



The Public Health Authority of Cabarrus County Board
Meeting Agenda
Tuesday, January 18, 2022
5:30 pm

- A. CALL TO ORDER AND INVOCATION James T. Mack, Jr., Chairman
B. ADOPTION OF THE AGENDA Motion Chairman Mack
C. APPROVAL OF THE MINUTES (November 9, 2021) Motion Chairman Mack
D. INSTALLATION OF NEW MEMBERS AND OFFICERS Motion Chairman Mack
E. REPORTS
Financial Summary Report (ending 12/31/21) Sue Yates
CHA Snapshot (as of 12/31/21) Sue Yates
Variance Analysis Year-to-Date Sue Yates
Dental Scorecard Dr. Elly Steel
COVID-19 Update Erin Shoe
Health Director's Report Dr. Bonnie Coyle
F. CONSENT AGENDA Motion Chairperson
Budget Revisions Sue Yates
G. BUSINESS AGENDA
Board Membership Motion Chairperson
H. INFORMAL PUBLIC COMMENTS Chairperson
I. ANNOUNCEMENTS Chairperson
Award Presentation Dr. Bonnie Coyle
J. MOTION TO ENTER INTO CLOSED SESSION
Motion to Enter into Closed Session pursuant to NCGS 143-318.11 (a)(1) to prevent the disclosure of information that is privileged or confidential pursuant to North Carolina Law
J. MOTION TO ADJOURN Motion Chairperson

Next regular meeting date
Tuesday, March 15, 2022 (3rd Tuesday)



Public Health Authority of Cabarrus County  
Board Meeting Minutes  
November 9, 2021

A regular meeting of The Public Health Authority Board was held on Tuesday, November 11, 2021.

All board members attended virtually via Microsoft TEAMS with the exception of Chairman James Mack who attended at CHA. The meeting was live streamed on YouTube.

Members Present: James T. Mack, Jr., Chairman  
Lara Pons, MD, Vice-Chair  
Mark Spitzer  
Steve Morris  
Daryle Adams  
Kimberly Dehler, DDS  
Dan Hagler, MD  
Cecilia Plez

Members Absent:

Staff Present: Dr. Bonnie Coyle, Dr. Steve Cathcart, Erin Shoe, Suzanne Knight, Sue Yates, Betty Foh, Ryan McGhee, Barbara Shepard, Marcus Misenheimer, Medjatu Kuyateh, Tamara Staehler, Rolanda Patrick

#### **CALL TO ORDER**

Chairman Mack called the meeting to order at 5:30 pm, and offered the invocation.

#### **ADOPTION OF THE AGENDA**

Chairman James Mack asked for approval of the agenda. Cecilia Plez made a motion to approve the agenda. Mark Spitzer made a second motion. Motion and approval carried unanimously.

#### **APPROVAL OF THE MINUTES**

Chairman James Mack asked for approval of the meeting minutes from October 12<sup>th</sup> & 19<sup>th</sup> 2021. Stephen Morris made the motion to approve meeting. The motion was seconded Cecilia Plez. Motion and approval carried unanimously.

#### **REPORTS**

**Financial Summary Reports-**, Financial Summary Report, CHA Snapshot, Variance Analysis Year-to-Date Sue Yates presented the CHA Financial Reports.

Financial Summary Report: The monthly financial summary report covers the original budget at the beginning of the year, which is over 24 million at the end of October CHA was at 31.7 million. As revenues and expenses come in at the end of the year we are projected to be 101,000. Mrs. Yates

explained that due to the increase in vaccine boosters and children vaccines the budget will change slightly. There were no questions for the financial summary report.

CHA Snapshot: All program indicators were trending green. Dental is highlighted light green due to the dental community program not being in the schools yet. The plan is to start with kindergarten screening on Monday in Kannapolis city but there has not been any revenue thus far. Clinical services is also light green, while revenues and expenses are still tracking together there is a statewide issue with billing due to our transition to managed care for Medicaid. We are working through it as a health department and with our partners across the state. Dr. Coyle mentioned “while dental and clinic are showing a net negative revenue to expense at this moment it does not include the cost settlement dollars for dental health but there will be some other correction factors and additional funding to offset the negative and will be green at the end of year”.

Variance Analysis Year-to-Date: This report compares where we are at the end of October this year to last year. 85-90% of our programs get reimbursed in the rear. Expenses were more than last year and the budget has grown significantly.

Comprehensive Audit Report: The annual comprehensive audit report was approved by the State Treasurer Office and has been sent it off to the Government Finance Officers Association for feedback. There were no audit findings and we passed. Dr. Pons thanked Sue for all the hard work.

COVID Scorecard: Dr. Coyle informed the Board that CHA has been in a multi-use process in adopting and implementing results-Based Accountability. This will assist in moving towards a more outcome oriented work. Last year each division discussed their strategic plan to become more outcome oriented and also their plans to identify health disparities. Tamara Staehler presented the COVID-19 Department scorecard highlighting weekly changes in case count, case investigations, vaccines and regional covid-19 support team. Future initiatives will be around 5-11 year old vaccine clinics. The department will also focus on testing gaps and develop a plan based on recovery versus response.

Communicable Disease Scorecard: Marcus Misenheimer presented the top 5 STDs in the county discussing using PREP funds to cover cost to address the disparities amongst men with Chlamydia. The report highlighted significant increase in Hepatitis A cases due to intravenous drug use. The Hepatitis A vaccine was offered by adding a nurse in syringe exchange and working with the COVID-19 department in the jail. Dr. Coyle also included the past five year of reportable diseases is included in the packet. Mark Spitzer asked if the most common diseases are higher in the younger population. Dr. Coyle told him yes. He asked to know how much attention is being paid to the older population. Dr. Hagler asked if the five year report can be shown by rates, Dr. Coyle explained that the charts that highlight Chlamydia and Gonorrhea are by rates.

Regional Funding Opportunities: Dr. Coyle stated NC is looking at a regional model for Public Health Funding and CHA will be the lead health department in leading a regional effort for the ARPA COVID-19 Public Health Workforce Grant and Hepatitis C- Bridge Counselor Grant. Mark Spitzer asked about the \$3 million grant was just for CHA or all 11 counties. Dr. Coyle said the grant is across the 11 counties.

Health Director’s Report: Dr. Coyle delivered the Health Director report and commended the support services (IT, Finance and HR).

Dental has started their community mobile health dental program in Kannapolis, and we are back out in the community

Women’s Health Department had a good audit with minor findings

School Health is onboarding a large amount of staff due to surge in cases it has been a very busy month

COVID-19: Numbers have decreased, the department has seen a slight uptick in percent positivity and the team is cautiously watching

Environmental Health: Restaurants are understaffed due to the pandemic which is creating an issue for them in terms of adhering to the requirements.

Healthy Cabarrus: Moving forward with strategic plans

Performance/Quality Improvement and Accreditation:

Report cards are currently be assessed and the BOH committee has met and will review scorecards.

BOH Activities:

Dr. Coyle has stated the BOH informed the BOH that Chairman Mack has turned in his resignation and will stay until January. Dr. Coyle thanked Mr. Mack for his years of service along with Mr. Morris and Mr. Spitzer

### **CONSENT AGENDA**

The **Budget Revisions** were presented by Sue Yates. She noted there were eight revisions this month. These revisions add another \$500,000 to CHA's total budget. Mark Spitzer asked about the Behavioral Health grant from the county. The grant will allow for four licensed clinical social workers to provide counseling for the uninsured for Mental Health services. Dan Hagler made the motion to approve the budget revisions as presented, Mark Spitzer seconded. Passed unanimously.

### **BUSINESS AGENDA**

#### **Cabarrus County ARPA Funding**

Sue Yates presented the Cabarrus County ARPA Funding

Cecilia Plez moved to approve, Mark Spitzer seconded. Passed unanimously.

#### **Finance Policies**

Public Health & Primary Care Services Fee Policy

Sue Yates presented updates to the policy after the Women's Health Audit. No questions. Steve Morris moved to approve, Daryle Adams seconded. Passed unanimously.

Resolution for Electronic Advertisement Formal Bidding, Cecilia Plez moved to approve, Daryle Adams seconded.

### **INFORMAL COMMENTS/SPEAKERS FROM THE FOOR**

Chairman Mack called for comments from the floor. There were none.

### **ANNOUNCEMENTS**

Dr. Coyle reported the Board Membership will change and Asha Rodriguez submitted her Board Application the Committee will like to recommend that Asha Rodriguez replace Chris Bowe.

There were no questions. Chairman Mack asked for a motion to accept the application Cecilia Plez and Mark Spitzer second.

The County Commissioners will receive the application for approval to add Asha Rodriguez onto the Board. Dr. Coyle shared that Mr. Mack's position will need to be replaced since he has submitted his resignation. Cecilia Plez said she will be able to sit on the committee to review applications.

Mr. Mack thanked the Board during his years of service. Steve Morris thanked Mr. Mack for his years of service and volunteered to be on the committee to review replacement activities.

Dr. Coyle reminded the board the Dr. Lara Pons is the current co-chair and can facilitate leading the board if overlap with Mr. Mack's resignation and new board member installation and new officer selection.

Dr. Coyle Shared the next meeting is January 18<sup>th</sup>, 2022 (3<sup>rd</sup> Tuesday of Month). Board meetings in 2022 will be every other month with committee meetings will be in the off months.

Dr. Coyle discussed the December celebration. Erin Shoe gave some insight and Cecilia Plez agrees that this should be good for staff. Dr. Hagler informed everyone that CHA needs to be conservative, he stated he is in favor in doing it but needs to be consistent. Mark Spitzer also agreed that we should do something and we need to recognize the staff. Daryle Adams and Chairman Mack also agreed.

No other announcements.

### **ADJOURN**

There being no further business to come before the Board, Vice Chair Laura Pons made a motion to adjourn the meeting, Mark Spitzer second. The motion was seconded by Celia Plez. Unanimously approved. The meeting was adjourned at 6:44pm.

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James T. Mack, Jr., Chairman  
Public Health Authority Board of Commissioners

ATTEST

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Bonnie Coyle, MD  
Public Health Director

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Minutes Taken by Betty Foh

**PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY**  
**FINANCIAL SUMMARY REPORT**  
**FY 2022**      **6 months ending**      **12/31/2022**

<b>GENERAL FUND</b>									
<b>REVENUES</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>FY 2022</b>	<b>FY 2022</b>	<b>ACTUAL</b>	<b>Y-T-D %</b>	
	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>ORIGINAL BUDGET</b>	<b>BUDGET</b>	<b>12/31/22</b>	<b>COLLECTED</b>	
INTERGOVERNMENTAL REVENUES	\$ 21,490,440	\$ 21,168,562	\$ 19,287,274	\$ 22,120,317	\$ 21,454,795	\$ 28,581,639	\$ 11,097,257	38.83%	
PERMITS & FEES	\$ 246,785	\$ 203,853	\$ 216,482	\$ 285,057	188,117	254,360	\$ 125,765	49.44%	
SALES & SERVICES	\$ 1,491,663	\$ 1,785,752	\$ 1,618,074	\$ 1,708,630	1,458,877	1,686,699	\$ 788,119	46.73%	
INVESTMENT EARNINGS	\$ 95,743	\$ 180,096	\$ 104,186	\$ 4,223	5,000	5,000	\$ 1,654	33.09%	
MISCELLANEOUS	\$ 71,980	\$ 65,673	\$ 47,320	\$ 72,847	33,675	21,201	\$ 31,398	148.10%	
CONTRIBUTIONS & PRIVATE GRANTS	\$ 418,892	\$ 498,089	\$ 577,794	\$ 1,002,571	351,303	793,890	\$ 331,261	41.73%	
FUND BALANCE APPROPRIATED	\$ -	\$ -	\$ -	\$ -	880,206	922,930	\$ -	0.00%	
<b>TOTAL</b>	<b>\$ 23,815,503</b>	<b>\$ 23,902,025</b>	<b>\$ 21,851,130</b>	<b>\$ 25,193,646</b>	<b>\$ 24,371,973</b>	<b>\$ 32,265,719</b>	<b>\$ 12,375,454</b>	<b>38.35%</b>	
<b>EXPENDITURES</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>FY 2022</b>	<b>FY 2022</b>	<b>ACTUAL</b>	<b>Y-T-D %</b>	
	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>6/30/2021</b>	<b>ORIGINAL BUDGET</b>	<b>BUDGET</b>	<b>12/31/22</b>	<b>SPENT</b>	
ENVIRONMENTAL HEALTH	\$ 1,023,662	\$ 940,537	\$ 942,173	\$ 1,124,681	1,196,025	1,274,268	639,162.76	50.16%	
INFORMATION TECHNOLOGY SYSTEMS	\$ 838,463	\$ 958,323	\$ 1,153,424	\$ 951,084	1,030,489	1,073,213	533,303.65	49.69%	
GENERAL ADMINISTRATION	\$ 7,112,525	\$ 6,881,284	\$ 4,055,399	\$ 2,779,340	2,856,567	3,267,215	1,400,534.34	42.87%	
FAMILY CARE COORDINATION	\$ 978,968	\$ 1,040,588	\$ 1,177,374	\$ 1,109,438	1,133,604	1,273,604	532,386.88	41.80%	
SCHOOL HEALTH	\$ 2,825,137	\$ 2,994,421	\$ 3,117,582	\$ 3,965,717	4,266,235	8,832,675	2,870,051.40	32.49%	
COMMUNITY IMPACT	\$ 2,124,811	\$ 2,268,964	\$ 1,948,057	\$ 1,260,913	1,352,507	3,151,291	946,144.96	30.02%	
DENTAL HEALTH	\$ 3,523,777	\$ 3,723,191	\$ 4,020,629	\$ 2,933,844	3,882,175	3,677,175	1,619,357.65	44.04%	
VITAL RECORDS	\$ 62,420	\$ 65,439	\$ 54,625	\$ 57,632	63,913	63,913	33,178.04	51.91%	
COMMUNICABLE DISEASE	\$ 1,081,174	\$ 1,159,678	\$ 2,191,236	\$ 4,657,174	4,277,798	4,893,724	1,870,462.17	38.22%	
CLINICAL SERVICES	\$ 3,373,731	\$ 3,147,325	\$ 3,129,082	\$ 3,220,341	3,516,633	3,962,614	1,831,598.46	46.22%	
BEHAVIORAL HEALTH	\$ -	\$ -	\$ -	\$ -	0	0	2,969.03	#DIV/0!	
WIC	742,540	710,171	767,128	832,770	796,027	796,027	400,103.60	50.26%	
<b>TOTAL</b>	<b>\$ 23,687,208</b>	<b>\$ 23,889,921</b>	<b>\$ 22,556,709</b>	<b>\$ 22,892,933</b>	<b>\$ 24,371,973</b>	<b>\$ 32,265,719</b>	<b>\$ 12,679,253</b>	<b>39.30%</b>	
<b>Y-T-D FUND BALANCE INCREASE (DECREASE)</b>	<b>\$ 128,295</b>	<b>\$ 12,104</b>	<b>\$ (705,580)</b>	<b>\$ 2,300,712</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (303,799)</b>		

**ESTIMATED NET Y-T-D BALANCE 12/31/2021**

**\$ (303,799)**

**\*\*PLUS 6 MOS MEDICAID SETTLEMENT - ( \$1,466,558)**

**\$ 733,279**

**\$ 429,480**

## Cabarrus Health Alliance Snapshot

**December 31,2021      Target Percentage 50%**

	Budget	Actual	YTD Percentage		Comments
<b>Environmental Health</b>					
Revenue	(1,274,268)	(654,761)	51.38%		
Expense	1,274,268	639,163	50.16%		
<b>Information Technology</b>					
Revenue	(1,073,213)	(361,801)	33.71%		Part of IT revenue comes from fund balance if needed at the end of the year and not covered by other revenue streams.
Expense	1,073,213	533,304	49.69%		
<b>General Administration</b>					
Revenue	(2,918,146)	(1,358,274)	46.55%		Expenses are lower than normal due to GA staff working on multiple grants.
Expense	3,267,215	1,400,537	42.87%		
<b>Family Care Coordination</b>					
Revenue	(1,273,604)	(682,289)	53.57%		
Expense	1,273,604	532,387	41.80%		
<b>School Health</b>					
Revenue	(8,832,675)	(2,220,151)	25.14%		School Health received over 4 million dollars in State funds. Revenues are paid one month after expense.
Expense	8,832,675	2,870,051	32.49%		
<b>Community Impact</b>					
Revenue	(3,141,291)	(966,041)	30.75%		New grants have been awarded SDOH & CDC Community Health Workers). Working to get grants staffed and begin programming.
Expense	3,151,291	946,145	30.02%		
<b>Dental Health</b>					
Revenue	(4,172,013)	(1,358,333)	32.56%		Mobile units not fully operational in schools.
Expense	3,677,175	1,619,358	44.04%		
<b>Vital Records</b>					
Revenue	(63,913)	(31,956)	50.00%		
Expense	63,913	33,178	51.91%		
<b>Communicable Disease</b>					
Revenue	(4,893,724)	(2,287,802)	46.75%		Most of revenue is received one month after expense. New funding for CD initiatives has been received.
Expense	4,893,724	1,870,462	38.22%		
<b>Clinical Services</b>					
Revenue	(3,826,845)	(1,587,581)	41.49%		Working through billing issues with Medicaid Managed Care. These are improving slowly.
Expense	3,962,614	1,834,561	46.30%		
<b>WIC</b>					
Revenue	(796,027)	(334,674)	42.04%		Revenue is received one month after expense. WIC is funded by State Agreement Addendums.
Expense	796,027	400,104	50.26%		

**Variance Analysis Year-to-Date**

	YTD					Comments
	VARIANCE ANALYSIS					
	2022		2021	2022		
BUDGET	ACTUAL	ACTUAL	BUD vs ACT	ACTUAL		
<b>Revenue</b>						
Environmental Health	1,274,268	654,761	574,578	51.38%	80,183	
Information Technology Sy	1,073,213	361,801	352,524	33.71%	9,277	
General Administration	2,918,146	1,358,274	1,350,623	46.55%	7,651	
Family Care Coordination	1,273,604	682,289	531,077	53.57%	151,213	
School Health	8,832,675	2,220,151	1,477,594	25.14%	742,557	Large grant received for School Health additional staffing.
Community Impact	3,141,291	966,041	883,751	30.75%	82,290	
Dental Health	4,172,013	1,358,333	1,381,670	32.56%	(23,337)	Mobile Unit not in schools. Cost Study not included.
Vital Records	63,913	31,956	31,140	50.00%	816	
Communicable Disease	4,893,724	2,287,802	2,571,771	46.75%	(283,969)	Revenue is paid a month after expenses.
Clinical Services	3,826,845	1,587,581	1,597,616	41.49%	(10,034)	
WIC	796,027	334,674	421,799	42.04%	(87,124)	Revenue is paid a month after expenses.
<b>Total Revenue</b>	<b>32,265,719</b>	<b>11,843,663</b>	<b>11,174,141</b>	<b>36.71%</b>	<b>669,522</b>	
<b>Expense</b>						
Environmental Health	1,274,268	639,163	429,720	50.16%	209,442	Additional staff.
Information Technology Sy	1,073,213	533,304	492,397	49.69%	40,907	
General Administration	3,267,215	1,400,537	1,422,290	42.87%	(21,753)	
Family Care Coordination	1,273,604	532,387	454,597	41.80%	77,790	
School Health	8,832,675	2,870,051	1,800,367	32.49%	1,069,685	Large grant received for School Health additional staffing.
Community Impact	3,151,291	946,145	579,653	30.02%	366,492	
Dental Health	3,677,175	1,619,358	1,360,747	44.04%	258,611	
Vital Records	63,913	33,178	25,785	51.91%	7,393	
Communicable Disease	4,893,724	1,870,462	1,859,455	38.22%	11,007	
Clinical Services	3,962,614	1,834,561	1,522,030	46.30%	312,530	ARPA funding received for Behavioral Health.
WIC	796,027	400,104	421,611	50.26%	(21,507)	
<b>Total Expense</b>	<b>32,265,719</b>	<b>12,679,249</b>	<b>10,368,652</b>	<b>39.30%</b>	<b>2,310,597</b>	
Discussion						
Our Year to Date Percentage should be around 50% for December 2021.						

# Dental Department Updates

# Dental Scorecard Refresher

## Performance Accountability

- P Dental Concord and Kannapolis Office
- + PM Dental % of Patients with Untreated Tooth Decay at Initial Exam Visit
- + PM Dental % of Patients that Received a Caries Risk Assessment
- + PM Dental % of Patients that Completed a Self-Management Goal
- P Dental Community Dental Program
- + PM Dental Number Kindergartners with screenings
- + PM Dental % Kindergartners with caries
- + PM Dental % Kindergartners with caries who received follow-up

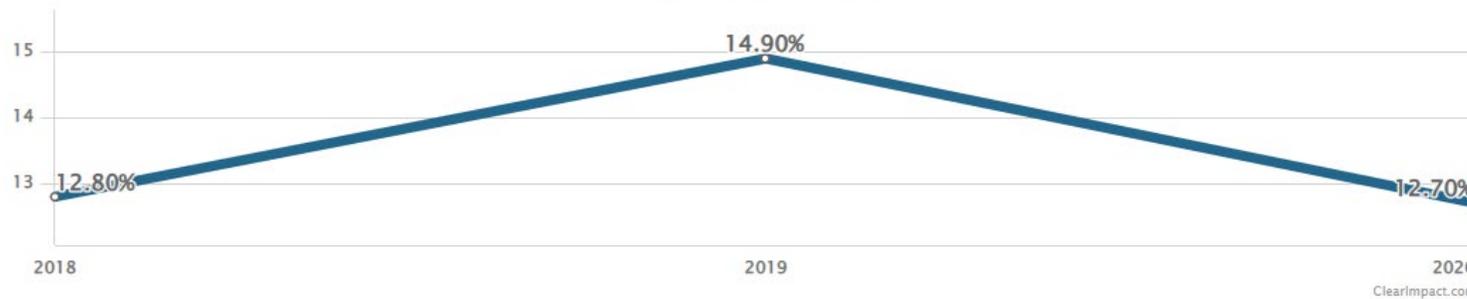
## Population Accountability

- R Oral Health All Cabarrus County Residents have good oral health
- + I Oral Health % of Children in Kindergarten with Untreated Tooth Decay
- + I Oral Health Number Emergency Department Patients with Oral Health Complaint
- + I Oral Health % Children Medicaid receiving preventive dental services
- + I Oral Health % Children Medicaid receiving a sealant on a permanent molar tooth

# Population Accountability

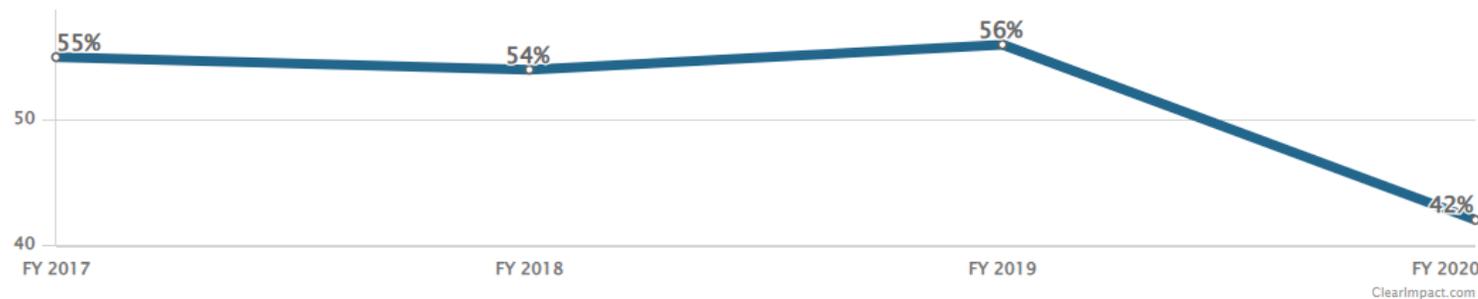
Oral Health % of Children in Kindergarten with Untreated Tooth Decay

Data Source: Kindergarten Screenings



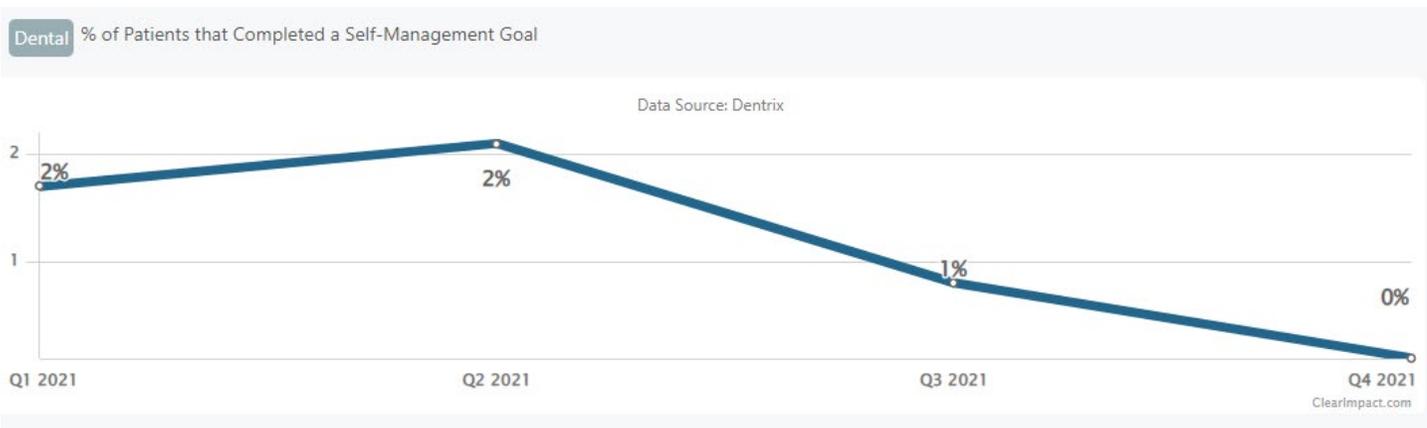
Oral Health % Children Medicaid receiving preventive dental services

Data Source: NCDHHS



- Kindergarten screenings are not complete for this school year
  - Screened 8 schools (KCS) so far
  - 10% higher untreated decay rate
  - Paused due to COVID surge
- Preventive services
  - NCDHHS data (delayed)
  - FY2021 expected to show similar or lower to FY2020

# Performance Accountability



- Untreated Decay Rate
  - Started measuring in Q4 2019
    - Return to Comprehensive Care
    - Provider changes
    - Emphasis on prevention and non-surgical caries management
- Self-Management Goals
  - Started setting SMG in August 2020
  - Started measuring SMG completion in February 2021
  - Why is this number so low?
    - Not motivating patients
    - Not documenting

# Next Steps in Dental



CONTINUE COMMUNITY PROGRAM AS  
POSSIBLE DUE TO COVID AND STAFF  
DIFFICULTIES



DEAGGREGATE DATA TO IDENTIFY  
TURN-THE-CURVE OPPORTUNITIES



QUESTIONS?

# CHA Public Health Director's Report

January 2022

## Human Resources

- NEOGov Learning Management System (LMS) implemented and rolled out to all staff. Staff trainings to be assigned 02/2022
- New competency model implemented. Competency model training for supervisors began 01/11/2022
- Performance appraisals moved to online format (Clear Company); full implementation 02/2022
- New hire orientation reformed to be delivered in a timelier manner
- Updates to job classes and grades (Phase 2 of the salary study) will begin by 01/31/2022. anticipated completion date 03/31/2022.

## Finance

- Hired a new billing employee to help with the increased workload due to billable clinical services
- Finance is working with the behavioral health clinic to establish which EMR system to use to best suit their needs.

## Grants

In the month of December, CHA received three (3) grant awards, totaling \$1,925,000. These grants will fund:

- Lifestyle Medicine with PrEP patients
- Medication-Assisted Treatment for individuals with Opioid Use Disorder
- Re-establish in Cabarrus County the Innovative Approaches grant for Children and Youth with Special Healthcare Needs.

## IT

Since the last board meeting the following projects have been completed:

- Installation and testing of a generator for the Concord data center.
- Upgrade of our accounting, timesheet, and employee self-service system.
- New imaging (PACS) system to support ultrasound services.

- Upgrade of all school nurse computer equipment to facilitate mobility, better documentation, and other places of service (like COVID testing locations).
- Expansion of help desk ticketing system for Facility Services and Employee Wellness requests.
- Two computer security initiatives.

### **Clinical Services**

- Dr. Megan Easterday, Family Physician, joined CHA on December 20<sup>th</sup>. She rotated through the clinics several times as a resident and thought she would return one day! Dr. Easterday will be working in both Women's Health and Pediatric clinics.
- Women's Health now has a fulltime LCSW-A. She is providing integrated behavioral health services for all women
- Due to closures within NC's juvenile justice system, 16 youth from the detention center are now added to the census at Cabarrus Youth Development Center. The CHA nursing staff has handled this change exceedingly well, despite the youth having different restrictions and regulations.

### **Dental**

- Leadership changes have occurred with Dr. Elly Steel being promoted to Dental Director.
- School based mobile program has screened 420 kindergarteners and treated 170 students for comprehensive care
- The mobile program returns to the Cabarrus Youth Development Center for the first time in 22 months in January. Dental will also see the youth added to the Cabarrus Youth Development Center for limited care.

### **Behavioral Health:**

- The BH Department consists of clinicians within our clinical services area and in community-based capacity.
- There are full-time behavioral health specialists in Pediatrics and Women's Health (started 12/13/21)
- Two new LCSWs have been hired for our community-based mental health services. We will begin seeing patients in early February. We are still in the hiring process for 1 additional LCSW
- We have been funded through OJP-COSSAP to expand our MAT program. We will be hiring another LCSW and a PSS to support this work. This project will be in cooperation with Clinical Services through the adult health and women's health clinics.

- The funds received through CPHI will fund additional BH staff to support our services.

### **School Health**

- In December, the School Health team welcomed Crystal Overcash as a new school nurse supervisor and brought four employees (1 LPN and 4 MOAs) on-board who will be working directly with nurses to provide help with COVID-19 testing and other tasks.
- With Cabarrus County Schools' enrollment in the ABC Collaborative Test to Stay research project, a substantial amount of time was spent developing processes and providing assistance to school nurses and their support staff to help with COVID testing and data entry.
- All nurses submitted data required for the Annual NC Immunization Report. The School Health Admin team is reviewing this data and will be submitting it to the state.
- Initial steps were taken towards the soft launch of SNAP, the new EMR School Health will be utilizing. In preparation for training of the entire team of nurses on January 18, 2022, six superusers have begun to create templates and will begin documenting in SNAP when students return to campus in January.
- Barbara Sheppard retired effective December 30, 2021. Tammy Alexander was named the Director of School Health.

### **COVID Response**

Full report is a separate agenda item.

### **Cabarrus Public Health Interest**

In the month of December, CPHI received \$150,000 from the State budget. CPHI is looking to recruit a full-time Fundraiser in January. This position will be paid for by CHA.

### **Healthy Living Programs**

- Healthy Living and Pediatric Clinic staff were trained in the evidence-based Med South Lifestyle Nutrition program offered by UNC Chapel Hill. This program will be integrated into our Lifestyle Medicine initiative.
- Healthy Living was awarded \$30,000 to pilot Lifestyle Medicine for one year in the PrEP clinic. The project will launch once the IRB is approved.
- Healthy Living has partnered with the Bulb Mobile Market to offer health education and cooking demonstrations at their Cabarrus (2) and Mecklenburg (8) locations starting January 2021.

## **Environmental Health**

- We did not receive the community grant for file scanning, and the two quotes received far exceeded current funding so a new strategy will need to be found in order to progress with making all of the septic and well files digital and accessible directly to the public.
- FLI successfully audited another county's FDA Standard Submission

## **Family Care Coordination**

- Community Health Workers have begun to deploy at partner agencies through the county including the Cabarrus County Department of Human Services, the Community Free Clinic, Cooperative Christian Ministry, CHA's Communicable Disease and Women's Health Clinics, and El Puente Hispano.
- The Social Determinants of Health (SDOH) Accelerator Leadership Team will host their kick-off meeting (virtually) on January 13<sup>th</sup>. This leadership team will develop a written plan that improves policies, systems, and the environment impacting chronic disease outcomes for Black and Hispanic residents. Plans will specifically address Built Environment and Community-Clinical Linkages to Care.
- CHA received notification that we were awarded the Innovative Approaches funding for an additional three years through fiscal year 2025. This systems level project supports families of youth with special healthcare needs in Cabarrus County.

## **Healthy Cabarrus**

- Planned site visit to Guilford County youth and adult behavioral health facilities – January 21
- Supported and reviewed Cabarrus County Early Childhood Task Force application for Data Driven Strategic Planning technical assistance grant (awarded)
- Assisted with brainstorming and planning for transition of Children WIN

## **Marketing**

- Concluded 'Kids have a spot too' campaign with Lee Enterprises
- Completed creative for Substance Use prevention campaign. Start date early January
- Purchased new frames for all public facing clinic, dental and WIC spaces

## **Performance/Quality Improvement and Accreditation:**

- New Performance Management Manager began 1/14/2022. Betty Foh resigned to take a position with a private organization.

### **Epidemiology**

- Currently screening for Spring Interns to support creating a Data Management Plan that will accompany the Data Sharing Agreement.
- Working on a Cabarrus County Covid-19 Dashboard which will include a GIS heat map of cases.

### **BOH activities**

- Thank you to the board members who attended the CHA employee holiday lunch celebration on Dec 20. Staff appreciated the support of the board members.

### **General**

- CHA has rented additional space in the Concord area due to marked increase in staff numbers. We are using ARPA and other COVID related funds to cover the rental expenses. Our Social Determinants of Health and Behavioral Health staff will be relocating to the new space by the end of the month.

### **National/State/Local Updates**

- US Supreme Court blocked President Biden's COVID vaccine requirements for businesses but upheld the mandate for health care workers.
- Numerous updates to COVID-related processes (booster doses, quarantine, isolation, etc.) have been issued over the past few weeks.
- CCS BOE issued a two-week mask mandate for the school district on January 10, 2022. KCS remains in a mask mandate environment through the end of this month.

Priority Health Focus Area Goals for CHA FY 22				
Data				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
All scorecards (metrics) highlight disparities (continued) across different demographic groups.	Asma			
Equity				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Complete organizational assessment and gain board approval of action plan.	Keon			
All program areas will have relevant metrics that identify disparities across different demographic groups.	Asma			
Departments will create action steps to address priority disparities.	Bonnie			
Proclamation Steps fully implemented.	Keon			
SDOH				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Develop and implement a CHW Program to serve the agency and community	Megan			
Assure a SDOH screener is in place for all program areas.	Asma			
Identify priority SDOH categories for further action in FY23.	Asma			
CHA and HC fully adopt and advocate for full utilization by partners of the two referral platforms being used in CC.	Marcella			
Healthy Living				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
All program areas will implement new measurable interventions to promote increased physical activity and/or fruit/vegetable consumption across programs and in support of population effect.	Bonnie			
CHA will implement a worksite wellness program with measurable metrics to track year over year.	Alicia			
CHA will complete a business plan to expand the worksite wellness program in partnership with other small/medium size organizations.	Alicia			
The Healthy Living Division will add at least two additional LM programs to existing structure.	Bonnie			
Behavioral Health				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Support County transition to Partners	Marcella			
Creation of a behavioral health facility.	Marcella			
Complete a CHA organizational plan for our ongoing role in behavioral health field.	Sonja			
Organizational Function and Process Goals				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Implement new org structure to promote collaborative work, break down silos and modernize our PH efforts to meet PH3.0 Framework.	Bonnie			
Restructure Leadership Operations and Strategy Teams to support new org structure and leadership development.	Erin			
Financial Communication Plan				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Assure decisions aligned with priority areas.	Sue			
<ul style="list-style-type: none"> <li>Is it best for the organization? Is it best for the community?</li> <li>Does it support/advance the priority areas – SDOH, Equity, LM Create process to align financial decisions with mission/priority areas.</li> </ul>				
Access/Outreach				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Establish baseline for % staff who are in community/client facing positions.	Steve			Report run 10/21 showed 86% public facing 14% internal.
Assess current level of community member and partner engagement across all agency program areas.	Marcella			
Complete a growth plan for more central location and better accessibility in continuum of care in the County.	Suzanne			
<ul style="list-style-type: none"> <li>Location</li> <li>Hours</li> <li>Partnerships</li> </ul>				
Expand volunteer program to include medical reserve corps and to support CHW program efforts.	Rolanda			
Build AHD model with at least two NCRC academic institutions.	Bonnie			
Leadership Development/Training				
Goal	Lead	Goal Status		
		Met	On Schedule	Not Met
Board Engagement will focus on committee structure implementation with documented meetings and action steps.	Bonnie			
Policy committee will recommend local policies for adoption by board and lead advocacy efforts across agency.	Bonnie			
Leadership Development strategies will be formalized and implemented.	Steve			Will be finalized by end of month.



## Cabarrus Health Alliance Board Agenda

Meeting Date: January 18, 2021

Name of Item: Budget Revision Request

Submitted by: Sue K Yates

**Brief Summary:** Budget revisions are being requested due changes in revenues and expenses. These changes are due to either an increase or decrease in a funding source, new source of funding, or realignment of revenues and/or expenses.

**Requested Action: Approval of budget revisions**

1. To budget for the MAT-COSSAP grant received from Department of Justice. - \$253,263
2. To budget for Mecklenburg PrEP funding. - \$270
3. To budget Agreement Addendum funds received for the Public Health Regional Workforce Initiative - \$209,429
4. To budget for funds received from Rowan County for Harm Reduction. - \$5,025
5. To budget for funds received from the Provider Relief Funds Phase 4. - \$211,949
6. To budget for funds received from NC Central University for a Lifestyle Medicine pilot. - \$32,000
7. To reduce budget for Contributions and Donations as the SH Golf Tournament was not held this year. - \$(3,875)
8. To budget Agreement Addendum funds received for the Viral Hepatitis Prevention Grant. - \$36,080
9. To budget for additional Agreement Addendum funds received for the CLC Opioid Grant. - \$10,000
10. To budget for additional Agreement Addendum funds received for BCCCP. - \$425
11. To adjust budget for payor mix in Clinical Services. - \$10,523
12. To budget for the AMCHP award for Innovative Approaches. - \$750
13. To budget for additional COVID billing revenues. - \$68,900
14. To create a new department for our Behavioral Health services. - \$0

**Previous Action/Discussion on Item:** \_\_\_\_ Yes     No

If yes, explain

**Items Reviewed by:**

Bonnie Coyle, MD, Health Director  
Sue K. Yates, Chief Financial Officer

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#1

Date: 1/18/22

Amount: \$ 253,263

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for the MAT-COSSAP grant received from Department of Justice.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265877-6344-374	Department of Justice-COSSAP	\$ -	\$ 253,263	\$ -	\$ 253,263
00295877-9101-374	Salaries & Wages-COSSAP	\$ -	\$ 147,602	\$ -	\$ 147,602
00295877-9201-374	Social Security	\$ -	\$ 9,151	\$ -	\$ 9,151
00295877-9202-374	Medicare-COSSAP	\$ -	\$ 2,140	\$ -	\$ 2,140
00295877-9205-374	Group Hospital Ins-COSSAP	\$ -	\$ 12,405	\$ -	\$ 12,405
00295877-9206-374	HRA-COSSAP	\$ -	\$ 2,640	\$ -	\$ 2,640
00295877-9210-374	Retirement-COSSAP	\$ -	\$ 16,797	\$ -	\$ 16,797
00295877-9211-374	401K Match-COSSAP	\$ -	\$ 2,952	\$ -	\$ 2,952
00295877-9230-374	Workers' Comp-COSSAP	\$ -	\$ 443	\$ -	\$ 443
00295877-9640-374	Insurance & Bonds-COSSAP	\$ -	\$ 1,845	\$ -	\$ 1,845
00295877-9659-374	Unemployment Comp-COSSAP	\$ -	\$ 150	\$ -	\$ 150
00295877-9301-374	Office Supplies-COSSAP	\$ -	\$ 720	\$ -	\$ 720
00295877-9331-374	Minor Office Equip&Furn-COSSAP	\$ -	\$ 4,794	\$ -	\$ 4,794
00295877-9355-374	Other Operation Costs-COSSAP	\$ -	\$ 26,820	\$ -	\$ 26,820
00295877-9420-374	Telecommunications-COSSAP	\$ -	\$ 1,500	\$ -	\$ 1,500
00295877-9611-374	Mileage-COSSAP	\$ -	\$ 280	\$ -	\$ 280
00295877-9356-374A	SpecProgSupp-COSSAP-Indirect	\$ -	\$ 23,024	\$ -	\$ 23,024

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#2

Date: 1/18/22

Amount: \$ 270

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for Mecklenburg PrEP funding.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6448-235	Mecklenburg County	\$ 14,250	\$ 270	\$ -	\$ 14,520
00295865-9447-235	Outsourced Services	\$ -	\$ 270	\$ -	\$ 270

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#3

Date: 1/18/22

Amount: \$ 209,429

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget Agreement Addendum funds received for the Public Health Regional Workforce initiative.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6200-50621	CHA Grant - PH Reg WF	\$ -	\$ 209,429	\$ -	\$ 209,429
00295865-9101-50621	Salaries & Wages-PH Reg WF	\$ -	\$ 151,673	\$ -	\$ 151,673
00295865-9201-50621	Social Security-PH Reg WF	\$ -	\$ 9,404	\$ -	\$ 9,404
00295865-9202-50621	Medicare-PH Reg WF	\$ -	\$ 2,199	\$ -	\$ 2,199
00295865-9205-50621	Group Hospital Ins-PH Reg WF	\$ -	\$ 6,939	\$ -	\$ 6,939
00295865-9206-50621	HRA-PH Reg WF	\$ -	\$ 1,320	\$ -	\$ 1,320
00295865-9210-50621	Retirement-PH Reg WF	\$ -	\$ 17,215	\$ -	\$ 17,215
00295865-9211-50621	401K Match-PH Reg WF	\$ -	\$ 3,033	\$ -	\$ 3,033
00295865-9230-50621	Workers' Comp-PH Reg WF	\$ -	\$ 750	\$ -	\$ 750
00295865-9640-50621	Insurance & Bonds-PH Reg WF	\$ -	\$ 1,896	\$ -	\$ 1,896
00295865-9301-50621	Office Supplies-PH Reg WF	\$ -	\$ 1,250	\$ -	\$ 1,250
00295865-9331-50621	Minor Office Equip & Furn-PH	\$ -	\$ 2,500	\$ -	\$ 2,500
00295865-9355-50621	Other Oper Costs-PH Reg WF	\$ -	\$ 5,000	\$ -	\$ 5,000
00295865-9447-50621	Outsourced Services-PH Reg WF	\$ -	\$ 5,000	\$ -	\$ 5,000
00295865-9611-50621	Mileage-PH Reg WF	\$ -	\$ 1,250	\$ -	\$ 1,250

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#4

Date: 1/18/22

Amount: \$ 5,025

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for funds received from Rowan County for Harm Reduction.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6803-906	Miscellaneous Revenue-SEP	\$ -	\$ 5,025	\$ -	\$ 5,025
00295845-9355-906	Other Operation Costs-SEP	\$ 34,000	\$ 5,025	\$ -	\$ 39,025

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#5

Date: 1/18/22

Amount: \$ 211,949

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for funds received from the Provider Relief Funds Phase 4.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6247-516	US DHHS - PRF4	\$ -	\$ 211,949	\$ -	\$ 211,949
00295865-9101-516	Salaries & Wages-PRF4	\$ -	\$ 50,000	\$ -	\$ 50,000
00295865-9201-516	Social Security-PRF4	\$ -	\$ 3,100	\$ -	\$ 3,100
00295865-9202-516	Medicare-PRF4	\$ -	\$ 725	\$ -	\$ 725
00295865-9205-516	Group Hospital Insurance-PRF4	\$ -	\$ 6,939	\$ -	\$ 6,939
00295865-9206-516	HRA-PRF4	\$ -	\$ 1,320	\$ -	\$ 1,320
00295865-9210-516	Retirement-PRF4	\$ -	\$ 5,690	\$ -	\$ 5,690
00295865-9211-516	401K Match-PRF4	\$ -	\$ 1,000	\$ -	\$ 1,000
00295865-9230-516	Workers' Comp-PRF4	\$ -	\$ 250	\$ -	\$ 250
00295865-9640-516	Insurance & Bonds-PRF4	\$ -	\$ 625	\$ -	\$ 625
00295865-9301-516	Office Supplies-PRF4	\$ -	\$ 4,500	\$ -	\$ 4,500
00295865-9331-516	Minor Office Equip	\$ -	\$ 20,000	\$ -	\$ 20,000
00295865-9355-516	Other Operation Costs-PRF4	\$ -	\$ 3,500	\$ -	\$ 3,500
00295865-9401-516	Building & Equip Leases-PRF4	\$ -	\$ 99,300	\$ -	\$ 99,300
00295865-9447-516	Outsourced Services-PRF4	\$ -	\$ 5,000	\$ -	\$ 5,000
00295865-9501-516	Building & Ground Mainten-PRF4	\$ -	\$ 2,500	\$ -	\$ 2,500
00295865-9570-516	Service Contracts-PRF4	\$ -	\$ 7,500	\$ -	\$ 7,500

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#6

Date: 1/18/22

Amount: \$ 32,000

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for funds received from NC Central University for a Lifestyle Medicine pilot.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6343-347	NC Central University	\$ -	\$ 32,000	\$ -	\$ 32,000
00295845-9101-347	Salaries & Wages-LifestyleMed	\$ 5,000	\$ 19,822	\$ -	\$ 24,822
00295845-9201-347	Social Security-LifestyleMed	\$ 310	\$ 1,229	\$ -	\$ 1,539
00295845-9202-347	Medicare-LifestyleMed	\$ 73	\$ 287	\$ -	\$ 360
00295845-9205-347	GrpHospIns-LifestyleMed	\$ 1,263	\$ 772	\$ -	\$ 2,035
00295845-9206-347	HRA - Lifestyle Med	\$ 592	\$ 150	\$ -	\$ 742
00295845-9210-347	Retirement-LifestyleMed	\$ 569	\$ 2,256	\$ -	\$ 2,825
00295845-9211-347	401K Match	\$ 100	\$ 5	\$ -	\$ 105
00295845-9230-347	Workers' Comp-LifestyleMed	\$ 15	\$ 59	\$ -	\$ 74
00295845-9640-347	Ins&Bonds-LifestyleMed	\$ 63	\$ 248	\$ -	\$ 311
00295845-9301-347	Office Supplies-LM	\$ 100	\$ 240	\$ -	\$ 340
00295845-9320-347	Printing & Binding-LM	\$ 150	\$ 60	\$ -	\$ 210
00295845-9355-347	Other Operation Costs-LM	\$ 1,200	\$ 4,200	\$ -	\$ 5,400
00295845-9356-347	SpProgSupplies-LifestyleMed	\$ 900	\$ 2,000	\$ -	\$ 2,900
00295845-9611-347	Mileage-LM	\$ 100	\$ 672	\$ -	\$ 772

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#7

Date: 1/18/22

Amount: \$           (3,875)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To reduce budget for Contributions and Donations as the SH Golf Tournament was not held this year.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265840-6805-102	Contributions & Private Donat	\$ 15,000	\$ -	\$ 3,875	\$ 11,125
00295840-9103-102	PT < 1000 Hrs School Health	\$ 53,892	\$ -	\$ 3,875	\$ 50,017

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#8

Date: 1/18/22

Amount: \$ 36,080

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget Agreement Addendum funds received for the Viral Hepatitis Prevention Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6200-50584	CHA Grant-Viral Hepatitis Prev	\$ -	\$ 36,080	\$ -	\$ 36,080
00295865-9101-50584	Salaries & Wages-VHP	\$ -	\$ 15,571	\$ -	\$ 15,571
00295865-9201-50584	Social Security-VHP	\$ -	\$ 965	\$ -	\$ 965
00295865-9202-50584	Medicare-VHP	\$ -	\$ 226	\$ -	\$ 226
00295865-9205-50584	Group Hospital Insurance-VHP	\$ -	\$ 3,718	\$ -	\$ 3,718
00295865-9206-50584	HRA-VHP	\$ -	\$ 1,320	\$ -	\$ 1,320
00295865-9210-50584	Retirement-VHP	\$ -	\$ 1,772	\$ -	\$ 1,772
00295865-9211-50584	401K Match-VHP	\$ -	\$ 311	\$ -	\$ 311
00295865-9230-50584	Workers' Compensation-VHP	\$ -	\$ 125	\$ -	\$ 125
00295865-9640-50584	Insurance & Bonds-VHP	\$ -	\$ 195	\$ -	\$ 195
00295865-9301-50584	Office Supplies-VHP	\$ -	\$ 2,643	\$ -	\$ 2,643
00295865-9320-50584	Printing & Binding-VHP	\$ -	\$ 150	\$ -	\$ 150
00295865-9355-50584	Other Operation Costs	\$ -	\$ 8,036	\$ -	\$ 8,036
00295865-9420-50584	Telecommunications-VHP	\$ -	\$ 148	\$ -	\$ 148
00295865-9611-50584	Mileage-VHP	\$ -	\$ 600	\$ -	\$ 600
00295865-9635-50584	Training & Education-VHP	\$ -	\$ 300	\$ -	\$ 300

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#9

Date: 1/18/22

Amount: \$ 10,000

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional Agreement Addendum funds received for the CLC Opioid Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6200-50491	CHA Grant-Opioid CLC	\$ 100,000	\$ 10,000	\$ -	\$ 110,000
00295845-9301-50491	Office Supplies - Opioid CLC	\$ 120	\$ 334	\$ -	\$ 454
00295845-9355-50491	Other Oper Costs-Opioid CLC	\$ 15,148	\$ 8,841	\$ -	\$ 23,989
00295845-9611-50491	Mileage-Opioid CLC	\$ 68	\$ 224	\$ -	\$ 292
00295845-9635-50491	Training & Ed - Opioid CLC	\$ 150	\$ 601	\$ -	\$ 751

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#10

Date: 1/18/22

Amount: \$ 425

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional Agreement Addendum funds received for BCCCP.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6200-54520	CHA Grant - BCCCP Federal	\$ 56,550	\$ 425	\$ -	\$ 56,975
00295875-9447-54520	Contracted Services-BCCCP	\$ 16,485	\$ 425	\$ -	\$ 16,910

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

**CABARRUS HEALTH ALLIANCE**  
**Budget Revision/Amendment Request**

#11

Date: 1/18/22

Amount: \$ 10,523

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To adjust budget for payor mix in Clinical Services.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6415-5351A	Medicaid - Child Health	\$ 273,486	\$ -	\$ 175,000	\$ 98,486
00265875-6441-200	Carolina Access Case Mgmt	\$ 130,000	\$ -	\$ 116,000	\$ 14,000
00265875-6415-51010	Medicaid - Maternal Hlth	\$ 70,935	\$ -	\$ 50,000	\$ 20,935
00265875-6415-5151A	Medicaid - Family Plan	\$ 43,246	\$ -	\$ 24,000	\$ 19,246
00265875-6415-355	Medicaid Reimbursement-OB Clin	\$ 37,052	\$ -	\$ 21,000	\$ 16,052
00265875-6637-5351A	Private Insurance - Child Hlth	\$ 54,962	\$ -	\$ 20,000	\$ 34,962
00265875-6637-200	Private Ins-PedPC	\$ 26,890	\$ -	\$ 16,000	\$ 10,890
00265875-6672-200	Patient Fees-PedPC	\$ 14,000	\$ -	\$ 7,000	\$ 7,000
00265875-6415-285	Medicaid-PregnancyMedHome	\$ 7,718	\$ -	\$ 6,000	\$ 1,718
00265875-6415-430	Medicaid Reimb - Ped BH	\$ 5,626	\$ -	\$ 4,000	\$ 1,626
00265875-6415-5101A	Medicaid - HRMC	\$ 29,735	\$ -	\$ 3,000	\$ 26,735
00265875-6672-5351A	Patient Fees - CH	\$ 13,000	\$ -	\$ 2,500	\$ 10,500
00265875-6417-430	Medicaid Managed Care-PBH	\$ 5,215	\$ -	\$ 900	\$ 4,315
00265875-6415-357	Medicaid Reimb - GYN Clinic	\$ 1,000	\$ -	\$ 750	\$ 250
00265875-6637-5151A	Private Insurance - Family PI	\$ 24,000	\$ -	\$ 8,000	\$ 16,000
00265875-6672-357	Patient Fees - GYN Clinic	\$ 30,000	\$ -	\$ 5,000	\$ 25,000
00265875-6637-430	Private Insurance - Ped BH	\$ 5,149	\$ -	\$ 4,500	\$ 649
00265875-6672-51010	Patient Fees - MH	\$ 9,531	\$ -	\$ 4,000	\$ 5,531
00265875-6672-5151A	Patient Fees - FP	\$ 16,776	\$ -	\$ 3,000	\$ 13,776
00265875-6415-420	Medicaid Reimb-Connections	\$ 198	\$ -	\$ 100	\$ 98
00265875-6417-357	Medicaid Managed Care-GYN	\$ -	\$ 300	\$ -	\$ 300
00265875-6803-5351A	Misc Revenue-CH	\$ 3,000	\$ 473	\$ -	\$ 3,473
00265875-6417-355	Medicaid Managed Care-OB	\$ -	\$ 500	\$ -	\$ 500
00265875-6417-285	Medicaid Managed Care-PMH	\$ 6,282	\$ 750	\$ -	\$ 7,032
00265875-6415-275	Medicaid-Adult Primary Ca	\$ 5,527	\$ 1,000	\$ -	\$ 6,527
00265875-6417-275	Medicaid Managed Care-APC	\$ 18,473	\$ 7,500	\$ -	\$ 25,973
00265875-6417-5101A	Medicaid Managed Care-HRMC	\$ 22,735	\$ 11,000	\$ -	\$ 33,735
00265875-6417-5151A	Medicaid Managed Care-FP	\$ 31,754	\$ 15,000	\$ -	\$ 46,754
00265875-6417-51010	Medicaid Managed Care-MH	\$ 30,620	\$ 17,000	\$ -	\$ 47,620
00265875-6415-200	Medicaid-PedPC	\$ 39,750	\$ 40,000	\$ -	\$ 79,750
00265875-6417-5351A	Medicaid Managed Care-CH	\$ 143,091	\$ 180,000	\$ -	\$ 323,091
00265875-6672-430	Patient Fees - Ped BH	\$ 200	\$ 245	\$ -	\$ 445
00265875-6637-357	Private Ins - GYN Clinic	\$ 750	\$ 750	\$ -	\$ 1,500
00265875-6637-5101A	Private Insurance - HRMC	\$ 1,000	\$ 1,500	\$ -	\$ 2,500
00265875-6803-275	Miscellaneous Revenue-APC	\$ 200	\$ 2,255	\$ -	\$ 2,455
00265875-6637-275	Private Insurance-APC	\$ 1,528	\$ 3,000	\$ -	\$ 4,528
00265875-6417-200	Medicaid Managed Care-PPC	\$ 266,007	\$ 200,000	\$ -	\$ 466,007
00295875-9445-355	Purchased Services - OB Clinic	\$ 25,000	\$ -	\$ 20,000	\$ 5,000
00295875-9109-5351A	Salary Adjustments-CH	\$ 11,227	\$ -	\$ 11,227	\$ -
00295875-9109-200	Salary Adjustments-PPC	\$ 11,005	\$ -	\$ 11,005	\$ -
00295875-9447-355	Contracted Svcs - OB Clinic	\$ -	\$ 15,000	\$ -	\$ 15,000
00295875-9447-200	Contracted Services-PPC	\$ 4,000	\$ 21,000	\$ -	\$ 25,000
00295875-9860-51010	Equip & Furn-MH	\$ -	\$ 16,755	\$ -	\$ 16,755

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#12

Date: 1/18/22

Amount: \$ 750

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for AMCHP award for Innovative Approaches.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265832-6848-50846	AMCHP	\$ -	\$ 750	\$ -	\$ 750
00295832-9635-50846	Trng&Ed-InnovApproach	\$ -	\$ 750	\$ -	\$ 750

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 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#13

Date: 1/18/22

Amount: \$ 68,900

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional COVID billing revenues.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6415-50619	Medicaid Reimb-Covid19	\$ 21,120	\$ -	\$ 2,500	\$ 18,620
00265865-6247-50619	US Dept Health & Human Service	\$ 153,825	\$ -	\$ 1,300	\$ 152,525
00265865-6417-50619	Medicaid Managed Care	\$ 53,771	\$ -	\$ 17,300	\$ 36,471
00265865-6637-50619	Private Insurance-Covid19	\$ 172,464	\$ 50,000	\$ -	\$ 222,464
00265865-6664-50619	Medicare Reimb-Covid19	\$ 39,055	\$ 40,000	\$ -	\$ 79,055
00295865-9202-50619	Medicare-C19CR	\$ 3,581	\$ 1,500	\$ -	\$ 5,081
00295865-9201-50619	Social Security-C19CR	\$ 8,758	\$ 2,500	\$ -	\$ 11,258
00295865-9102-50619	Part Time > 1000 Hours-C19CR	\$ -	\$ 3,000	\$ -	\$ 3,000
00295865-9335-50619	Food	\$ 992	\$ 3,000	\$ -	\$ 3,992
00295865-9210-50619	Retirement-C19CR	\$ 15,154	\$ 3,900	\$ -	\$ 19,054
00295865-9205-50619	Group Hospital Insur-C19CR	\$ 30,612	\$ 5,000	\$ -	\$ 35,612
00295865-9107-50619	Contracted Personal Services	\$ 84,694	\$ 10,000	\$ -	\$ 94,694
00295865-9355-50619	Other Operation Costs-C19CR	\$ 14,000	\$ 10,000	\$ -	\$ 24,000
00295865-9447-50619	Contracted Services	\$ 23,000	\$ 10,000	\$ -	\$ 33,000
00295865-9101-50619	Salaries & Wages-C19CR	\$ 119,000	\$ 20,000	\$ -	\$ 139,000

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 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#14

Date: 1/18/22

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To create a new department for out Behavioral Health Services

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6903-399	Cabarrus County ARP Funding-BH	\$ 405,972	\$ -	\$ 405,972	\$ -
00295875-9101-399	Salaries & Wages-BH	\$ 213,420	\$ -	\$ 213,420	\$ -
00295875-9201-399	Social Security-BH	\$ 10,967	\$ -	\$ 10,967	\$ -
00295875-9202-399	Medicare-BH	\$ 2,545	\$ -	\$ 2,545	\$ -
00295875-9205-399	Group Hospital Insurance-BH	\$ 20,817	\$ -	\$ 20,817	\$ -
00295875-9206-399	HRA-BH	\$ 3,960	\$ -	\$ 3,960	\$ -
00295875-9210-399	Retirement-BH	\$ 24,287	\$ -	\$ 24,287	\$ -
00295875-9211-399	401K Match-BH	\$ 3,510	\$ -	\$ 3,510	\$ -
00295875-9230-399	Workers' Compensation-BH	\$ 640	\$ -	\$ 640	\$ -
00295875-9640-399	Insurance & Bonds-BH	\$ 2,668	\$ -	\$ 2,668	\$ -
00295875-9659-399	Unemployment Comp-BH	\$ 450	\$ -	\$ 450	\$ -
00295875-9301-399	Office Supplies-BH	\$ 23,876	\$ -	\$ 23,876	\$ -
00295875-9447-399	Outsourced Services-BH	\$ 25,000	\$ -	\$ 25,000	\$ -
00295875-9570-399	Service Contracts-BH	\$ 29,700	\$ -	\$ 29,700	\$ -
00295875-9611-399	Mileage-BH	\$ 3,226	\$ -	\$ 3,226	\$ -
00295875-9635-399	Training & Education-BH	\$ 4,000	\$ -	\$ 4,000	\$ -
00295875-9635-399	Indirect-BH	\$ 36,906	\$ -	\$ 36,906	\$ -
00265877-6903-399	Cabarrus County ARP Funding-BH	\$ -	\$ 405,972	\$ -	\$ 405,972
00295877-9101-399	Salaries & Wages-BH	\$ -	\$ 213,420	\$ -	\$ 213,420
00295877-9201-399	Social Security-BH	\$ -	\$ 10,967	\$ -	\$ 10,967
00295877-9202-399	Medicare-BH	\$ -	\$ 2,545	\$ -	\$ 2,545
00295877-9205-399	Group Hospital Insurance-BH	\$ -	\$ 20,817	\$ -	\$ 20,817
00295877-9206-399	HRA-BH	\$ -	\$ 3,960	\$ -	\$ 3,960
00295877-9210-399	Retirement-BH	\$ -	\$ 24,287	\$ -	\$ 24,287
00295877-9211-399	401K Match-BH	\$ -	\$ 3,510	\$ -	\$ 3,510
00295877-9230-399	Workers' Compensation-BH	\$ -	\$ 640	\$ -	\$ 640
00295877-9640-399	Insurance & Bonds-BH	\$ -	\$ 2,668	\$ -	\$ 2,668
00295877-9659-399	Unemployment Comp-BH	\$ -	\$ 450	\$ -	\$ 450
00295877-9301-399	Office Supplies-BH	\$ -	\$ 23,876	\$ -	\$ 23,876
00295877-9447-399	Outsourced Services-BH	\$ -	\$ 25,000	\$ -	\$ 25,000
00295877-9570-399	Service Contracts-BH	\$ -	\$ 29,700	\$ -	\$ 29,700
00295877-9611-399	Mileage-BH	\$ -	\$ 3,226	\$ -	\$ 3,226
00295877-9635-399	Training & Education-BH	\$ -	\$ 4,000	\$ -	\$ 4,000
00295877-9635-399	Indirect-BH	\$ -	\$ 36,906	\$ -	\$ 36,906

**Finance Office Use Only**

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