o surg flap	0.00	0.00	0.00
D7295	Bone Harvest for Grafting	0.00	0.00	0.00
D7310	Alveoloplasty w/extract /quad	310.00	0.00	0.00
D7311	Alveoloplasty w/ext 1-3 th/quad	319.00	0.00	0.00
D7320	Alveoloplasty w/o extract /quad	458.00	0.00	0.00
D7321	Alveoloplasty w/o ex 1-3 th/quad	430.00	0.00	0.00
D7340	Vestibuloplasty-ridge ext -2nd	1,281.00	0.00	0.00
D7350	Vestiplasty-ridge ext (inc)	2,333.00	0.00	0.00
D7410	Excision benign lesion<=1.25cm	439.00	0.00	0.00
D7411	Excision benign lesion>1.25 cm	646.00	0.00	0.00
D7412	Excision benign lesion,complic	0.00	0.00	0.00
D7413	Excision malig lesion<=1.25cm	0.00	0.00	0.00
D7414	Excision malig lesion>1.25cm	0.00	0.00	0.00
D7415	Excision malig lesion,complic	0.00	0.00	0.00
D7420	Radical excis-diam > 1.25 cm	875.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D7430	Ex benign tumor-diam <= 1.25cm	600.00	0.00	0.00
D7431	Ex benign tumor-diam > 1.25 cm	975.00	0.00	0.00
D7440	Ex malig tumor-diam <= 1.25 cm	742.00	0.00	0.00
D7441	Ex malig tumor-diam > 1.25 cm	1,367.00	0.00	0.00
D7450	Rem benign odont-diam<=1.25cm	625.00	0.00	0.00
D7451	Rem benign odont-diam>1.25 cm	844.00	0.00	0.00
D7460	Rem benign nonodont-di<=1.25cm	576.00	0.00	0.00
D7461	Rem benign nonodont-diam>1.25cm	940.00	0.00	0.00
D7465	Destruct lesion-phys/chem B/R	0.00	0.00	0.00
D7470	Rem exostosis-maxilla/mandible	0.00	0.00	0.00
D7471	Removal of exostosis-per site	0.00	0.00	0.00
D7472	Removal of torus palatinus	0.00	0.00	0.00
D7473	Removal of torus mandibularis	847.00	0.00	0.00
D7480	Part ostectomy(guttering/sauc)	0.00	0.00	0.00
D7485	Surg reduc, osseous tuberosity	0.00	0.00	0.00
D7490	Rad resectn-maxilla or mandible	7,592.00	0.00	0.00
D7510	Incis&drain abscess-intra soft	256.00	0.00	0.00
D7511	Incis&drain absces-int soft comp	0.00	0.00	0.00
D7520	Incis&drain abscess-extra soft	477.00	0.00	0.00
D7521	Incis&drain absces-ext soft comp	0.00	0.00	0.00
D7530	Remove foreign body from tissue	369.00	0.00	0.00
D7540	Remove foreign body from bone	671.00	0.00	0.00
D7550	Partial ostect/sequestrectomy	1,609.00	0.00	0.00
D7560	Maxill sinusotomy-rem foreign	0.00	0.00	0.00
D7610	Maxilla-open red (teeth immob)	4,580.00	0.00	0.00
D7620	Maxilla-closed red(teeth immob)	3,493.00	0.00	0.00
D7630	Mandible-open red (teeth immob)	4,545.00	0.00	0.00
D7640	Mandible-closed red (th immob)	3,423.00	0.00	0.00
D7650	Malar/zygomat arch-open reduc	3,815.00	0.00	0.00
D7660	Malar/zygo arch-closed reduc	3,163.00	0.00	0.00
D7670	Alveolus-closed reduction	1,780.00	0.00	0.00
D7671	Alveolus-open reduction	0.00	0.00	0.00
D7680	Facial bone-complicated reduct	6,874.00	0.00	0.00
D7710	Maxilla-open reduction	4,469.00	0.00	0.00
D7720	Maxilla-closed reduction	3,427.00	0.00	0.00
D7730	Mandible-open reduction	5,071.00	0.00	0.00
D7740	Mandible-closed reduction	3,565.00	0.00	0.00
D7750	Malar/zygomatic arch-open red	4,218.00	0.00	0.00
D7760	Malar/zygomatic arch-close red	5,909.00	0.00	0.00
D7770	Alveolus-stabilize teeth, open	2,770.00	0.00	0.00
D7771	Alveolus-stabilize teeth,closed	0.00	0.00	0.00
D7780	Facial bones-complicated reduc	8,547.00	0.00	0.00
D7810	Open reduction of dislocation	4,400.00	0.00	0.00
D7820	Closed reduction of dislocate	671.00	0.00	0.00
D7830	Manipulation under anesthesia	1,012.00	0.00	0.00
D7840	Condylectomy	0.00	0.00	0.00
D7850	Surgical dissect:w/ w/o implant	0.00	0.00	0.00
D7852	Disc repair	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D7854	Synovectomy	0.00	0.00	0.00
D7856	Myotomy	0.00	0.00	0.00
D7858	Joint reconstruction	0.00	0.00	0.00
D7860	Arthrotomy	0.00	0.00	0.00
D7865	Arthroplasty	0.00	0.00	0.00
D7870	Arthrocentesis	0.00	0.00	0.00
D7871	Non-arthroscopic lysis & lavage	0.00	0.00	0.00
D7872	Arthroscopy-diag, w/ w/o biopsy	0.00	0.00	0.00
D7873	Arthroscopy-surgical: adhesions	0.00	0.00	0.00
D7874	Arthroscopy-surgical: disc rep	0.00	0.00	0.00
D7875	Arthroscopy-surgic: synovectomy	0.00	0.00	0.00
D7876	Arthroscopy-surgical:discectomy	0.00	0.00	0.00
D7877	Arthroscopy-surgic: debridement	0.00	0.00	0.00
D7880	Occlusal orthotic device	0.00	0.00	0.00
D7899	Unspecified TMD therapy, B/R	0.00	0.00	0.00
D7910	Suture of small wounds to 5cm	310.00	0.00	0.00
D7911	Complicated suture-up to 5 cm	531.00	0.00	0.00
D7912	Complicated suture-over 5 cm	842.00	0.00	0.00
D7920	Skin grafts, by report	2,872.00	0.00	0.00
D7940	Osteoplasty-orthognathic defor	0.00	0.00	0.00
D7941	Osteotomy-mandibular rami	0.00	0.00	0.00
D7942	Osteotomy-ramus, open	0.00	0.00	0.00
D7943	Osteotomy-mand rami w/ graft	0.00	0.00	0.00
D7944	Osteotomy-segment/subap- s/quad	0.00	0.00	0.00
D7945	Osteotomy-body of mandible	0.00	0.00	0.00
D7946	LeFort I (maxilla-total)	0.00	0.00	0.00
D7947	LeFort I (maxilla-segmented)	0.00	0.00	0.00
D7948	LeFort II/III-no bone graft	0.00	0.00	0.00
D7949	LeFort II/III-with bone graft	0.00	0.00	0.00
D7950	Osseous/cartilage graft- mandB/R	0.00	0.00	0.00
D7951	Sinus augmentation w/bone	0.00	0.00	0.00
D7953	Bone repl grft ridge prsv/site	0.00	0.00	0.00
D7955	Rpr maxillofac soft/hard tissue	3,460.00	0.00	0.00
D7960	Frenulectomy-separate procedur	459.00	0.00	0.00
D7963	Frenuloplasty	0.00	0.00	0.00
D7970	Excision, hyperplast tiss-arch	0.00	0.00	0.00
D7971	Excision-pericoronal ging /arch	285.00	0.00	0.00
D7972	Surg reduc, fibrous tuberosity	0.00	0.00	0.00
D7980	Sialolithotomy	850.00	0.00	0.00
D7981	Excision of salivary gland, B/R	625.00	0.00	0.00
D7982	Sialodochoplasty	1,760.00	0.00	0.00
D7983	Closure of salivary fistula	0.00	0.00	0.00
D7990	Emergency tracheotomy	1,628.00	0.00	0.00
D7991	Coronoidectomy	0.00	0.00	0.00
D7995	Synthetic graft-mand/facial,B/R	0.00	0.00	0.00
D7996	Implant- mandib/augmentation,B/R	0.00	0.00	0.00
D7997	Appliance removal-incl archbar	0.00	0.00	0.00
D7998	Plcmnt of devc w/o fracture	0.00	0.00	0.00
D7999	Unspecified oral surg proc, B/R	437.00	0.00	0.00
D8010	Limited ortho trt, primary dent	0.00	0.00	0.00
D8020	Limited ortho trt, transitional	0.00	0.00	0.00
D8030	Limited ortho treat, adolescent	0.00	0.00	0.00
D8040	Limited ortho treat, adult dent	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D8050	Intercep orth trt, primary dent	0.00	0.00	0.00
D8060	Intercep orth trt, transitional	0.00	0.00	0.00
D8070	Comprehensive orth,transitional	0.00	0.00	0.00
D8080	Comprehensive ortho, adolescent	5,293.00	0.00	0.00
D8090	Comprehensive ortho, adult dent	0.00	0.00	0.00
D8210	Removable appliance therapy	0.00	0.00	0.00
D8220	Fixed appliance therapy	0.00	0.00	0.00
D8660	Pre-orthodontic treatment visit	0.00	0.00	0.00
D8670	Periodic ortho visit (contract)	291.00	0.00	0.00
D8680	Orthodontic retention	529.00	0.00	0.00
D8690	Ortho treatment (bill/contract)	0.00	0.00	0.00
D8691	Repair of orthodontic appliance	529.00	0.00	0.00
D8692	Retainer replacemnt-lost/broken	529.00	0.00	0.00
D8693	Rebond/repair of fixed retainer	0.00	0.00	0.00
D8999	Unspec ortho procedure, B/R	470.00	0.00	0.00
D9110	Emerg treatment, palliative	138.00	0.00	0.00
D9120	Fixed partl denture sectioning	250.00	0.00	0.00
D9210	Local anesthesia not op/surg	75.00	0.00	0.00
D9211	Regional block anesthesia	0.00	0.00	0.00
D9212	Trigeminal division blk anesth	0.00	0.00	0.00
D9215	Local anesthesia	66.00	0.00	0.00
D9220	Deep sedat/gen anesth-1st 30m	375.00	0.00	0.00
D9221	Deep sedat/gen anesth-ea+15m	165.00	0.00	0.00
D9230	Analgesia	80.00	0.00	0.00
D9241	Intravn cons sed/analg-1st 30m	399.00	0.00	0.00
D9242	IV conscious sed/analg-ea15m+	0.00	0.00	0.00
D9248	Non IV conscious sedation	0.00	0.00	0.00
D9310	Consult Only	143.00	0.00	0.00
D9410	House/extended care facility	236.00	0.00	0.00
D9420	Hospital Call	310.00	0.00	0.00
D9430	Office visit for observation	0.00	0.00	0.00
D9440	Office visit-after regular hrs	179.00	0.00	0.00
D9450	Case present,detailed/extens tx	0.00	0.00	0.00
D9511	Crown Delivery	0.00	0.00	0.00
D9610	Therapeutic drug injection, B/R	111.00	0.00	0.00
D9612	Therap parenteral drugs, 2+	0.00	0.00	0.00
D9613	Infiltration of sustained release therapeutic	0.00	0.00	0.00
D9630	Other drugs/medicaments, B/R	44.00	0.00	0.00
D9910	Application of desensitize med	65.00	0.00	0.00
D9911	Apply desensitiz' resin, per th	0.00	0.00	0.00
D9920	Behavior management, by report	0.00	0.00	0.00
D9930	Treat complications-postsurgic	0.00	0.00	0.00
D9940	Occlusal guards, by report	609.00	0.00	0.00
D9941	Fabricate athletic mouthguards	0.00	0.00	0.00
D9942	Repair/Reline of occlusal guard	0.00	0.00	0.00
D9950	Occlusal analysis-mounted case	0.00	0.00	0.00
D9951	Occlusal adjustment-limited	0.00	0.00	0.00
D9952	Occlusal adjustment-complete	0.00	0.00	0.00
D9970	Enamel microabrasion	0.00	0.00	0.00
D9971	Odontoplasty 1-2 teeth-rmv enam	0.00	0.00	0.00
D9972	External Bleaching - per arch	0.00	0.00	0.00
D9973	External bleaching-per tooth	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
D9974	Internal bleaching-per tooth	0.00	0.00	0.00
D9992	Dental Case Mgmt-Care Coordination	0.00	0.00	0.00
D9993	Dental Case Mgmt - Motivational Interviewing	0.00	0.00	0.00
D9994	Dental Case Mgmt - Patient Education	0.00	0.00	0.00
D9995	Teledentistry Synchronous Real- time Encounter	102.00	0.00	0.00
D9996	Teledentistry - Asynchronous	102.00	0.00	0.00
D9999	Unspecified adjunct. proced,B/R	0.00	0.00	0.00
DA	DELINQUENT ACCOUNT	0.00	0.00	0.00
Dismissed	DISMISSED FROM PRACTICE	0.00	0.00	0.00
ED PACK	Education Packet	0.00	0.00	0.00
ELIG100	100% SFS ELIGIBILITY	0.00	0.00	0.00
ELIG40	40% SFS ELIGIBILITY	0.00	0.00	0.00
ELIG60	60% SFS ELIGIBILITY	0.00	0.00	0.00
ELIG80	80% SFS ELIGIBILITY	0.00	0.00	0.00
ELIGREQ	ELIGIBILITY REQUESTED	0.00	0.00	0.00
F/U	Follow-Up-RCT	0.00	0.00	0.00
FA	FAILED-Specialist Appt	0.00	0.00	0.00
FA-RCT	FAILED-RCT	0.00	0.00	0.00
FAIL	FAILED APPOINTMENT	0.00	0.00	0.00
First	First Visit to a Dentist	0.00	0.00	0.00
FollowUp	Follow/up (treatment)	0.00	0.00	0.00
HAPPY	Happy Visit	0.00	0.00	0.00
HIPPA	HIPPA FORM	0.00	0.00	0.00
hosp call	Professional hospital call	0.00	0.00	0.00
HS Exam	Head Start Exam	0.00	0.00	0.00
JawRec	Jaw Record of Denture	0.00	0.00	0.00
LATE	LATE	0.00	0.00	0.00
LEFT	LEFT W/O BEING SEEN	0.00	0.00	0.00
Mobil	Mobile Unit	0.00	0.00	0.00
MSAPT	MISSED APPT CONSULT	0.00	0.00	0.00
NOTX	No Treatment	0.00	0.00	0.00
ORTHO	ORTHODONTIST REFERRAL	0.00	0.00	0.00
ORTHO REF	ORTHODONTIST REFERRAL	0.00	0.00	0.00
PENALTY	1-YEAR PENALTY	0.00	0.00	0.00
PolySiloV	Polysiloxane Vinyl Impression	0.00	0.00	0.00
POST-XRAY	POST-OP XRAY	0.00	0.00	0.00
Postop	Postop	0.00	0.00	0.00
Probing	Periodontal Probing and Charting	0.00	0.00	0.00
PURGED04	PURGED 2004	0.00	0.00	0.00
QUIETRM	Quiet Room	0.00	0.00	0.00
R/S	RESCHEDULED	0.00	0.00	0.00
REDO	Redo of Procedure	0.00	0.00	0.00
Ref-CHA	REFERRAL w/in CHA	0.00	0.00	0.00
REFER	Refer to Oral Surgeon	0.00	0.00	0.00
RS	REFER TO SPECIALIST	0.00	0.00	0.00
RS/S	RESCHEDULED BY STAFF	0.00	0.00	0.00
SCREEN	Screening	25.00	0.00	0.00
SDFPostOP	SDF Post OP	0.00	0.00	0.00
SMG - Set	Self Management Goal Set	0.00	0.00	0.00
SMG-Comp	Self Management Goal - Completed	0.00	0.00	0.00
StartRCT	Start RCT	0.00	0.00	0.00
TRANS	Transferred/Other Care	0.00	0.00	0.00
Try In	Try In of Denture	0.00	0.00	0.00
TX-REPEAT	Treatment of Same Tooth	0.00	0.00	0.00

CODE	DESCRIPTION	1 CHA-Fee	LAB EXP	MATERIAL
TXComp	Treatment Complete	0.00	0.00	0.00
TXREJ	TREATMENT REJECTED	0.00	0.00	0.00
U/E	Unable to exam	0.00	0.00	0.00
WAIT	WAIT APPT	0.00	0.00	0.00
WRAP	Protective Stablization Wrap	0.00	0.00	0.00
Y2005	Medicaid Encounter	100.00	0.00	0.00

Clinical Services Fee Schedule March 2023

CPT	Modifier	Outpatient Charges
0001A		65.00
0002A		65.00
0003A		65.00
0004A		65.00
0011A		65.00
0012A		65.00
0013A		65.00
0031A		65.00
0034A		65.00
0041A		65.00
0042A		65.00
0051A		65.00
0052A		65.00
0053A		65.00
0054A		65.00
0064A		65.00
0071A		65.00
0072A		65.00
0073A		65.00
0074A		65.00
0081A		65.00
0082A		65.00
0083A		65.00
0091A		65.00
0094A		65.00
0111A		65.00
0112A		65.00
0113A		65.00
0124A		65.00
0134A		65.00
0144A		65.00
0154A		65.00
0164A		65.00
0173A		65.00
1003F	SE	0.00
1003F	TS	0.00
1003F		0.00
10060		159.00
10080		245.00
10081		308.00
10120		177.00
10121		281.00
10140		216.00
10160		165.00
10180		275.00
11200		141.75

CPT	Modifier	Outpatient Charges
86762	RL	33.00
86762		60.00
86765	NC	0.00
86765	RL	15.00
86765		74.00
86769		45.00
86777	NC	0.00
86777		47.00
86780	NC	0.00
86780		52.00
86787		75.00
86787	NC	0.00
86787	RL	15.00
86794		80.00
86803	NC	0.00
86803	PR	0.00
86803	RL	15.00
86803		67.00
86803	RE	10.00
86850	NC	0.00
86850		27.00
86870		54.00
86870	NC	0.00
86880		22.00
86880	NC	0.00
86900	NC	0.00
86900		8.00
86901		8.00
86901	NC	0.00
87040	NC	0.00
87040		40.00
87045		18.00
87045	NC	0.00
87046	NC	0.00
87046		18.00
87070	NC	0.00
87070		35.00
87075	NC	0.00
87075		49.00
87081	NC	0.00
87081	PR	0.00
87081		32.00
87086		27.00
87086	NC	0.00
87101	NC	0.00
87101		25.00

CPT	Modifier	Outpatient Charges
11201		95.00
11308		161.00
11400		162.00
11401		227.00
11402		239.00
11420		126.00
11424		250.00
11720		46.75
11730		135.00
11732		104.50
11750		322.00
11976		285.00
11981		270.00
11982		270.00
11983		368.00
12002		260.00
12005		378.00
12011		262.00
12013		281.00
12015		406.00
12031		256.00
12032		335.00
12034		406.00
12035		500.00
12041		310.00
12042		390.00
12044		475.00
12045		540.00
12051		350.00
12052		425.00
12053		455.00
12054		465.00
12055		585.00
13160		900.00
16000		112.00
16020		127.00
17000		104.00
17003		25.75
17110	NC	0.00
17110		130.00
17111	NC	0.00
17111		150.00
17250		92.00
20600		92.00
20605		100.00
20610		125.00

CPT	Modifier	Outpatient Charges
87102	NC	0.00
87102		29.00
87110	NC	0.00
87110		37.00
87116	NC	0.00
87116		75.00
87140		27.50
87140	NC	0.00
87150		47.00
87150	NC	0.00
87172	NC	0.00
87172		22.50
87177	NC	0.00
87177		23.50
87184	NC	0.00
87184		24.00
87186		0.00
87205		32.00
87205	NC	0.00
87206	NC	0.00
87206		23.00
87209	NC	0.00
87209		11.00
87210		25.00
87210	PR	0.00
87210	NC	0.00
87220		0.00
87230	NC	0.00
87230		70.00
87252	NC	0.00
87252		83.00
87255		27.00
87265		22.00
87265	NC	0.00
87275		0.00
87324		41.00
87338	NC	0.00
87338		89.00
87340	NC	0.00
87340	PR	0.00
87340		36.00
87350		40.00
87350	NC	0.00
87389	PR	0.00
87389	NC	0.00
87389		57.00

CPT	Modifier	Outpatient Charges
24200		242.00
24640		279.00
30300		74.00
36406		65.00
36410		45.00
36415	NC	0.00
36415	PR	0.00
36415		20.00
36416		19.00
36416	NC	0.00
49000		1,400.00
51701		115.00
51702		145.00
54150		300.00
54160		375.00
56405		250.00
56420		250.00
56441		172.00
56501		185.00
56515		296.00
56605		156.00
56820		168.00
56821		212.00
57022		325.00
57061		195.00
57065		330.00
57170		138.00
57420		181.00
57421		222.00
57452		180.00
57454		170.00
57455		180.00
57456		170.00
57460		340.00
57461		380.00
57500		261.00
57505		160.00
57511		185.00
57520		399.00
57700		700.00
57720		350.00
58100		208.00
58110		80.00
58120		550.00
58146		2,220.00
58150		2,991.00

CPT	Modifier	Outpatient Charges
87400		0.00
87425	NC	0.00
87425		66.50
87427	NC	0.00
87427		25.00
87490	NC	0.00
87490		34.00
87491	NC	0.00
87491	PR	0.00
87491		24.00
87521	NC	0.00
87521		365.00
87522		176.00
87522	NC	0.00
87536		110.00
87556		0.00
87591		24.00
87591	NC	0.00
87591	PR	0.00
87593		0.00
87624		45.00
87635	NC	0.00
87635		100.00
87636		147.00
87661	NC	0.00
87661	PR	0.00
87661		24.00
87798	NC	0.00
87798		145.00
87804		85.00
87804	NC	0.00
87806	PR	0.00
87808	NC	0.00
87808	QW	17.00
87808		17.00
87811	NC	0.00
87880	QW	34.00
87905	NC	0.00
87905	QW	18.00
87905		18.00
88141	NC	0.00
88141		25.00
88142	NC	0.00
88142		50.00
88175		56.00
88305		65.00

CPT	Modifier	Outpatient Charges
58300		195.00
58300	NC	0.00
58301		190.00
58301	NC	0.00
58605		1,031.00
58611		627.00
58661		1,114.00
58670		917.00
58671		957.00
58720		1,600.00
58740		637.00
58805		793.00
58999		0.00
59000		195.00
59025		150.00
59051		130.00
59151		2,062.00
59160		462.00
59300		460.00
59320		615.00
59400		3,350.00
59409		1,860.00
59410		2,198.00
59412		275.00
59414		340.00
59425		825.00
59426		1,510.00
59430		300.00
59510		3,800.00
59514		2,300.00
59515		2,655.00
59525		1,254.00
59612		1,900.00
59614		2,400.00
59620		2,481.00
59622		2,764.00
59812		886.00
59820		886.00
59821		925.00
59841		920.00
59870		1,050.00
59899		300.00
62270		560.00
69200		156.00
69209		30.00
69210		93.00

CPT	Modifier	Outpatient Charges
88307		80.00
88342		118.00
88346	NC	0.00
88346		80.00
89055		23.50
90281		175.00
90371		0.00
90378		0.00
90460		22.00
90461		11.00
90471		22.00
90472		22.00
90473		22.00
90474	EP	22.00
90474		22.00
90581		0.00
90585		0.00
90611	SL	0.00
90619		170.00
90619	SL	0.00
90620	SL	0.00
90620		185.00
90622		0.00
90632		75.00
90632	SL	0.00
90633		42.00
90633	SL	0.00
90634		65.00
90636		114.00
90636	SL	0.00
90647		36.00
90647	SL	0.00
90648		0.00
90649		165.00
90650		165.00
90651		274.86
90651	SL	0.00
90655		22.00
90656		22.00
90657		22.00
90662		66.00
90670		210.00
90670	SL	0.00
90672		30.00
90672	SL	0.00
90675		455.00

CPT	Modifier	Outpatient Charges
76801		200.00
76802		75.00
76805		210.00
76810		120.00
76811		300.00
76813		165.00
76814		100.00
76815		140.00
76816		135.00
76817		160.00
76818		185.00
76819		160.00
76820		130.00
76821		130.00
76830		160.00
76856		160.00
76857		100.00
76872		140.00
76942		200.00
80048	NC	0.00
80048		21.00
80050		0.00
80051	NC	0.00
80051		14.50
80053	NC	0.00
80053	PR	0.00
80053		26.00
80061	NC	0.00
80061		37.00
80069	NC	0.00
80069		22.75
80074	PR	0.00
80074	NC	0.00
80074		48.00
80076	NC	0.00
80076		15.00
80156	NC	0.00
80156		48.00
80164	NC	0.00
80164		37.00
80175		135.00
80177		40.00
80178	NC	0.00
80178		30.00
80184	NC	0.00
80184		44.00

CPT	Modifier	Outpatient Charges
90677		300.00
90680		120.00
90681		120.00
90681	SL	0.00
90685		25.00
90685	SL	0.00
90686	SL	0.00
90686		22.00
90688	SL	0.00
90688		22.00
90690		60.00
90691		120.00
90696		60.00
90696	SL	0.00
90697		170.00
90698		92.00
90698	SL	0.00
90700		35.00
90700	SL	0.00
90702		0.00
90707		95.00
90707	SL	0.00
90707	NC	0.00
90710		245.00
90710	SL	0.00
90713		45.00
90713	SL	0.00
90714		40.00
90714	SL	0.00
90715		45.00
90715	SL	0.00
90716		160.00
90716	SL	0.00
90717		175.00
90723		85.00
90723	SL	0.00
90732		120.00
90732	SL	0.00
90733		132.00
90733	SL	0.00
90734		150.00
90734	SL	0.00
90736		250.00
90739	SL	0.00
90739		110.00
90739	NC	0.00

CPT	Modifier	Outpatient Charges
80185	NC	0.00
80185		57.75
80198	NC	0.00
80198		61.00
80307		100.00
80307	NC	0.00
80500		40.00
81001	RH	0.00
81001		27.00
81002		16.00
81003	PR	0.00
81003	QW	16.00
81015		25.00
81025	PR	0.00
81025	NC	0.00
81025		30.00
81220	NC	0.00
81220		165.00
81329		134.00
81420		349.00
82017	NC	0.00
82017		85.00
82040	NC	0.00
82040		16.00
82043		12.00
82043	NC	0.00
82105		0.00
82140	NC	0.00
82140		28.00
82150	NC	0.00
82150		41.25
82239	NC	0.00
82239		31.00
82247		0.00
82248		0.00
82270		20.00
82274		50.00
82306	NC	0.00
82306		56.00
82310	NC	0.00
82310		20.00
82330	NC	0.00
82330		34.00
82374	NC	0.00
82374		15.00
82379	NC	0.00

CPT	Modifier	Outpatient Charges
90744		36.00
90744	SL	0.00
90746		65.00
90746	NC	0.00
90748		0.00
90749		0.00
90750		182.00
90759	SL	0.00
90785		18.00
90791		132.00
90832	NC	0.00
90832		55.00
90834		70.00
90837		105.00
90839		93.96
90840		45.00
90846		109.00
90847		135.00
90853		45.00
91122		140.00
91300	SL	0.00
91301	SL	0.00
91303	SL	0.00
91304	SL	0.00
91305	SL	0.00
91306	SL	0.00
91307	SL	0.00
91308	SL	0.00
91309	SL	0.00
91311	SL	0.00
91312	SL	0.00
91313	SL	0.00
91314	SL	0.00
91316	SL	0.00
92551	EP	0.00
92551	TJ	30.00
92551		30.00
92552	EP	0.00
92552	TJ	52.00
92552		52.00
92587	EP	0.00
92587	TJ	75.00
92587		75.00
93000		60.00
93005		38.00
94010		70.00

CPT	Modifier	Outpatient Charges
82379		75.00
82435	NC	0.00
82435		11.00
82465	NC	0.00
82465		11.75
82533	NC	0.00
82533		50.00
82565	NC	0.00
82565	PR	0.00
82565		10.00
82570		15.00
82570	NC	0.00
82575		18.00
82575	NC	0.00
82607	NC	0.00
82607		46.00
82627	NC	0.00
82627		42.00
82670	NC	0.00
82670		45.00
82677	NC	0.00
82677		46.00
82728		26.00
82728	NC	0.00
82746		28.00
82746	NC	0.00
82784	NC	0.00
82784		44.00
82785	NC	0.00
82785		42.00
82947	QW	25.00
82947		0.00
82950	QW	39.00
82951		61.50
82952		22.00
82955		81.25
82955	NC	0.00
82977	NC	0.00
82977		14.00
83001	NC	0.00
83001		52.25
83002	NC	0.00
83002		51.00
83010	NC	0.00
83010		43.00
83021		0.00

CPT	Modifier	Outpatient Charges
94060		112.00
94640		37.00
94664		37.00
94760		14.00
95115		20.00
95117		21.00
96110		25.00
96127		12.00
96150		41.00
96151		40.00
96152		45.00
96154		45.00
96156		41.00
96158		45.00
96159		18.00
96160	NC	0.00
96160		26.00
96161	NC	0.00
96161		26.00
96372		26.00
97802		45.00
97803		45.00
97804		40.00
98966	CR	55.00
98967	CR	70.00
98968	CR	100.00
99000	R1	100.00
99000	R2	50.00
99000	R3	35.00
99000	R4	25.00
99000	R9	10.00
99000		25.00
99000	NC	0.00
99024		0.00
99051		34.00
99053		40.00
99058		28.00
99070		22.00
99078		112.75
99082		227.75
99170		200.00
99173	EP	0.00
99173	TJ	28.00
99173		28.00
99188		44.00
99202		145.00

CPT	Modifier	Outpatient Charges
83036	QW	45.00
83498		35.00
83520		75.00
83525	NC	0.00
83525		24.00
83540	NC	0.00
83540		13.00
83550	NC	0.00
83550		17.00
83615	NC	0.00
83615		12.00
83630		0.00
83631	NC	0.00
83631		71.00
83655	NC	0.00
83655		23.00
83690	NC	0.00
83690		13.00
83718	NC	0.00
83718		16.00
83735	NC	0.00
83735		20.00
83919	NC	0.00
83919		75.00
83930	NC	0.00
83930		32.00
83935	NC	0.00
83935		32.00
83970	NC	0.00
83970		85.00
83986	NC	0.00
83986		13.50
84030	NC	0.00
84030		78.00
84075	NC	0.00
84075		12.50
84100	NC	0.00
84100		11.25
84105		10.00
84132	NC	0.00
84132		18.00
84144	NC	0.00
84144		64.00
84146	NC	0.00
84146		65.00
84153	NC	0.00

CPT	Modifier	Outpatient Charges
99202	PR	65.00
99202	OB	0.00
99203	PR	65.00
99203	OB	0.00
99203		200.00
99204		290.00
99204	PR	65.00
99204	OB	0.00
99205	PR	65.00
99205	OB	0.00
99205		375.00
99211	PR	65.00
99211	OB	0.00
99211		55.00
99212	PR	65.00
99212	OB	0.00
99212		85.00
99213		120.00
99213	PR	65.00
99213	OB	0.00
99214	PR	65.00
99214	OB	0.00
99214		185.00
99215		270.00
99215	PR	65.00
99215	OB	0.00
99217		145.00
99218		165.00
99219		225.00
99220		325.00
99221		185.00
99222		255.00
99223		340.00
99231		100.00
99232		140.00
99233		185.00
99234		240.00
99235		320.00
99236		405.00
99238		145.00
99239		195.00
99241		135.00
99242		200.00
99243		225.00
99244		300.00
99245		360.00

CPT	Modifier	Outpatient Charges
84153		45.50
84155	NC	0.00
84155		17.75
84156	NC	0.00
84156		33.00
84295	NC	0.00
84295		13.25
84377	NC	0.00
84377		21.50
84403	NC	0.00
84403		65.00
84436	NC	0.00
84436		20.00
84439	NC	0.00
84439		18.50
84443		31.00
84443	NC	0.00
84450		16.00
84450	NC	0.00
84460	NC	0.00
84460		13.50
84466	NC	0.00
84466		24.00
84478	NC	0.00
84478		19.50
84479	NC	0.00
84479		19.25
84480	NC	0.00
84480		42.00
84481	NC	0.00
84481		32.00
84520	NC	0.00
84520		15.00
84550	NC	0.00
84550		9.00
84681	NC	0.00
84681		43.00
84702	NC	0.00
84702		23.75
85018	QW	17.00
85018	EP	0.00
85025	NC	0.00
85025		16.50
85027	NC	0.00
85027		12.50
85041		8.75

CPT	Modifier	Outpatient Charges
99251		135.00
99252		180.00
99253		225.00
99254		290.00
99255		375.00
99281		110.00
99282		145.00
99283		205.00
99284		330.00
99285		365.00
99291		480.00
99292		210.00
99341		100.00
99342		150.00
99343		185.00
99347		112.00
99348		115.00
99349		170.00
99354		160.00
99355		155.00
99356		120.00
99357		160.00
99358		135.00
99360		185.00
99381		155.00
99382		165.00
99383		185.00
99384		250.00
99385		246.00
99386		295.00
99387		320.00
99391		137.00
99392		145.00
99393		186.00
99394		215.00
99395		210.00
99396		235.00
99397		260.00
99401	PR	0.00
99401		65.00
99401	NC	0.00
99402	PR	0.00
99402		110.00
99403	PR	0.00
99403		150.00
99404	PR	0.00

CPT	Modifier	Outpatient Charges
85045	NC	0.00
85045		8.75
85049	NC	0.00
85049		13.00
85240	NC	0.00
85240		110.00
85245	NC	0.00
85245		110.00
85246	NC	0.00
85246		110.00
85247		180.00
85302	NC	0.00
85302		91.50
85384		24.25
85384	NC	0.00
85520	NC	0.00
85520		156.25
85610	NC	0.00
85610		11.00
85652	NC	0.00
85652		16.50
85730	NC	0.00
85730		21.00
86038	NC	0.00
86038		39.00
86039		25.00
86039	NC	0.00
86140	NC	0.00
86140		27.50
86147	NC	0.00
86147		39.00
86148	NC	0.00
86148		170.00
86162	NC	0.00
86162		49.50
86225	NC	0.00
86225		45.00
86304	NC	0.00
86304		30.00
86308	NC	0.00
86308		17.00
86317	NC	0.00
86317	RL	15.00
86317		65.00
86336		0.00
86376		26.00

CPT	Modifier	Outpatient Charges
99404		200.00
99406		25.00
99407		45.00
99408		60.00
99409		93.00
99412		60.00
99417	NC	0.00
99417		85.00
99441	CR	80.00
99441		80.00
99442	CR	105.00
99442		105.00
99443	CR	165.00
99443		165.00
99460		198.00
99461		165.00
99462		90.00
99463		190.00
99499	AA	40.00
99499		52.00
99501		140.00
99502		168.00
A4217		2.75
A7002		5.00
A7003		4.25
ADHDS		0.00
ADHDT		0.00
ASTHM		0.00
D0145		39.64
D1206		17.48
EDCRE		1.00
G0008		22.00
G0009		22.00
G0010		22.00
G0102		0.00
G0108		28.00
G0109		17.00
G2023		25.00
G9012		29.50
G9919	NC	0.00
G9919		45.17
G9920		0.00
G9921		0.00
IMMUN		0.00
IMREC		5.00
IMRIT		10.00

CPT	Modifier	Outpatient Charges
86382		80.00
86430	NC	0.00
86430		27.50
86431	NC	0.00
86431		12.00
86480		80.00
86480	NC	0.00
86580		30.00
86580	NC	0.00
86592	NC	0.00
86592	PR	0.00
86592		33.00
86593		16.00
86593	NC	0.00
86593	PR	0.00
86611	NC	0.00
86611		95.00
86618		55.00
86644	NC	0.00
86644		54.50
86645	NC	0.00
86645		54.50
86663	NC	0.00
86663		54.50
86665	NC	0.00
86665		56.00
86677	NC	0.00
86677		27.50
86687		39.00
86687	NC	0.00
86688		38.00
86688	NC	0.00
86694	NC	0.00
86694		43.22
86695	NC	0.00
86695		52.00
86696	NC	0.00
86696		48.00
86701	PR	0.00
86701	NC	0.00
86701		50.00
86702		50.00
86702	NC	0.00
86703		0.00
86704	NC	0.00
86704		41.00

CPT	Modifier	Outpatient Charges
J0171		6.00
J0290		14.00
J0561		10.00
J0696	NC	0.00
J0696		10.00
J0715		60.00
J1050	UD	0.01
J1050		22.88
J1200		18.00
J1726		0.00
J1750		45.00
J1815		0.50
J2300		14.50
J2550		12.50
J2790		124.75
J2930		12.50
J3420		11.25
J3490	UD	4.34
J3490		25.00
J7030		14.00
J7040		13.50
J7297	UD	47.00
J7297		710.00
J7298	UD	330.50
J7298		830.00
J7298	NC	0.00
J7300	UD	295.12
J7300		825.00
J7301	UD	529.00
J7301		845.00
J7303		35.00
J7307	UD	410.57
J7307	NC	0.00
J7307		944.00
J7611		5.15
J7613		5.15
MISAP		0.00
PPDRD		20.00
PREGC		22.00
RECOR		6.50
RETCK		25.00
ROARB		0.00
S0280		50.00
S0281		150.00
S4993		3.42
S5001	UD	4.34

CPT	Modifier	Outpatient Charges
86705	NC	0.00
86705		45.00
86706	NC	0.00
86706	PR	0.00
86706		24.00
86707	NC	0.00
86707		42.00
86708	NC	0.00
86708	RL	10.00
86708		71.00
86709	NC	0.00
86709		36.00
86735	NC	0.00
86735		60.00
86756	NC	0.00
86756		45.00
86762	NC	0.00

CPT	Modifier	Outpatient Charges
S5001		4.34
S9442		13.00
S9445		16.50
S9465		50.00
S9470		50.00
STDFA		0.00
STDFM		0.00
STDMA		0.00
STDMM		0.00
T1001		88.00
T1002		27.33
T1002	NC	0.00
T1016		30.00
T1017		29.50
TBTNT		20.00
TNTNC		0.00
WATER		0.00