



The Public Health Authority of Cabarrus County Board
Meeting Agenda
Tuesday, June 8, 2021
5:30 pm

- A. CALL TO ORDER AND INVOCATION...James T. Mack, Jr., Chairman
B. ADOPTION OF THE AGENDA Motion...Chairman Mack
C. SPECIAL PRESENTATIONS...Modern Woodmen of America, Nancy Litton, Glenn Hayes, Michael Hurlbert
D. APPROVAL OF THE MINUTES Motion...Chairman Mack
May 11, 2021 Regular Meeting Minutes
May 11, 2021 Closed Session Meeting Minutes
E. REPORTS
CHA Snapshot (as of 5/31/21)...Sue Yates
Financial Summary Report (ending 5/31/21)...Sue Yates
Variance Analysis Year-to-Date...Sue Yates
Equity Coordinator Introduction...Keon Lewis
Quality Improvement and Accreditation Strategic Plan...Betty Foh
Salary Study Results...Dr. Steve Cathcart
Sr. Administrative Asst./Clerk to Board Job Description...Dr. Steve Cathcart
COVID-19 Update...Erin Shoe
Health Director's Report...Dr. Bonnie Coyle
F. CONSENT AGENDA Motion...Chairman Mack
Budget Revisions...Sue Yates
G. BUSINESS AGENDA...Chairman Mack
FY 2022 Budget (Overview/Updates)...Sue Yates
Budget Ordinance...Sue Yates
Public Hearing on FY22 Budget...Chairman Mack
Adoption of FY22 Budget Motion...Chairman Mack
H. INFORMAL PUBLIC COMMENTS/SPEAKERS FROM THE FLOOR...Chairman Mack
I. ANNOUNCEMENTS...Chairman Mack
J. MOTION TO ENTER INTO CLOSED SESSION
Motion to Enter Into Closed Session pursuant to NCGS 143-318.11(a) (1) to prevent the disclosure of information that is privileged or confidential pursuant to North Carolina Law
K. MOTION TO ADJOURN Motion...Chairman Mack
Next regular meeting date
Tuesday, August 10, 2021



Public Health Authority of Cabarrus County  
Board Meeting Minutes  
May 11, 2021

A regular meeting of The Public Health Authority Board was held on Tuesday, May 11, 2021.

The meeting was held in the Cabarrus Health Alliance Community Rooms. The meeting was live streamed on YouTube. Several members joined the meeting via Microsoft TEAMS.

Members Present on-site: James T. Mack, Jr., Chairman  
Lara Pons, MD, Vice-Chair  
Mark Spitzer  
Steve Morris  
Dr. Chip Buckwell

Members Present via TEAMS: Chris Bowe  
Dan Hagler, MD  
Kimberly Dehler, DDS

Members Absent: Tom Kincaid

Staff Present: Dr. Bonnie Coyle, Dr. Steve Cathcart, Erin Shoe, Ryan McGhee (moderating online streaming), Sue Yates, Marcella Beam, Melanie Grafals, Tracy Adams, Kristin Klinglesmith, Kevin Shanus

#### **CALL TO ORDER**

Chairman Mack called the meeting to order at 5:42 pm, and offered the invocation.

#### **ADOPTION OF THE AGENDA**

Steve Morris made a motion to approve the agenda. The motion was seconded by Mark Spitzer. Approved 6:0. (not all board members were present when meeting began)

#### **APPROVAL OF THE MINUTES**

Steve Morris made the motion to approve the April 13, 2021 regular meeting minutes. The motion was seconded by Dr. Chip Buckwell. Approved 6:0.

#### **REPORTS**

**Financial Summary Reports** – CHA Snapshot, Financial Summary Report, Variance Analysis Year-to-Date

Sue Yates shared the three financial monthly reports starting with the snapshot. Dental continues to be yellow based on the decrease in services as an impact from COVID; recruiting for a dentist due to a resignation. Analysis report shows two main differences from last year due to COVID response funding. Final report shows forecast for remainder of the year. CHA is forecasted to end the year in the positive. CHA is billing for vaccines; vaccine reimbursement is higher than it was months ago. Medicaid Cost Settlement has been submitted to the state and anticipate hearing from them in June with final numbers. No questions regarding financial reports.

### **COVID-19 Update:**

Erin Shoe provided an overview of COVID efforts and response. All metrics are improving. Ms. Shoe shared future vaccine clinic plans and how to continue to encourage individuals to receive a vaccine. Board member Mark Spitzer asked about specific groups who may be vaccine hesitant/reluctant.

### **Health Directors Update:**

Dr. Bonnie Coyle provided a Health Directors update including COVID vaccine billing, Hep A case increase, Medicaid Transformation, PHAB updates, Racism is a Public Health Crisis proclamation updates, and House Bill 558. The group discussed educating representatives about the consequences of this bill and prohibiting the requirement of all vaccines. Board members asked Dr. Coyle for speaking points so they can reach out to representatives to advocate against this bill that is dangerous to public health.

### **Healthy Cabarrus & Marketing Strategic Plan Reports:**

Marcella Beam presented the Healthy Cabarrus Strategic Plan including goals, action steps, metrics, champions, and dates. Ms. Beam shared steps that have already begun including meetings on housing. Ms. Beam elaborated on action planning retreats that have taken place and are scheduled. Ms. Beam will be creating a Social Determinants of Health training for Healthy Cabarrus' Advisory Board and additional community groups. The board had no questions related to this strategic plan.

Melanie Grafals presented the Healthy Foods (Wal-Mart grant) strategic plan. Ms. Grafals shared plans to collect data, coalition activity, successes of pilots, and integration of social determinants of health strategies into program activities.

Tracy Adams reviewed the strategic plan for marketing/communications. Ms. Adams shared that CHA is formalizing marketing efforts in order to maximize branding efforts and marketing budgets. Ms. Adams shared the group is now using a request system to track requests.

Kristin Klinglesmith reviewed the strategic plan for Substance Use/Syringe Exchange. She shared upcoming legislation that is concerning to the continuation of the program. Ms. Klinglesmith shared the adoption of NC Care 360 for referrals, using the 'Are You Better Off' survey, and the turn the curve activities. Dr. Chip Buckwell asked for more information about Senate Bill 607 so board members can advocate against provisions in the bill that will be harmful to the community.

The board members discussed strategy on approaching legislators. They discussed the benefits of reacting as a group vs. individually; they discussed approaching representatives outside of our area vs. only connecting with our representatives. The group asked Dr. Coyle for information to help advocate for important public health issues. Mr. Spitzer asked if the state had any strategies to help public health or to be aware of legislation that could harm public health. Dr. Coyle informed the board of The Public Health Associations of North Carolina. The association has a new director, Katye Griffin, who has been communicating regularly with health directors.

### **CONSENT AGENDA**

The **Budget Revisions** were presented by Sue Yates. She noted that the changes were to align budgets with actuals. She noted that some funds were received from North Carolina for COVID response. Mark Spitzer asked if COVID costs were covered and Ms. Yates shared that all of our costs are covered thanks to the generosity of the county. Ms. Yates shared that billing receivables related to COVID vaccines were beginning to arrive. The motion to approve the consent agenda was made by Dr. Chip Buckwell and seconded by Steve Morris. Approved 8:0.

## **BUSINESS AGENDA**

### **Finance Policy**

Ms. Yates presented finance policies for review. Many had no changes, this serves as the annual review. The primary change is the requirement for multiple bids for purchases over \$7,500 (this is a change from \$5,000 to \$7,500). The finance policies were approved. Motioned by Mark Spitzer, second Dr. Lara Pons. Approved 8:0.

### **PRELIMINARY BUDGET**

Ms. Yates presented the fiscal year 2022 budget at \$24 million. CHA's request to Cabarrus County is \$9 million. The increase to county is primarily for school health, epidemiologist, and environmental health personnel. CHA presented the request to county commissioners April 19, 2021. Fund balance appropriation consists of CHA's portion of health insurance and hours for school health, information technology infrastructure, clinical services, and to balance the decrease in dental revenue.

The FY 2022 budget includes: \$1.4 million for Medicaid Cost Settlement, merit increases for staff at 3% (average), health insurance as a flat renewal, and an increase in the retirement contribution from 10.2% to 11.38%. Several dental items are included in the fund balance request. No motion required.

#### **FY 2022:**

The Communicable Disease budget is more due to COVID response, Public Health Solutions is increased due to a new grant.

Dr. Chip Buckwell shared that we would not have been able to respond to COVID in many ways had we not had a robust School Health Program. School staff positions were saved, children were able to stay in school because of them, and the logistics of running a school during COVID relied heavily on school nurses in our schools.

#### **Nepotism Policy Revisions:**

Dr. Steve Cathcart presented revisions to the CHA Personnel Policy Nepotism Policy. The board request additional research at the April 2021 meeting. Dr. Cathcart shared that additional language was added to clarify the supervisor-subordinate relationship and to further define a familial relationship. Mark Spitzer made motion, Dr. Chip Buckwell seconded. The board approved the policy change 8:0.

### **INFORMAL COMMENTS/SPEAKERS FROM THE FLOOR**

Chairman Mack called for comments from the floor. There were none.

### **MOTION TO ENTER INTO CLOSED SESSION**

Dr. Lara Pons made a motion to Enter into Closed Session pursuant to NCGS 143-318.11 (a)(1) to prevent the disclosure of information that is privileged or confidential pursuant to North Carolina Law. Mark Spitzer seconded. Approved 8:0 to go into closed session.

### **MOTION TO RETURN TO OPEN SESSION**

Steve Morris made a motion to return to open session. Mark Spitzer seconded. Approved 8:0 to return to open session.

## **ANNOUNCEMENTS**

Mr. Steve Morris shared that Cabarrus County has significant funds to support those needed rent assistance, eviction assistance, and assistance to landlords.

Mr. Mack inquired if new board member information has been sent to commissioners for considerations. Dr. Coyle confirmed that they have. New board members will be at the August board meeting.

**ADJOURN**

There being no further business to come before the Board, Steve Morris made a motion to adjourn the meeting. The motion was seconded by Dr. Lara Pons. Approved 8:0.

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James T. Mack, Jr., Chairman  
Public Health Authority Board of Commissioners

ATTEST

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Bonnie Coyle, MD  
Public Health Director

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Minutes Taken by Erin Shoe, MPH

**PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY**  
**FINANCIAL SUMMARY REPORT**  
**FY 2021 11 months ending 5/31/2021**

<b>GENERAL FUND</b>								
	<b>ACTUAL FY 2017</b>	<b>ACTUAL FY 2018</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>FY 2021 BUDGET</b>	<b>ACTUAL 05/31/21</b>	<b>Y-T-D % COLLECTED</b>	
<b>REVENUES</b>								
INTERGOVERNMENTAL REVENUES	\$ 21,610,099	\$ 21,490,440	\$ 21,168,562	\$ 19,287,274	\$ 20,648,007	\$ 17,396,781	84.25%	
PERMITS & FEES	236,375	\$ 246,785	\$ 203,853	\$ 216,482	229,529	\$ 243,992	106.30%	
SALES & SERVICES	1,461,455	\$ 1,491,663	\$ 1,785,752	\$ 1,618,074	1,280,010	\$ 1,359,896	106.24%	
INVESTMENT EARNINGS	34,710	\$ 95,743	\$ 180,096	\$ 104,186	4,000	\$ 3,582	89.54%	
MISCELLANEOUS	88,171	\$ 71,980	\$ 65,673	\$ 47,320	79,269	\$ 68,326	86.20%	
CONTRIBUTIONS & PRIVATE GRANTS	417,283	\$ 418,892	\$ 498,089	\$ 577,794	1,051,149	\$ 954,747	90.83%	
FUND BALANCE APPROPRIATED	-	\$ -	\$ -	\$ -	1,371,171	\$ -	0.00%	
<b>TOTAL</b>	<b>\$ 23,848,092</b>	<b>\$ 23,815,503</b>	<b>\$ 23,902,025</b>	<b>\$ 21,851,130</b>	<b>\$ 24,663,135</b>	<b>\$ 20,027,324</b>	<b>81.20%</b>	
	<b>ACTUAL FY 2017</b>	<b>ACTUAL FY 2018</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>FY 2021 BUDGET</b>	<b>ACTUAL 05/31/21</b>	<b>Y-T-D % SPENT</b>	
<b>EXPENDITURES</b>								
ENVIRONMENTAL HEALTH	\$ 1,016,611	\$ 1,023,662	\$ 940,537	\$ 942,173	1,184,399	878,221.01	74.15%	
INFORMATION TECHNOLOGY SYSTEMS	713,288	\$ 838,463	\$ 958,323	\$ 1,153,424	1,127,543	873,682.89	77.49%	
GENERAL ADMINISTRATION	6,245,407	\$ 7,112,525	\$ 6,881,284	\$ 4,055,399	2,936,557	2,645,642.90	90.09%	
FAMILY CARE COORDINATION	936,255	\$ 978,968	\$ 1,040,588	\$ 1,177,374	1,133,446	964,133.16	85.06%	
SCHOOL HEALTH	2,664,527	\$ 2,825,137	\$ 2,994,421	\$ 3,117,582	3,987,521	3,667,962.94	91.99%	
HEALTH INITIATIVES	2,914,080	\$ 2,124,811	\$ 2,268,964	\$ 1,948,057	1,393,287	1,094,195.69	78.53%	
DENTAL HEALTH	2,982,327	\$ 3,523,777	\$ 3,723,191	\$ 4,020,629	3,360,443	2,671,500.21	79.50%	
VITAL RECORDS	51,579	\$ 62,420	\$ 65,439	\$ 54,625	62,288	50,312.44	80.77%	
COMMUNICABLE DISEASE	1,109,753	\$ 1,081,174	\$ 1,159,678	\$ 2,191,236	4,723,612	4,205,252.47	89.03%	
CLINICAL SERVICES	3,224,268	\$ 3,373,731	\$ 3,147,325	\$ 3,129,082	3,917,013	2,845,286.24	72.64%	
WIC	846,997	742,540	710,171	767,128	837,026	765,828.81	91.49%	
<b>TOTAL</b>	<b>\$ 22,705,092</b>	<b>\$ 23,687,208</b>	<b>\$ 23,889,921</b>	<b>\$ 22,556,709</b>	<b>\$ 24,663,135</b>	<b>\$ 20,662,019</b>	<b>83.78%</b>	
<b>Y-T-D FUND BALANCE INCREASE (DECREASE)</b>	<b>\$ 1,143,000</b>	<b>\$ 128,295</b>	<b>\$ 12,104</b>	<b>\$ (705,580)</b>	<b>\$ -</b>	<b>\$ (634,695)</b>		

**ESTIMATED NET Y-T-D BALANCE 5/31/2021**

**\$ (634,695)**

**\*\*PLUS 11 MOS MEDICAID SETTLEMENT - ( \$1,275,706)**

**\$ 1,169,397**

**\$ 534,703**

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#1

Date: 6/8/2021

Amount: \$ (14,250)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Healthy Cabarrus.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6819-122	Contrib Northeast Medical Cent	\$ 28,500	\$ -	\$ 14,250	\$ 14,250
00295845-9355-122	Other Operation Costs-HC	\$ 13,000	\$ 2,200	\$ -	\$ 15,200
00295845-9447-122	Contracted Services-HlthyCab	\$ -	\$ 4,000	\$ -	\$ 4,000
00295845-9102-122	Part Time>1000 Hrs Healthy Cab	\$ 31,996	\$ -	\$ 2,105	\$ 29,891
00295845-9201-122	Social Security-Healthy Cab	\$ 8,367	\$ -	\$ 2,000	\$ 6,367
00295845-9611-122	Mileage-Hlthy Cab	\$ 100	\$ 67	\$ -	\$ 167
00295845-9635-122	Trng & Ed-Hlthy Cab	\$ 500	\$ -	\$ 75	\$ 425
00295845-9205-122	Group Hospital Ins Healthy Cab	\$ 12,449	\$ -	\$ 8,000	\$ 4,449
00295845-9206-122	HRA - Healthy Cabarrus	\$ 3,124	\$ -	\$ 2,000	\$ 1,124
00295845-9210-122	Retirement - Healthy Cab	\$ 13,120	\$ -	\$ 5,000	\$ 8,120
00295845-9211-122	401K Match	\$ 1,188	\$ -	\$ 904	\$ 284
00295845-9659-122	UnempComp-HlthyCabarrus	\$ 325	\$ -	\$ 231	\$ 94
00295845-9301-122	Office Supplies-Hlthy Cab	\$ 150	\$ -	\$ 10	\$ 140
00295845-9320-122	Printing & Binding-HC	\$ 200	\$ -	\$ 125	\$ 75

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#2

Date: 6/8/2021

Amount: \$ (91,192)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals and decrease fund balance appropriation for Information Technology.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265812-6901-130	FundBalApprop-ITS	\$ 420,000	\$ -	\$ 91,192	\$ 328,808
00295812-9351-130	Hardware - ITS	\$ 175,576	\$ -	\$ 49,642	\$ 125,934
00295812-9352-130	Software - ITS	\$ 36,000	\$ -	\$ 4,555	\$ 31,445
00295812-9420-130	Telecommunications-ITS	\$ 250	\$ -	\$ 250	\$ -
00295812-9445-130	Purchased Svcs-ITS	\$ 40,300	\$ -	\$ 14,801	\$ 25,499
00295812-9570-130	Service Contracts-ITS	\$ 174,000	\$ -	\$ 5,558	\$ 168,442
00295812-9611-130	Mileage-ITS	\$ 500	\$ -	\$ 500	\$ -
00295812-9635-130	Training & Ed-ITS	\$ 15,400	\$ -	\$ 8,610	\$ 6,790
00295812-9860-130	Equipment & Furniture-ITS	\$ 50,000	\$ -	\$ 7,276	\$ 42,724

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#3

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the APP Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295832-9635-175	Trng & Ed-APP	\$ 7,070	\$ -	\$ 1,953	\$ 5,117
00295832-9205-175	Grp Hosp Ins-APP	\$ 7,671	\$ -	\$ 2,000	\$ 5,671
00295832-9335-175	Food - APP	\$ 2,500	\$ -	\$ 603	\$ 1,897
00295832-9211-175	401K Match	\$ 524	\$ -	\$ 500	\$ 24
00295832-9206-175	Hlth Reimb Arrang-APP	\$ 1,452	\$ -	\$ 250	\$ 1,202
00295832-9210-175	Retirement-APP	\$ 5,343	\$ -	\$ 313	\$ 5,030
00295832-9611-175	Mileage-APP	\$ 250	\$ -	\$ 103	\$ 147
00295832-9659-175	UnempComp-APP	\$ 165	\$ -	\$ 86	\$ 79
00295832-9331-175	Minor Office Equip&Furn-APP	\$ 2,430	\$ -	\$ 56	\$ 2,374
00295832-9230-175	Wrkrs Comp-APP	\$ 157	\$ -	\$ 27	\$ 130
00295832-9640-175	Insurance & Bonds-APP	\$ 655	\$ -	\$ 22	\$ 633
00295832-9320-175	Printing & Binding-APP	\$ 111	\$ 97	\$ -	\$ 208
00295832-9355-175	Other Operation Costs - APP	\$ 3,300	\$ 346	\$ -	\$ 3,646
00295832-9356-175	Special Prog Sup-APP	\$ 7,873	\$ 5,470	\$ -	\$ 13,343

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#4

Date: 6/8/2021

Amount:       \$ 21,492

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals and budget for additional fee income for Environmental Health.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265805-6508-47510	Environmental Health Fees	\$ 224,529	\$ 19,492	\$ -	\$ 244,021
00295805-9325-47510	Postage-Env Hlth	\$ 1,871	\$ 350	\$ -	\$ 2,221
00295805-9355-47510	Other Oper Costs-Env Hlth Gran	\$ 14,913	\$ 3,000	\$ -	\$ 17,913
00295805-9301-47510	Office Supplies-Env Hlth	\$ 847	\$ 1,100	\$ -	\$ 1,947
00295805-9101-47510	Salaries & Wages-EH	\$ 270,125	\$ 7,000	\$ -	\$ 277,125
00295805-9102-47510	Part Time > 1000 Hours Env Hlt	\$ 10,889	\$ 3,200	\$ -	\$ 14,089
00295805-9103-47510	Part Time < 1000 Hours Env Hlt	\$ 53,960	\$ 3,000	\$ -	\$ 56,960
00295805-9211-47510	401K Match	\$ 2,093	\$ 1,000	\$ -	\$ 3,093
00295805-9201-47510	Social Security-EH	\$ 16,917	\$ 442	\$ -	\$ 17,359
00295805-9210-47510	Retirement-Env Hlth	\$ 22,745	\$ 400	\$ -	\$ 23,145
00265805-6510-47520	Temp Food Est Fees-F&L	\$ 5,000	\$ 2,000	\$ -	\$ 7,000
00295805-9104-47520	Temporary - Part & Full Time	\$ 6,955	\$ 2,000	\$ -	\$ 8,955

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#5

Date: 6/8/2021

Amount: \$ (4,211)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the HPRIL Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295880-9308-508	Patient Education Supplies	\$ 5,500	\$ 821	\$ -	\$ 6,321
00295880-9570-508	Service Contracts-WICH	\$ -	\$ 930	\$ -	\$ 930
00295880-9101-508	Salaries & Wages-WICH	\$ 45,656	\$ -	\$ 1,942	\$ 43,714
00295880-9205-508	Group Hospital Ins-WICH	\$ 6,937	\$ -	\$ 800	\$ 6,137
00295880-9206-508	HRA-WICH	\$ 1,320	\$ -	\$ 800	\$ 520
00295880-9211-508	401K Match-WICH	\$ 447	\$ -	\$ 350	\$ 97
00295880-9355-508	Other Operation Costs-WICH	\$ 245	\$ -	\$ 240	\$ 5
00295880-9356-508	Special Program Supplies	\$ 3,500	\$ -	\$ 300	\$ 3,200
00295880-9611-508	Mileage-WICH	\$ 50	\$ -	\$ 50	\$ -
00295880-9635-508	Training & Education-WICH	\$ 1,930	\$ -	\$ 1,480	\$ 450
00265880-6839-508	WIC - Hopkins	\$ 64,814	\$ -	\$ 4,211	\$ 60,603

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#6

Date: 6/8/2021

Amount: \$ (31,746)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the Walmart Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6853-506	Walmart Foundation-HFA	\$ 208,950	\$ -	\$ 31,746	\$ 177,204
00295845-9355-506	Other Operation Costs-HFA	\$ 13,603	\$ -	\$ 11,425	\$ 2,178
00295845-9101-506	Salaries & Wages-HFA	\$ 64,608	\$ -	\$ 11,010	\$ 53,598
00295845-9205-506	Group Hospital Insurance-HFA	\$ 6,973	\$ -	\$ 3,201	\$ 3,772
00295845-9331-506	Minor Office Equip & Furn-HFA	\$ 11,660	\$ -	\$ 2,780	\$ 8,880
00295845-9420-506	Telecommunications-HFA	\$ 1,040	\$ -	\$ 1,040	\$ -
00295845-9611-506	Mileage-HFA	\$ 905	\$ -	\$ 905	\$ -
00295845-9210-506	Retirement-HFA	\$ 6,277	\$ -	\$ 800	\$ 5,477
00295845-9320-506	Printing & Binding-HFA	\$ 300	\$ -	\$ 250	\$ 50
00295845-9206-506	HRA - HFA	\$ 1,320	\$ -	\$ 200	\$ 1,120
00295845-9201-506	Social Security-HFA	\$ 3,816	\$ -	\$ 112	\$ 3,704
00295845-9659-506	Unemployment Comp-HFA	\$ 150	\$ -	\$ 95	\$ 55
00295845-9230-506	Workers' Compensation-HFA	\$ 185	\$ 22	\$ -	\$ 207
00295845-9301-506	Office Supplies-HFA	\$ -	\$ 50	\$ -	\$ 50

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#7

Date: 6/8/2021

Amount: \$ (2,667)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the FCC City of Kannapolis Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265832-6803-513	Miscellaneous Revenue-COVID Re	\$ 9,000	\$ -	\$ 9,000	\$ -
00265832-6446-513	Contribution - City of Kannapolis	\$ -	\$ 6,333	\$ -	\$ 6,333
00295832-9356-513	Special Program Supplies-CRCK	\$ 9,000	\$ -	\$ 2,667	\$ 6,333

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#8

Date: 6/8/2021

Amount: \$ (25,055)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the City of Concord Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6412-519	Contrib from City of Concord	\$ 54,000	\$ -	\$ 25,055	\$ 28,945
00295865-9102-519	PT > 1000 Hours-CovidCityCon	\$ 3,500	\$ 3,935	\$ -	\$ 7,435
00295865-9101-519	Salaries & Wages-Covid-CityCon	\$ 37,518	\$ -	\$ 22,313	\$ 15,205
00295865-9201-519	Social Security-CovidCityCon	\$ 2,543	\$ -	\$ 1,175	\$ 1,368
00295865-9202-519	Medicare-CovidCityCon	\$ 595	\$ -	\$ 275	\$ 320
00295865-9205-519	Grp Hospital Ins-CovidCityCon	\$ 3,470	\$ -	\$ 1,895	\$ 1,575
00295865-9206-519	HRA-CovidCityCon	\$ 660	\$ -	\$ 357	\$ 303
00295865-9210-519	Retirement-CovidCityCon	\$ 4,184	\$ -	\$ 2,017	\$ 2,167
00295865-9211-519	401K Match-CovidCityCon	\$ 820	\$ -	\$ 694	\$ 126
00295865-9230-519	Workers' Compensation	\$ 123	\$ -	\$ 13	\$ 110
00295865-9640-519	Insurance & Bonds	\$ 513	\$ -	\$ 232	\$ 281
00295865-9659-519	Unemployment Compensation	\$ 74	\$ -	\$ 19	\$ 55

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#9

Date: 6/8/2021

Amount: \$ 22,928

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the Cabarrus Youth Development Center Program.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6449-245	Cabarrus Youth Development Cen	\$ 467,061	\$ 22,928	\$ -	\$ 489,989
00295875-9109-245	Salary Adjustments-CabYDC	\$ 8,450	\$ -	\$ 8,450	\$ -
00295875-9102-245	Part Time > 1000 Hrs - CabYDC	\$ 55,015	\$ -	\$ 7,500	\$ 47,515
00295875-9205-245	Group Hospital Ins - CabYDC	\$ 31,823	\$ -	\$ 2,230	\$ 29,593
00295875-9230-245	Workers' Comp - CabYDC	\$ 890	\$ 147	\$ -	\$ 1,037
00295875-9211-245	401K Match-CabYDC	\$ 3,064	\$ 206	\$ -	\$ 3,270
00295875-9640-245	Insurance & Bonds - CabYDC	\$ 3,909	\$ 664	\$ -	\$ 4,573
00295875-9202-245	Medicare-CabYDC	\$ 4,536	\$ 821	\$ -	\$ 5,357
00295875-9201-245	Social Security-CabYDC	\$ 19,395	\$ 3,511	\$ -	\$ 22,906
00295875-9210-245	Retirement - CabYDC	\$ 28,084	\$ 8,931	\$ -	\$ 37,015
00295875-9101-245	Salaries & Wages-CabYDC	\$ 303,948	\$ 26,828	\$ -	\$ 330,776

### Finance Office Use Only

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#10

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Vital Records.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265860-6904-185	ContribCabCo-Vital Records	\$ 62,288	\$ -	\$ 3,974	\$ 58,314
00265815-6904-41100	Contribution from Cabarrus Cty	\$ 985,393	\$ 3,974	\$ -	\$ 989,367
00295860-9101-185	Sals&Wags-VR	\$ 42,564	\$ -	\$ 2,500	\$ 40,064
00295860-9201-185	Social Security-VR	\$ 2,639	\$ -	\$ 100	\$ 2,539
00295860-9202-185	Medicare-VR	\$ 617	\$ -	\$ 30	\$ 587
00295860-9205-185	GrpHospIns-VR	\$ 6,973	\$ -	\$ 450	\$ 6,523
00295860-9206-185	HRA-VR	\$ 1,320	\$ -	\$ 64	\$ 1,256
00295860-9210-185	Retirement-VR	\$ 4,342	\$ -	\$ 104	\$ 4,238
00295860-9211-185	401K Match	\$ 851	\$ -	\$ 100	\$ 751
00295860-9230-185	WrkrsComp-VR	\$ 128	\$ -	\$ 15	\$ 113
00295860-9301-185	Office Supplies-VR	\$ 1,033	\$ -	\$ 500	\$ 533
00295860-9320-185	Printing & Binding-VR	\$ 40	\$ -	\$ 40	\$ -
00295860-9640-185	Ins&Bonds-VR	\$ 532	\$ -	\$ 15	\$ 517
00295860-9659-185	UnempComp-VitalRecords	\$ 150	\$ -	\$ 88	\$ 62
00295860-9325-185	Postage	\$ 400	\$ 32	\$ -	\$ 432
00295815-9101-41100	Salaries & Wages - Admin Aid	\$ 1,145,919	\$ 3,974	\$ -	\$ 1,149,893

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#11

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Children WIN.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295815-9102-908	Part Time>1000Hrs-ChildrenWin	\$ 1,800	\$ 3,086	\$ -	\$ 4,886
00295815-9101-908	Salaries & Wages-ChildrenWin	\$ 27,021	\$ -	\$ 745	\$ 26,276
00295815-9201-908	Social Security-ChildrenWin	\$ 2,113	\$ -	\$ 270	\$ 1,843
00295815-9202-908	Medicare-ChildrenWin	\$ 494	\$ -	\$ 50	\$ 444
00295815-9205-908	Group Hospital Ins-ChildrenWin	\$ 3,487	\$ -	\$ 1,200	\$ 2,287
00295815-9206-908	HRA-ChildrenWin	\$ 660	\$ -	\$ 200	\$ 460
00295815-9210-908	Retirement-ChildrenWin	\$ 3,476	\$ -	\$ 535	\$ 2,941
00295815-9211-908	401K Match-ChildrenWin	\$ 341	\$ -	\$ 50	\$ 291
00295815-9659-908	Unemployment Comp-ChildrenWin	\$ 75	\$ -	\$ 36	\$ 39

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#12

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Community Free Clinic Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295845-9102-349	Part Time > 1000 Hours-CHG	\$ 12,615	\$ 1,759	\$ -	\$ 14,374
00295845-9210-349	Retirement-CHG	\$ 2,544	\$ 613	\$ -	\$ 3,157
00295845-9201-349	Social Security-CHG	\$ 1,546	\$ 302	\$ -	\$ 1,848
00295845-9202-349	Medicare-CHG	\$ 362	\$ 71	\$ -	\$ 433
00295845-9640-349	Insurance & Bonds-CHG	\$ 310	\$ 64	\$ -	\$ 374
00295845-9211-349	401K Match-CHG	\$ 250	\$ -	\$ 35	\$ 215
00295845-9635-349	Training & Education	\$ 1,319	\$ -	\$ 160	\$ 1,159
00295845-9205-349	Group Hospital Ins - CHG	\$ 1,752	\$ -	\$ 319	\$ 1,433
00295845-9101-349	Salaries & Wages-CHG	\$ 21,753	\$ -	\$ 1,295	\$ 20,458
00295845-9355-349	Other Operational-CHG	\$ 5,000	\$ -	\$ 1,000	\$ 4,000

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#13

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for COVID Regional Support Team Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295865-9205-50545	Group Hospital Ins-EDRST	\$ 8,340	\$ 10,192	\$ -	\$ 18,532
00295865-9210-50545	Retirement-EDRST	\$ 9,650	\$ 4,960	\$ -	\$ 14,610
00295865-9206-50545	HRA-EDRST	\$ 1,500	\$ 2,030	\$ -	\$ 3,530
00295865-9201-50545	Social Security-EDRST	\$ 8,500	\$ 197	\$ -	\$ 8,697
00295865-9211-50545	401K Match-EDRST	\$ 700	\$ 90	\$ -	\$ 790
00295865-9202-50545	Medicare-EDRST	\$ 1,500	\$ 550	\$ -	\$ 2,050
00295865-9640-50545	Insurance & Bonds-EDRST	\$ 1,470	\$ 330	\$ -	\$ 1,800
00295865-9230-50545	Workers' Compensation-EDRST	\$ 330	\$ 90	\$ -	\$ 420
00295865-9659-50545	Unemployment Comp-EDRST	\$ 250	\$ -	\$ 250	\$ -
00295865-9104-50545	Temporary - Part & Full Time	\$ 500	\$ -	\$ 500	\$ -
00295865-9635-50545	Training & Education-EDRST	\$ 500	\$ -	\$ 500	\$ -
00295865-9320-50545	Printing & Binding-EDRST	\$ 1,075	\$ -	\$ 750	\$ 325
00295865-9355-50545	Other Operation Costs-EDRST	\$ 2,449	\$ -	\$ 1,217	\$ 1,232
00295865-9301-50545	Office Supplies-EDRST	\$ 3,000	\$ -	\$ 1,800	\$ 1,200
00295865-9103-50545	Part Time < 1000 Hours-EDRST	\$ 3,000	\$ -	\$ 3,000	\$ -
00295865-9102-50545	Part Time > 1000 Hours-EDRST	\$ 6,000	\$ -	\$ 6,000	\$ -
00295865-9101-50545	Salaries & Wages-EDRegSupTeam	\$ 150,428	\$ -	\$ 3,952	\$ 146,476
00295865-9611-50545	Mileage-EDRST	\$ 7,500	\$ -	\$ 470	\$ 7,030

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#14

Date: 6/8/2021

Amount:       \$ 115,300

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional funds for the CDC Vaccine Program Agreement Addendum.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6200-50716	CHA Grant-CDCCVP	\$ 73,738	\$ 115,300	\$ -	\$ 189,038
00295865-9101-50716	Salaries & Wages-CDCVacProgram	\$ -	\$ 43,600	\$ -	\$ 43,600
00295865-9102-50716	Part Time > 1000 Hours-CDCVP	\$ -	\$ 10,700	\$ -	\$ 10,700
00295865-9104-50716	Temporary - Part & Full Time	\$ -	\$ 1,400	\$ -	\$ 1,400
00295865-9201-50716	Social Security-CDCVP	\$ -	\$ 3,650	\$ -	\$ 3,650
00295865-9202-50716	Medicare-CDCVP	\$ -	\$ 1,650	\$ -	\$ 1,650
00295865-9205-50716	Group Hospital Ins-CDCVP	\$ -	\$ 5,000	\$ -	\$ 5,000
00295865-9206-50716	HRA-CDCVP	\$ -	\$ 825	\$ -	\$ 825
00295865-9210-50716	Retirement-CDCVP	\$ -	\$ 5,400	\$ -	\$ 5,400
00295865-9211-50716	401K Match-CDCVP	\$ -	\$ 800	\$ -	\$ 800
00295865-9230-50716	Workers' Comp-CDCVP	\$ -	\$ 725	\$ -	\$ 725
00295865-9320-50716	Printing & Binding-CCVP	\$ -	\$ 15,000	\$ -	\$ 15,000
00295865-9355-50716	Other Operation Costs-CDCCVP	\$ 50,000	\$ 20,000	\$ -	\$ 70,000
00295865-9611-50716	Mileage-CDCVP	\$ -	\$ 5,000	\$ -	\$ 5,000
00295865-9640-50716	Insurance & Bonds-CDCVP	\$ -	\$ 1,550	\$ -	\$ 1,550

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#15

Date: 6/8/2021

Amount: \$ 5,680

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional Medicaid cost settlement funds for FCC.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265832-6438-260	Medicaid Settlement-NB/PPHV	\$ -	\$ 12,680	\$ -	\$ 12,680
00265832-6415-260	Medicaid-PPNB HV	\$ 20,005	\$ -	\$ 7,000	\$ 13,005
00295832-9355-260	Other Operation Costs	\$ -	\$ 5,680	\$ -	\$ 5,680

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#16

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional Medicaid cost settlement funds for Dental and align budget with actuals.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265855-6438-182	Medicaid Settlement-DCM	\$ 5,000	\$ -	\$ 885	\$ 4,115
00265855-6449-245A	SJYDC - Dental	\$ 978	\$ 708	\$ -	\$ 1,686
00265855-6438-162	Medicaid Settlement-MobileDent	\$ 110,000	\$ 151,771	\$ -	\$ 261,771
00265855-6438-41400	Medicaid Settlement	\$ 480,000	\$ 576,471	\$ -	\$ 1,056,471
00265855-6901-41400	Fund Balance Appropriated	\$ 415,004	\$ -	\$ 415,004	\$ -
00265812-6901-130	FundBalApprop-ITS	\$ 328,808	\$ -	\$ 291,077	\$ 37,731
00265815-6901-41100	Fund Balance Appropriated	\$ 387,278	\$ -	\$ 387,278	\$ -
00265840-6901-102	Fund Balance Appropriated-SH	\$ 148,889	\$ -	\$ 148,889	\$ -
00265855-6415-41400	Medicaid - Dental	\$ 1,044,944	\$ 150,000	\$ -	\$ 1,194,944
00265855-6637-41400	Private Insurance	\$ 234,503	\$ 45,000	\$ -	\$ 279,503
00265855-6672-41400	Patient Fees	\$ 134,399	\$ 9,000	\$ -	\$ 143,399
00265855-6803-41400	Miscellaneous Revenue	\$ 406	\$ 142	\$ -	\$ 548
00265855-6438-4140A	Medicaid Settlement-KDental	\$ 277,165	\$ 365,433	\$ -	\$ 642,598
00265855-6415-4140A	Medicaid Reimb - KDental	\$ 763,586	\$ -	\$ 44,071	\$ 719,515
00265855-6637-4140A	Private Insurance-KDental	\$ 206,335	\$ -	\$ 16,000	\$ 190,335
00265855-6672-4140A	Patient Fees-KDental	\$ 78,341	\$ 3,000	\$ -	\$ 81,341
00265855-6672-162	Patient Fees - Mobile Dental	\$ 103	\$ 1,679	\$ -	\$ 1,782
00295855-9367-4140A	Dental Supplies-KDent	\$ 80,000	\$ 25,000	\$ -	\$ 105,000
00295855-9560-4140A	MinorEquipMaint-KannDent	\$ 8,500	\$ 5,000	\$ -	\$ 13,500
00295855-9447-4140A	ContractSvcs-Dental Kannapolis	\$ 6,276	\$ 3,000	\$ -	\$ 9,276
00295855-9570-4140A	Service Contracts-KannDental	\$ 6,743	\$ 1,800	\$ -	\$ 8,543
00295855-9211-4140A	401K Match	\$ 3,749	\$ 1,000	\$ -	\$ 4,749
00295855-9320-4140A	Printing & Binding-KDent	\$ 500	\$ 150	\$ -	\$ 650
00295855-9101-4140A	Sals&Wags-KDent	\$ 519,949	\$ 42,287	\$ -	\$ 562,236
00295855-9210-4140A	Retirement-KDent	\$ 53,145	\$ 3,600	\$ -	\$ 56,745
00295855-9640-4140A	Ins&Bonds-KDent	\$ 6,637	\$ 500	\$ -	\$ 7,137
00295855-9230-4140A	Wrkrs Comp-KDent	\$ 1,525	\$ 50	\$ -	\$ 1,575
00295855-9202-4140A	Medicare-KDent	\$ 7,837	\$ 1,000	\$ -	\$ 8,837
00295855-9205-4140A	GrpHospIns-KDent	\$ 52,287	\$ 2,000	\$ -	\$ 54,287
00295855-9206-4140A	HRA-KDent	\$ 9,810	\$ 1,500	\$ -	\$ 11,310
00295855-9102-41400	PT > 1000 Hrs Dental	\$ 38,890	\$ 38,000	\$ -	\$ 76,890
00295855-9570-41400	Service Contracts-Dental	\$ 8,248	\$ 7,000	\$ -	\$ 15,248
00295855-9630-41400	Dues & Subscriptions-Dental	\$ 4,704	\$ 4,150	\$ -	\$ 8,854
00295855-9560-41400	Minor Equip Maint - Dental	\$ 12,000	\$ 2,500	\$ -	\$ 14,500
00295855-9501-41400	Bldg & Ground Maint-Dental	\$ 3,000	\$ 2,000	\$ -	\$ 5,000

00295855-9401-41400	Bldg & Equip Rental - Dental	\$	76,556	\$	1,800	\$	-	\$	78,356
00295855-9301-41400	Office Supplies-Dental	\$	4,000	\$	1,000	\$	-	\$	5,000
00295855-9445-41400	Purchased Svcs-Dental	\$	4,500	\$	500	\$	-	\$	5,000
00295855-9447-41400	Contracted Services	\$	27,292	\$	5,000	\$	-	\$	32,292
00295855-9101-182	Salaries & Wages-DCM	\$	132,280	\$	-	\$	60,000	\$	72,280
00295855-9205-182	Group Hospital Ins-DCM	\$	20,920	\$	-	\$	16,000	\$	4,920
00295855-9860-182	Equipment & Furniture-DCM	\$	15,000	\$	-	\$	15,000	\$	-
00295855-9210-182	Retirement-DCM	\$	20,510	\$	-	\$	14,000	\$	6,510
00295855-9201-182	Social Security-DCM	\$	12,467	\$	-	\$	8,736	\$	3,731
00295855-9447-182	Contracted Services-DCM	\$	6,276	\$	-	\$	6,276	\$	-
00295855-9560-182	Minor Equipment Maint-DCM	\$	4,000	\$	-	\$	4,000	\$	-
00295855-9206-182	HRA-DCM	\$	3,960	\$	-	\$	3,000	\$	960
00295855-9202-182	Medicare-DCM	\$	2,916	\$	-	\$	2,000	\$	916
00295855-9640-182	Insurance & Bonds-DCM	\$	2,513	\$	-	\$	1,753	\$	760
00295855-9211-182	401K Match-DCM	\$	2,011	\$	-	\$	1,387	\$	624
00295855-9570-182	Service Contracts	\$	1,139	\$	-	\$	1,139	\$	-
00295855-9420-182	Telecommunications	\$	913	\$	-	\$	457	\$	456
00295855-9230-182	Workers' Comp-DCM	\$	603	\$	-	\$	400	\$	203
00295855-9346-182	Fuel-DCM	\$	400	\$	-	\$	400	\$	-
00295855-9659-182	Unemployment Comp-DCM	\$	450	\$	-	\$	350	\$	100
00295855-9520-182	Autos and Trucks Maintenance	\$	250	\$	-	\$	250	\$	-
00295855-9345-182	Automotive Supplies-DCM	\$	100	\$	-	\$	100	\$	-
00295855-9860-162	Equip&Furn-MobileDental	\$	5,589	\$	-	\$	5,589	\$	-
00295855-9445-162	Purchased Services	\$	4,000	\$	-	\$	4,000	\$	-
00295855-9560-162	Minor Equip Maint - MobileDent	\$	4,000	\$	-	\$	4,000	\$	-

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#17

Date: 6/8/2021

Amount:       \$       37,373

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional Medicaid cost settlement funds for Communicable Disease and align budget with actuals.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6438-131	Medicaid Settlement	\$ 500	\$ -	\$ 269	\$ 231
00265865-6637-131	Private Insurance-Int Travel	\$ 1,200	\$ -	\$ 400	\$ 800
00265865-6672-131	Patient Fees- Int. Travel	\$ 3,659	\$ -	\$ 600	\$ 3,059
00295865-9101-131	Salaries & Wages-Intl Travel	\$ 2,661	\$ -	\$ 1,269	\$ 1,392
00265865-6415-146	Medicaid-Flu/Pneumonia	\$ 22,300	\$ 250	\$ -	\$ 22,550
00265865-6438-146	Medicaid Settlement	\$ 400	\$ 8,438	\$ -	\$ 8,838
00265865-6415-235	Medicaid Reimb-PrEP Clinic	\$ 200	\$ 500	\$ -	\$ 700
00265865-6637-146	Private Ins-Flu/Pneumonia	\$ 9,900	\$ -	\$ 700	\$ 9,200
00265865-6664-146	Medicare Reimb-Flu/Pneumonia	\$ 50	\$ -	\$ 10	\$ 40
00265865-6672-146	Patient Fees-Flu/Pneumonia	\$ 500	\$ -	\$ 100	\$ 400
00265865-6438-235	Medicaid Settlement	\$ 25	\$ -	\$ 3	\$ 22
00265865-6672-235	Patient Fees - PrEP Clinic	\$ 4,000	\$ -	\$ 2,000	\$ 2,000
00265865-6438-45510	Medicaid Settlement-TB Grant	\$ 280	\$ 1,119	\$ -	\$ 1,399
00265865-6415-45510	Medicaid - TB Grant	\$ 4,600	\$ -	\$ 1,000	\$ 3,600
00265865-6415-55410	Medicaid-HIV/STD	\$ 10,900	\$ 2,400	\$ -	\$ 13,300
00265865-6438-55410	Medicaid Settlement-HIV/STD	\$ 2,500	\$ 2,693	\$ -	\$ 5,193
00265865-6415-57150	Medicaid-IAP	\$ 23,000	\$ 1,200	\$ -	\$ 24,200
00265865-6438-57150	Medicaid Settlement-Imm Action	\$ 25,000	\$ 5,349	\$ -	\$ 30,349
00265865-6664-57150	Medicare-ImmActionPlan	\$ 1,000	\$ 500	\$ -	\$ 1,500
00265865-6637-57150	PvtIns-IAP	\$ 69,000	\$ -	\$ 5,000	\$ 64,000
00265865-6672-57150	Patient Fees-IAP	\$ 22,000	\$ -	\$ 2,500	\$ 19,500
00265865-6664-50619	Medicare Reimb-Covid19	\$ 45,000	\$ 23,506	\$ -	\$ 68,506
00265865-6438-45100	Medicaid Settlement-CD Grant	\$ -	\$ 3,631	\$ -	\$ 3,631
00265865-6803-45100	Miscellaneous Revenue-CD	\$ 2,200	\$ -	\$ 900	\$ 1,300
00295865-9445-235	Purchased Services-PrEP Clinic	\$ 872	\$ 531	\$ -	\$ 1,403
00295865-9327-131	International Travel Vaccine	\$ 2,215	\$ -	\$ 2,100	\$ 115
00295865-9205-131	Group Hosp Ins - Intl Travel	\$ 1,669	\$ -	\$ 1,500	\$ 169
00295865-9210-131	Retirement - Intl Travel	\$ 1,128	\$ -	\$ 1,000	\$ 128
00295865-9630-131	Dues & Subs-IT	\$ 487	\$ -	\$ 400	\$ 87
00295865-9630-235	Dues & Sub - PrEP Clinic	\$ 700	\$ -	\$ 531	\$ 169
00295865-9445-45510	Purchased Svc-TB Grant	\$ 2,946	\$ 1,510	\$ -	\$ 4,456
00295865-9611-45510	Mileage - TB	\$ 870	\$ -	\$ 392	\$ 478
00295865-9356-45100	Special Prog Supp-CD	\$ 88	\$ 14,000	\$ -	\$ 14,088

00295865-9210-45100	Retirement - CD	\$	23,913	\$	10,700	\$	-	\$	34,613
00295865-9360-45100	Medical Supplies - CD	\$	3,995	\$	4,600	\$	-	\$	8,595
00295865-9102-45100	Part Time > 1000 Hours-CD	\$	17,766	\$	4,502	\$	-	\$	22,268
00295865-9201-45100	Social Security - CD	\$	17,029	\$	5,000	\$	-	\$	22,029
00295865-9211-45100	401K Match	\$	1,897	\$	1,500	\$	-	\$	3,397
00295865-9640-45100	Insurance & Bonds-CD	\$	2,961	\$	1,600	\$	-	\$	4,561
00295865-9420-45100	Telecommunications-CD	\$	3,720	\$	800	\$	-	\$	4,520
00295865-9447-45100	Contracted Services-CD	\$	641	\$	750	\$	-	\$	1,391
00295865-9205-45100	Group Hospital Ins - CD	\$	25,271	\$	2,000	\$	-	\$	27,271
00295865-9355-45100	Other Operation Costs	\$	-	\$	600	\$	-	\$	600
00295865-9365-45100	Pharmacy-CD	\$	445	\$	150	\$	-	\$	595
00295865-9202-45100	Medicare - CD	\$	4,436	\$	725	\$	-	\$	5,161
00295865-9325-45100	Postage-CD	\$	600	\$	110	\$	-	\$	710
00295865-9206-45100	HRA - Comm Diseases	\$	4,901	\$	750	\$	-	\$	5,651
00295865-9347-45100	Med Records Supplies-CD	\$	252	\$	25	\$	-	\$	277
00295865-9101-55410	Salaries & Wages-HIV/STD	\$	123,007	\$	-	\$	26,932	\$	96,075
00295865-9202-55410	Medicare-HIV/STD	\$	1,938	\$	25	\$	-	\$	1,963
00295865-9206-55410	HRA-HIV/STD	\$	2,191	\$	150	\$	-	\$	2,341
00295865-9640-55410	Insurance & Bonds-HIV/STD	\$	1,323	\$	600	\$	-	\$	1,923
00295865-9201-55410	Social Security-HIV/STD	\$	8,284	\$	750	\$	-	\$	9,034
00295865-9103-55410	PT<1000Hrs-HIV/STD	\$	18,194	\$	1,200	\$	-	\$	19,394
00295865-9210-55410	Retirement-HIV/STD	\$	10,211	\$	2,000	\$	-	\$	12,211
00295865-9102-55410	PT>1000Hrs-HIV/STD	\$	26,889	\$	6,000	\$	-	\$	32,889
00295865-9445-55410	Purchased Svcs-HIV/STD	\$	34,651	\$	9,650	\$	-	\$	44,301

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#18

Date: 6/8/2021

Amount:       \$       238,497

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional Medicaid cost settlement funds for Clinical Services and align budget with actuals.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6803-200	MiscRevenue-PedPC	\$ 391	\$ 35	\$ -	\$ 426
00265875-6438-200	Medicaid Settlement-PPC	\$ 135,556	\$ 48,621	\$ -	\$ 184,177
00265875-6441-200	Carolina Access Case Mgmt	\$ 249,279	\$ 35,000	\$ -	\$ 284,279
00265875-6438-275	Medicaid Settlement-APC	\$ 8,525	\$ 5,349	\$ -	\$ 13,874
00265875-6803-275	Miscellaneous Revenue-APC	\$ 300	\$ 273	\$ -	\$ 573
00265875-6415-285	Medicaid-PregnancyMedHome	\$ 14,000	\$ -	\$ 2,600	\$ 11,400
00265875-6438-285	Medicaid Settlement-PMH	\$ 6,108	\$ -	\$ 6,100	\$ 8
00265875-6415-355	Medicaid Reimbursement-OB Clin	\$ 44,723	\$ -	\$ 13,884	\$ 30,839
00265875-6438-355	Medicaid Settlement-OB Clinic	\$ 12,258	\$ 16,259	\$ -	\$ 28,517
00265875-6637-355	Private Insurance-OB Clinic	\$ 100	\$ 125	\$ -	\$ 225
00265875-6672-355	Patient Fees-OB Clinic	\$ 68,000	\$ -	\$ 2,500	\$ 65,500
00265875-6415-420	Medicaid Reimb-Connections	\$ 950	\$ -	\$ 330	\$ 620
00265875-6438-420	Medicaid Settlement	\$ -	\$ 330	\$ -	\$ 330
00265875-6415-430	Medicaid Reimb - Ped BH	\$ 15,000	\$ -	\$ 3,951	\$ 11,049
00265875-6438-430	Medicaid Settlement-Ped BH	\$ 7,804	\$ 3,951	\$ -	\$ 11,755
00265875-6415-51010	Medicaid - Maternal Hlth	\$ 128,077	\$ 15,501	\$ -	\$ 143,578
00265875-6438-51010	Medicaid Settlement-MH	\$ 55,223	\$ 41,450	\$ -	\$ 96,673
00265875-6803-51010	Misc Revenue-MH	\$ 1,961	\$ 83	\$ -	\$ 2,044
00265875-6637-51010	Private Insurance-Maternal Hlt	\$ 15,000	\$ -	\$ 7,878	\$ 7,122
00265875-6664-51010	Medicare Reimbursement - MH	\$ 1,400	\$ -	\$ 950	\$ 450
00265875-6415-5151A	Medicaid - Family Plan	\$ 64,875	\$ 8,000	\$ -	\$ 72,875
00265875-6438-5151A	Medicaid Settlement-FP	\$ 34,021	\$ 22,245	\$ -	\$ 56,266
00265875-6637-5151A	Private Insurance - Family PI	\$ 18,470	\$ 1,045	\$ -	\$ 19,515
00265875-6803-5151A	Misc Revenue-FP	\$ 75	\$ 10	\$ -	\$ 85
00265875-6438-357	Medicaid Settlement - GYN Clin	\$ 381	\$ 682	\$ -	\$ 1,063
00265875-6637-357	Private Ins - GYN Clinic	\$ 500	\$ 250	\$ -	\$ 750
00265875-6672-357	Patient Fees - GYN Clinic	\$ 35,000	\$ -	\$ 7,641	\$ 27,359
00265875-6415-357	Medicaid Reimb - GYN Clinic	\$ 1,481	\$ -	\$ 1,100	\$ 381
00265875-6438-5351A	Medicaid Settlement-Child Hlth	\$ 149,298	\$ 123,936	\$ -	\$ 273,234
00265875-6672-5351A	Patient Fees - CH	\$ 12,000	\$ 17	\$ -	\$ 12,017
00265812-6901-130	FundBalApprop-ITS	\$ 37,731	\$ -	\$ 37,731	\$ -
00295875-9325-200	Postage-PediatricPrimaryCare	\$ 550	\$ 60	\$ -	\$ 610
00295875-9447-200	Contracted Services-PPC	\$ 6,000	\$ 16,900	\$ -	\$ 22,900
00295875-9101-51010	Salaries & Wages - MH	\$ 135,823	\$ 46,483	\$ -	\$ 182,306
00295875-9447-51010	Contracted Services-MH	\$ 1,500	\$ 21,222	\$ -	\$ 22,722

00295875-9101-51010	Salaries & Wages - MH	\$	135,823	\$	26,483	\$	-	\$	162,306
00295875-9447-51010	Contracted Services-MH	\$	1,500	\$	21,222	\$	-	\$	22,722
00295875-9101-5151A	Salaries & Wages-Family Plan	\$	135,619	\$	12,961	\$	-	\$	148,580
00295875-9301-5151A	Office Supplies - Family Plan	\$	1,000	\$	200	\$	-	\$	1,200
00295875-9320-5151A	Printing & Binding - Fam Plan	\$	63	\$	50	\$	-	\$	113
00295875-9325-5151A	Postage - Family Planning	\$	1,043	\$	120	\$	-	\$	1,163
00295875-9347-5151A	Med Records Supplies-Fam Plan	\$	259	\$	200	\$	-	\$	459
00295875-9355-5151A	Other Operation Costs	\$	-	\$	1,000	\$	-	\$	1,000
00295875-9360-5151A	Medical Supplies - Fam Plan	\$	6,937	\$	100	\$	-	\$	7,037
00295875-9445-5151A	Purchased Serv Family Plan	\$	5,746	\$	100	\$	-	\$	5,846
00295875-9101-5351A	Salaries & Wages - Child Hlth	\$	305,080	\$	15,000	\$	-	\$	320,080
00295875-9301-5351A	Office Supplies CH	\$	1,200	\$	150	\$	-	\$	1,350
00295875-9320-5351A	Printing & Binding - CH	\$	100	\$	50	\$	-	\$	150
00295875-9325-5351A	Postage - CH	\$	1,043	\$	150	\$	-	\$	1,193
00295875-9331-5351A	Minor Office Equip - CH	\$	300	\$	175	\$	-	\$	475
00295875-9347-5351A	Med Records Supplies-Child Hlt	\$	150	\$	50	\$	-	\$	200
00295875-9355-5351A	Other Operation Costs	\$	-	\$	750	\$	-	\$	750
00295875-9360-5351A	Medical Supplies - CH	\$	6,100	\$	2,000	\$	-	\$	8,100
00295875-9447-5351A	Contracted Services-CH	\$	2,000	\$	50	\$	-	\$	2,050
00295875-9308-51010	Patient Education Sup MH	\$	250	\$	1,829	\$	-	\$	2,079
00295875-9101-355	Salaries & Wages-OB Clinic	\$	32,852	\$	7,689	\$	-	\$	40,541
00295875-9103-355	PT<1000 Hrs-OB Clinic	\$	31,377	\$	3,786	\$	-	\$	35,163
00295875-9102-355	PT>1000 Hrs - OB Clinic	\$	16,148	\$	3,138	\$	-	\$	19,286
00295875-9205-355	Grp Hosp Ins-OB Clinic	\$	4,550	\$	1,296	\$	-	\$	5,846
00295875-9210-355	Retirement-OB Clinic	\$	5,129	\$	959	\$	-	\$	6,088
00295875-9201-355	Social Security-OB Clinic	\$	5,114	\$	672	\$	-	\$	5,786
00295875-9206-355	HRA-OB Clinic	\$	858	\$	277	\$	-	\$	1,135
00295875-9202-355	Medicare-OB Clinic	\$	1,196	\$	157	\$	-	\$	1,353
00295875-9640-355	Insurance & Bonds-OB Clinic	\$	1,031	\$	133	\$	-	\$	1,164
00295875-9211-355	401K Match	\$	503	\$	53	\$	-	\$	556
00295875-9230-355	Wrkrs Comp-OB Clinic	\$	247	\$	14	\$	-	\$	261
00295875-9659-355	UnempComp-OB Clinic	\$	260	\$	-	\$	175	\$	85
00295875-9104-355	Temp-FT&PT - OB Clinic	\$	1,000	\$	-	\$	800	\$	200
00295875-9109-355	Salary Adjustments-OBCL	\$	1,110	\$	-	\$	1,110	\$	-
00295875-9445-355	Purchased Services - OB Clinic	\$	35,000	\$	-	\$	1,734	\$	33,266
00295875-9103-275	Part Time < 1000 Hours-APC	\$	123,191	\$	-	\$	6,089	\$	117,102
00295875-9101-357	Salaries & Wages-GYN Clinic	\$	26,354	\$	6,467	\$	-	\$	32,821
00295875-9102-357	PT > 1000 Hours-GYN Clinic	\$	13,131	\$	4,252	\$	-	\$	17,383
00295875-9205-357	Grp Hosp Ins - GYN Clinic	\$	3,154	\$	1,422	\$	-	\$	4,576
00295875-9210-357	Retirement-GYN Clinic	\$	4,133	\$	978	\$	-	\$	5,111
00295875-9206-357	HRA - GYN Clinic	\$	594	\$	277	\$	-	\$	871
00295875-9201-357	Social Security-GYN Clinic	\$	2,953	\$	106	\$	-	\$	3,059
00295875-9202-357	Medicare-GYN Clinic	\$	691	\$	25	\$	-	\$	716
00295875-9104-405	Temporary-Part & Full Time-RH	\$	9,000	\$	4,000	\$	-	\$	13,000
00295875-9355-405	Other Operation Costs-ORH	\$	3,453	\$	500	\$	-	\$	3,953
00295875-9101-5101A	Salaries & Wages - HRMC	\$	69,921	\$	22,708	\$	-	\$	92,629
00295875-9103-5101A	Part Time < 1000 Hours-HRMC	\$	30,886	\$	31,697	\$	-	\$	62,583

00295875-9102-5101A	Part Time > 1000 Hours-HRMC	\$	52,617	\$	-	\$	9,400	\$	43,217
00295875-9445-51010	Purchased Serv MH	\$	11,000	\$	-	\$	1,000	\$	10,000
00295875-9635-51010	Training & Education - MH	\$	4,000	\$	-	\$	2,000	\$	2,000
00295875-9109-51010	Salary Adjustments-MH	\$	3,146	\$	-	\$	3,146	\$	-
00295875-9331-51010	Minor Office Equip MH	\$	-	\$	2,384	\$	-	\$	2,384
00295875-9640-51010	Insurance & Bonds	\$	2,051	\$	886	\$	-	\$	2,937
00295875-9360-51010	Medical Supplies - MH	\$	4,500	\$	823	\$	-	\$	5,323
00295875-9355-51010	Other Operation Costs	\$	-	\$	580	\$	-	\$	580
00295875-9301-51010	Office Supplies - MH	\$	1,000	\$	568	\$	-	\$	1,568
00295875-9630-51010	Dues & Subscriptions - MH	\$	1,500	\$	331	\$	-	\$	1,831
00295875-9570-51010	Service Contracts/MH	\$	2,500	\$	177	\$	-	\$	2,677
00295875-9347-51010	Med Records Supplies-Maternal	\$	200	\$	116	\$	-	\$	316
00295875-9325-51010	Postage - MH	\$	1,000	\$	111	\$	-	\$	1,111
00295875-9320-51010	Printing & Binding - MH	\$	50	\$	64	\$	-	\$	114

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#19

Date: 6/8/2021

Amount: \$ 485,500

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional billing income from vaccine administration fees.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6247-50619	US Dept Health & Human Service	\$ 364,490	\$ 7,500	\$ -	\$ 371,990
00265865-6415-50619	Medicaid Reimb-Covid19	\$ -	\$ 3,000	\$ -	\$ 3,000
00265865-6637-50619	Private Insurance-Covid19	\$ 65,000	\$ 275,000	\$ -	\$ 340,000
00265865-6664-50619	Medicare Reimb-Covid19	\$ 68,506	\$ 200,000	\$ -	\$ 268,506
00295865-9107-50619	Contracted Personal Services	\$ 130,000	\$ 20,000	\$ -	\$ 150,000
00295815-9101-41100	Salaries & Wages - Admin Aid	\$ 1,149,893	\$ 200,000	\$ -	\$ 1,349,893
00295815-9103-41100	Part Time < 1000 Hours - Adm A	\$ 33,534	\$ 1,500	\$ -	\$ 35,034
00295815-9640-41100	Insurance & Bonds-Admin	\$ 25,353	\$ 850	\$ -	\$ 26,203
00295815-9309-41100	QA/QI-Administration	\$ 780	\$ 600	\$ -	\$ 1,380
00295815-9630-41100	Dues & Subscript-Admin	\$ 18,939	\$ 5,300	\$ -	\$ 24,239
00295815-9331-41100	Minor Office Equip&Furn-Admin	\$ 17,000	\$ 4,700	\$ -	\$ 21,700
00295815-9699-41100	Recruitment	\$ 2,082	\$ 750	\$ -	\$ 2,832
00295815-9325-41100	Postage-Admin Aid	\$ 3,874	\$ 1,000	\$ -	\$ 4,874
00295815-9615-41100	Property Tax-Gen Ad	\$ 1,826	\$ 300	\$ -	\$ 2,126
00295815-9501-41100	Building & Ground Maintenance	\$ 61,400	\$ 2,600	\$ -	\$ 64,000
00295815-9611-41100	Mileage-Administration	\$ 700	\$ 50	\$ -	\$ 750
00295815-9306-41100	Employee Recognition-Admin Aid	\$ 7,890	\$ 100	\$ -	\$ 7,990
00295815-9445-41100	Purchased Svcs-Admin	\$ 74,600	\$ 200	\$ -	\$ 74,800
00295840-9101-102	Salaries & Wages-School Health	\$ 428,861	\$ 152,000	\$ -	\$ 580,861
00295840-9102-102	PT>1000 Hrs School Health	\$ 2,259,020	\$ 25,000	\$ -	\$ 2,284,020
00295840-9104-102	Temp PT & Full School Health	\$ 30,000	\$ 6,500	\$ -	\$ 36,500
00295812-9211-130	401K Match	\$ 4,836	\$ 800	\$ -	\$ 5,636
00295865-9101-50619	Salaries & Wages-C19CR	\$ 155,537	\$ 63,250	\$ -	\$ 218,787

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#20

Date: 6/8/2021

Amount: \$ 4,912

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for NACCHO grant received for QI/Performance.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265815-6288-41100	NACCHO Grant	\$ -	\$ 4,912	\$ -	\$ 4,912
00295815-9309-41100	QA/QI-Administration	\$ 780	\$ 4,912	\$ -	\$ 5,692

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#21

Date: 6/8/2021

Amount: \$ (79,015)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To reduce STOP grant FY21 funds; grant crosses fiscal years.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6344-373	Department of Justice-STOP	\$ 112,845	\$ -	\$ 79,015	\$ 33,830
00295845-9355-373	Other Operation Costs-STOP	\$ 23,173	\$ -	\$ 23,000	\$ 173
00295845-9447-373	Contracted Services-STOP	\$ 23,000	\$ -	\$ 23,000	\$ -
00295845-9355-373A	Other Operation Costs-STOP ID	\$ 20,745	\$ -	\$ 20,745	\$ -
00295845-9101-373	Salaries & Wages-STOP	\$ 26,672	\$ -	\$ 9,000	\$ 17,672
00295845-9205-373	Group Hospital Insurance-STOP	\$ 4,773	\$ -	\$ 2,500	\$ 2,273
00295845-9206-373	HRA-STOP	\$ 1,320	\$ -	\$ 1,000	\$ 320
00295845-9210-373	Retirement-STOP	\$ 2,721	\$ -	\$ 500	\$ 2,221
00295845-9301-373	Office Supplies - STOP	\$ 1,000	\$ -	\$ 687	\$ 313
00295845-9635-373	Training & Education - STOP	\$ 1,709	\$ -	\$ 1,709	\$ -
00295845-9611-373	Mileage - STOP	\$ 200	\$ -	\$ 200	\$ -
00295845-9331-373	Minor Office Equip & Furn-STOP	\$ 4,259	\$ 242	\$ -	\$ 4,501
00295845-9102-373	Part Time > 1000 Hours-STOP	\$ -	\$ 3,000	\$ -	\$ 3,000
00295845-9420-373	Telecommunications - STOP	\$ 76	\$ 84	\$ -	\$ 160

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#22

Date: 6/8/2021

Amount: \$ (320,975)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To reduce Population Health FY21 funds; funding crosses fiscal years.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6442-507	CCofSP-PopulationHealth	\$ 332,975	\$ -	\$ 320,975	\$ 12,000
00295875-9101-507	Salaries & Wages-PopHealth	\$ 207,232	\$ -	\$ 207,232	\$ -
00295875-9201-507	Social Security-PopHealth	\$ 12,726	\$ -	\$ 12,726	\$ -
00295875-9202-507	Medicare-PopHealth	\$ 2,976	\$ -	\$ 2,976	\$ -
00295875-9205-507	Group Hospital Ins-PopHealth	\$ 13,878	\$ -	\$ 13,878	\$ -
00295875-9206-507	HRA-PopHealth	\$ 2,640	\$ -	\$ 2,640	\$ -
00295875-9210-507	Retirement-PopHealth	\$ 20,936	\$ -	\$ 20,936	\$ -
00295875-9211-507	401K Match-PopHealth	\$ 4,105	\$ -	\$ 4,105	\$ -
00295875-9230-507	Workers' Comp-PopHealth	\$ 616	\$ -	\$ 616	\$ -
00295875-9320-507	Printing & Binding-PopHealth	\$ 500	\$ -	\$ 500	\$ -
00295875-9331-507	Minor Office Equip&Furn-PopHea	\$ 2,500	\$ -	\$ 2,500	\$ -
00295875-9355-507	Other Oper Costs-PopHealth	\$ 30,000	\$ -	\$ 30,000	\$ -
00295875-9447-507	Contracted Services-PopHealth	\$ 20,000	\$ -	\$ 20,000	\$ -
00295875-9640-507	Insurance & Bonds-PopHealth	\$ 2,566	\$ -	\$ 2,566	\$ -
00295875-9659-507	Unemployment Comp-PopHealth	\$ 300	\$ -	\$ 300	\$ -

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#23

Date: 6/8/2021

Amount:       \$           16,797

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the cooking, culinary, and Forever Oceans programs.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265815-6606-311	Program Fees-Cooking	\$ 194	\$ 138	\$ -	\$ 332
00295815-9211-312	401K Match	\$ 539	\$ 138	\$ -	\$ 677
00265815-6838-314	Forever Oceans	\$ 54,650	\$ 16,659	\$ -	\$ 71,309
00295815-9230-314	Workers' Comp-ForOceans	\$ 113	\$ 9	\$ -	\$ 122
00295815-9202-314	Medicare-Forever Oceans	\$ 547	\$ 48	\$ -	\$ 595
00295815-9640-314	Insurance & Bonds-ForOceans	\$ 475	\$ 68	\$ -	\$ 543
00295815-9201-314	Social Security-Forever Oceans	\$ 2,339	\$ 204	\$ -	\$ 2,543
00295815-9335-314	Food-ForeverOceans	\$ 2,000	\$ 286	\$ -	\$ 2,286
00295815-9210-314	Retirement-ForeverOceans	\$ 3,848	\$ 604	\$ -	\$ 4,452
00295815-9101-314	Salaries & Wages-ForOceans	\$ 37,723	\$ 5,997	\$ -	\$ 43,720
00295815-9447-311	Contracted Svcs-CookingClass	\$ 1,000	\$ 500	\$ -	\$ 1,500
00295815-9356-311	SpecProgSup-Cooking	\$ 120	\$ 500	\$ -	\$ 620
00295815-9101-41100	Salaries & Wages - Admin Aid	\$ 1,349,893	\$ 8,443	\$ -	\$ 1,358,336

**Finance Office Use Only**

Finance Director _____	Health Director _____	Chairman of Cabarrus Health Alliance _____
Approved/Denied Date _____	Approved/Denied Date _____	Approved/Denied Date _____

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#24

Date: 6/8/2021

Amount:       \$ 20,000

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for FCC Department and recognize indirect funds.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265832-6415-51070	Medicaid - PCM	\$ 391,608	\$ 20,000	\$ -	\$ 411,608
00295832-9355-5107A	Other Oper Costs-PCM Indirect	\$ -	\$ 28,871	\$ -	\$ 28,871
00295832-9331-51070	Minor Office Equip & Furn- PCM	\$ 6,000	\$ 3,700	\$ -	\$ 9,700
00295832-9301-51070	Office Supplies - PCM	\$ 1,000	\$ 900	\$ -	\$ 1,900
00295832-9635-51070	Training & Ed-PCM	\$ 2,466	\$ 87	\$ -	\$ 2,553
00295832-9109-51070	Salary Adjustments-PCM	\$ 5,104	\$ -	\$ 5,104	\$ -
00295832-9101-51070	Salaries & Wages -PCM	\$ 312,812	\$ -	\$ 48,454	\$ 264,358
00295832-9355-5318A	OtherOperCosts-CC4C Indirect	\$ -	\$ 40,020	\$ -	\$ 40,020
00295832-9301-53180	Office Supplies-CC4C	\$ 1,250	\$ 300	\$ -	\$ 1,550
00295832-9308-53180	Pt Education Supplies-CC4C	\$ 900	\$ -	\$ 900	\$ -
00295832-9331-53180	Minor Office Equip-CC4C	\$ 5,400	\$ -	\$ 1,000	\$ 4,400
00295832-9420-53180	Telecommunications-CC4C	\$ 5,696	\$ -	\$ 1,500	\$ 4,196
00295832-9635-53180	Training & Education - CC4C	\$ 4,750	\$ -	\$ 2,000	\$ 2,750
00295832-9101-53180	Salaries & Wages - CC4C	\$ 213,573	\$ -	\$ 5,809	\$ 207,764
00295832-9109-53180	Salary Adjustments-CC4C	\$ 6,626	\$ -	\$ 6,626	\$ -
00295832-9355-53180	Other Operation Costs - CC4C	\$ 22,485	\$ -	\$ 22,485	\$ -

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#25

Date: 6/8/2021

Amount: \$           (5,863)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the SmartStart Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265855-6286-129	Cab Partfor Child SmartStart D	\$ 20,000	\$ -	\$ 5,863	\$ 14,137
00295855-9445-129	Purchased Serv-SmartStart Dent	\$ 19,861	\$ -	\$ 5,863	\$ 13,998

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#26

Date: 6/8/2021

Amount:       \$ 65,035

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for School Health summer programs - Jump Start, Mary Frances Wall, and Second Chance.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265840-6675-102	Cabarrus County School System	\$ 6,855	\$ 66,038	\$ -	\$ 72,893
00265840-6676-102	Kannapolis City School System	\$ 1,003	\$ -	\$ 1,003	\$ -
00295840-9102-202	PT > 1000 hours - SH Misc	\$ 5,796	\$ 46,263	\$ -	\$ 52,059
00295840-9201-202	Social Security - SH Misc	\$ 846	\$ 2,878	\$ -	\$ 3,724
00295840-9202-202	Medicare - SH Misc	\$ 198	\$ 673	\$ -	\$ 871
00295840-9205-202	Group Hosp Ins - SH Misc	\$ 404	\$ 6,439	\$ -	\$ 6,843
00295840-9206-202	HRA - SH Misc	\$ 103	\$ 1,320	\$ -	\$ 1,423
00295840-9210-202	Retirement - SH Misc	\$ 883	\$ 4,734	\$ -	\$ 5,617
00295840-9211-202	401K Match	\$ 55	\$ 928	\$ -	\$ 983
00295840-9230-202	Workers' Comp - SH Misc	\$ 64	\$ 350	\$ -	\$ 414
00295840-9355-202	OtherOperationCosts-SH Misc	\$ 753	\$ 250	\$ -	\$ 1,003
00295840-9640-202	Insurance & Bonds - SH Misc	\$ 154	\$ 1,200	\$ -	\$ 1,354

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#27

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for WIC.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265880-6200-54030	CHA Grant - WICCS	\$ 430,910	\$ -	\$ 19,360	\$ 411,550
00295880-9101-54030	Salaries & Wages - WICCS	\$ 196,996	\$ -	\$ 23,360	\$ 173,636
00295880-9102-54030	Part Time > 1000 Hours - WICCS	\$ 53,825	\$ -	\$ 8,705	\$ 45,120
00295880-9205-54030	Group Hospital Ins-WICCS	\$ 33,843	\$ -	\$ 2,500	\$ 31,343
00295880-9206-54030	HRA - WIC CS	\$ 10,178	\$ -	\$ 1,500	\$ 8,678
00295880-9331-54030	MinorOffEquip-WICCS	\$ -	\$ 356	\$ -	\$ 356
00295880-9325-54030	Postage/WIC CS	\$ 5,580	\$ 4,367	\$ -	\$ 9,947
00295880-9447-54030	Contracted Services-WICCS	\$ 1,236	\$ 11,982	\$ -	\$ 13,218
00265880-6200-54040	CHA Grant - WICNE	\$ 141,573	\$ 17,140	\$ -	\$ 158,713
00295880-9640-54040	Insurance & Bonds - WICNE	\$ 1,357	\$ 160	\$ -	\$ 1,517
00295880-9101-54040	Salaries & Wages - WICNE	\$ 74,125	\$ 942	\$ -	\$ 75,067
00295880-9301-54040	Office Supplies/WIC NE	\$ 550	\$ 1,569	\$ -	\$ 2,119
00295880-9205-54040	Group Hospital Ins WICNE	\$ 12,923	\$ 1,969	\$ -	\$ 14,892
00295880-9102-54040	Part Time > 1000 Hours WICNE	\$ 24,102	\$ 2,500	\$ -	\$ 26,602
00295880-9104-54040	Temp-Part & Full Time WICNE	\$ 1,670	\$ 10,000	\$ -	\$ 11,670
00265880-6200-54050	CHA Grant - WICAdmin	\$ 52,422	\$ 870	\$ -	\$ 53,292
00295880-9211-54050	401K Match	\$ 423	\$ 870	\$ -	\$ 1,293
00265880-6200-54090	CHA Grant - WICBF	\$ 53,232	\$ 1,350	\$ -	\$ 54,582
00295880-9305-54090	Breast Feeding Grant Expense	\$ 10,769	\$ 1,350	\$ -	\$ 12,119

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#28

Date: 6/8/2021

Amount: \$ (8,100)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the Office of Rural Health Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6285-405	Office of Rural Health	\$ 124,300	\$ -	\$ 8,100	\$ 116,200
00295875-9101-405	Salaries & Wages - RH	\$ 71,132	\$ -	\$ 8,100	\$ 63,032

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

# CABARRUS HEALTH ALLIANCE

## Budget Revision/Amendment Request

#29

Date: 6/8/2021

Amount: \$ \_\_\_\_\_ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the MDPP Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295845-9101-50473	Salaries & Wages-MDPP	\$ 116,720	\$ -	\$ 39,392	\$ 77,328
00295845-9356-50473	Special Program Supplies - MDPP	\$ -	\$ 14,250	\$ -	\$ 14,250
00295845-9331-50473	Minor Office Equipment & Furn	\$ 3,000	\$ 5,523	\$ -	\$ 8,523
00295845-9355-50473	Other Operation Costs-MDPP	\$ 25,643	\$ 19,619	\$ -	\$ 45,262

**Finance Office Use Only**

Finance Director \_\_\_\_\_ Health Director \_\_\_\_\_ Chairman of Cabarrus Health Alliance \_\_\_\_\_  
 Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_ Approved/Denied Date \_\_\_\_\_

**Variance Analysis Year-to-Date**

	YTD					Comments
	VARIANCE ANALYSIS					
	2021 BUDGET	2021 ACTUAL	2020 ACTUAL	2021 BUD vs ACT	YOY ACTUAL	
<b>Revenue</b>						
Environmental Health	1,184,399	1,123,926	1,036,915	94.89%	87,012	
Information Technology Sy	1,127,543	646,394	621,595	57.33%	24,799	
General Administration	2,818,998	2,271,017	3,543,091	80.56%	(1,272,075)	The NCTN project was sold last year
Family Care Coordination	1,133,446	1,060,525	886,626	93.57%	173,898	
School Health	3,987,521	3,296,035	2,725,921	82.66%	570,114	Revenue is paid a month after expenses.
Public Health Solutions	1,389,056	1,185,821	1,523,280	85.37%	(337,459)	
Dental Health	3,856,003	2,693,413	4,205,695	69.85%	(1,512,282)	Due to COVID-19 there was not a school based program.
Vital Records	62,288	57,095	44,917	91.66%	12,178	
Communicable Disease	4,723,612	4,560,657	1,183,313	96.55%	3,377,344	Additional funding received for COVID-19
Clinical Services	3,543,243	2,581,062	2,729,102	72.84%	(148,040)	
WIC	837,026	714,615	640,228	85.38%	74,388	
<b>Total Revenue</b>	<b>24,663,135</b>	<b>20,190,560</b>	<b>19,140,683</b>	<b>81.87%</b>	<b>1,049,877</b>	
<b>Expense</b>						
Environmental Health	1,184,399	878,221	846,638	74.15%	31,583	
Information Technology Sy	1,127,543	873,683	1,041,248	77.49%	(167,565)	
General Administration	2,936,557	2,645,643	3,747,546	90.09%	(1,101,904)	The NCTN project was sold last year
Family Care Coordination	1,133,446	964,133	1,059,922	85.06%	(95,789)	
School Health	3,987,521	3,667,963	2,933,889	91.99%	734,074	
Public Health Solutions	1,393,287	1,094,196	1,687,261	78.53%	(593,065)	TRAIL grant ended with no cost extension this year.
Dental Health	3,360,443	2,671,500	3,729,811	79.50%	(1,058,311)	Due to COVID-19 and less staffing expenses are down
Vital Records	62,288	50,312	52,242	80.77%	(1,929)	
Communicable Disease	4,723,612	4,205,252	1,802,773	89.03%	2,402,479	Additional funding received for COVID-19
Clinical Services	3,917,013	2,845,286	2,802,826	72.64%	42,460	
WIC	837,026	765,829	700,959	91.49%	64,870	
<b>Total Expense</b>	<b>24,663,135</b>	<b>20,662,019</b>	<b>20,405,116</b>	<b>83.78%</b>	<b>256,902</b>	
Discussion						
Our Year to Date Percentage should be around 91.67% for May 2021.						
COVID-19 is affecting Dental and Communicable Disease the most.						

## Cabarrus Health Alliance Snapshot

**May 31,2021      Target Percentage 91.67%**

	Budget	Actual	YTD Percentage		Comments
<b>Environmental Health</b>					
Revenue	1,184,399	1,123,926	94.89%		On-site activities are high. Environmental Health has lapse salary from vacant positions.
Expense	1,184,399	878,221	74.15%		
<b>Information Technology</b>					
Revenue	1,127,543	646,394	57.33%		Budgeted revenue include Fund Balance Appropriation.
Expense	1,127,543	873,683	77.49%		
<b>General Administration</b>					
Revenue	2,818,998	2,271,017	80.56%		
Expense	2,936,557	2,645,643	90.09%		
<b>Family Care Coordination</b>					
Revenue	1,133,446	1,060,525	93.57%		
Expense	1,133,446	964,133	85.06%		
<b>School Health</b>					
Revenue	3,987,521	3,296,035	82.66%		Revenue is received one month after expenses.
Expense	3,987,521	3,667,963	91.99%		
<b>Public Health Solutions</b>					
Revenue	1,389,056	1,185,821	85.37%		Some grants span multiple fiscal years.
Expense	1,393,287	1,094,196	78.53%		
<b>Dental Health</b>					
Revenue	3,856,003	2,693,413	69.85%		Revenues will increase with Medicaid Cost Settlement.
Expense	3,360,443	2,671,500	79.50%		
<b>Vital Records</b>					
Revenue	62,288	57,095	91.66%		
Expense	62,288	50,312	80.77%		
<b>Communicable Disease</b>					
Revenue	4,723,612	4,560,657	96.55%		Response efforts are in Communicable Disease. We are monitoring budget closely.
Expense	4,723,612	4,205,252	89.03%		
<b>Clinical Services</b>					
Revenue	3,543,243	2,581,062	72.84%		Clinical personnel are assisting with COVID vaccine clinics.
Expense	3,917,013	2,845,286	72.64%		
<b>WIC</b>					
Revenue	837,026	714,615	85.38%		Revenue is received one month after expense.
Expense	837,026	765,829	91.49%		

The Sr. Administrative Assistant provides support and assistance to the Director of Public Health, and Chief Officers, manages the front desk, and as serves Clerk to the Board.

**Primary Responsibilities:**

- Provide administrative support to executives.
- Receive budget requests from staff and bring to executive for approval.
- Maintain files.
- Order supplies
- Maintain schedules for executives.
- Assist with organization, set up and breakdown of meetings as needed.
- Serve as back up in verifying time sheets for staff.
- Provide supervision and back-up for CHA switchboard.
- Provides secretarial and administrative support to the Cabarrus County Public Health Authority Board and Board Chairman.
- Prepares meeting agenda for the Cabarrus County Public Health Authority Board of Commissioners; e-mails meeting agenda e-packets to Board members and, CHA Executive Management Team, and other staff as needed; prepares notices for posting for public meetings; sends agendas to local media and posts on Cabarrus Health Alliance website
- Coordinate's preparation of public hearings of the Board, attends Board meetings and prepares minutes for Board approval. Follows up to obtain signatures, as needed, on pending and completed business.
- Composes board resolutions, proclamations, and ordinances from brief instructions.
- Embrace a culture of continuous Quality Improvement within CHA by actively participating in QI trainings, opportunities, and projects by utilizing QI concepts and techniques.
- Other duties as assigned.

**Education/Experience:**

- Completion of high school or equivalent and four years of progressively responsible secretarial or clerical/administrative/office management experience or completion of a two-year administrative or business administration program and two years of progressively responsible secretarial or clerical/administrative/office management experience
- Completion of a four-year program in a college or university preferable with major emphasis on coursework in business administration, public administration, or other related field; or an equivalent combination of education and experience

**Skills/Abilities/Knowledge:**

- Must be able to project a positive image to staff.
- Maintain professional interactions with public, client, agency personnel and other community professionals.

**Benefits:** The benefit package includes retirement (NC Local Government Retirement System), 401k with match, dental, vision. life, disability, paid vacation, paid sick and more.

**Prior local and state government years of service count toward calculating vacation accrual rate.**

# PMQI Department Strategic Plan

Betty Foh, MPH, CHES  
Medjatu Kuyateh, MPH  
Madilynn Turner

June 8, 2021



## Use Data to Improve Health



Goal 1	Goal 2	Goal 3
Create a public facing data repository to inform the community and enhance decision making	Use an equity lens for data collection, analysis, use and dissemination	Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes

# Goal 1: Create a public facing data repository to inform the community and enhance decision making



By the end of FY 2021 the PMQI team will ensure 80% of scorecards are complete for every program to inform the community and enhance decision making



By end of FY 2021 all staff are aware of Performance/Quality Improvement SharePoint, Scorecards, and Data.



By end of FY 2022 create a public facing Performance Management webpage describing the PM system and present all live scorecards to serve as a full public facing data repository for the community



By the end of FY 2022 establish interactive visualizations using ArcGIS & Tableau software for staff and partners to monitor & evaluate CHA's efforts toward addressing specific health indicators in Cabarrus County.

## Goal 1: Accomplishments:

- 21 Published Scorecards
- All live scorecards have baseline measures data for population and performance accountability measures



Total Scorecards included in count	26		Percentage
Scorecards 75-100% completed	19	All clinics (providers- Obesity, Healthy Weight, Tobacco Use), CD, FCC, Family Planning, Peds, Dental, 5210, WIC, PH Outcomes, School Engagement, Substance Use & Harm Reduction, Finance, IT, lifestyle is medicine, Environmental Health, Culinary Innovations, HR, MR, Employee Health,	73.0%
Scorecards 50% completed	5	Maternal health, school health, MDPP, Behavioral Health, Healthy Food Access	19.0%
Scorecards less than 50% completed	2	Grants, Covid-19	8.0%

## Goal 2: Use an equity lens for data collection, analysis, use and dissemination



- By December 2020 conduct a Clear Impact Super user Training for additional users to integrate data into their roles.
- By February 2021, created a Healthy Weight, BMI, and Tobaccos Scorecard in Clear Impact capturing consistent data across CHA clinics.
- By September 30th, 2021, create an Epidemiology Program plan detailing core activities related to disease surveillance and data analysis that fall within the Epidemiology scope of work.
- By December 30, 2021 the PMQI Team will develop Data Equity tools for all staff to utilize and ensure 20% of indicators and performance measures have disaggregated data.
- By the end of FY 2022, ensure performance measures are associated with the Data Pillar of the proclamation.
- By the end of FY 2022 collaborate with the Core Epi Team to establish & implement a team charter outlining the operational structure for the Epi Team.

## Goal 2: Accomplishments



Clear Impact Super user training hosted in December 2020

Using the Healthy Weight, Oral Health, and Tobacco Scorecard across all clinics to make strategic decisions



## Develop Internal and External Practices, Programs, and Policies that Achieve Equity



Goal 1	Goal 2	Goal 3
Ensure equitable access to services, programs, opportunities, and information	Transform our workplace to be inclusive and equitable for employees from marginalized and underrepresented communities.	Integrate diversity, equity, and inclusion within our work to continuously improve the health of our community

## Goal 2 & Goal 3



**Goal 2: Transform our workplace to be inclusive and equitable for employees from marginalized and underrepresented communities.**

- By FY 2022 the PMQI Team will attend at least two diversity, equity and inclusion trainings and 2 Racial Equity Cabarrus listening sessions per year.

**Goal 3: Integrate diversity, equity, and inclusion within our work to continuously improve the health of our community.**

- By FY 2022 the PMQI team will evaluate racism as a public health crisis through data



# Build and Sustain Collaborative Systems that Address Social Determinants of Health



Goal 1	Goal 2	Goal 3	Goal 4
Lead the development of CHIP based on the identified priority needs	Align program and services with the Community Health Improvement Plans (CHIP) to ensure staff are engaged and actively involved in the plan development	Expand and maximize community partnerships to effectively address social determinants of health	Align and integrate public health programs to address social determinants of health

## Goal 4: Align and integrate public health programs to address social determinants of health



By August 2021 host a SDOH training for CHA staff, supervisors and leadership team.



By March 2022 conduct an assessment to ensure that the social determinants of health (SDOH) screening tool is administered by all front-line staff to every patient.



By September 30, 2021, create a Population Health Program plan detailing core activities related to monitoring population health outcomes and addressing root causes of inequities and disparities as shown within the data.



By July 2022 develop and facilitate an interactive SDOH/Health Equity (SDOH Equity) Challenge for all staff to participate.



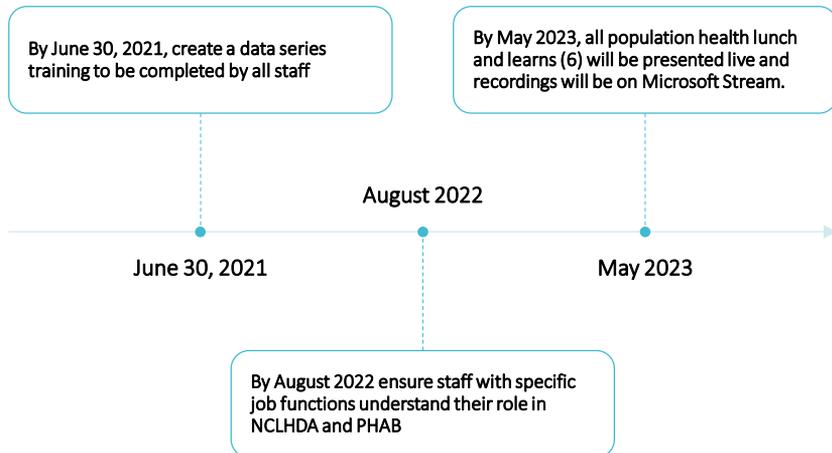
# Transform Agency Capacity, Culture and Practices to Achieve Excellence



Goal 1	Goal 2	Goal 3	Goal 4	Goal 5
Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade	Maintain a culture of quality improvement to advance departmental performance	Adapt and adopt staffing models and funding sources that reduce the number of positions and programs that are short-term and grant funded	Expand CHA capacity to include alternative service delivery and outreach models that improve access to care	Enhance the existing workforce development plan and program



**Goal 1:**  
 Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade



## Goal 1 Accomplishment:

Facilitated a 5-part  
data series  
trainings



## Why is Data Important

Data Equity

RBA

How to Use Your Data

Scorecard 101

Public Health 3.0 and Population Health

## Goal 2: Maintain a culture of quality improvement to advance departmental performance



BY SEPTEMBER 2021 ALIGN QUALITY IMPROVEMENT (QI) TOOLS AND RESOURCES WITH THE RESULT BASED ACCOUNTABILITY (RBA) FRAMEWORK AND IMPLEMENT 5 QI PROJECTS



BY JULY 2022 REASSESS PERFORMANCE MANAGEMENT AND QI INITIATIVES BY ACHIEVING HIGHER SCORES ON THE PERFORMANCE SELF-ASSESSMENT TOOL (PMSAT) AND THE QUALITY IMPROVEMENT SELF-ASSESSMENT (QISAT)

## Goal 5: Enhance the existing workforce development plan and program



By December 2022 be recognized as Academic Health Department bridging the gap between academia and practice in Public Health



By May 2023 Successfully submit a Workforce Development Plan (WFD) to meet Public Health Accreditation Board (PHAB) standards



CABARRUS  
HEALTH  
ALLIANCE

# Human Resources Updates



CABARRUS  
HEALTH  
ALLIANCE

# Welcome Keon Lewis, Equity Coordinator



"As the new Equity Coordinator, I look forward to not only contributing to the organization but becoming a part of the worthwhile mission that the DEI Committee and Proclamation Team has embarked upon."



CABARRUS  
HEALTH  
ALLIANCE

# Current and Future Equity Initiatives

## Current

- Completed the Diversity, Equity, and Inclusion Committee Charter
- Established an employee feedback line
- Establishing relationships with HBCU and Minority Serving Institution career centers to create recruiting pipelines for CHA
- REC listening session coordination

## Future

- Develop a Health Equity Webpage
- Conduct an organizational equity assessment
- Develop an annual Equity Report
- Coordinate an annual public health equity conference



CABARRUS  
HEALTH  
ALLIANCE

# Salary Study

# Compensation Study Methodology - Data Collection



Insurance | Risk Management | Consulting

- Job matches were made to benchmark positions for only those jobs that reflected at least 80% of the duties as outlined in the benchmark position summaries.
- Market data was available for 93% of the benchmark positions (i.e., 52 out of 56 benchmark positions).
- Outlier Analysis
  - Gallagher reviewed the survey data using statistical tools as well as clarifications with the participating organizations to remove mismatches and significant outliers.
- Gallagher followed the U.S. Department of Justice and Federal Trade Commission guidelines that state five job matches should exist per job in order to conduct statistical analyses or for drawing conclusions.

# Compensation Study Methodology - Data Collection

## Custom and Published Survey Data Collection and Analysis Process

### Data Adjustments:

- All survey data was adjusted to Charlotte, NC's labor market using the **cost of labor differential** from the Economic Research Institute (ERI) Geographic Assessor.
- “Cost of labor” refers to the difference in pay or labor market for a job from one location to another.
  - The cost of labor is what a particular geographic market offers as the “going rate” or compensation for its jobs and reflects the local demand for and supply of labor.
  - Thus, if market data were collected from a particular geographic location, they were adjusted downward/upward based on Kannapolis, NC's cost of labor differential.

### Aging Survey Data:

- All published survey data has been aged forward to the common date **July 1, 2021**, using a 3% (annual) adjustment for actual salary.

# Compensation Study

## Findings and Analysis - Market Comparison Results

The following guidelines were used when determining the competitive nature of CHA's current compensation:

- The difference from the market for each benchmark is calculated as the following:
  - CHA data minus market data divided by the market data:
    - ≈ A positive figure indicates that the CHA pays above the market.
    - ≈ A negative figure indicates that the CHA pays below the market.

The following table depicts how the CHA's salaries compare to various market points.

+/-5%	Highly Competitive
+/-10%	Competitive
+/-10 to 15%	Possible misalignment with the market
Greater than +/-15%	Misalignment with market

# Compensation Study Findings and Analysis - Market Comparison Results

## Base Salary

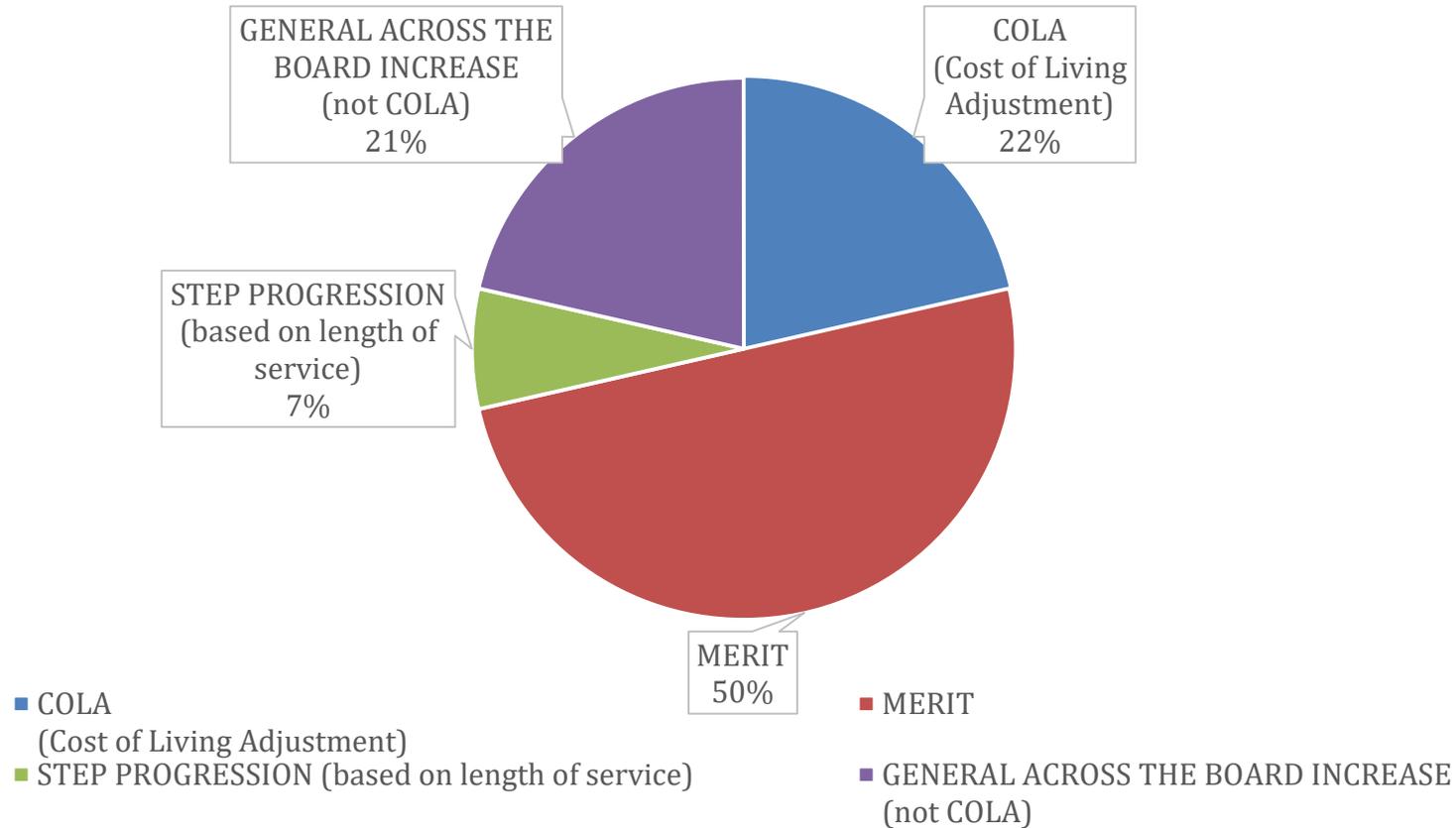
- The following charts shows the comparison between market data and CHA actual (base) salary information for all benchmark jobs.
  - This is the cumulative difference between all the benchmark jobs, not an average of the average differences.
  - The target comparison point is the 50<sup>th</sup> percentile, which is representative of slightly above the middle of actual pay in the market.

Comparison Group	Comparison Results (Market Median)
<b>Peer Organizations (Custom Survey)</b>	8.04%
<b>General Market (Published)</b>	-9.03%
<b>Combined Market</b>	<b>-3.65%</b>

- Overall, CHA is highly competitive with the combined market (-3.65% behind) and leading in the peer organization cut.
- Details of market data and individual job comparison were provided to CHA separately.

# Compensation Study Pay Practices

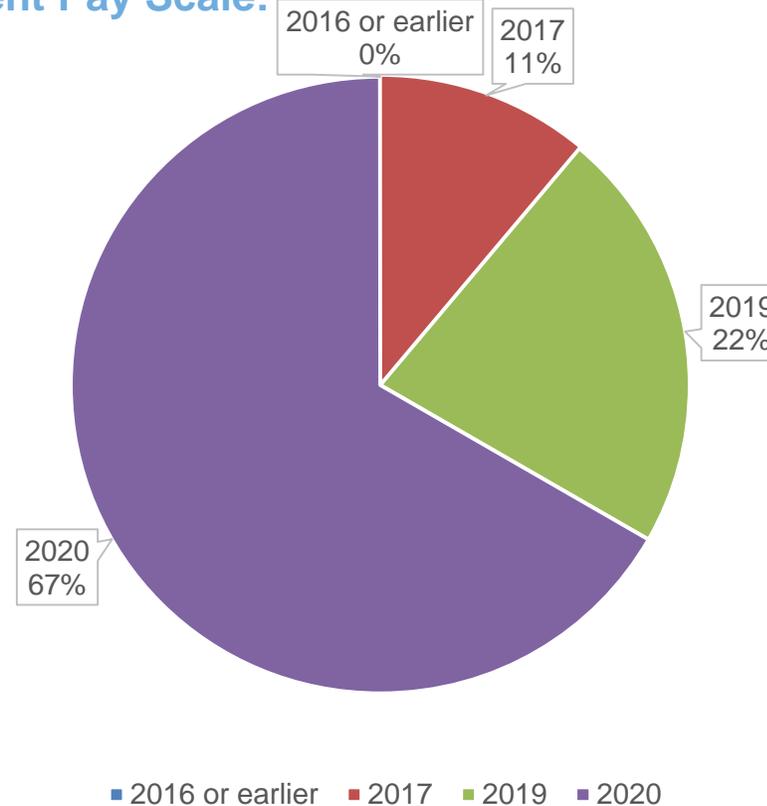
## Type of Particular Base Pay Increases



- CHA is aligned with the market by implementing merit increase in the organization.
- The 3% annual merit increase is competitive with the market average of 2.75%.

# Compensation Study Pay Practices

## Effective Date of Current Pay Scale:

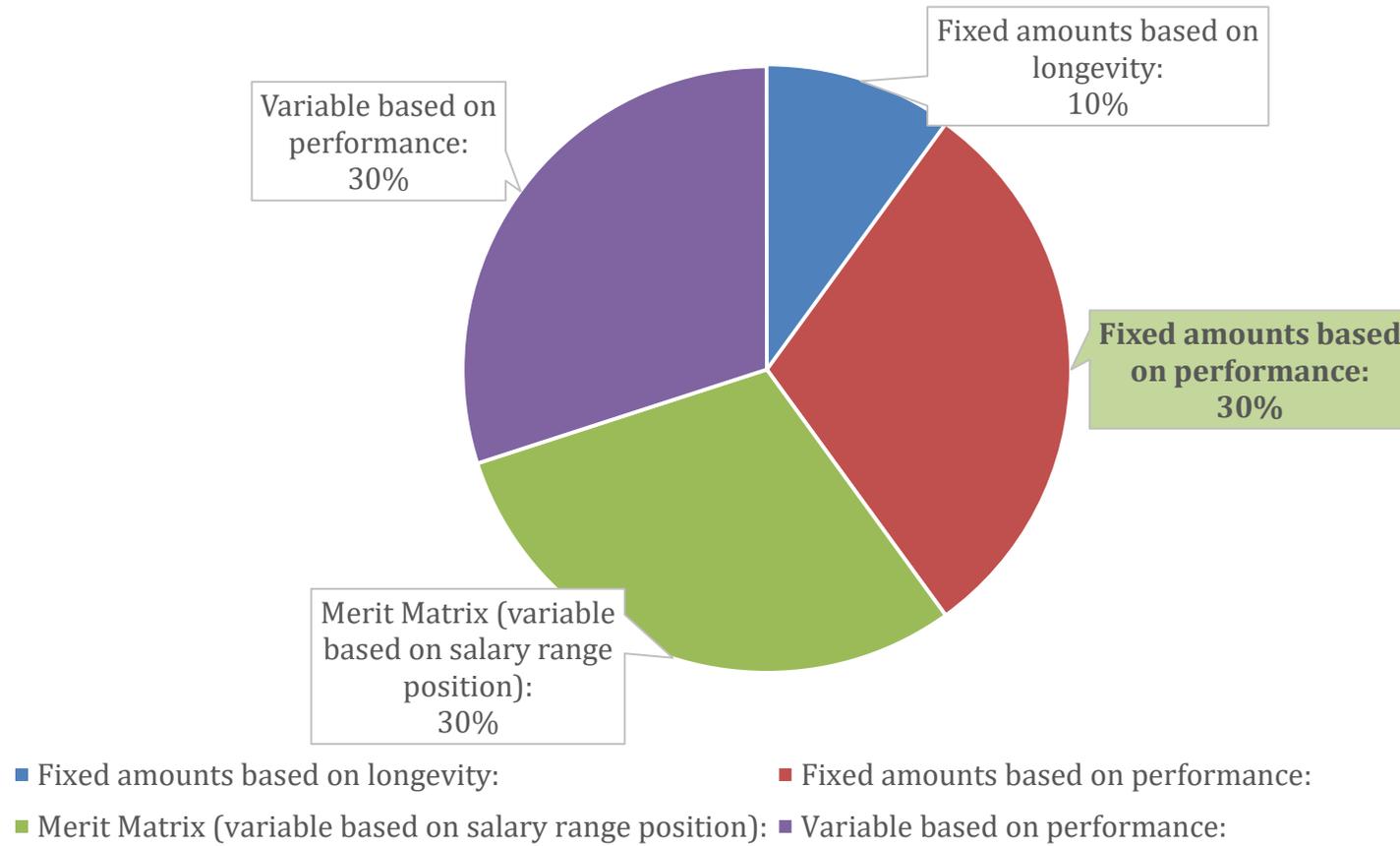


- The effective date of CHA's current structure is 7/1/2016, possibly **misaligned** with the market as 89% of surveyed organizations have updated their salary structure since 2017.

# Compensation Study Pay Practices

## Range Progression:

*(How employees in each group progress through the established salary range)*



- CHA moves employees through range with fixed amounts based on performance.

# Compensation Study Pay Practices

## Bilingual Pay Differential:

- 33% of surveyed organizations reported to provide bilingual pay differential;
- A fixed percentage (5%) on top of base pay is the most common practice for positions (instead of jobs) with actual needs of such skill.
- CHA currently provides a bilingual pay differential.

## Actions/Recommendations

- Review detailed market comparison results to determine adjustment for jobs significantly misaligned with market.
- Consider overall salary structure adjustment based on current policy, market comparison results, and market trend.
- Conduct a comprehensive market compensation study similar to the salary study part of the project at least every three to five years.

# CHA Public Health Director's Report

June 2021

## Human Resources

- Salary study complete
- New hiring process, with HR driving most of the process, implemented.
- Clear Company: New hiring portal already in use, electronic performance evaluations will be ready to implement by 1<sup>st</sup> quarter(after staff is trained on its use).
- NEOGov Learning Management System – will be ready to be deployed by 1<sup>st</sup> quarter (after staff are trained on its use).

## Finance/Grants

- COVID Vaccine billing - we have billed \$1,107,316.32 for COVID vaccines and have received \$ 458,266.96 in payments.
- In the month of May, CHA submitted two (2) grants for a total of \$3,872,946 for an optimal youth health program and community health worker program. CHA won one (1) award for a total of \$420,000 for Triple P parenting to prevent child maltreatment. Two (2) applications are awaiting an award decision for a total of \$2.5 million to close out FY2021 applications. Two (2) federal applications are currently awaiting submission in June/July for an approximate total value of \$1,025,000 million for Social Determinants of Health Accelerator Plans and Medication Assisted Treatment for those with Opioid Use Disorder.

## IT

- Team is working with clinical areas to collect data for a common report card that captures tobacco use, BMI and oral health status. Collaborative projects will then be developed to improve these metrics.

## Clinical Services

### Medical

- Family Care Coordination was awarded the Family Support grant through NC DSS. CHA plans to increase access to Triple P (Positive Parenting Program) Level 4 family support for Cabarrus and Rowan county families, who have one or more risk factors associated with child maltreatment. CHA will fill gaps in culturally and linguistically appropriate, age-appropriate support by directly implementing Triple P Level 4 with Hispanic and underserved families; and by providing marketing, outreach, and quality improvement services to grow and sustain Triple P in the community at large. Both Megan Shuping and Kelly Bryant played a huge part in writing this grant.

- With the COVID vaccination rates increasing and infection rates decreasing, the Pediatric Team is happy to be moving back to a more “normal” schedule. Per CDC outpatient guidelines, well visits and primary care visits can once again be integrated, allowing for a general increase in appointments and overall better clinic flow. Previously, mornings were reserved for newborns and well visits, especially babies and young children, and primary care (sick) in the afternoons.
- The CHA Women’s Health staff completed the Upstream USA Quality Improvement project, and successfully “graduated” in May. This initiative promotes same-day access to a woman’s choice of contraception.

## Dental

- Senate Bill 146 won unanimous approval from senators on March 31. The House version, House Bill 144, passed on Thursday, May 6 and now is with lawmakers to decide which bill to use for the final version that will head ultimately to the governor.

HB144, an act to establish standards for the practice of teledentistry, to authorize properly trained dental hygienists to administer local anesthetics under direct supervision of a licensed dentist, and to permit certain dental hygienists to practice dental hygiene at schools without a licensed dentist being physically present.

How does this impact CHA? Our dental program is in the planning stages to for implementation of this model in our school based setting in Fall 2021.

## School Health

- This school year, school nurses referred 1,510 students and completed follow-up to ensure that 1,305 of these students were able to access needed care. School nurses continued to connect students and families to community resources to assist with management of chronic conditions, acute illnesses/injuries, and to address social/emotional needs.
- The school health administrative team hosted Public Health 3.0 work sessions for school nurses. These were divided by grade levels allowing nurses to focus on identifying the needs of their specific populations and brainstorming opportunities to address these needs.
- Staffing was secured for summer school sites and plans were put into place to ensure that the needs of students with chronic conditions will be met, that COVID antigen testing will be available at each of the schools, and that collaboration between school nurses and the CHA COVID department will continue during summer sessions.

## COVID Response

- New vaccine initiatives started in June 2021
  - smaller clinics and/or strike teams
  - will use a new Vaccine Clinic Request form to assess vaccine requests/opportunities
    - CHA clinics
    - Targeted Outreach (i.e. census track data)
    - General Community requests (Schools, business, community partners)

- Summer Intern Started—focusing on community outreach
- Education/Outreach efforts are underway to target marginalized populations and those with vaccine hesitancy
- NCEDSS backlog data entry—COVID team is focused on getting data entry caught up. 200 cases needed to be completed daily in order to catch up by June 30, 2021 – the team is currently on target to meet this goal.

### **Cabarrus Public Health Interest**

- Aligning next steps with Public Health 3.0 vision
- Supporting community needs along with CHA strategic plan
- Will begin recruiting for a new staff in this role by end of June

### **Healthy Living Programs:**

- New staff member starting Monday will increase capacity for Healthy Living activities
- Kids in the Kitchen summer camp is enrolling students!
- Rooftop garden is providing fresh produce for use in cooking class

### **Environmental Health**

- Approval and funding received from the county for an additional full time position in the OSWW program. That position was posted and filled with a current employee from another program; he has now transitioned into the new position
- Two summer interns have begun work in the Vector program
- FLI staff are fully mobilized with Temporary Food Establishments (TFE) this summer – TFE work is permitting all the push cart and concession stands for various local restaurant events, and also all of the speedway events. This requires a lot of evening and weekend work.

### **Healthy Cabarrus/Marketing**

#### **Healthy Cabarrus**

- Community Health Needs Assessment is complete. A copy of the CHNA can be found online: <https://www.cabarrushealth.org/125/Community-Needs-Assessment> Along with an interview with Commissioner Diane Honeycutt about the CHNA process and newly identified needs.
- Mental Health Action Plan was presented to the Mental Health Advisory Board on June 8. New tasks forces are being formed and will begin meeting in July/August.

### **Substance Use Prevention and Harm Reduction**

- Cabarrus Youth Substance Use Survey was administered within Cabarrus County Schools, low response rate because of at home completion and parent consent required.

- Substance Use art contest completed. More than 30 submissions and voted on by the coalition. The artwork will be displayed at the Sheriff's Office like all previous years.

## **Performance/Quality Improvement and Accreditation:**

### **Performance/Quality Improvement/Data:**

- 13 scorecards along with the RWJ and Healthy NC 2030 data are published on the CHA website
  - NACCHO Grant: Statewide Association Training / Support Program
    - The Performance/Quality Improvement Regional Workgroup completed training sessions hosted by CHA covering the following topics; Performance Management System, Data, Quality Improvement, and Strategic planning
    - The Regional Workgroup has agreed to collectively work together to address gaps in data collection and performance improvement and will continue to work together after the grant deliverables are achieved
  - Turn the Curve Projects
    - Employee Health- COVID-19 Vaccinations
    - Communicable Disease- Gonorrhea & Chlamydia rates

### **Accreditation:**

- The annual report will be submitted on June 15<sup>th</sup>, 2021 highlighting the following topics:
  - Workforce Development Plan
  - Performance Improvement
  - Population health outcome data

### **Social Determinants of Health/Health Equity (SDOH-Equity)**

- SDOH-Equity Challenge will launch in July
- Proclamation meetings scheduled to address the five pillars:
  - Community, Sustainability, Training, Data, and Policy.

### **Population Health**

- RWJ updates have been added to the CHA website
- NCCare 360- Social Determinants of Health Screening Tool

### **Epidemiology**

- Vaccine outreach by census tract
- Core Epi Team reactivation and charter development
- Research on Cabarrus County Child Fatalities involving substance use submitted to Cabarrus's County Child Protection and Fatality Team
- Creation of Race, Ethnicity, Age, and Location (REAL) Data framework
  - Standardization of data equity collection

### **Academic Health Department**

- A MPH intern will start on June 7<sup>th</sup>
- North Carolina Public Health Leadership Institute Advisory Committee
  - Working on creating an Equity Curriculum

### **BOH activities**

- Policy subcommittee formed. Dr. Buckwell will present at first session on June 29.
- Orientation being planned for our two new board members.

### **National/State/Local Updates**

- CHA joined NCMS for White Coat Wednesday to educate NC legislators about COVID vaccines, mandated vaccines and public health funding.
- NACCHO representatives have asked CHA to participate in the annual meeting to present on our Racism is a Public Health Crisis proclamation and work.

**BE IT ORDAINED** by the Executive Board of the Cabarrus Health Alliance of Cabarrus County, North Carolina:

Section I. Cabarrus Health Alliance Revenues

A. It is estimated that the following revenues will be available in the Cabarrus Health Alliance for fiscal year beginning July 01, 2021, and ending June 30, 2022:

Environmental Health	213,637
Information Technology Services	500
General Administration	357,402
Family Care Coordination	1,133,604
School Health	86,160
Public Health Solutions	1,250,562
Dental Public Health	4,027,013
Vital Records	-
Communicable Disease	3,363,301
Clinical Services	3,170,864
Women, Infants, & Children	796,027
Cabarrus County Contribution	9,092,697
Fund Balance Appropriated	880,206
<b>TOTAL REVENUES</b>	<b>24,371,973</b>

B. The following appropriations are made in the Cabarrus Health Alliance for its operation and activities for the fiscal year beginning July 01, 2021, and ending June 30, 2022:

Environmental Health	1,196,025
Information Technology Services	1,030,489
General Administration	2,856,567
Family Care Coordination	1,133,604
School Health	4,266,235
Public Health Solutions	1,352,507
Dental Public Health	3,882,175
Vital Records	63,913
Communicable Disease	4,277,798
Clinical Services	3,516,633
Women, Infants, & Children	796,027
<b>TOTAL EXPENDITURES</b>	<b>24,371,973</b>

Section II.

A.

The total requested contribution from Cabarrus County is \$9,092,697.

Section III.

A. The Health Director is hereby authorized to transfer appropriations within a fund as contained herein under the following conditions:

1. The Health Director may transfer amounts between objects of expenditures and revenues within a department without limitation.
2. The Health Director may transfer amounts up to \$25,000 between departments of the same fund.
3. The Health Director may not transfer any amounts between funds nor from any contingency appropriation within any fund without action of the Cabarrus Health Alliance Board.
4. Additional authority is granted to the Health Director to transfer amounts within and between funds for the sole purpose of funding salary and benefits adjustments consistent with the Cabarrus Health Alliance Personnel Ordinance.
5. The Health Director may award and execute contracts which are not required to be bid or which G.S. 143-131 allows to be let on informal bids so long as the annual budget contains sufficient appropriated but unencumbered funds for such purposes.
6. The Health Director may increase or decrease the number of positions in the Cabarrus Health Alliance depending on market demand for services. The Health Director may also adjust compensation levels in order to ensure competitiveness. Additional positions may only be established under this subsection if revenues are available to offset the expenditures. Following such actions where a budget amendment is required; it will be submitted for approval at the next regular meeting of the Cabarrus Health Alliance Board.

Section IV.

A. This ordinance and the budget documents shall be the basis for the financial plan for the Cabarrus Health Alliance for the 2021-2022 Fiscal Year. The Health Director shall administer the budget. The Health Director shall establish and maintain all records which are in concurrence with this budget and Budget Ordinance and the appropriate Statutes of the State of North Carolina.

Adopted this 8th day of June, 2021.

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James T. Mack, Jr., Chairman

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Dr. Bonnie Coyle, Health Director



**CABARRUS  
HEALTH  
ALLIANCE**

# **Final Annual Budget Fiscal Year 2022**

June 8, 2021

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## **BUDGET MESSAGE – 2022 Preliminary Budget**

TO: Cabarrus Health Alliance Board  
FROM: Sue K. Yates, Chief Financial Officer  
DATE: June 8, 2021  
SUBJECT: Cabarrus Health Alliance Preliminary Budget for Fiscal Year 2022

This budget totals \$24,371,973. The contribution amount requested from Cabarrus County for FY 2022 is \$9,092,697, an increase of \$799,682 from the FY 2021 county contribution amount. We are requesting an additional \$487,492 for the School Health Program. This includes a school health director position and a new electronic medical records system; as well as the additional 20% for the increase in school nurse hours and benefits. The request to the County includes \$98,145 for an Epidemiologist. We are also requesting \$75,000 for additional Environmental Health personnel. The expansion items listed above are part of the line item detail in the budget. These will be in the final budget if determined they will be funded based on the County Commissioner's June Board Meeting. We presented our request to the County Commissioners to be during their work session on April 15<sup>th</sup>.

This budget is formatted to provide full line item descriptions. Revenue and expenses are displayed for each department. Agency totals for FY 2019 actual, FY 2020 revised budget, and projected FY 2021 is given for comparison on the summary page.

The current recommended budget is balanced with fund balance appropriations (FBA) of \$880,206. The FBA consists of:

- \$ 132,222 for 40% of the increase in School Health's hours and benefits
- \$ 139,500 for Information Technology hardware
- \$ 145,749 for Clinic Deficit
- \$ 462,735 for decrease in Dental Revenue

Medicaid Settlement is budgeted at \$1,466,558 for FY 2022 based on current information. CHA was awarded \$1.4 million for FY 2018, \$1.6 million for FY 2019, and \$1.8 million for FY 2020. DMA withholds 10% of the settlement each year and will again this year until a complete audit review is conducted at which point any further adjustments required to the cost report will be made and cost will be adjusted as well as payments made if necessary.

Highlights of this proposed budget include:

1. Projected individual performance increases at an average of 3% x 10.5 months (award in August 2021), an approximate cost of \$238,292.
2. The health insurance plan rate did not increase this year it stayed at \$6,903 per full time employee. A value plan was included as an option for employees with spouse or dependent coverage.

3. State retirement will increase from 10.20% to the rate of 11.38%.
4. Budgeted minor equipment includes:
  - Dental Program – Replace hand pieces, hand instruments, cavitron tips; \$29,000
5. Budgeted capital outlay purchases includes:
  - Dental Program – Upgrade dental equipment; \$105,000

There are many variables that affect the possible outcome of the budget projection. We have worked diligently to provide the most accurate revenue and expenditure projections in a format to assist you with your review. We appreciate your attention to this budget and as always, our staff is willing to assist the Board in any manner as you review the items recommended in this FY 2022 budget.

Respectfully submitted for your consideration,

Sue K. Yates  
Chief Financial Officer

**PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY**  
**d.b.a. CABARRUS HEALTH ALLIANCE**  
**FISCAL YEAR 2021**

<b>DEPARTMENT</b>	<b>MANAGEMENT</b>
5805 Environmental Health	Chrystal Swinger
5812 Information Technology Systems	Ryan McGhee
5815 General Administration	Sue Yates
5832 Family Care Coordination	Megan Shuping
5840 School Health	Barbara Shephard
5845 Public Health Solutions	Marcella Beam
5855 Dental Health	Janie Woodie
5860 Vital Records	Suzanne Knight
5865 Communicable Disease	Suzanne Knight/Marcus Misenheimer
5875 Clinical Services	Suzanne Knight/Julia Patterson
5880 WIC	Anna Thadani

**Cabarrus Health Alliance  
Budget Fiscal Year 2021  
Actual/Projected Revenue/Expense by Department - FY 2019-2021**

Department Name	Dept. #	FY 2020 Actual			FY 2021 Budget		
		Revenue	Expense	Net +/-	Revenue	Expense	Net +/-
Environmental Health	5805	1,135,293	942,173	193,120	1,085,580	1,085,580	-
Information Tech Svcs	5812	677,829	1,153,424	(475,595)	1,127,543	1,127,543	-
General Administration	5815	3,726,005	4,055,399	(329,394)	2,824,438	2,941,997	199,713
Family Care Coordination	5832	1,009,919	1,177,374	(167,455)	1,133,446	1,133,446	-
School Health	5840	3,169,112	3,117,582	51,530	4,022,821	4,022,821	-
Public Health Solutions	5845	1,846,121	1,948,057	(101,936)	1,266,569	1,270,800	-
Dental	5855	4,302,569	4,020,629	281,940	4,488,113	3,992,553	495,560
Vital Records	5860	49,000	54,625	(5,625)	62,288	62,288	-
Communicable Disease	5865	1,989,771	2,191,236	(201,465)	3,727,862	3,727,862	-
Clinical Services	5875	3,175,433	3,129,082	46,351	3,423,119	3,796,889	(373,770)
WIC	5880	770,077	767,128	2,950	837,026	837,026	-
<b>TOTAL</b>		<b>21,851,130</b>	<b>22,556,709</b>	<b>(705,580)</b>	<b>23,998,805</b>	<b>23,998,805</b>	<b>-</b>

Department Name	Dept. #	FY 2022 Projected		
		Revenue	Expense	Net +/-
Environmental Health	5805	1,196,025	1,196,025	-
Information Tech Svcs	5812	1,030,489	1,030,489	-
General Administration	5815	2,857,498	2,856,567	931
Family Care Coordination	5832	1,133,604	1,133,604	-
School Health	5840	4,266,235	4,266,235	-
Public Health Solutions	5845	1,352,507	1,352,507	-
Dental	5855	4,027,013	3,882,175	144,838
Vital Records	5860	63,913	63,913	-
Communicable Disease	5865	4,277,798	4,277,798	-
Clinical Services	5875	3,370,864	3,516,633	(145,769)
WIC	5880	796,027	796,027	-
<b>TOTAL</b>		<b>24,371,973</b>	<b>24,371,973</b>	<b>-</b>

County Contribution	
2022	2021
982,388	883,943
723,316	705,043
2,058,785	1,985,393
-	-
4,047,853	3,560,361
101,945	101,945
-	-
63,913	62,288
914,497	794,042
200,000	200,000
-	-
<b>9,092,697</b>	<b>8,293,015</b>

2022 County Contribution: **5,044,844**  
plus amount for School Nurse Program **4,047,853**  
**TOTAL CONTRIBUTION AMOUNT** **9,092,697**

**Environmental Health - 5805**

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
<b>Revenue</b>								
265805	6200	47520 CHA Grant - Food & Lodging	62,108	30,112	55,256	-	5,000	5,000
265805	6412	156 Contrib-City of Con-West Nile	12,000	12,000	12,000	12,000	12,000	12,000
265805	6446	156 Contrib-City of Kann-WestNile	8,000	8,000	8,000	8,000	8,000	8,000
265805	6447	156 Cont-Town of Mt Plea-WestNile	420	420	420	420	420	420
265805	6508	47510 Environmental Health Fees	220,360	173,828	199,322	108,550	170,117	182,117
265805	6510	47520 Temp Food Est Fees-F&L	26,425	30,025	17,160	2,775	6,000	6,000
265805	6803	47510 Miscellaneous Revenue	2,870	-	912	-	100	100
265805	6904	156 Cont Cab Co - West Nile Virus	10,762	10,762	10,762	10,762	10,762	10,762
265805	6904	47510 Cont Cab Co - Env Hlth	839,952	812,740	831,461	509,362	873,181	971,626
<b>Total Revenue</b>			<b>1,182,897</b>	<b>1,077,886</b>	<b>1,135,293</b>	<b>651,869</b>	<b>1,085,580</b>	<b>1,196,025</b>
<b>Expense</b>								
295805	9101	156 Salaries & Wages-West Nile Vir	4,797	4,099	4,130	1,122	7,819	4,342
295805	9104	156 Temp-PT & FT-West Nile Virus	5,371	4,925	2,551	-	6,159	4,282
295805	9201	156 Social Security-West Nile Vir	618	551	390	63	851	520
295805	9202	156 Medicare-West Nile Virus	145	129	91	15	199	122
295805	9205	156 Group Hosp Ins-West Nile Virus	383	421	555	137	712	453
295805	9206	156 HRA-West Nile Virus	76	86	109	27	90	90
295805	9210	156 Retirement-West Nile Virus	351	320	375	114	580	349
295805	9211	156 401K Match	-	27	9	-	9	12
295805	9230	156 Work Comp-West Nile Virus	132	154	93	23	204	126
295805	9346	156 Fuel-West Nile Virus	308	298	194	57	304	267
295805	9356	156 Special Prog Supplies-West Nil	227	455	1,109	-	3,000	597
295805	9520	156 Autos & Truck Maint-West Nile	-	-	-	-	280	-
295805	9635	156 Training & Ed/West Nile Virus	-	180	835	-	333	338
295805	9640	156 Ins & Bonds-West Nile Virus	127	113	52	13	159	97
295805	9659	156 UnempComp-WNVirus	10	59	35	2	150	35
295805	9101	47510 Salaries & Wages-EH	343,947	323,083	230,452	115,955	270,125	225,074
295805	9102	47510 Part Time > 1000 Hours Env Hlt	20,043	20,943	14,127	3,838	10,889	11,213
295805	9103	47510 Part Time < 1000 Hours Env Hlt	11,095	19,023	49,099	28,597	39,960	-
295805	9104	47510 Temp-Part & Full Time Env Hlth	-	-	-	1,364	3,000	40,168
295805	9109	47510 Salary Adjustments-EH	-	-	-	-	2,096	16,900
295805	9201	47510 Social Secruity-EH	22,224	21,473	17,630	9,124	12,417	16,736
295805	9202	47510 Medicare-Env Hlth	5,198	5,022	4,123	2,134	2,904	3,914
295805	9205	47510 Grp Hosp Ins-Env Hlth	30,767	29,482	23,960	11,978	17,469	27,066
295805	9206	47510 HRA-Env Hlth	6,078	5,870	4,693	2,284	3,300	5,940
295805	9210	47510 Retirement-Env Hlth	27,217	26,430	21,655	12,112	16,245	25,960
295805	9211	47510 401K Match	-	1,781	1,667	1,076	1,593	4,574
295805	9230	47510 Workers' Comp-Env Hlth	9,133	7,232	4,959	2,943	4,257	968
295805	9301	47510 Office Supplies-Env Hlth	344	509	957	476	847	603

**Environmental Health - 5805**

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295805	9325	47510 Postage-Env Hlth	1,900	2,153	2,075	947	1,871	2,043
295805	9345	47510 Automotive Supplies-Env Hlth	-	-	490	264	129	163
295805	9346	47510 Fuel-Env Hlth	7,818	5,591	1,797	2,532	6,548	5,069
295805	9355	47510 Other Oper Costs-Env Hlth Gran	16,420	11,650	12,154	6,099	14,913	13,408
295805	9420	47510 Telecommunications-EH	7,333	9,586	7,700	2,344	8,343	8,206
295805	9520	47510 Auto & Trck Mntnce-Env Hlth	2,415	1,753	7,328	3,761	7,863	3,832
295805	9570	47510 Srvc Contracts-Env Hlth Gran	618	-	-	-	206	206
295805	9611	47510 Mileage-Env Hlth Grant	638	1,170	457	-	604	755
295805	9635	47510 Training & Ed-Env Hlth	12,868	3,923	1,064	25	8,507	5,952
295805	9640	47510 Insurance & Bonds-Env Hlth	4,107	3,900	3,022	1,841	4,255	3,374
295805	9659	47510 UnempComp-EH	770	358	508	280	855	563
295805	9860	47510 Equipment & Furniture-Env Hlth	48,648	-	-	-	-	-
295805	9101	47520 Salaries & Wages-F&L	260,828	305,037	357,610	180,536	407,285	491,334
295805	9102	47520 PartTime>1000 Hrs-F&L	42,730	-	8,278	8,484	10,889	11,213
295805	9103	47520 PartTime<1000 Hrs-F&L	-	18,111	21,555	14,766	36,663	-
295805	9104	47520 Temporary - Part & Full Time	-	-	841	3,004	2,955	59,455
295805	9201	47520 Social Security-F&L	17,633	19,041	23,271	12,418	28,926	35,672
295805	9202	47520 Medicare-F&L	4,124	4,453	5,442	2,904	6,765	8,343
295805	9205	47520 Gp Hosp Ins-F&L	26,639	29,705	37,195	15,870	45,363	54,822
295805	9206	47520 HRA-Food & Lodging	5,270	6,051	7,325	3,013	8,580	10,560
295805	9210	47520 Retirement-F&L	22,748	23,552	32,292	17,668	43,751	58,382
295805	9211	47520 401K Match	-	1,987	2,411	1,240	4,289	10,288
295805	9230	47520 Workers'Comp F&L	7,946	7,061	6,279	4,005	6,546	1,944
295805	9320	47520 Print&Bind-Food&Lodging	-	51	97	-	18	49
295805	9331	47520 Minor Office Equipment & Furn	-	-	5,930	5,635	6,478	1,977
295805	9355	47520 Other Operation Costs-F&L	-	60	147	157	46	69
295805	9570	47520 Service Contracts-F&L	8,682	8,382	8,801	9,241	9,245	9,245
295805	9640	47520 Insurance & Bonds-F&L	3,783	4,001	3,620	2,493	3,728	7,192
295805	9659	47520 UnempComp-F&L	680	297	633	510	4,008	1,163
295805	9860	47520 Equipment & Furniture	30,476	-	-	-	-	-
<b>Total Expense</b>			<b>1,023,662</b>	<b>940,537</b>	<b>942,173</b>	<b>493,490</b>	<b>1,085,580</b>	<b>1,196,025</b>
<b>Net</b>			<b>159,235</b>	<b>137,350</b>	<b>193,120</b>	<b>158,379</b>	<b>-</b>	<b>-</b>

**Information Technology Services - 5812**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265812	6803	130 Miscellaneous Revenue-ITS	-	84	-	-	-	-
265812	6806	130 Sale of Assets-ITS	7,424	2,200	3,027	-	2,500	500
265812	6901	130 FundBalApprop-ITS	-	-	-	-	420,000	306,673
265812	6904	130 Contribution from Cabarrus Cty	674,802	674,802	674,802	411,278	705,043	723,316
<b>Total Revenue</b>			<b>682,226</b>	<b>677,086</b>	<b>677,829</b>	<b>411,278</b>	<b>1,127,543</b>	<b>1,030,489</b>
<b>Expense</b>								
295812	9101	130 Salaries & Wages - ITS	361,866	421,972	421,743	251,784	483,552	447,832
295812	9102	130 Part Time > 1000 Hours -ITS	-	5,683	(120)	-	-	-
295812	9107	130 ContractedPersSvcs-IT	-	-	7,882	-	-	-
295812	9155	130 Consultants-ITS	4,000	4,516	10,721	-	10,000	10,000
295812	9201	130 Social Security - ITS	22,171	25,588	25,513	15,164	29,981	30,866
295812	9202	130 Medicare - ITS	5,205	6,043	5,967	3,546	7,012	7,219
295812	9205	130 Group Hospital Insurance - ITS	24,715	25,086	29,758	18,268	34,867	34,695
295812	9206	130 HRA-ITS	4,885	5,144	5,844	3,477	6,600	6,600
295812	9210	130 Retirement - ITS	26,850	32,738	37,195	25,228	49,323	56,504
295812	9211	130 401K Match	-	3,967	4,147	2,518	4,836	9,957
295812	9230	130 Workers' Compensation - ITS	2,109	1,259	-	697	1,451	1,493
295812	9301	130 Office Supplies-ITS	186	284	57	630	300	300
295812	9325	130 Postage-ITS	200	200	200	178	200	200
295812	9331	130 Minor Office Equip & Furn ITS	210	-	-	-	-	-
295812	9351	130 Hardware - ITS	126,760	125,568	65,788	68,230	175,576	139,500
295812	9352	130 Software - ITS	27,650	44,057	32,178	8,382	36,000	36,000
295812	9420	130 Telecommunications-ITS	-	-	-	-	250	250
295812	9445	130 Purchased Svcs-ITS	59,177	47,902	27,413	12,118	40,300	35,600
295812	9570	130 Service Contracts-ITS	94,096	162,113	169,858	133,444	174,000	190,000
295812	9611	130 Mileage-ITS	169	164	242	-	500	500
295812	9635	130 Training & Ed-ITS	12,776	16,013	11,863	-	16,000	16,000
295812	9640	130 Insurance & Bonds-ITS	4,448	5,210	4,127	3,062	6,045	6,223
295812	9659	130 UnempComp-InfoTechSystems	380	194	343	287	750	750
295812	9860	130 Equipment & Furniture-ITS	60,610	24,624	292,705	-	50,000	-
<b>Total Expense</b>			<b>838,463</b>	<b>958,323</b>	<b>1,153,424</b>	<b>547,015</b>	<b>1,127,543</b>	<b>1,030,489</b>
<b>Net</b>			<b>(156,237)</b>	<b>(281,237)</b>	<b>(475,595)</b>	<b>(135,737)</b>	<b>-</b>	<b>-</b>

**General Administration - 5815**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265815	6200	41100 CHA Grant - Admin Aid to Co	77,791	88,274	77,778	32,491	77,791	77,791
265815	6200	50114 CHA Grant-CHIP Peer Review	-	1,000	-	-	-	-
265815	6200	50892 CHA Grant - ARTS	89,337	91,532	-	-	-	-
265815	6250	307 DHHS-NC Div of SS-DreamCtr	-	-	26,695	14,465	28,929	4,648
265815	6415	700 Medicaid -MeaningfulUse	34,000	-	-	-	-	-
265815	6458	307 WIC-Dream Center	-	-	10,793	12,056	12,056	12,194
265815	6606	311 Program Fees-Cooking	8,212	11,504	3,870	(103)	10,000	5,000
265815	6606	345 Prog Fees - PhysicalActivityIn	(57)	-	-	-	-	-
265815	6690	280A NCTN II Fees	3,720,809	3,102,913	1,196,564	-	-	-
265815	6692	280A Admin Fees Collected-NCTN II	819,385	848,930	340,468	200,000	200,000	200,000
265815	6693	307 Dental Payments-Dream Center	-	-	10,793	6,028	12,056	12,194
265815	6701	41100 Interest on Investments	95,743	180,096	104,186	2,339	6,000	5,000
265815	6801	41100 Sale of Capital Assets-Gen Adm	-	-	-	-	25	15
265815	6802	41100 Overages and Shortages	(570)	(887)	(133)	(36)	10	5
265815	6803	177 Miscellaneous Revenue - SG	100	-	-	-	-	-
265815	6803	311 Miscellaneous Revenue	-	-	-	100	100	-
265815	6803	41100 Miscellaneous Revenue	26,697	35,512	300	4,209	10,000	500
265815	6806	41100 Sale of Assets-Gen Ad	3,476	55	3,325	-	150	55
265815	6811	177 Dole Nutrition Institute - SG	15,000	-	-	-	-	-
265815	6819	908 NE Medical Center-Children WIN	-	-	40,000	40,000	40,000	40,000
265815	6827	312 Dole	-	47,952	-	-	-	-
265815	6837	312 Standard Process	-	100,000	32,878	-	-	-
265815	6838	314 Forever Oceans	-	-	3,613	47,742	54,650	-
265815	6901	41100 Fund Balance Appropriated	-	-	-	-	387,278	441,311
265815	6904	41100 Contribution from Cabarrus Cty	1,729,250	1,792,948	1,874,877	1,158,134	1,985,393	2,058,785
<b>Total Revenue</b>			<b>6,619,172</b>	<b>6,299,830</b>	<b>3,726,005</b>	<b>1,517,425</b>	<b>2,824,438</b>	<b>2,857,498</b>
<b>Expense</b>								
295815	9630	168 Dues & Subscriptions-Accredita	12,000	4,850	9,550	11,650	11,650	11,650
295815	9355	177 Other Operation Costs - SG	17,900	200	-	-	-	-
295815	9101	250 Sals&Wags-Emp Wellness	521	110	52	16	74	-
295815	9102	250 PT>1000 Hrs-EmpWell	550	787	-	-	-	-
295815	9201	250 Social Security-EmpWell	66	54	3	1	5	-
295815	9202	250 Medicare-EmpWell	15	13	1	0	2	-
295815	9205	250 GrpHospIns-EmpWell	111	14	7	3	7	-
295815	9206	250 HRA-Emp Well	22	3	1	1	2	-
295815	9210	250 Retirement-EmployeeWellness	81	70	5	2	7	-
295815	9211	250 401K Match	-	1	0	0	1	-

**General Administration - 5815**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295815	9230	250 WrkrsComp-EmpWell	6	3	1	0	2	-
295815	9356	250 Special Prog Sup-Emp Well	7,043	6,486	4,385	6	5,972	-
295815	9611	250 Mileage - Employee Wellness	191	-	-	-	-	-
295815	9640	250 Ins & Bonds-Emp Well	7	11	0	0	1	-
295815	9659	250 Unemp Comp-Emp Well	4	1	0	0	1	-
295815	9445	280 PurchasedSvcs-NCTN	-	(4,882)	-	-	-	-
295815	9101	307 Salaries & Wages-Dream Center	-	-	14,161	1,914	7,867	-
295815	9201	307 Social Security-Dream Center	-	-	825	95	608	-
295815	9202	307 Medicare-Dream Center	-	-	193	22	259	-
295815	9205	307 Group Hospital Ins-DreamCenter	-	-	2,569	456	3,208	-
295815	9206	307 HRA - Dream Center	-	-	504	87	660	-
295815	9210	307 Retirement-Dream Center	-	-	1,234	195	1,107	-
295815	9211	307 401K Match-Dream Center	-	-	94	-	179	-
295815	9230	307 Workers' Comp-Dream Center	-	-	28	5	54	-
295815	9320	307 Printing & Binding-DreamCenter	-	-	153	-	-	-
295815	9355	307 Other Oper Costs-DreamCenter	-	-	2,694	-	700	-
295815	9401	307 Building & Equipment Rental	-	-	18,000	15,124	18,000	18,000
295815	9412	307 Lights&Power-DreamCenter	-	-	-	-	-	6,000
295815	9445	307 Purchased Services-DreamCenter	-	-	-	-	3,300	-
295815	9447	307 Contracted Serv-Dream Center	-	-	10,419	6,155	5,400	7,246
295815	9501	307 Building & Ground Maint-DreamC	-	-	3,424	10	1,400	600
295815	9640	307 Insurance & Bonds-Dream Center	-	-	126	23	224	-
295815	9659	307 Unemployment Comp-Dream Center	-	-	41	9	75	-
295815	9101	311 Salaries & Wages-Cooking	3,252	306	-	-	-	306
295815	9102	311 PT>1000 Hrs-Cooking	422	256	-	-	-	256
295815	9104	311 Temp-FT&PT - Cooking	-	283	-	-	-	-
295815	9107	311 Contract Personal Svcs-Cooking	-	16	-	-	-	2,500
295815	9201	311 Social Security-Cooking	211	52	-	-	-	52
295815	9202	311 Medicare-Cooking	49	12	-	-	-	12
295815	9205	311 GrpHospIns-Cooking	357	40	-	-	-	40
295815	9206	311 HRA-Cooking	72	8	-	-	-	8
295815	9210	311 Retirement-Cooking	277	44	-	-	-	44
295815	9211	311 401K Match	-	1	-	-	-	1
295815	9230	311 Workers' Comp-Cooking	21	2	-	-	-	5
295815	9320	311 Printing & Binding - CookingCl	138	20	60	2	31	50
295815	9335	311 Food-Cooking	2,446	631	3,988	90	3,800	1,313
295815	9356	311 SpecProgSup-Cooking	632	1,803	60	(1)	120	50
295815	9447	311 Contracted Svcs-CookingClass	400	420	-	75	100	50
295815	9611	311 Mileage-Cooking	-	-	532	-	760	250

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295815	9640	311 Insurance & Bonds-Cooking	46	11	-	-	-	46
295815	9659	311 UnempComp-CookClasses	4	17	-	-	-	17
295815	9101	312 Salaries & Wages-Culinary	-	142,071	121,860	37,376	76,612	-
295815	9201	312 Social Security-Culinary	-	8,472	6,994	2,186	5,680	-
295815	9202	312 Medicare-Culinary	-	1,981	1,674	511	1,328	-
295815	9205	312 Group Hospital Ins-Culinary	-	5,904	6,685	1,969	3,503	-
295815	9206	312 HRA-Culinary	-	1,210	1,315	375	660	-
295815	9210	312 Retirement-Culinary	-	10,388	10,979	3,805	9,344	-
295815	9211	312 401K Match	-	1,278	1,219	374	539	-
295815	9230	312 Workers' Comp-Culinary	-	427	277	104	275	-
295815	9320	312 Printing & Binding-Culinary	-	42	-	-	-	-
295815	9335	312 Food-Culinary	-	8,859	1,247	-	-	-
295815	9355	312 Other Operation Costs-Culinary	-	1,622	332	-	-	-
295815	9611	312 Mileage	-	1,421	249	-	-	-
295815	9635	312 Training & Education-Culinary	-	2,895	-	-	-	-
295815	9640	312 Insurance & Bonds-Culinary	-	1,546	1,235	462	1,142	-
295815	9659	312 Unemployment Comp-Culinary	-	59	99	40	79	-
295815	9101	314 Salaries & Wages-ForOceans	-	-	4,944	31,198	37,723	-
295815	9201	314 Social Security-Forever Oceans	-	-	287	1,819	2,339	-
295815	9202	314 Medicare-Forever Oceans	-	-	67	425	547	-
295815	9205	314 Group Hospital Ins-ForOceans	-	-	295	1,727	3,470	-
295815	9206	314 HRA-ForeverOceans	-	-	56	329	660	-
295815	9210	314 Retirement-ForeverOceans	-	-	469	3,176	3,848	-
295815	9211	314 401K Match-ForeverOceans	-	-	49	312	754	-
295815	9230	314 Workers' Comp-ForOceans	-	-	-	86	113	-
295815	9301	314 Office Supplies-ForeverOceans	-	-	-	-	50	-
295815	9320	314 Printing & Binding-ForeverOcea	-	-	-	-	50	-
295815	9335	314 Food-ForeverOceans	-	-	-	1,409	2,000	-
295815	9355	314 Other Oper Costs-ForOceans	-	-	-	-	1,500	-
295815	9356	314 Special Program Supplies	-	-	-	-	50	-
295815	9447	314 Contracted Services-ForOceans	-	-	-	-	500	-
295815	9611	314 Mileage-ForeverOceans	-	-	-	-	250	-
295815	9635	314 Training & Education-ForOceans	-	-	-	-	250	-
295815	9640	314 Insurance & Bonds-ForOceans	-	-	-	385	475	-
295815	9659	314 Unemployment Comp-ForOceans	-	-	3	32	71	-
295815	9356	315 Special Prgm Sup-Safety	4,485	4,756	10,644	29	5,640	-
295815	9356	320 Special ProgSup-Diversity	2,988	-	6,123	-	2,600	-
295815	9101	850 Salaries & Wages -MCPHD	994	-	-	-	-	-
295815	9102	850 Part Time > 1000 Hours-MCPHD	615	-	-	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295815	9201	850 Social Security - MCPHD	94	-	-	-	-	-
295815	9202	850 Medicare - MCPHD	22	-	-	-	-	-
295815	9205	850 Group Hospital Insurance-MCPHD	96	-	-	-	-	-
295815	9206	850 HRA - MCPHD	22	-	-	-	-	-
295815	9210	850 Retirement - MCPHD	121	-	-	-	-	-
295815	9230	850 Workers' Compensation-MCPHD	10	-	-	-	-	-
295815	9640	850 Insurance & Bonds - MCPHD	20	-	-	-	-	-
295815	9356	901 Special Program Supplies	-	1,803	-	-	-	-
295815	9102	902 Part Time > 1000 Hours	990	-	-	-	-	-
295815	9201	902 Social Security - Take 2	60	-	-	-	-	-
295815	9202	902 Medicare - Take 2	14	-	-	-	-	-
295815	9205	902 Group Hospital Insurance	1	-	-	-	-	-
295815	9210	902 Retirement - Take 2	75	-	-	-	-	-
295815	9230	902 Workers' Compensation	6	-	-	-	-	-
295815	9355	902 Other Oper Costs - Take 2	5,584	-	-	-	-	-
295815	9640	902 Insurance & Bonds	12	-	-	-	-	-
295815	9102	903 Part Time > 1000 Hours	978	-	-	-	-	-
295815	9201	903 Social Security	57	-	-	-	-	-
295815	9202	903 Medicare	13	-	-	-	-	-
295815	9205	903 Group Hospital Insurance	1	-	-	-	-	-
295815	9210	903 Retirement	74	-	-	-	-	-
295815	9230	903 Workers' Compensation	6	-	-	-	-	-
295815	9320	903 Printing & Binding	11	4	-	-	-	-
295815	9356	903 Special Program Supplies	1,217	-	-	-	-	-
295815	9640	903 Insurance & Bonds	12	-	-	-	-	-
295815	9331	904 Minor Office Equipment & Furn	590	-	-	-	-	-
295815	9351	904 Hardware	9,137	-	-	-	-	-
295815	9356	905 Special Program Supplies	629	-	-	-	-	-
295815	9447	905 Contracted Services	7,006	-	-	-	-	-
295815	9101	906 Salaries & Wages	10,738	-	-	-	-	-
295815	9201	906 Social Security	666	-	-	-	-	-
295815	9202	906 Medicare	156	-	-	-	-	-
295815	9205	906 Group Hospital Insurance	8	-	-	-	-	-
295815	9210	906 Retirement	810	-	-	-	-	-
295815	9230	906 Workers' Compensation	65	-	-	-	-	-
295815	9320	906 Printing & Binding	76	32	-	-	-	-
295815	9356	906 Special Program Supplies	1,969	-	-	-	-	-
295815	9360	906 Medical Supplies	4,137	-	-	-	-	-
295815	9570	906 Service Contracts	23	-	-	-	-	-

**General Administration - 5815**

			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295815	9611	906 Mileage	275	-	-	-	-	-
295815	9635	906 Training & Education	1,808	-	-	-	-	-
295815	9640	906 Insurance & Bonds	134	-	-	-	-	-
295815	9356	907 Special Program Supplies	2,450	-	-	-	-	-
295815	9635	907 Training & Education	503	-	-	-	-	-
295815	9101	908 Salaries & Wages-ChildrenWin	-	-	32,324	18,440	28,826	28,826
295815	9102	908 Part Time>1000Hrs-ChildrenWin	-	852	-	983	-	-
295815	9201	908 Social Security-ChildrenWin	-	52	1,991	1,198	2,113	2,113
295815	9202	908 Medicare-ChildrenWin	-	12	466	280	494	494
295815	9205	908 Group Hospital Ins-ChildrenWin	-	1	3,415	1,706	3,487	3,487
295815	9206	908 HRA-ChildrenWin	-	-	671	325	660	660
295815	9210	908 Retirement-ChildrenWin	-	66	2,919	1,877	3,476	3,476
295815	9211	908 401K Match-ChildrenWin	-	-	323	184	341	341
295815	9230	908 Workers' Comp-ChildrenWin	-	2	70	54	102	102
295815	9320	908 Printing & Binding	-	-	-	1	-	-
295815	9355	908 Other Operation Costs	1,680	6,237	5,735	-	-	-
295815	9447	908 Contracted Services	-	-	5,000	-	-	-
295815	9640	908 Insurance & Bonds-ChildrenWin	-	11	311	240	426	426
295815	9659	908 Unemployment Comp-ChildrenWin	-	-	49	38	75	75
295815	9102	909 Part Time > 1000 Hours-PSP-FC	167	2,370	-	-	-	-
295815	9201	909 Social Security-PSP-FC	10	141	-	-	-	-
295815	9202	909 Medicare-PSPS-FC	2	33	-	-	-	-
295815	9205	909 Group Hospital Ins-PSP-FC	-	2	-	-	-	-
295815	9206	909 HRA-PSP-FC	-	81	-	-	-	-
295815	9210	909 Retirement-PSP-FC	13	185	-	-	-	-
295815	9211	909 401K Match	-	17	-	-	-	-
295815	9230	909 Workers' Comp-PSP-FC	1	9	-	-	-	-
295815	9355	909 Other Operation Costs	-	2,289	-	-	-	-
295815	9611	909 Mileage-PSP-FC	-	92	-	-	-	-
295815	9640	909 Insurance & Bonds-PSP-FC	2	30	-	-	-	-
295815	9659	909 Unemployment Comp-PSP-FC	-	11	-	-	-	-
295815	9365	910 Pharmacy-LARC	-	9,776	-	-	-	-
295815	9101	912 Salaries & Wages-LME	-	3,363	-	-	-	-
295815	9102	912 Part Time > 1000 Hrs-LME	-	6,449	-	-	-	-
295815	9201	912 Social Security-LME	-	605	-	-	-	-
295815	9202	912 Medicare-LME	-	141	-	-	-	-
295815	9205	912 Group Hospital Ins-LME	-	36	-	-	-	-
295815	9206	912 HRA-LME	-	6	-	-	-	-
295815	9210	912 Retirement-LME	-	764	-	-	-	-

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295815	9230	912 Workers' Compensation-LME	-	27	-	-	-	-
295815	9355	912 Other Operation Costs-LME	-	65	-	-	-	-
295815	9356	912 Special Program Supplies-LME	-	1,468	-	-	-	-
295815	9635	912 Training & Education-LME	-	14,018	-	-	-	-
295815	9640	912 Insurance & Bonds-LME	-	95	-	-	-	-
295815	9659	912 Unemployment Comp-LME	-	15	-	-	-	-
295815	9355	913 Other Operation Costs-MHP	-	6,439	-	-	-	-
295815	9447	913 Contracted Services-MHP	-	1,000	-	-	-	-
295815	9355	914 Other Oper Costs-FCC Outreach	-	5,465	-	-	-	-
295815	9101	41100 Salaries & Wages - Admin Aid	1,488,736	1,530,779	1,237,987	752,388	1,145,919	1,213,918
295815	9102	41100 Part Time > 1000 Hours - Adm A	107,125	143,835	84,460	28,728	63,860	33,322
295815	9103	41100 Part Time < 1000 Hours - Adm A	2,325	34,147	36,794	19,379	31,534	32,479
295815	9104	41100 Temporary - Part & Full Admin	8,100	6,179	-	-	2,000	-
295815	9107	41100 Contracted Personal Svc-Admin	1,837	-	9,088	3,217	4,000	6,000
295815	9109	41100 Salary Adjustments	-	-	-	-	-	50,099
295815	9151	41100 Auditors	20,600	22,950	13,700	21,500	22,260	22,500
295815	9171	41100 Legal Fees	14,603	19,469	65,874	26,214	70,000	65,000
295815	9201	41100 Social Security - Admin Aid	88,266	94,903	75,052	48,266	100,952	112,188
295815	9202	41100 Medicare - Admin Aid	22,359	23,927	18,927	11,399	23,610	26,238
295815	9205	41100 Group Hospital Ins Admin Aid	119,978	126,855	120,019	70,666	143,665	149,750
295815	9206	41100 HRA-Gen Admin	25,250	26,264	23,963	13,598	27,720	28,750
295815	9210	41100 Retirement - Admin Aid	115,865	130,023	115,442	78,469	161,787	201,592
295815	9211	41100 401K Match	-	20,099	9,508	5,949	15,959	35,522
295815	9230	41100 Workers' Comp - Admin Aid	(5,466)	5,169	-	2,253	5,231	5,894
295815	9240	41100 Other Benefits	80,691	113,925	115,033	52,763	110,470	114,479
295815	9301	41100 Office Supplies-Admin Aid	13,201	11,695	12,870	9,691	12,000	12,589
295815	9306	41100 Employee Recognition-Admin Aid	17,006	11,061	6,657	6,788	6,000	6,000
295815	9309	41100 QA/QI-Administration	110	131	137	22	130	126
295815	9320	41100 Printing & Binding-Admin	941	394	377	32	350	325
295815	9321	41100 Imaging Expense-Admin	3,469	3,454	-	-	2,000	1,500
295815	9325	41100 Postage-Admin Aid	4,741	5,756	4,044	2,563	3,774	4,847
295815	9330	41100 Tools & Minor Equip-GenAd	748	730	-	424	500	493
295815	9331	41100 Minor Office Equip&Furn-Admin	5,975	7,243	9,786	9,339	7,000	7,668
295815	9345	41100 Automotive Supplies-Admin	38	233	233	-	500	168
295815	9346	41100 Fuel-Administration	1,901	3,738	5,937	712	5,000	2,000
295815	9355	41100 Other Oper Costs-Administratio	31,902	70,698	(5,864)	10,621	55,000	50,000
295815	9365	41100 Pharmacy	420	-	-	-	50	50
295815	9394	41100 Janitorial Supplies-Admin	12,693	10,970	10,135	4,960	11,000	10,000
295815	9406	41100 Bank Svc Charges-Admin	24,380	23,855	21,970	9,728	20,447	20,000

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295815	9412	41100 Lights&Power-Admin	151,416	162,695	173,050	66,184	174,000	170,000
295815	9420	41100 Telecommunications-Admin	11,141	11,561	5,929	2,827	5,776	5,700
295815	9440	41100 Laundry & Dry Cleaning-Admin	1,146	976	1,102	-	809	800
295815	9445	41100 Purchased Svcs-Admin	12,795	14,244	15,930	12,451	69,000	16,000
295815	9447	41100 Contracted Svcs-Admin	100,990	128,322	111,578	62,537	118,181	115,000
295815	9472	41100 Tuition Reimbursement-Gen Ad	5,050	3,488	4,795	1,488	2,945	4,444
295815	9501	41100 Building & Ground Maintenance	46,513	57,813	52,248	32,223	57,000	52,192
295815	9520	41100 Auto&Trk Mntnce-Admin	2,328	1,355	1,870	568	1,200	1,251
295815	9560	41100 Minor Equip Maint-Admin	-	350	22	-	44	75
295815	9570	41100 Service Contracts-Admin	47,564	46,953	52,393	20,946	47,390	48,970
295815	9611	41100 Mileage-Administration	(1,467)	(3,706)	(259)	442	550	100
295815	9615	41100 Property Tax-Gen Ad	2,089	1,989	1,930	986	1,826	1,826
295815	9625	41100 Board Travel/Meetings	1,200	1,200	1,200	700	1,200	1,200
295815	9630	41100 Dues & Subscript-Admin	6,612	10,064	7,620	14,106	15,639	15,000
295815	9635	41100 Training & Ed-Admin	42,256	117,004	72,143	45,607	82,222	77,134
295815	9640	41100 Insurance & Bonds-Admin	6,588	24,862	-	9,925	20,353	23,715
295815	9659	41100 Unemployment Compensation	(3,145)	1,321	-	1,321	3,315	3,667
295815	9692	41100 Public Relations-Gen Admin	26,098	22,135	19,269	5,713	19,219	15,000
295815	9699	41100 Recruitment	3,823	(1,737)	2,297	1,284	982	2,500
295815	9860	41100 Equipment & Furniture	69,280	22,133	7,527	-	-	-
295815	9355	50114 Other Oper Costs-CHIP Peer Rev	-	1,000	-	-	-	-
295815	9101	50892 Salaries & Wages - ARTS	65,737	61,378	-	-	-	-
295815	9201	50892 Social Security-ARTS	3,666	3,042	-	-	-	-
295815	9202	50892 Medicare-ARTS	857	711	-	-	-	-
295815	9205	50892 Grp Hospital Ins-ARTS	6,221	5,722	-	-	-	-
295815	9206	50892 HRA-ARTS	1,230	1,177	-	-	-	-
295815	9210	50892 Retirement-ARTS	4,964	4,783	-	-	-	-
295815	9230	50892 Workers' Compensation-ARTS	389	183	-	-	-	-
295815	9301	50892 Office Supplies-ARTS	-	134	-	-	-	-
295815	9307	50892 Regional Expense-ARTS	2,771	6,113	-	-	-	-
295815	9320	50892 Printing & Binding-ARTS	33	202	-	-	-	-
295815	9611	50892 Mileage-ARTS	2,218	3,777	-	-	-	-
295815	9635	50892 Training & Education-ARTS	739	1,479	-	-	-	-
295815	9640	50892 Insurance & Bonds-ARTS	822	714	-	-	-	-
295815	9659	50892 Unemployment Comp-ARTS	127	59	-	-	-	-
295815	9101	280A Salaries & Wages-NCTNII	185,083	185,174	26,173	-	-	-
295815	9171	280A Legal Fees-NCTNII	-	2,378	-	-	-	-
295815	9201	280A Social Security-NCTN II	8,813	8,257	1,611	-	-	-
295815	9202	280A Medicare- NCTN II	2,643	2,650	377	-	-	-

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295815	9205	280A Grp Hosp Ins- NCTN II	11,169	10,485	2,351	-	-	-
295815	9206	280A HRA- NCTN II	2,196	2,151	477	-	-	-
295815	9210	280A Retirement-NCTN II	13,968	14,335	2,353	-	-	-
295815	9211	280A 401K Match	-	1,481	262	-	-	-
295815	9230	280A Wrkrs Comp-NCTN II	1,095	559	73	-	-	-
295815	9355	280A Other Oper Costs-NCTN II	3,155	665	134	-	-	-
295815	9445	280A Purchased Services - NCTN II	3,708,409	2,940,724	1,194,956	-	-	-
295815	9447	280A ContractedSvcs-NCTN II	235,122	279,390	-	-	-	-
295815	9640	280A Ins & Bonds - NCTN II	2,320	2,295	327	-	-	-
295815	9659	280A UnempComp-NCTN II	228	125	44	-	-	-
<b>Total Expense</b>			<b>7,112,525</b>	<b>6,881,284</b>	<b>4,055,399</b>	<b>1,618,374</b>	<b>2,941,997</b>	<b>2,856,567</b>
<b>Net</b>			<b>(175,390)</b>	<b>(493,352)</b>	<b>(581,454)</b>	<b>(91,478)</b>	<b>199,713</b>	<b>931</b>

**Family Care Coordination - 5832**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265832	6200	175 CHA Grant-APP	75,868	72,471	79,133	35,274	100,000	100,000
265832	6803	247 Misc Revenue - Anne Wolfe	8,000	-	-	-	-	-
265832	6415	260 Medicaid-PPNB HV	11,049	10,541	12,617	8,286	20,005	10,004
265832	6438	260 Medicaid Settlement-NB/PPHV	7,453	-	398	406	-	-
265832	6835	512 Foundation for the Carolinas	-	-	-	5,045	5,045	-
265832	6803	513 Miscellaneous Revenue-COVID Re	-	-	-	-	9,000	-
265832	6848	518 AMCHP Revenues	9,936	-	-	-	-	-
265832	6200	50846 CHA Grant-InnovativeApproaches	129,516	131,641	165,444	65,808	165,500	165,500
265832	6200	51070 CHA Grant - PCM	48,251	43,707	43,708	18,212	43,708	43,708
265832	6415	51070 Medicaid - PCM	390,640	413,540	345,434	206,877	391,608	423,060
265832	6200	53180 CHA Grant - CC4C	44,136	44,136	44,136	18,390	44,136	44,136
265832	6415	53180 Medicaid - CC4C	354,576	384,367	319,050	175,569	354,444	347,196
<b>Total Revenue</b>			<b>1,079,425</b>	<b>1,100,403</b>	<b>1,009,919</b>	<b>533,867</b>	<b>1,133,446</b>	<b>1,133,604</b>
<b>Expense</b>								
295832	9101	175 Salaries & Wages-APP	12,304	958	10,538	29,136	47,169	64,362
295832	9102	175 Part Time > 1000 Hours-APP	32,362	40,387	37,036	-	5,213	-
295832	9201	175 Social Security-APP	2,740	2,482	2,797	1,736	3,248	3,990
295832	9202	175 Medicare-APP	641	580	654	406	760	933
295832	9205	175 Grp Hosp Ins-APP	1,558	1,921	6,476	3,364	7,671	8,674
295832	9206	175 Hlth Reimb Arrang-APP	300	498	1,536	763	1,452	1,650
295832	9210	175 Retirement-APP	3,322	3,166	4,168	2,872	5,343	7,305
295832	9211	175 401K Match	-	81	68	-	524	1,287
295832	9230	175 Wrkrs Comp-APP	262	123	102	81	157	193
295832	9301	175 Office Supplies-APP	188	236	78	9	-	-
295832	9320	175 Printing & Binding-APP	91	48	-	0	120	102
295832	9331	175 Minor Office Equip&Furn-APP	-	3,562	1,179	-	-	480
295832	9335	175 Food - APP	4,467	1,380	2,284	-	3,500	1,077
295832	9355	175 Other Operation Costs - APP	4,021	1,071	2,783	2,411	3,300	1,000
295832	9356	175 Special Prog Sup-APP	12,632	7,247	4,599	1,636	6,373	3,077
295832	9611	175 Mileage-APP	2,243	1,151	499	94	750	300
295832	9630	175 Dues & Subscriptions - APP	-	240	240	4,100	4,100	2,400
295832	9635	175 Trng & Ed-APP	1,240	6,697	4,808	1,131	9,500	2,177
295832	9640	175 Insurance & Bonds-APP	550	506	443	349	655	805
295832	9659	175 UnempComp-APP	169	107	114	78	165	188
295832	9356	247 SpecProgSupp - Anne Wolfe	843	-	-	-	-	-
295832	9101	260 Salaries & Wages-PPNB HV	1,372	3,208	4,590	1,903	10,724	3,395
295832	9102	260 PT>1000 Hrs-PPNBHV	3,542	646	-	-	-	-

**Family Care Coordination - 5832**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295832	9109	260 Salary Adjustments	-	-	-	-	282	89
295832	9201	260 Social Security-PPNB HV	291	234	280	117	693	216
295832	9202	260 Medicare-PPNB HV	68	55	65	27	162	51
295832	9205	260 GrpHospIns-PPNB HV	245	320	476	182	1,116	347
295832	9206	260 HRA-PPNB HV	55	66	96	35	211	66
295832	9210	260 Retirement-PPNB HV	371	299	414	194	1,140	395
295832	9211	260 401K Match	-	33	46	19	112	70
295832	9230	260 WrkrsComp-PPNB HV	29	11	12	5	34	10
295832	9355	260 Other Operation Costs	132	535	354	-	-	-
295832	9356	260 Special Program Supp-PPNBHV	1,918	2,333	3,185	-	5,367	4,813
295832	9611	260 Mileage-PPNB HV	969	373	367	-	-	500
295832	9640	260 Ins&Bonds-PPNB HV	61	48	56	24	140	44
295832	9659	260 UnempComp-PPNB HV	8	5	8	4	24	8
295832	9356	512 Special Program Supplies	-	-	-	5,056	5,045	-
295832	9356	513 Special Program Supplies-CRCK	-	-	-	-	9,000	-
295832	9320	518 Printing & Binding - AMCHP	2,586	-	-	-	-	-
295832	9335	518 Food - AMCHP	2,047	-	-	-	-	-
295832	9356	518 Special Program Supplies-AMCHP	2,117	-	-	-	-	-
295832	9692	518 Public Relations - AMCHP	3,182	-	-	-	-	-
295832	9101	50846 Salaries & Wages-InnovApproach	73,432	74,869	78,745	43,587	75,908	75,909
295832	9102	50846 PT>1000Hrs-InnovApproach	2,505	-	-	-	-	-
295832	9109	50846 Salary Adjustments-InnAp	-	-	-	-	1,966	1,965
295832	9201	50846 SS-InnovativeApproaches	4,513	4,369	4,602	2,549	4,828	4,828
295832	9202	50846 Medicare-InnovApproach	1,055	1,022	1,076	596	1,129	1,129
295832	9205	50846 GrpHospIns-InnovApproach	6,375	6,275	6,948	3,801	6,973	6,939
295832	9206	50846 HRA-InnovApproach	1,260	1,287	1,366	724	1,320	1,320
295832	9210	50846 Retirement-InnovApproach	5,663	5,779	7,014	4,380	7,943	10,396
295832	9230	50846 WrkrsComp-InnovApproach	444	221	173	121	234	234
295832	9301	50846 Office Supplies-InnovApproach	327	992	580	2	480	480
295832	9320	50846 Printing & Binding-InnovApproa	517	1,445	591	699	807	1,113
295832	9325	50846 Postage-InnovApproach	42	147	-	-	-	165
295832	9335	50846 Food-InnovApproach	3,230	4,167	1,398	-	2,255	1,265
295832	9356	50846 SpProgSup-InnovApproach	4,135	4,385	8,655	1,799	3,640	4,060
295832	9420	50846 Telecommunications-IAP	539	401	60	30	60	60
295832	9447	50846 ContractedSvcs-InnovApproach	20,604	14,063	45,853	25,983	44,074	43,854
295832	9611	50846 Mileage-InnovApproach	2,868	2,678	1,923	-	2,760	660
295832	9635	50846 Trng&Ed-InnovApproach	3,550	10,134	5,127	-	10,000	10,000
295832	9640	50846 Ins&Bonds-InnovApproach	938	923	761	532	973	973
295832	9659	50846 UnempComp-InnApproach	139	59	107	79	150	150

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295832	9101	51070 Salaries & Wages -PCM	211,148	323,688	312,075	147,077	312,812	310,103
295832	9102	51070 Part Time > 1000 Hours -PCM	90,255	6,078	-	-	-	-
295832	9107	51070 ContractedPersSvcs-PCM	874	-	-	-	-	-
295832	9109	51070 Salary Adjustments-PCM	-	-	-	-	8,063	8,017
295832	9201	51070 Social Security - PCM	18,098	19,921	18,906	8,991	19,879	19,723
295832	9202	51070 Medicare - PCM	4,232	4,659	4,421	2,103	4,649	4,613
295832	9205	51070 Group Hospital Ins - PCM	26,291	32,707	31,897	11,761	31,432	36,083
295832	9206	51070 HRA - PCM	5,262	6,751	6,260	2,234	5,943	6,864
295832	9210	51070 Retirement - PCM	22,199	25,033	27,675	14,214	32,705	36,107
295832	9211	51070 401K Match	-	2,384	2,172	1,005	3,207	6,362
295832	9230	51070 Workers' Compensation - PCM	1,594	944	683	406	962	954
295832	9301	51070 Office Supplies - PCM	901	769	3,474	511	500	1,200
295832	9308	51070 Patient Educ. Supplies - PCM	352	268	-	-	200	500
295832	9320	51070 Printing & Binding - PCM	36	109	127	38	386	300
295832	9325	51070 Postage - PCM	1,400	500	350	374	350	400
295832	9331	51070 Minor Office Equip & Furn- PCM	1,043	957	-	997	900	2,000
295832	9355	51070 Other Operation Costs-PCM	15	-	24,618	-	-	-
295832	9356	51070 Special Program Supplies-PCM	901	-	-	290	-	18,784
295832	9420	51070 Telecommunications-PCM	581	592	1,773	470	457	2,000
295832	9611	51070 Mileage - PCM	3,728	4,077	2,352	206	3,000	3,000
295832	9635	51070 Training & Ed-PCM	3,253	1,997	512	30	5,030	5,000
295832	9640	51070 Insurance & Bonds - PCM	3,707	4,054	2,995	1,783	4,008	3,977
295832	9659	51070 UnempComp-PCM	704	321	575	356	833	781
295832	9101	53180 Salaries & Wages - CC4C	239,409	289,644	242,779	114,275	213,573	222,830
295832	9102	53180 Part Time > 1000 Hours -CC4C	26,430	4,681	43,122	23,192	43,522	43,763
295832	9107	53180 ContractedPersonSvcs-CC4C	874	-	-	-	-	-
295832	9109	53180 Salary Adjustments-CC4C	-	-	-	-	6,626	6,875
295832	9201	53180 Social Security - CC4C	15,697	17,504	16,794	7,926	16,347	16,955
295832	9202	53180 Medicare - CC4C	3,671	4,094	3,928	1,854	3,823	3,965
295832	9205	53180 Group Hospital Ins - CC4C	25,875	30,548	31,697	16,208	32,323	31,129
295832	9206	53180 HRA - CC4C	5,112	6,286	6,506	3,219	6,382	6,184
295832	9210	53180 Retirement - CC4C	19,557	20,799	25,162	13,593	26,893	31,039
295832	9211	53180 401K Match	-	2,637	2,837	1,285	2,637	5,469
295832	9230	53180 Workers' Compensation - CC4C	1,544	870	636	313	791	958
295832	9301	53180 Office Supplies-CC4C	1,090	1,076	3,398	431	1,000	1,200
295832	9308	53180 Pt Education Supplies-CC4C	404	479	135	-	900	500
295832	9320	53180 Printing & Binding-CC4C	58	206	170	119	236	300
295832	9325	53180 Postage - CC4C	1,400	500	250	500	500	400
295832	9331	53180 Minor Office Equip-CC4C	1,251	957	-	997	900	2,000

**Family Care Coordination - 5832**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295832	9355	53180 Other Operation Costs - CC4C	34	-	73,292	-	22,485	3,719
295832	9420	53180 Telecommunications-CC4C	821	2,320	9,130	1,640	6,696	2,000
295832	9611	53180 Mileage-CC4C	3,248	2,467	1,122	-	3,000	3,000
295832	9635	53180 Training & Education - CC4C	1,018	1,981	1,734	278	6,000	5,000
295832	9640	53180 Insurance & Bonds - CC4C	3,264	3,624	2,792	1,375	3,296	3,418
295832	9659	53180 UnempComp-CC4C	576	285	516	340	650	628
295832	9355	5107A Other Oper Costs-PCM Indirect	-	-	12,248	-	-	-
295832	9355	5318A OtherOperCosts-CC4C Indirect	-	-	2,930	-	-	-
<b>Total Expense</b>			<b>978,968</b>	<b>1,040,588</b>	<b>1,177,374</b>	<b>521,004</b>	<b>1,133,446</b>	<b>1,133,604</b>
<b>Net</b>			<b>100,457</b>	<b>59,815</b>	<b>(167,455)</b>	<b>12,863</b>	<b>-</b>	<b>-</b>

**School Health - 5840**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265840	6666	102 KIDS Plus Revenue	2,978	3,284	3,192	1,287	2,913	3,151
265840	6675	102 Cabarrus County School System	14,460	18,885	13,339	-	16,855	15,561
265840	6676	102 Kannapolis City School System	1,400	2,808	3,136	-	2,803	2,448
265840	6803	102 Miscellaneous Revenue	1,000	-	-	-	-	-
265840	6805	102 Contributions & Private Donat	35,540	45,000	44,005	-	25,000	15,000
265840	6901	102 Fund Balance Appropriated-SH	-	-	-	-	148,889	132,222
265840	6904	102 Contribution from Cabarrus Cty	2,754,723	2,884,387	3,053,426	1,233,325	3,560,361	4,047,853
265840	6675	510 Cabarrus County School System	-	-	-	216,000	216,000	-
265840	6200	50803 CHA Grant-SNFI	41,857	54,167	52,014	26,982	50,000	50,000
<b>Total Revenue</b>			<b>2,851,957</b>	<b>3,008,531</b>	<b>3,169,112</b>	<b>1,477,594</b>	<b>4,022,821</b>	<b>4,266,235</b>
<b>Expense</b>								
295840	9101	102 Salaries & Wages-School Health	293,057	294,645	365,263	257,500	380,027	531,055
295840	9102	102 PT>1000 Hrs School Health	1,880,615	1,965,570	1,936,547	1,128,337	2,299,020	2,324,604
295840	9103	102 PT < 1000 Hrs School Health	33,544	2,587	-	-	-	53,892
295840	9104	102 Temp PT & Full School Health	-	45,376	41,818	13,829	15,000	14,071
295840	9109	102 Salary Adjustments-SH	-	-	-	-	30,835	78,667
295840	9201	102 Social Security-School Health	129,841	134,354	136,779	81,167	169,176	191,454
295840	9202	102 Medicare-School Health	30,366	31,422	31,989	18,982	39,565	44,776
295840	9205	102 Group Hosp Ins School Health	153,204	152,863	214,308	123,656	319,374	338,247
295840	9206	102 HRA - School Health	32,473	37,974	44,211	22,889	60,720	64,020
295840	9210	102 Retirement-School Health	158,572	172,465	199,680	134,046	278,322	344,210
295840	9211	102 401K Match	-	11,677	13,432	7,983	27,286	60,654
295840	9230	102 Workers' Comp School Health	(63)	6,498	-	3,914	15,264	9,384
295840	9301	102 Office Supplies - School Healt	2,491	1,329	1,656	780	1,910	1,825
295840	9320	102 Printing & Binding - Sch Hlth	472	491	153	271	481	372
295840	9325	102 Postage - School Health	200	200	200	94	200	200
295840	9331	102 Minor Off Equip & Furn Sch Hlt	200	227	281	-	-	236
295840	9355	102 Other Operation Costs-SH	5,629	2,282	2,212	1,253	3,955	3,374
295840	9360	102 Medical Supplies - Sch Hlth	5,637	1,795	1,027	4,463	5,216	2,819
295840	9420	102 Telecommunications-SH	1,825	1,863	1,825	1,027	1,844	1,838
295840	9447	102 Contracted Services-SH	6,316	6,506	6,701	-	6,701	44,000
295840	9560	102 Minor Equipment Maintenance	55	55	55	637	1,055	55
295840	9611	102 Mileage - School Health	3,062	4,015	3,308	283	3,539	3,462
295840	9630	102 Dues & Subscrip-SH	195	-	-	279	300	65
295840	9635	102 Training & Education - Sch Hlt	11,296	10,425	4,228	1,155	10,860	8,649
295840	9640	102 Insurance & Bonds	13,621	28,771	24,921	17,406	34,109	38,600
295840	9659	102 UnempComp-SchoolHlth	1,979	2,413	-	2,958	5,125	8,100
295840	9860	102 Equipment & Furniture - SH	7,495	-	-	-	-	-
295840	9101	202 Salaries & Wages-SH Misc	-	-	386	-	-	129

**School Health - 5840**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295840	9102	202 PT > 1000 hours - SH Misc	8,808	15,728	12,525	465	13,796	12,354
295840	9104	202 Temp PT & FT - SH Misc	146	-	-	-	-	49
295840	9201	202 Social Security - SH Misc	561	907	793	26	846	754
295840	9202	202 Medicare - SH Misc	131	212	185	6	198	176
295840	9205	202 Group Hosp Ins - SH Misc	-	1,210	161	55	404	457
295840	9206	202 HRA - SH Misc	-	309	84	10	103	131
295840	9210	202 Retirement - SH Misc	444	1,243	1,161	47	883	949
295840	9211	202 401K Match	-	39	60	-	55	33
295840	9230	202 Workers' Comp - SH Misc	53	58	36	1	64	49
295840	9640	202 Insurance & Bonds - SH Misc	112	197	161	6	154	157
295840	9659	202 UnemployComp - SH Misc	96	76	54	1	87	75
295840	9101	510 Salaries & Wages-C19CS	-	-	-	26,198	22,422	-
295840	9102	510 Part Time>1000 Hrs-C19CS	-	-	-	18,074	20,000	-
295840	9104	510 Temp - Part & Full Time-C19CS	-	-	-	11,320	9,000	-
295840	9201	510 Social Security	-	-	-	3,373	2,900	-
295840	9202	510 Medicare-C19CS	-	-	-	789	1,613	-
295840	9205	510 Group Hospital Ins-C19CS	-	-	-	3,522	3,726	-
295840	9206	510 HRA-C19CS	-	-	-	625	638	-
295840	9210	510 Retirement-C19CS	-	-	-	4,507	4,852	-
295840	9211	510 401K Match-C19CS	-	-	-	256	549	-
295840	9230	510 Workers' Comp-C19CS	-	-	-	156	394	-
295840	9447	510 Contracted Services-C19CS	-	-	-	146,550	148,650	-
295840	9640	510 Insurance & Bonds-C19CS	-	-	-	695	1,031	-
295840	9659	510 Unemployment Comp-C19CS	-	-	-	126	225	-
295840	9101	50803 Salaries & Wages-SNFI	-	-	1,532	-	-	-
295840	9102	50803 Part Time > 1000 Hours-SNFI	32,971	45,905	52,854	32,598	58,165	59,912
295840	9109	50803 Salary Adjustments-SNFI	-	-	-	-	1,527	-
295840	9201	50803 Social Security-SNFI	2,027	2,788	3,349	2,019	3,701	3,812
295840	9202	50803 Medicare-SNFI	474	652	783	472	866	892
295840	9205	50803 Group Hospital Insurance-SNFI	2,884	3,639	5,487	2,988	6,903	6,903
295840	9206	50803 HRA-SNFI	700	935	1,157	569	1,320	1,320
295840	9210	50803 Retirement-SNFI	2,488	3,577	4,889	3,319	6,089	6,978
295840	9211	50803 401K Match	-	408	539	326	597	1,230
295840	9230	50803 Workers' Compensation-SNFI	198	129	128	91	358	184
295840	9635	50803 Training & Education-SNFI	437	-	20	-	-	152
295840	9640	50803 Insurance & Bonds-SNFI	412	574	570	407	746	760
295840	9659	50803 UnempComp-SNFI	110	34	77	57	75	150
<b>Total Expense</b>			<b>2,825,137</b>	<b>2,994,421</b>	<b>3,117,582</b>	<b>2,082,565</b>	<b>4,022,821</b>	<b>4,266,235</b>
<b>Net</b>			<b>26,821</b>	<b>14,110</b>	<b>51,530</b>	<b>(604,971)</b>	<b>-</b>	<b>-</b>

**Public Health Solutions - 5845**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265845	6803	122 Miscellaneous Revenue - HC	3,000	5,050	11,070	10,000	10,000	-
265845	6805	122 Contributions & Private Donat	1,396	-	8,000	-	-	-
265845	6819	122 Contrib Northeast Medical Cent	28,500	30,875	26,125	14,250	28,500	28,500
265845	6821	122 Kate B Reynolds-Healthy Cab	-	5,000	-	-	-	-
265845	6904	122 Contrib Cab Co-HlthCab	50,000	95,194	95,195	59,472	101,945	101,945
265845	6294	161 DHHS/OAH - TRAIL	595,160	595,903	542,692	44,548	51,725	-
265845	6819	181 Northeast Medical Center - HT	4,000	-	-	-	-	-
265845	6435	222 Novant Health Foundation	52,853	79,824	(7,769)	7,769	7,769	-
265845	6851	223 Wake Forest School of Medicine	-	-	23,926	5,189	25,500	24,000
265845	6675	237 Cabarrus County School-ABC	-	56,900	-	-	-	-
265845	6821	240 Kate B. Reynolds - PALS	189,132	189,132	-	-	-	-
265845	6828	297 JMS Foundation-LearnCollab	9,048	-	-	-	-	-
265845	6689	302 DukeUniv-HealthyCitiesCounties	4,000	-	-	-	-	-
265845	6679	349 Community Free Clinic-CHG	-	-	49,265	24,399	47,955	59,136
265845	6341	369 NCDOT-KEYS	-	105,306	142,681	24,802	21,235	-
265845	6293	370 HHS/CDC - REACH	689,247	121,875	-	-	-	-
265845	6344	373 Department of Justice-STOP	-	-	-	-	-	263,592
265845	6292	375 HHS/OfficeMinorityHealth-STARS	50,251	-	-	-	-	-
265845	6339	377 NC Dept of Public Instruction	-	373,769	-	-	-	-
265845	6675	377 SchoolSafetyGrant-CCS	-	-	164,166	-	-	-
265845	6676	378 SchoolSafetyGrant-KCS	-	-	55,283	36,457	36,457	-
265845	6255	397 NCDHHS/Div of MH	-	149,996	-	-	-	-
265845	6270	504 Sub Abuse&Mental Hlth Svcs-DFC	84,382	136,797	111,625	54,912	-	-
265845	6293	504 HHS/CenterDiseaseControl-DFC	-	-	-	71,922	125,000	125,000
265845	6852	505 CommunicateHealth	-	-	29,400	5,000	5,000	-
265845	6853	506 Walmart Foundation-HFA	-	-	25,620	335,692	208,950	161,430
265845	6803	906 Miscellaneous Revenue-SEP	-	-	-	3,050	12,050	24,000
265845	6200	50158 CHA Grant-TPPI	69,988	77,367	74,385	27,278	75,000	75,000
265845	6200	50472 CHA Grant-PrescriptionDrupOD	4,930	-	-	-	-	-
265845	6200	50473 CHA Grant - MDPP	216,891	231,708	231,201	71,071	230,105	230,105
265845	6803	50473 Misc Rev - MDPP	80	30	10	-	-	-
265845	6200	50490 CHA Grant-OpioidMitGrant	-	70,000	30,000	-	-	-
265845	6200	50491 CHA Grant-Opioid CLC	-	-	54,782	42,894	100,000	100,000
265845	6200	55030 CHA Grant-Hlth Promo	39,984	39,946	36,406	-	34,354	34,354
265845	6200	58760 CHA Grant-TripleP	93,091	103,162	94,046	29,690	97,024	77,445
265845	6200	4110C CHA Grant-10 Ess Svcs	48,000	41,517	48,013	48,000	48,000	48,000
<b>Total Revenue</b>			<b>2,233,933</b>	<b>2,509,352</b>	<b>1,846,121</b>	<b>916,394</b>	<b>1,266,569</b>	<b>1,352,507</b>

**Expense**

**Public Health Solutions - 5845**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9101	122 Salaries & Wages-Healthy Cab	40,637	43,280	60,095	24,688	50,482	66,763
295845	9102	122 Part Time>1000 Hrs Healthy Cab	40	21,320	23,437	15,934	31,996	32,271
295845	9104	122 Temp-Part & Full Healthy Cab	3,171	1,167	-	-	-	-
295845	9201	122 Social Security-Healthy Cab	2,686	4,298	5,081	2,467	8,367	6,140
295845	9202	122 Medicare-Healthy Cab	628	1,005	1,188	577	2,723	1,436
295845	9205	122 Group Hospital Ins Healthy Cab	3,709	3,082	5,260	1,811	12,449	4,918
295845	9206	122 HRA - Healthy Cabarrus	727	630	1,040	334	3,124	931
295845	9210	122 Retirement - Healthy Cab	3,044	5,101	7,394	4,017	13,120	11,240
295845	9211	122 401K Match	-	16	82	38	1,188	-
295845	9230	122 Workers' Comp Healthy Cab	261	213	206	112	486	394
295845	9301	122 Office Supplies-Hlthy Cab	223	1,143	-	6	150	150
295845	9320	122 Printing & Binding-HC	748	476	1,703	49	200	200
295845	9325	122 Postage-Hlthy Cab	100	77	-	-	50	50
295845	9355	122 Other Operation Costs-HC	21,868	43,576	34,315	10,496	13,000	2,243
295845	9420	122 Telecommunications-HC	161	682	696	348	650	2,015
295845	9447	122 Contracted Services-HlthyCab	-	3,500	810	-	-	-
295845	9611	122 Mileage-Hlthy Cab	175	479	350	-	100	100
295845	9635	122 Trng & Ed-Hlthy Cab	3,014	1,642	434	85	500	250
295845	9640	122 Insurance & Bonds-HC	548	840	905	487	1,535	1,238
295845	9659	122 UnempComp-HlthyCabarrus	115	87	175	88	325	106
295845	9101	161 Salaries & Wages/TRAIL	261,823	204,554	229,161	39,154	33,664	-
295845	9102	161 PartTime>1000 Hrs/TRAIL	19,485	-	9,245	-	-	-
295845	9104	161 Temp-Part&FullTime/TRAIL	2,307	3,900	2,877	-	-	-
295845	9201	161 Social Security/TRAIL	17,470	12,937	14,812	2,193	1,753	-
295845	9202	161 Medicare/TRAIL	4,086	3,026	3,464	513	410	-
295845	9205	161 Group Hosp Ins/TRAIL	23,616	19,170	23,079	2,086	3,771	-
295845	9206	161 HRA - TRAIL	4,680	3,912	4,522	389	770	-
295845	9210	161 Retirement/TRAIL	20,311	15,623	20,847	3,508	3,884	-
295845	9211	161 401K Match	-	729	887	327	283	-
295845	9230	161 Workers' Comp/TRAIL	1,308	590	531	98	85	-
295845	9331	161 Minor Office Equipment & Furn	1,219	-	-	-	-	-
295845	9355	161 Other Operation Costs/TRAIL	76,665	120,678	14,941	1,084	4,602	-
295845	9356	161 Special Program Supplies/TRAIL	5,927	11,011	6,758	399	1,000	-
295845	9447	161 Contracted Services	120,597	131,076	126,950	-	-	-
295845	9611	161 Mileage/TRAIL	490	-	-	-	-	-
295845	9635	161 Training & Ed/TRAIL	25,435	30,277	26,675	-	1,000	-
295845	9640	161 Insurance & Bonds/TRAIL	3,468	2,566	2,328	423	353	-
295845	9659	161 UnempComp-TRAIL	497	72	342	32	150	-
295845	9101	181 Salaries & Wages - HT	840	-	-	-	-	-
295845	9201	181 Social Security-HT	52	-	-	-	-	-

**Public Health Solutions - 5845**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9202	181 Medicare-HT	12	-	-	-	-	-
295845	9205	181 Group Hospital Insurance-HT	99	-	-	-	-	-
295845	9206	181 HRA - HT	20	-	-	-	-	-
295845	9210	181 Retirement - HT	63	-	-	-	-	-
295845	9230	181 Workers' Compensation-HT	5	-	-	-	-	-
295845	9640	181 Insurance & Bonds-HT	10	-	-	-	-	-
295845	9101	222 Salaries & Wages-HealthyRowan	33,371	45,024	-	-	-	-
295845	9201	222 Social Security-HealthyRowan	2,058	2,781	-	-	-	-
295845	9202	222 Medicare-HealthyRowan	481	650	-	-	-	-
295845	9205	222 GrpHospIns-HealthyRowan	3,127	4,131	-	-	-	-
295845	9206	222 HRA - HealthyRowan	618	856	-	-	-	-
295845	9210	222 Retirement - HealthyRowan	2,510	3,457	-	-	-	-
295845	9230	222 Workers' Comp-HealthyRowan	197	136	-	-	-	-
295845	9301	222 Office Supplies-Healthy Rowan	271	354	-	-	-	-
295845	9320	222 Printing - Healthy Rowan	419	620	-	-	-	-
295845	9355	222 Other Oper-Healthy Rowan	-	5,469	-	-	-	-
295845	9356	222 Sp Prog Supplies-HealthyRowan	6,219	6,502	-	-	-	-
295845	9420	222 Telecomm-Healthy Rowan	-	120	-	-	-	-
295845	9611	222 Mileage-HealthyRowan	1,763	1,661	-	-	-	-
295845	9635	222 Training & Educ-HealthyRowan	2,550	5,371	-	-	-	-
295845	9640	222 Ins & Bonds-HealthyRowan	415	500	-	-	-	-
295845	9659	222 UnemployComp-HealthyRowan	72	60	-	-	-	-
295845	9102	223 Part Time > 1000 Hrs-NCBHEI	-	-	12,211	4,097	9,283	12,106
295845	9201	223 Social Security-NCBHEI	-	-	722	242	812	751
295845	9202	223 Medicare-NCBHEI	-	-	169	57	196	176
295845	9205	223 Group Hospital Ins-NCBHEI	-	-	9	3	161	10
295845	9210	223 Retirement-NCBHEI	-	-	1,098	376	1,163	1,324
295845	9211	223 401K Match-NCBHEI	-	-	-	-	91	-
295845	9230	223 Workers' Comp-NCBHEI	-	-	15	11	65	73
295845	9320	223 Printing & Binding	-	-	51	-	200	100
295845	9325	223 Postage-NCBHEI	-	-	50	-	50	50
295845	9355	223 Other Operation Costs	-	-	4,212	349	5,648	4,000
295845	9447	223 Contracted Services-NCBHEI	-	-	3,123	475	4,500	2,500
295845	9611	223 Mileage-NCBHEI	-	-	10	-	316	300
295845	9635	223 Training & Education-NCBHEI	-	-	-	412	412	213
295845	9640	223 Insurance & Bonds-NCBHEI	-	-	68	44	110	151
295845	9355	223A Other Operation Costs-NCBHEIIn	-	-	-	-	2,318	2,196
295845	9659	223 Unemployment Compensation	-	-	12	13	175	50
295845	9101	237 Salaries & Wages-ABC CCS	-	19,884	-	-	-	-
295845	9102	237 Part Time > 1000 Hrs-ABC CCs	-	1,400	-	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295845	9201	237 Social Security-ABC CCS	-	1,270	-	-	-	-
295845	9202	237 Medicare-ABC CCS	-	297	-	-	-	-
295845	9205	237 Group Hospital Ins-ABC CCS	-	1,692	-	-	-	-
295845	9206	237 HRA-ABC CCS	-	346	-	-	-	-
295845	9210	237 Retirement-ABC CCS	-	1,504	-	-	-	-
295845	9211	237 401K Match-ABC CCS	-	18	-	-	-	-
295845	9230	237 Workers' Comp-ABC CCS	-	60	-	-	-	-
295845	9301	237 Office Supplies-ABC CCS	-	1,971	-	-	-	-
295845	9355	237 Other Operation Costs-ABC CCS	-	2,412	-	-	-	-
295845	9447	237 Contracted Services-ABC CCS	-	25,797	-	-	-	-
295845	9640	237 Insurance & Bonds-ABC CCS	-	265	-	-	-	-
295845	9101	240 Salaries & Wages-KBR-PALS	100,538	93,211	-	-	-	-
295845	9102	240 PT > 1000 Hrs - KBR-PALS	10,853	13,956	-	-	-	-
295845	9201	240 Social Security - KBR-PALS	6,755	6,621	-	-	-	-
295845	9202	240 Medicare - KBR-PALS	1,580	1,548	-	-	-	-
295845	9205	240 Gr Hosp Ins - KBR-PALS	8,819	8,137	-	-	-	-
295845	9206	240 HRA - KBR-PALS	1,742	1,666	-	-	-	-
295845	9210	240 Retirement - KBR-PALS	8,175	8,196	-	-	-	-
295845	9211	240 401K Match	-	183	-	-	-	-
295845	9230	240 Workers' Comp - KBR-PALS	640	316	-	-	-	-
295845	9301	240 Office Supplies - KBR-PALS	3,173	601	-	-	-	-
295845	9355	240 Other Operation - KBR-PALS	3,000	2,000	-	-	-	-
295845	9356	240 Spec Prog Supplies - KBR-PALS	18,529	16,800	-	-	-	-
295845	9447	240 Contracted Services - KBR-PALS	10,000	10,000	-	-	-	-
295845	9611	240 Mileage - KBR-PALS	1,546	998	-	-	-	-
295845	9635	240 Training & Educ - KBR-PALS	692	3,338	-	-	-	-
295845	9640	240 Insurance & Bonds - KBR-PALS	1,354	1,315	-	-	-	-
295845	9659	240 Unempl Comp - KBR-PALS	230	78	-	-	-	-
295845	9355	294 Other Operation Costs-Roadmaps	416	-	-	-	-	-
295845	9102	297 PT> 1000 Hrs-LearningCollabor	6,366	-	-	-	-	-
295845	9201	297 SS-LearningCollaborative	391	-	-	-	-	-
295845	9202	297 Medicare-LearningCollaborative	91	-	-	-	-	-
295845	9205	297 GrHospIns-LearningCollaborativ	6	-	-	-	-	-
295845	9210	297 Retirement-LearningCollaborati	472	-	-	-	-	-
295845	9230	297 Workers' Comp-LearningCollabor	34	-	-	-	-	-
295845	9640	297 Ins&Bonds-LearningCollaborativ	78	-	-	-	-	-
295845	9659	297 UnempComp-LearningCollaborativ	34	-	-	-	-	-
295845	9101	349 Salaries & Wages-CHG	-	-	17,049	10,210	21,753	21,122
295845	9102	349 Part Time > 1000 Hours-CHG	-	-	15,824	8,718	12,615	19,399
295845	9201	349 Social Security-CHG	-	-	2,020	1,165	1,546	2,289

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295845	9202	349 Medicare-CHG	-	-	472	272	362	535
295845	9205	349 Group Hospital Ins - CHG	-	-	1,892	946	1,752	1,900
295845	9206	349 HRA - CHG	-	-	369	179	330	400
295845	9210	349 Retirement-CHG	-	-	2,968	1,927	2,544	4,191
295845	9211	349 401K Match-CHG	-	-	171	102	250	738
295845	9230	349 Workers' Comp-CHG	-	-	72	52	99	158
295845	9355	349 Other Operation Costs-CHG	-	-	9,613	585	5,000	7,717
295845	9635	349 Training & Education	-	-	-	1,159	1,319	-
295845	9640	349 Insurance & Bonds-CHG	-	-	321	234	310	462
295845	9659	349 Unemployment Comp-CHG	-	-	80	60	75	225
295845	9101	369 Salaries & Wages-KEYS	-	31,701	60,518	13,607	13,607	-
295845	9201	369 Social Security-KEYS	-	1,954	3,730	836	836	-
295845	9202	369 Medicare-KEYS	-	457	872	195	195	-
295845	9205	369 Group Hospital Ins-KEYS	-	3,277	7,287	1,479	1,479	-
295845	9206	369 HRA-KEYS	-	665	1,434	284	284	-
295845	9210	369 Retirement	-	2,146	5,367	1,383	1,383	-
295845	9211	369 401K Match-KEYS	-	275	605	46	46	-
295845	9230	369 Workers' Comp-KEYS	-	89	135	37	37	-
295845	9301	369 Office Supplies-KEYS	-	311	323	139	139	-
295845	9320	369 Printing & Binding-KEYS	-	716	1,186	-	-	-
295845	9355	369 Other Operation Costs-KEYS	-	44,568	13,050	-	-	-
295845	9447	369 Contracted Services-KEYS	-	14,000	6,250	3,050	3,050	-
295845	9611	369 Mileage-KEYS	-	765	1,086	-	-	-
295845	9635	369 Training & Education-KEYS	-	1,876	2,596	-	-	-
295845	9640	369 Insurance & Bonds-KEYS	-	388	592	166	166	-
295845	9659	369 Unemployment Comp-KEYS	-	-	103	13	13	-
295845	9860	369 Equipment & Furniture	-	-	34,330	-	-	-
295845	9101	370 Salaries & Wages - REACH	229,949	46,638	-	-	-	-
295845	9102	370 Part Time > 1000 Hours - REACH	49,869	11,503	-	-	-	-
295845	9201	370 Social Security - REACH	17,109	3,551	-	-	-	-
295845	9202	370 Medicare - REACH	4,008	830	-	-	-	-
295845	9205	370 Group Hospital Ins - REACH	25,182	4,807	-	-	-	-
295845	9206	370 HRA - REACH	4,958	994	-	-	-	-
295845	9210	370 Retirement - REACH	19,133	4,529	-	-	-	-
295845	9230	370 Workers' Comp - REACH	1,653	210	-	-	-	-
295845	9301	370 Office Supplies - REACH	3,113	2,935	-	-	-	-
295845	9320	370 Printing & Binding - REACH	(216)	200	-	-	-	-
295845	9355	370 Other Operation Costs - REACH	156,480	8,200	-	-	-	-
295845	9420	370 Telecommunications - REACH	2,773	457	-	-	-	-
295845	9447	370 Contracted Services	75,944	18,000	-	-	-	-

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9611	370 Mileage - REACH	2,494	337	-	-	-	-
295845	9635	370 Training & Education - REACH	11,897	708	-	-	-	-
295845	9640	370 Insurance & Bonds - REACH	2,886	592	-	-	-	-
295845	9659	370 Unemployment Comp - REACH	487	150	-	-	-	-
295845	9101	375 Salaries & Wages-STARs	16,317	-	-	-	-	-
295845	9201	375 Social Security - STARs	887	-	-	-	-	-
295845	9202	375 Medicare - STARs	207	-	-	-	-	-
295845	9205	375 Group Hospital Ins - STARs	2,001	-	-	-	-	-
295845	9206	375 HRA - STARs	389	-	-	-	-	-
295845	9210	375 Retirement - STARs	1,206	-	-	-	-	-
295845	9230	375 Workers' Comp - STARs	84	-	-	-	-	-
295845	9320	375 Printing & Binding - STARs	11	-	-	-	-	-
295845	9355	375 Other Operation Costs - STARs	3,675	-	-	-	-	-
295845	9420	375 Telecommunications - STARs	76	-	-	-	-	-
295845	9101	373 Salaries & Wages-STOP	-	-	-	-	-	94,200
295845	9102	373 Part Time > 1000 Hours-STOP	-	-	-	-	-	25,000
295845	9201	373 Social Security-STOP	-	-	-	-	-	7,390
295845	9202	373 Medicare-STOP	-	-	-	-	-	1,728
295845	9205	373 Group Hospital Insurance-STOP	-	-	-	-	-	12,359
295845	9206	373 HRA-STOP	-	-	-	-	-	2,640
295845	9210	373 Retirement-STOP	-	-	-	-	-	13,529
295845	9211	373 401K Match-STOP	-	-	-	-	-	2,384
295845	9230	373 Workers' Comp-STOP	-	-	-	-	-	433
295845	9640	373 Insurance & Bonds-STOP	-	-	-	-	-	1,490
295845	9659	373 Unemployment Comp-STOP	-	-	-	-	-	225
295845	9301	373 Office Supplies-STOP	-	-	-	-	-	3,500
295845	9320	373 Printing & Binding-STOP	-	-	-	-	-	800
295845	9331	373 Minor Office Equip & Furn-STOP	-	-	-	-	-	5,500
295845	9355	373 Other Operation Costs-STOP	-	-	-	-	-	25,000
295845	9420	373 Telecommunications-STOP	-	-	-	-	-	250
295845	9447	373 Contracted Services-STOP	-	-	-	-	-	43,000
295845	9611	373 Mileage-STOP	-	-	-	-	-	400
295845	9635	373 Training & Education-STOP	-	-	-	-	-	7,500
295845	9355	373A Other Operation Costs-STOP ID	-	-	-	-	-	16,264
295845	9447	375 Contracted Services	7,723	-	-	-	-	-
295845	9611	375 Mileage - STARs	40	-	-	-	-	-
295845	9640	375 Insurance & Bonds - STARs	200	-	-	-	-	-
295845	9659	375 Unemployment Comp - STARs	49	-	-	-	-	-
295845	9101	377 Salaries & Wages-SSG	-	21,054	33,174	-	-	-
295845	9102	377 Part Time > 1000 Hours-SSG	-	23,978	8,036	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295845	9107	377 Contracted Personal Services	-	-	6,966	-	-	-
295845	9201	377 Social Security-SSG	-	2,666	2,474	-	-	-
295845	9202	377 Medicare-SSG	-	624	579	-	-	-
295845	9205	377 Group Hospital Ins-SSG	-	3,664	4,147	-	-	-
295845	9206	377 HRA-SSG	-	819	844	-	-	-
295845	9210	377 Retirement-SSG	-	3,371	3,705	-	-	-
295845	9211	377 401K Match-SSG	-	299	327	-	-	-
295845	9230	377 Workers' Comp-SSG	-	126	84	-	-	-
295845	9301	377 Office Supplies-SSG	-	-	68	-	-	-
295845	9355	377 Other Operation Costs	-	493	892	-	-	-
295845	9447	377 Contracted Services-SSG	-	161,075	260,538	-	-	-
295845	9611	377 Mileage-SSG	-	65	-	-	-	-
295845	9640	377 Insurance & Bonds-SSG	-	549	376	-	-	-
295845	9659	377 Unemployment Comp - SSG	-	-	38	-	-	-
295845	9101	378 Salaries & Wages-SSG-KCS	-	-	9,013	-	4,652	-
295845	9102	378 Part Time>1000 Hrs-SSG-KCS	-	-	19,869	6,625	2,000	-
295845	9201	378 Social Security-SSG-KCS	-	-	1,714	395	412	-
295845	9202	378 Medicare-SSG-KCS	-	-	401	92	96	-
295845	9205	378 Group Hospital Ins-SSG-KCS	-	-	2,417	459	311	-
295845	9206	378 HRA-SSG-KCS	-	-	540	109	61	-
295845	9210	378 Retirement-SSG-KCS	-	-	2,596	674	679	-
295845	9211	378 401K Match-SSG-KCS	-	-	289	66	133	-
295845	9230	378 Workers' Comp-SSG-KCS	-	-	30	19	20	-
295845	9447	378 Contracted Services-SSG-KCS	-	-	18,270	27,921	28,000	-
295845	9640	378 Insurance & Bonds-SSG-KCS	-	-	134	83	83	-
295845	9659	378 Unemployment Comp-SSG-KCS	-	-	10	15	10	-
295845	9101	397 Salaries & Wages-NCOAP	-	84,059	-	-	-	-
295845	9201	397 Social Security-NCOAP	-	5,177	-	-	-	-
295845	9202	397 Medicare-NCOAP	-	1,211	-	-	-	-
295845	9205	397 Group Hospital Insurance-NCOAP	-	10,373	-	-	-	-
295845	9206	397 HRA-NCOAP	-	2,120	-	-	-	-
295845	9210	397 Retirement-NCOAP	-	6,023	-	-	-	-
295845	9211	397 401K Match	-	672	-	-	-	-
295845	9230	397 Workers' Compensation-NCOAP	-	235	-	-	-	-
295845	9301	397 Office Supplies-NCOAP	-	1,762	-	-	-	-
295845	9320	397 Printing & Binding	-	603	-	-	-	-
295845	9355	397 Other Operation Costs-NCOAP	-	14,642	-	-	-	-
295845	9420	397 Telecommunications	-	325	-	-	-	-
295845	9447	397 Contracted Services-NCOAP	-	1,881	-	-	-	-
295845	9611	397 Mileage-NCOAP	-	1,659	-	-	-	-

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9635	397 Training & Education-NCOAP	-	4,927	-	-	-	-
295845	9640	397 Insurance & Bonds	-	1,049	-	-	-	-
295845	9659	397 Unemployment Comp-NCOAP	-	68	-	-	-	-
295845	9101	504 Salaries & Wages - DFC	39,557	70,160	57,280	38,857	60,641	64,490
295845	9201	504 Social Security - DFC	2,450	4,028	3,546	2,406	3,760	4,150
295845	9202	504 Medicare - DFC	573	942	829	563	879	971
295845	9205	504 Group Hospital Insurance - DFC	4,957	6,863	6,232	3,871	4,373	6,730
295845	9206	504 HRA - DFC	988	1,409	1,240	750	909	1,287
295845	9210	504 Retirement - HRA	2,988	5,353	5,179	3,956	6,185	1,339
295845	9211	504 401K Match	-	479	453	300	606	1,339
295845	9230	504 Workers' Compensation - DFC	238	194	120	108	182	201
295845	9301	504 Office Supplies - DFC	775	513	-	163	163	200
295845	9320	504 Printing & Binding - DFC	137	413	393	58	200	300
295845	9355	504 Other Operation Costs - DFC	7,655	15,133	10,921	10,004	17,943	16,048
295845	9447	504 Contracted Services - DFC	15,900	15,305	13,287	7,000	14,800	13,200
295845	9611	504 Mileage - DFC	230	729	344	-	25	112
295845	9635	504 Training & Education - DFC	1,373	863	1,080	425	926	1,150
295845	9640	504 Insurance & Bonds - DFC	495	845	534	480	758	837
295845	9659	504 Unemployment Comp - DFC	81	70	104	78	150	146
295845	9101	504A Salaries & Wages	-	1,324	-	-	-	-
295845	9201	504A Social Security	-	82	-	-	-	-
295845	9202	504A Medicare	-	19	-	-	-	-
295845	9210	504A Retirement	-	103	-	-	-	-
295845	9211	504A 401K Match	-	13	-	-	-	-
295845	9230	504A Workers' Compensation	-	4	-	-	-	-
295845	9356	504A Special Prog Supplies - DFCID	-	2,521	-	-	12,500	12,500
295845	9640	504A Insurance & Bonds	-	17	-	-	-	-
295845	9101	505 Salaries & Wages-MYW	-	-	1,707	-	-	-
295845	9201	505 Social Security-MYW	-	-	106	-	-	-
295845	9202	505 Medicare-MYW	-	-	25	-	-	-
295845	9210	505 Retirement-MYW	-	-	154	-	-	-
295845	9211	505 401K Match-MYW	-	-	17	-	-	-
295845	9230	505 Workers' Compensation-MYW	-	-	2	-	-	-
295845	9320	505 Printing & Binding-MYW	-	-	0	-	-	-
295845	9447	505 Contracted Services-MYW	-	-	24,199	-	-	-
295845	9640	505 Insurance & Bonds-MYW	-	-	7	-	-	-
295845	9356	505A Special Prog Sup-MYW Indirect	-	-	-	5,000	5,000	-
295845	9101	506 Salaries & Wages-HFA	-	-	10,307	28,172	64,608	70,883
295845	9201	506 Social Security-HFA	-	-	636	1,737	3,816	4,395
295845	9202	506 Medicare-HFA	-	-	149	406	892	1,028

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9205	506 Group Hospital Insurance-HFA	-	-	880	2,837	6,973	6,939
295845	9206	506 HRA - HFA	-	-	172	539	1,320	1,320
295845	9210	506 Retirement-HFA	-	-	937	2,832	6,277	8,045
295845	9211	506 401K Match-HFA	-	-	46	198	615	987
295845	9230	506 Workers' Compensation-HFA	-	-	12	78	185	213
295845	9320	506 Printing & Binding-HFA	-	-	-	-	300	300
295845	9331	506 Minor Office Equip & Furn-HFA	-	-	2,375	-	11,660	-
295845	9355	506 Other Operation Costs-HFA	-	-	-	-	13,603	100
295845	9420	506 Telecommunications-HFA	-	-	-	-	1,040	-
295845	9447	506 Contracted Services-HFA	-	-	-	42,819	85,638	61,279
295845	9611	506 Mileage-HFA	-	-	41	-	905	905
295845	9635	506 Training & Education -HFA	-	-	-	-	-	4,000
295845	9640	506 Insurance & Bonds-HFA	-	-	54	345	769	886
295845	9659	506 Unemployment Comp-HFA	-	-	2	55	150	150
295845	9356	506A Special Program Supplies-HFA	-	-	10,199	10,199	10,199	-
295845	9355	906 Other Operation Costs-SEP	-	-	-	14,303	24,050	24,000
295845	9101	50158 Salaries & Wages-TPPI	31,546	39,394	43,926	23,931	43,534	44,845
295845	9102	50158 PT>1000 Hrs-TPPI	5,218	-	-	-	-	-
295845	9104	50158 Temp-PT&FT - TPPI	1,620	-	-	-	-	-
295845	9109	50158 Salary Adjustments-TPPI	-	-	-	-	1,143	1,177
295845	9201	50158 Social Security-TPPI	2,360	2,438	2,723	1,484	2,810	2,977
295845	9202	50158 Medicare-TPPI	552	570	637	347	657	696
295845	9205	50158 GrpHospIns-TPPI	3,563	4,954	6,889	3,646	6,973	6,939
295845	9206	50158 HRA-TPPI	702	1,012	1,354	694	1,320	1,320
295845	9210	50158 Retirement-TPPI	2,769	2,636	3,907	2,400	4,623	5,450
295845	9211	50158 401K Match	-	235	439	239	453	960
295845	9230	50158 Wrkrs Comp-TPPI	216	118	96	66	136	144
295845	9320	50158 Printing & Binding-TPPI	58	394	57	1	400	-
295845	9355	50158 Other Operation Costs-TPPI	14,007	11,674	7,341	1,220	6,484	4,742
295845	9420	50158 Telecommunications-TPPI	456	76	-	-	650	2,000
295845	9447	50158 Contracted Services-TPPI	3,063	10,108	4,714	-	3,000	2,000
295845	9611	50158 Mileage-TPPI	347	-	-	-	-	-
295845	9635	50158 Training & Education - TPPI	3,007	3,544	2,366	-	2,100	1,000
295845	9640	50158 Insurance & Bonds-TPPI	479	485	420	291	567	600
295845	9659	50158 UnempComp-TPPI	81	42	101	72	150	150
295845	9355	50472 Other Operation Costs-PDO	2,059	-	-	-	-	-
295845	9447	50472 Contracted Services - PDO	2,000	-	-	-	-	-
295845	9611	50472 Mileage - PDO	281	-	-	-	-	-
295845	9101	50473 Salaries & Wages-MDPP	103,381	102,457	115,884	47,796	116,720	79,630
295845	9102	50473 Part Time > 1000 Hours-MDPP	28,821	29,541	28,070	15,366	25,624	40,044

**Public Health Solutions - 5845**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9201	50473 Social Security - MDPP	8,124	8,113	8,855	3,886	9,049	7,420
295845	9202	50473 Medicare - MDPP	1,900	1,897	2,071	909	2,116	1,735
295845	9205	50473 Group Hospital Ins - MDPP	12,049	11,581	13,488	5,326	11,983	31,934
295845	9206	50473 HRA - MDPP	2,375	2,367	2,645	1,010	2,640	6,600
295845	9210	50473 Retirement - MDPP	9,860	10,204	12,822	6,211	12,886	13,583
295845	9211	50473 401K Match	-	787	900	259	1,459	2,393
295845	9230	50473 Workers' Comp - MDPP	770	389	316	175	515	479
295845	9301	50473 Office Supplies-MDPP	719	2,616	1,135	105	1,440	1,800
295845	9320	50473 Printing - MDPP	1,528	2,762	350	72	2,227	2,028
295845	9325	50473 Postage	-	-	-	-	200	-
295845	9331	50473 Minor Office Equipment & Furn	-	-	-	-	3,000	3,600
295845	9355	50473 Other Operation Costs-MDPP	24,671	34,851	27,189	7,148	25,643	18,222
295845	9356	50473 Special Program Supplies-MDPP	99	-	-	-	-	-
295845	9420	50473 Telecommunications - MDPP	981	912	913	457	1,313	1,920
295845	9447	50473 Contracted Services - MDPP	11,149	17,390	11,540	2,938	6,300	12,720
295845	9611	50473 Mileage - MDPP	5,461	4,477	2,566	10	1,917	3,450
295845	9635	50473 Training & Education - MDPP	345	649	800	649	2,799	451
295845	9640	50473 Insurance & Bonds - MDPP	1,634	1,630	1,393	773	1,824	1,496
295845	9659	50473 Unemployment Comp - MDPP	244	114	209	110	450	600
295845	9101	50490 Salaries&Wages-OpioidMitGrant	-	9,876	4,185	-	-	-
295845	9201	50490 Social Security-OpioidMigGrant	-	610	259	-	-	-
295845	9202	50490 Medicare-OpioidMitGrant	-	143	60	-	-	-
295845	9205	50490 Group Hospital Ins-OpioidMitGr	-	635	308	-	-	-
295845	9206	50490 HRA-OpioidMitGrant	-	130	63	-	-	-
295845	9210	50490 Retirement-OpioidMitGrant	-	753	376	-	-	-
295845	9230	50490 Workers' Comp-OpioidMitGrant	-	28	12	-	-	-
295845	9355	50490 OtherOperCosts-OpioidMitGrant	-	7,913	3,392	-	-	-
295845	9447	50490 Contracted Serv-OpioidMitGrant	-	49,843	21,361	-	-	-
295845	9640	50490 Insurance & Bonds-OpioidMitGra	-	121	52	-	-	-
295845	9659	50490 Unemployment Comp-OpioidMitGra	-	-	7	-	-	-
295845	9101	50491 Salaries & Wages-Opioid CLC	-	-	22,653	27,631	49,661	49,157
295845	9109	50491 Salary Adjustments-Opioid CLC	-	-	-	-	173	-
295845	9201	50491 Social Security-Opioid CLC	-	-	1,392	1,689	3,108	3,210
295845	9202	50491 Medicare-Opioid CLC	-	-	326	395	727	751
295845	9205	50491 Group Hospital Ins-Opioid CLC	-	-	2,542	4,242	6,570	7,593
295845	9206	50491 HRA - Opioid CLC	-	-	475	797	1,952	1,452
295845	9210	50491 Retirement - Opioid CLC	-	-	1,575	2,698	5,112	5,876
295845	9211	50491 401K Match - Opioid CLC	-	-	132	276	501	1,035
295845	9230	50491 Workers' Comp - Opioid CLC	-	-	34	77	150	155
295845	9301	50491 Office Supplies - Opioid CLC	-	-	3,053	362	377	150

**Public Health Solutions - 5845**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9320	50491 Printing & Binding-Opioid CLC	-	-	263	84	400	450
295845	9355	50491 Other Oper Costs-Opioid CLC	-	-	15,919	13,589	15,128	16,579
295845	9420	50491 Telecommunications	-	-	224	182	495	-
295845	9447	50491 Contracted Services-Opioid CLC	-	-	2,365	4,055	4,466	2,630
295845	9611	50491 Mileage-Opioid CLC	-	-	157	-	30	30
295845	9635	50491 Training & Ed - Opioid CLC	-	-	1,230	488	538	300
295845	9640	50491 Insurance & Bonds - Opioid CLC	-	-	147	328	627	647
295845	9659	50491 Unemployment Comp - Opioid CLC	-	-	14	81	165	165
295845	9355	5049A OtherOperCosts-OpioidCLC Indir	-	-	4,920	9,820	9,820	9,820
295845	9101	55030 Salaries & Wages - HP	29,477	28,665	23,804	-	21,009	24,133
295845	9201	55030 Social Security - HP	1,806	1,570	1,465	-	1,343	1,468
295845	9202	55030 Medicare - HP	422	335	343	-	314	343
295845	9205	55030 Group Hospital Insurance - HP	1,510	1,516	1,108	-	6,939	1,527
295845	9206	55030 HRA-Hlth Promo	301	312	224	-	1,320	290
295845	9210	55030 Retirement - HP	2,231	1,979	2,140	-	2,210	2,687
295845	9211	55030 401K Match	-	207	238	-	433	-
295845	9230	55030 Workers' Comp - Hlth Prom	177	90	67	-	65	71
295845	9355	55030 Other Operation Costs-HP	6,085	4,956	2,508	1,500	300	3,506
295845	9356	55030 Special Prog Supplies-HP	-	-	2,500	-	-	-
295845	9611	55030 Travel - Local	503	-	-	-	-	-
295845	9640	55030 Insurance & Bonds	369	318	298	-	271	296
295845	9659	55030 UnempComp-HP	16	21	30	-	150	33
295845	9101	58760 Salaries & Wages-TripleP	49,963	22,465	58,602	28,346	46,754	48,527
295845	9102	58760 PT > 1000 Hrs-TripleP	834	15,568	60	-	7,622	-
295845	9109	58760 Salary Adjustments-TripleP	-	-	-	-	1,400	1,274
295845	9201	58760 Social Security-TripleP	3,120	2,122	3,374	1,676	3,458	3,088
295845	9202	58760 Medicare-TripleP	730	496	789	392	809	722
295845	9205	58760 GrpHospIns-TripleP	4,139	3,924	6,476	3,419	6,712	5,655
295845	9206	58760 HRA-TripleP	815	1,109	1,357	663	1,271	1,076
295845	9210	58760 Retirement-TripleP	3,834	2,940	5,291	2,886	5,689	5,652
295845	9211	58760 401K Match	-	328	555	32	558	996
295845	9230	58760 WorksComp-TripleP	293	112	136	79	167	149
295845	9320	58760 Printing & Binding-TripleP	-	70	51	1	120	20
295845	9355	58760 OtherOperCosts-TripleP	11,948	40,381	5,667	11,682	15,523	8,940
295845	9447	58760 ContractedSvcs-TripleP	11,250	6,750	9,000	-	-	-
295845	9611	58760 Mileage-TripleP	11	520	377	-	600	100
295845	9635	58760 Trng&Educ-TripleP	5,158	4,599	2,158	-	5,500	500
295845	9640	58760 Ins&Bonds-TripleP	635	469	609	351	697	623
295845	9659	58760 UnempComp-TripleP	85	34	106	69	144	123
295845	9356	161A Spec Prog Supp-TRAIL Sup	-	108	-	-	-	-

**Public Health Solutions - 5845**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295845	9356	240A SpProgSupp-PALS Indirect	3,597	598	-	-	-	-
295845	9355	349A Other Oper Costs-CHGI	-	-	121	5	-	-
295845	9611	349A Mileage-CHG Indirect	-	-	229	-	-	-
295845	9356	369A SpecProgSup - KEYS Indirect	-	2,594	1,780	-	-	-
295845	9101	370A Salaries & Wages-REACH ID	2,080	3,010	-	-	-	-
295845	9201	370A Social Security - REACH ID	128	186	-	-	-	-
295845	9202	370A Medicare - REACH ID	30	43	-	-	-	-
295845	9205	370A Group Hospital Ins - REACH ID	-	265	-	-	-	-
295845	9206	370A HRA - REACH ID	-	55	-	-	-	-
295845	9210	370A Retirement - REACH ID	-	201	-	-	-	-
295845	9230	370A Workers' Comp - REACH ID	-	7	-	-	-	-
295845	9356	370A Spec Prog Supp - REACH ID	15,820	398	-	-	-	-
295845	9640	370A Insurance & Bonds - REACH ID	-	32	-	-	-	-
295845	9659	370A UnemployComp - REACH ID	-	8	-	-	-	-
295845	9356	397A Special Program Supplies-NCOAP	-	194	-	-	-	-
295845	9101	4110C Salaries & Wages-ATCES	39,014	41,589	38,818	33,169	32,612	32,612
295845	9201	4110C Social Security-ATCES	2,390	2,584	2,385	2,254	2,022	2,022
295845	9202	4110C Medicare-ATCES	559	636	558	527	473	473
295845	9205	4110C Grp Hosp Ins-ATCES	1,971	2,260	2,475	1,999	6,939	6,939
295845	9206	4110C HRA-ATCES	383	465	498	387	1,320	1,320
295845	9210	4110C Retirement-ATCES	2,943	3,270	3,531	3,732	3,326	3,326
295845	9211	4110C 401K Match	-	415	388	367	652	652
295845	9230	4110C Workers' Compensation-ATCES	235	118	97	101	98	98
295845	9640	4110C Insurance & Bonds-ATCES	488	518	435	449	408	408
295845	9659	4110C UnempComp-ATC 10 Ess	65	-	48	48	150	150
<b>Total Expense</b>			<b>2,124,811</b>	<b>2,268,964</b>	<b>1,948,057</b>	<b>668,175</b>	<b>1,270,800</b>	<b>1,352,507</b>
<b>Net</b>			<b>109,122</b>	<b>240,388</b>	<b>(101,936)</b>	<b>248,219</b>	<b>(4,231)</b>	<b>-</b>

**Dental Health - 5855**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265855	6286	129 Cab Partfor Child SmartStart D	11,979	29,378	30,414	4,950	20,000	20,000
265855	6415	162 Medicaid Reimb-MobileDental	494,327	232,411	203,914	-	-	185,000
265855	6438	162 Medicaid Settlement-MobileDent	100,870	482,680	130,537	65,147	110,000	5,000
265855	6446	162 Contrib-CityOfKann-DentalMob	4,436	2,500	2,500	-	-	-
265855	6637	162 Private Ins - Mobile Dental	109,785	95,482	64,754	-	-	50,000
265855	6672	162 Patient Fees - Mobile Dental	12,529	19,389	10,297	103	65	8,000
265855	6803	162 Misc Rev - Dental Mobile Cl	3,610	4,250	4,000	4,000	4,000	-
265855	6439	178 Granville Vance Health Depart	20,463	107,307	68	-	-	-
265855	6415	182 Medicaid Reimb-DCM	-	-	4,331	-	-	185,000
265855	6438	182 Medicaid Settlement-DCM	-	-	-	-	5,000	-
265855	6637	182 Private Insurance-DCM	-	-	28,168	-	-	50,000
265855	6672	182 Patient Fees	-	-	56	37	38	8,000
265855	6849	182 Duke Endowment-Dental	-	-	250,000	81,200	150,000	68,799
265855	6440	183 Wilson County Health Depart	-	-	4,113	-	-	-
265855	6849	298 Duke Endowment	-	65,000	-	-	-	-
265855	6415	41400 Medicaid - Dental	1,286,237	1,186,165	1,022,643	540,636	1,222,944	1,181,272
265855	6438	41400 Medicaid Settlement	294,007	384,469	671,997	69,776	480,000	574,599
265855	6637	41400 Private Insurance	357,615	362,674	306,475	123,831	383,503	256,691
265855	6672	41400 Patient Fees	160,331	168,001	161,496	70,060	180,399	140,121
265855	6803	41400 Miscellaneous Revenue	36	70	1,943	406	406	-
265855	6901	41400 Fund Balance Appropriated	-	-	-	-	415,004	-
265855	6449	245A SJYDC - Dental	28,567	20,454	16,510	969	328	1,938
265855	6415	4140A Medicaid Reimb - KDental	748,818	707,487	623,570	323,193	826,585	646,386
265855	6438	4140A Medicaid Settlement-KDental	211,667	233,262	416,122	40,920	277,165	394,000
265855	6637	4140A Private Insurance-KDental	216,898	232,383	247,690	84,217	306,335	174,242
265855	6672	4140A Patient Fees-KDental	89,646	110,777	100,969	38,983	106,341	77,965
<b>Total Revenue</b>			<b>4,151,823</b>	<b>4,444,138</b>	<b>4,302,569</b>	<b>1,448,428</b>	<b>4,488,113</b>	<b>4,027,013</b>
<b>Expense</b>								
295855	9101	129 Sal & Wages-SmartStart Dental	2,492	2,550	2,319	2,226	104	-
295855	9201	129 Social Security-SmartStart Den	149	155	135	130	6	-
295855	9202	129 Medicare-SmartStart Dental	35	36	32	30	2	-
295855	9205	129 Group Hosp Ins-SmartStart Dent	167	213	139	135	8	-
295855	9206	129 HRA - SmartStart Dental	33	44	28	26	2	-
295855	9210	129 Retirement-SmartStart Dental	188	197	208	227	11	-
295855	9211	129 401K Match	-	11	23	22	2	-
295855	9230	129 Workers' Comp-SmartStart Denta	15	7	7	6	1	-
295855	9445	129 Purchased Serv-SmartStart Dent	11,979	29,378	30,414	5,365	19,861	20,000

**Dental Health - 5855**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295855	9640	129 Ins & Bonds-SmartStart Dental	31	32	29	28	2	-
295855	9659	129 UnempComp-SS Dental	4	3	3	3	1	-
295855	9101	162 Salaries & Wages-Dental Mobile	161,983	196,547	144,791	5,449	-	142,259
295855	9102	162 Parttime > 1000 Hrs-DenMo	94,320	5,996	12,963	-	-	-
295855	9103	162 Part Time < 1000 Hrs DentalMo	-	6,616	-	-	-	-
295855	9107	162 Contracted Pers Svcs-DenMobile	12,672	-	610	-	-	-
295855	9201	162 Social Security-Dental Mobile	11,955	11,641	8,474	334	-	8,820
295855	9202	162 Medicare-Dental Mobile	3,567	2,962	2,189	78	-	2,063
295855	9205	162 Group Hosp Ins-Dental Mobile	20,243	22,514	18,378	807	-	15,960
295855	9206	162 HRA - Dental Mobile	4,063	4,605	3,653	140	-	3,036
295855	9210	162 Retirement-Dental Mobile	16,967	15,718	13,487	504	-	16,146
295855	9211	162 401K Match	-	1,511	1,091	53	-	2,845
295855	9230	162 Wrkrs' Comp-Dental Mobile	1,530	616	424	15	-	427
295855	9301	162 Office Supplies-Dental Mobile	599	266	619	-	-	300
295855	9320	162 Printing & Binding-Dent Mobile	4,657	6,363	6,735	9	-	3,500
295855	9331	162 MinorOffEquip-Mobile Dental	2,597	-	2,223	-	-	4,000
295855	9345	162 AutoSupp-MobileDental	-	-	95	-	100	1,000
295855	9346	162 Fuel-Dental Mobile Clinic	1,036	470	484	-	400	500
295855	9352	162 Software-MobDental	5,165	5,020	5,260	-	2,630	1,800
295855	9367	162 Dental Supplies-Dental Mobile	28,586	36,109	30,195	423	-	15,000
295855	9401	162 Bldg & Equip Rental - Dental	-	-	-	-	-	6,097
295855	9420	162 Telecommunications-DentalMobil	912	661	798	456	913	913
295855	9445	162 Purchased Services	17,280	12,455	6,500	-	4,000	-
295855	9447	162 ContractedSvcs-DentalMobile	67	1,388	7,294	591	6,276	6,000
295855	9520	162 AutosTruckMaint-MobileDental	64	224	134	-	250	250
295855	9560	162 Minor Equip Maint - MobileDent	2,303	3,383	2,099	-	4,000	5,000
295855	9570	162 Service Contracts-MobileDental	2,185	1,038	1,289	1,163	1,139	1,140
295855	9611	162 Mileage-Mobile Dental	1,185	1,263	726	-	500	500
295855	9630	162 Dues & Subscriptions - Mob Den	3,290	955	1,261	-	-	750
295855	9635	162 Training & Education - Den Mob	88	568	150	495	-	1,000
295855	9640	162 Insurance & Bonds-Dental Mobil	3,087	2,448	1,867	59	-	1,778
295855	9659	162 UnemployComp-MobileDental	401	164	-	15	-	345
295855	9860	162 Equip&Furn-MobileDental	-	-	-	-	14,000	5,000
295855	9101	178 Salaries & Wages - GVDP	12,700	10,282	50	-	-	-
295855	9102	178 PT > 1000 Hrs - GVDP	-	22,351	-	-	-	-
295855	9103	178 Part Time < 1000 Hours	-	49,673	-	-	-	-
295855	9104	178 Temporary - Part & Full Time	864	5,856	-	-	-	-
295855	9201	178 Social Security - GVDP	812	5,439	3	-	-	-
295855	9202	178 Medicare - GVDP	190	1,272	1	-	-	-

**Dental Health - 5855**

			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295855	9205	178 Group Hospital Ins - GVDP	829	803	7	-	-	-
295855	9206	178 HRA - GVDP	170	144	1	-	-	-
295855	9210	178 Retirement - GVDP	961	1,839	5	-	-	-
295855	9211	178 401K Match	-	18	1	-	-	-
295855	9230	178 Workers' Comp - GVDP	82	270	0	-	-	-
295855	9320	178 Printing & Binding	-	10	-	-	-	-
295855	9447	178 Contracted Services - GVDP	-	65	-	-	-	-
295855	9611	178 Mileage - GVDP	1,971	2,745	-	-	-	-
295855	9635	178 Training & Education - GVDP	4,727	2,277	-	-	-	-
295855	9640	178 Insurance & Bonds - GVDP	170	1,103	1	-	-	-
295855	9659	178 Unemployment Comp - GVDP	-	144	0	-	-	-
295855	9101	182 Salaries & Wages-DCM	-	-	289,402	62,916	201,079	140,651
295855	9102	182 Part Time > 1000 Hours-DCM	-	-	112	-	-	-
295855	9201	182 Social Security-DCM	-	-	15,435	3,731	12,467	8,720
295855	9202	182 Medicare-DCM	-	-	4,082	872	2,916	2,039
295855	9205	182 Group Hospital Ins-DCM	-	-	30,684	4,337	20,920	15,960
295855	9206	182 HRA-DCM	-	-	6,024	832	3,960	3,036
295855	9210	182 Retirement-DCM	-	-	26,122	6,405	20,510	15,964
295855	9211	182 401K Match-DCM	-	-	2,506	624	2,011	2,813
295855	9230	182 Workers' Comp-DCM	-	-	564	170	603	422
295855	9301	182 Office Supplies-Dental Mobile	-	-	-	-	-	300
295855	9320	182 Printing & Binding-Dent Mobile	-	-	-	-	-	3,500
295855	9331	182 Minor Office Equip & Furn-DCM	-	-	23,392	-	-	4,000
295855	9345	182 Automotive Supplies-DCM	-	-	65	-	100	1,000
295855	9346	182 Fuel-DCM	-	-	149	-	400	500
295855	9352	182 Software	-	-	-	-	2,630	1,800
295855	9367	182 Dental Supplies-Dental Mobile	-	-	-	-	-	15,000
295855	9401	182 Bldg & Equip Rental - Dental	-	-	-	-	-	6,097
295855	9420	182 Telecommunications	-	-	493	456	913	913
295855	9447	182 Contracted Services-DCM	-	-	5,292	-	6,276	6,000
295855	9520	182 Autos and Trucks Maintenance	-	-	1,471	-	250	250
295855	9560	182 Minor Equipment Maint-DCM	-	-	5,099	-	4,000	5,000
295855	9570	182 Service Contracts	-	-	-	-	1,139	1,140
295855	9611	182 Mileage-Mobile Dental	-	-	-	-	-	500
295855	9630	182 Dues & Subscriptions - Mob Den	-	-	-	-	-	750
295855	9635	182 Training & Education - Den Mob	-	-	-	-	-	1,000
295855	9640	182 Insurance & Bonds-DCM	-	-	2,516	760	2,513	1,758
295855	9659	182 Unemployment Comp-DCM	-	-	-	97	450	345
295855	9860	182 Equipment & Furniture-DCM	-	-	176,448	-	15,000	5,000

**Dental Health - 5855**

			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295855	9101	183 Salaries & Wages-WCHDDental	-	-	3,234	-	-	-
295855	9201	183 Social Security-WCHDDental	-	-	188	-	-	-
295855	9202	183 Medicare-WCHDDental	-	-	44	-	-	-
295855	9205	183 Group Hospital Ins-WCHDDental	-	-	203	-	-	-
295855	9206	183 HRA-WCHDDental	-	-	41	-	-	-
295855	9210	183 Retirement-WCHDDental	-	-	291	-	-	-
295855	9211	183 401K Match-WCHDDental	-	-	32	-	-	-
295855	9230	183 Workers' Comp-WCHDDental	-	-	9	-	-	-
295855	9640	183 Insurance & Bonds-WCHDDental	-	-	40	-	-	-
295855	9659	183 Unemployment Comp-WCHDDental	-	-	3	-	-	-
295855	9101	298 Salaries & Wages-DukeEndow	-	55,103	-	-	-	-
295855	9201	298 Social Security-DukeEndow	-	3,283	-	-	-	-
295855	9202	298 Medicare	-	768	-	-	-	-
295855	9205	298 Group Hospital Ins-DukeEndow	-	4,459	-	-	-	-
295855	9206	298 HRA-DukeEndow	-	899	-	-	-	-
295855	9210	298 Retirement-DukeEndow	-	4,259	-	-	-	-
295855	9211	298 401K Match-DukeEndow	-	301	-	-	-	-
295855	9230	298 Workers' Comp-DukeEndow	-	154	-	-	-	-
295855	9640	298 Insurance & Bonds-DukeEndow	-	680	-	-	-	-
295855	9101	41400 Salaries & Wages - Dental	1,203,941	1,377,164	1,261,270	658,418	1,740,370	1,429,211
295855	9102	41400 PT > 1000 Hrs Dental	158,915	45,721	165,213	37,419	38,890	79,155
295855	9103	41400 PT < 1000 Hrs Dental	32,924	32,259	23,449	-	1,574	-
295855	9104	41400 Temp PT & Full - Dental	2,664	-	-	-	-	-
295855	9107	41400 Contract Person Svcs-Dental	44,428	53,116	2,149	750	1,400	-
295855	9201	41400 Social Security Dental	69,103	72,886	75,558	33,732	110,498	93,519
295855	9202	41400 Medicare - Dental	19,731	20,534	20,234	9,725	25,842	21,871
295855	9205	41400 Group Hosp Ins Dental	105,327	117,347	133,509	74,409	188,316	175,571
295855	9206	41400 HRA - Dental	20,847	24,107	27,084	13,753	35,640	33,924
295855	9210	41400 Retirement - Dental	96,142	108,364	126,570	69,839	180,567	171,200
295855	9211	41400 401K Match	-	8,930	10,241	5,659	17,703	30,167
295855	9230	41400 Workers' Comp Dental	8,146	4,379	-	1,931	5,472	4,763
295855	9301	41400 Office Supplies-Dental	7,504	4,816	4,317	2,657	4,000	4,000
295855	9304	41400 Laboratory Supplies-Dental	2,491	476	163	-	150	150
295855	9320	41400 Printing & Binding- Dental	525	601	542	271	700	500
295855	9325	41400 Postage-Dental	2,000	1,966	2,000	904	2,000	2,000
295855	9331	41400 Minor Off Equip&Furn-Dental	20,130	19,016	11,913	1,600	15,000	12,000
295855	9352	41400 Software-Dental	6,329	5,334	5,260	-	5,500	7,200
295855	9367	41400 Dental Supplies-Dental	164,415	152,466	134,934	38,545	145,000	130,000
295855	9394	41400 Janitorial Supplies-Dental	6,572	5,313	4,303	2,661	5,000	4,000

**Dental Health - 5855**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295855	9401	41400 Bldg & Equip Rental - Dental	65,763	65,763	76,556	71,791	76,556	65,760
295855	9412	41400 Lights & Power	12,562	13,337	12,629	6,382	12,900	13,000
295855	9415	41400 Meeting Expense-Dental	529	231	232	-	100	100
295855	9420	41400 Telecommunications-Dental	2,400	2,400	2,400	1,200	2,400	2,400
295855	9445	41400 Purchased Svcs-Dental	3,267	4,193	6,360	2,233	4,500	4,500
295855	9447	41400 Contracted Services	18,682	22,400	28,628	11,232	27,292	28,000
295855	9499	41400 Providers Meeting Expense	-	-	181	-	-	-
295855	9501	41400 Bldg & Ground Maint-Dental	85	4,688	4,349	142	3,000	5,000
295855	9520	41400 Autos & Truck Maint-Dental	170	632	1,711	4	2,000	2,000
295855	9560	41400 Minor Equip Maint - Dental	11,474	7,187	14,942	6,168	12,000	10,000
295855	9570	41400 Service Contracts-Dental	4,179	3,768	4,514	6,987	8,248	10,000
295855	9611	41400 Mileage - Dental	174	349	222	-	250	250
295855	9630	41400 Dues & Subscriptions-Dental	3,074	7,011	6,050	6,501	4,704	3,000
295855	9635	41400 Training & Education-Dental	5,717	4,124	3,363	575	2,500	4,000
295855	9640	41400 Insurance & Bonds	16,765	14,856	15,131	8,584	22,278	18,855
295855	9659	41400 UnempComp-Dental	2,114	1,357	-	1,441	4,317	3,706
295855	9821	41400 Building & Renovations	-	-	-	-	10,000	-
295855	9860	41400 Equipment & Furniture-Dental	-	-	-	-	8,000	105,000
295855	9101	245A Salaries & Wages-SJYDC Dental	3,230	1,699	-	-	-	-
295855	9102	245A PT > 1000 Hrs - SJYDC Dental	-	380	-	-	-	-
295855	9201	245A Social Security-SJYDC Dental	168	99	-	-	-	-
295855	9202	245A Medicare-SJYDC Dental	45	30	-	-	-	-
295855	9205	245A Grp Hosp Ins-SJYDC Dental	411	148	-	-	-	-
295855	9206	245A HRA - SJYDC Dental	80	30	-	-	-	-
295855	9210	245A Retirement - SJYDC Dental	244	161	-	-	-	-
295855	9211	245A 401K Match	-	14	-	-	-	-
295855	9230	245A Workers' Comp-SJYDC Dental	19	6	-	-	-	-
295855	9640	245A Ins & Bonds-SJYDC Dental	40	26	-	-	-	-
295855	9659	245A UnemplComp-SJYDC Dental	4	2	-	-	-	-
295855	9101	4140A Sals&Wags-KDent	610,136	633,825	582,439	295,393	569,949	560,514
295855	9102	4140A PT>1000 Hrs-KDent	67,862	23,306	37,769	1,336	5,000	-
295855	9103	4140A PT<1000 Hrs - KDent	2,716	2,463	8,707	-	-	-
295855	9107	4140A ContractedPersonnelSvcs-KDent	13,270	252	1,059	-	-	-
295855	9201	4140A Social Security-KDent	30,442	33,124	33,145	14,197	35,647	34,752
295855	9202	4140A Medicare-KDent	9,488	9,109	8,866	4,229	8,337	8,127
295855	9205	4140A GrpHospIns-KDent	45,460	63,284	61,496	30,206	55,787	53,430
295855	9206	4140A HRA-KDent	10,470	13,044	11,910	5,475	10,560	10,164
295855	9210	4140A Retirement-KDent	48,293	51,213	55,212	30,121	58,645	63,618
295855	9211	4140A 401K Match	-	4,590	4,050	1,923	5,749	11,210

**Dental Health - 5855**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295855	9230	4140A Wrkrs Comp-KDent	(9,600)	1,963	-	824	1,725	1,682
295855	9301	4140A Office Supplies-KDent	1,365	861	937	535	1,500	1,500
295855	9304	4140A Laboratory Supplies-KDental	238	149	39	-	150	150
295855	9320	4140A Printing & Binding-KDent	278	837	383	256	500	500
295855	9325	4140A Postage-KDent	1,000	1,000	1,000	467	1,000	1,000
295855	9331	4140A MinorOfficeEquip&Furn-KannDent	18,877	2,570	2,826	-	8,000	8,000
295855	9352	4140A Software-KDental	5,859	5,334	5,260	-	5,500	7,200
295855	9367	4140A Dental Supplies-KDent	87,244	86,233	79,969	31,680	105,000	90,000
295855	9415	4140A Meeting Expense-KDental	333	-	-	-	-	-
295855	9420	4140A Telecommunications-KDental	2,400	2,400	2,400	1,200	2,400	2,400
295855	9445	4140A Purchased Services-DentalKann	2,276	3,022	4,794	552	4,500	3,500
295855	9447	4140A ContractSvcs-Dental Kannapolis	67	1,378	7,294	591	6,276	8,000
295855	9560	4140A MinorEquipMaint-KannDent	8,119	7,535	5,658	4,100	9,000	9,000
295855	9570	4140A Service Contracts-KannDental	4,413	3,893	4,072	5,662	6,743	10,000
295855	9611	4140A Mileage-KDent	68	-	93	-	250	75
295855	9630	4140A Dues & Subscriptions-KDental	3,773	2,269	3,136	1,702	3,136	1,500
295855	9635	4140A Trng & Ed - KDent	2,971	3,648	4,140	298	1,800	2,001
295855	9640	4140A Ins&Bonds-KDent	(5,706)	7,245	6,865	3,664	7,187	7,006
295855	9659	4140A UnempComp-KannDental	(1,034)	632	-	557	1,200	1,157
<b>Total Expense</b>			<b>3,523,777</b>	<b>3,723,191</b>	<b>4,020,629</b>	<b>1,610,471</b>	<b>3,992,553</b>	<b>3,882,175</b>
<b>Net</b>			<b>628,045</b>	<b>720,947</b>	<b>281,940</b>	<b>(162,044)</b>	<b>495,560</b>	<b>144,838</b>

**Vital Records - 5860**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265860	6904	185 ContribCabCo-Vital Records	49,000	49,000	49,000	36,331	62,288	63,913
<b>Total Revenue</b>			<b>49,000</b>	<b>49,000</b>	<b>49,000</b>	<b>36,331</b>	<b>62,288</b>	<b>63,913</b>
<b>Expense</b>								
295860	9101	185 Sals&Wags-VR	45,794	47,978	39,137	21,206	42,564	42,723
295860	9109	185 Salary Adjustments -VR	-	-	-	-	-	1,121
295860	9201	185 Social Security-VR	2,545	2,688	2,196	1,277	2,639	2,718
295860	9202	185 Medicare-VR	595	629	513	299	617	636
295860	9205	185 GrpHospIns-VR	7,008	7,263	6,474	3,310	6,973	6,939
295860	9206	185 HRA-VR	1,386	1,491	1,276	630	1,320	1,320
295860	9210	185 Retirement-VR	3,457	3,751	3,518	2,159	4,342	4,472
295860	9211	185 401K Match	-	435	391	212	851	877
295860	9230	185 WrkrsComp-VR	271	143	91	59	128	132
295860	9301	185 Office Supplies-VR	651	373	432	63	1,732	1,117
295860	9320	185 Printing & Binding-VR	-	-	-	-	40	40
295860	9325	185 Postage	-	-	93	198	400	400
295860	9331	185 Minor Office Equipment & Furn	-	-	-	699	-	700
295860	9420	185 Telecommunications-VR	-	20	-	-	-	20
295860	9640	185 Ins&Bonds-VR	572	598	406	265	532	548
295860	9659	185 UnempComp-VitalRecords	140	69	97	62	150	150
<b>Total Expense</b>			<b>62,420</b>	<b>65,439</b>	<b>54,625</b>	<b>30,439</b>	<b>62,288</b>	<b>63,913</b>
<b>Net</b>			<b>(13,420)</b>	<b>(16,439)</b>	<b>(5,625)</b>	<b>5,892</b>	<b>-</b>	<b>-</b>

**Communicable Disease - 5865**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265865	6438	131 Medicaid Settlement	720	509	-	136	500	-
265865	6637	131 Private Insurance-Int Travel	20,219	21,180	15,810	720	8,500	9,500
265865	6664	131 Medicare Reimb-InternationalTr	23	286	526	-	-	-
265865	6672	131 Patient Fees- Int. Travel	47,039	34,232	24,826	2,113	13,459	16,500
265865	6415	146 Medicaid-Flu/Pneumonia	3,563	16,280	16,582	15,906	16,000	20,000
265865	6438	146 Medicaid Settlement	28	399	8,822	48	400	200
265865	6637	146 Private Ins-Flu/Pneumonia	5,649	12,113	10,518	6,554	14,000	12,500
265865	6664	146 Medicare Reimb-Flu/Pneumonia	-	130	116	35	50	50
265865	6672	146 Patient Fees-Flu/Pneumonia	910	783	815	293	700	400
265865	6415	235 Medicaid Reimb-PrEP Clinic	240	-	-	-	200	400
265865	6438	235 Medicaid Settlement	166	33	57	22	25	20
265865	6637	235 Private Ins - PrEP Clinic	1,360	1,770	1,335	808	1,600	1,700
265865	6672	235 Patient Fees - PrEP Clinic	2,249	3,534	2,867	1,206	4,000	4,000
265865	6807	235 Patient Rebates 340B-PrEP Clinic	-	-	-	-	-	108,000
265865	6200	45100 CHA Grant - CD	10,735	10,734	10,734	4,473	10,734	10,734
265865	6415	45100 Medicaid - CD	-	37	-	-	30	-
265865	6438	45100 Medicaid Settlement-CD Grant	55	-	-	6	-	-
265865	6637	45100 Private Insurance-CD Grant	(19)	-	130	-	-	-
265865	6803	45100 Miscellaneous Revenue-CD	2,456	2,683	1,782	825	2,200	1,700
265865	6904	45100 Cont Cab Co - CD	621,182	715,479	736,846	463,197	794,042	914,497
265865	6200	45510 CHA Grant - TB	7,501	15,194	5,194	2,164	5,194	5,194
265865	6415	45510 Medicaid - TB Grant	983	508	2,800	2,842	800	4,000
265865	6438	45510 Medicaid Settlement-TB Grant	2,327	299	330	285	280	250
265865	6637	45510 Private Insurance-TB Grant	1,369	1,847	2,162	626	1,500	2,000
265865	6664	45510 Medicare Reimb-TB Grant	306	0	142	-	50	-
265865	6672	45510 Patient Fees - TB Grant	11,288	11,011	10,380	4,299	11,000	11,000
265865	6200	50610 CHA Grant - STD Prevention	168	116	42	-	100	100
265865	6247	50619 US Dept Health & Human Service	-	-	91,227	364,139	-	52,480
265865	6415	50619 Medicaid Reimb-Covid19	-	-	21,304	(4,288)	-	75,000
265865	6637	50619 Private Insurance-Covid19	-	-	80,063	(27,233)	-	16,000
265865	6664	50619 Medicare Reimb-Covid19	-	-	27,423	(13,904)	-	6,480
265865	6200	50894 CHA Grant - STD Drugs	436	300	2,986	268	18,089	18,089
265865	6200	55410 CHA Grant-HIV/STD	28,001	27,999	28,000	11,667	28,000	28,000
265865	6415	55410 Medicaid-HIV/STD	9,799	5,881	6,447	7,633	7,900	15,000
265865	6438	55410 Medicaid Settlement-HIV/STD	12,586	2,950	3,167	1,687	2,500	2,500
265865	6637	55410 Pvt Ins-HIV/STD	3,209	4,577	1,482	1,188	4,186	3,500
265865	6664	55410 Medicare Reimb - HIV/STD	16	17	-	22	-	-
265865	6672	55410 Patient Fees-HIV/STD	11,365	11,463	12,092	7,154	12,500	13,000

**Communicable Disease - 5865**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
265865	6200	57150 CHA Grant - Immun Action Plan	31,011	30,721	31,298	21,577	54,695	31,010
265865	6415	57150 Medicaid-IAP	21,508	20,780	21,431	17,958	23,000	27,000
265865	6438	57150 Medicaid Settlement-Imm Action	65,191	29,253	18,315	10,208	25,000	15,000
265865	6637	57150 PvtIns-IAP	57,992	71,316	87,145	40,724	69,000	72,000
265865	6664	57150 Medicare-ImmActionPlan	1,039	2,319	1,686	867	1,000	1,000
265865	6672	57150 Patient Fees-IAP	22,606	22,882	15,427	7,115	22,000	14,000
265865	6451	45100 Rowan Co Health Dept	31,958	27,051	39,895	4,370	40,344	-
265865	6200	45140 CHA Grant-Bioterrorism	54,108	44,824	49,633	11,509	64,434	49,633
265865	6803	45140 Miscellaneous Revenue	-	-	232	-	-	-
265865	6904	509 Contribution from Cabarrus Cty	-	-	443,429	745,175	756,571	-
265865	6343	511 NC Central University	-	-	-	20,000	20,000	-
265865	6854	515 Cabarrus PH Interest-CCRC	-	-	-	573,758	573,758	-
265865	6412	519 Contrib from City of Concord	-	-	-	28,940	54,000	-
265865	6200	50115 CHA Grant-IPS COVID-19	-	-	-	140,697	248,252	-
265865	6200	50539 CHA Grant-COVID-19 CARES	-	-	-	71,770	71,770	-
265865	6200	50543 CHA Grant-ELC EnhDectAct	-	-	-	61,240	311,447	1,733,591
265865	6200	50544 CHA Grant-IPC Regional Teams	-	-	-	103,452	227,360	-
265865	6200	50545 CHA Grant-EDRegSupportTeam	-	-	-	-	206,692	556,770
265865	6200	50619 CHA Grant-Covid 19 Crisis Resp	-	-	148,104	-	-	-
265865	6803	50619 Miscellaneous Revenue	-	-	6,168	-	-	-
265865	6200	50716 CHA Grant-CDCCVP	-	-	-	-	-	425,000
<b>Total Revenue</b>			<b>1,091,347</b>	<b>1,151,489</b>	<b>1,989,771</b>	<b>2,714,249</b>	<b>3,727,862</b>	<b>4,277,798</b>
<b>Expense</b>								
295865	9102	126 Part Time > 1000 Hours STD	-	-	123	-	-	-
295865	9201	126 Social Security STD	-	-	8	-	-	-
295865	9202	126 Medicare STD	-	-	2	-	-	-
295865	9205	126 Group Hospital Insurance STD	-	(4)	0	-	-	-
295865	9206	126 HRA - STD	-	4	-	-	-	-
295865	9210	126 Retirement STD	-	-	11	-	-	-
295865	9101	131 Salaries & Wages-Intl Travel	15,636	26,055	21,816	73	11,661	18,895
295865	9102	131 Part Time > 1000 Hrs Intl Trav	8,834	7,215	7,521	-	3,350	3,956
295865	9109	131 Salary Adjustments-IntTravel	-	-	-	-	450	600
295865	9201	131 Social Security-Intl Travel	1,493	2,024	1,761	4	907	1,454
295865	9202	131 Medicare - Intl Travel	349	473	412	1	212	340
295865	9205	131 Group Hosp Ins - Intl Travel	2,579	3,657	3,522	0	1,669	2,071
295865	9206	131 HRA - International Travel	509	748	698	-	291	396
295865	9210	131 Retirement - Intl Travel	1,824	2,587	2,637	7	1,128	2,662
295865	9211	131 401K Match	-	195	214	-	32	469

**Communicable Disease - 5865**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295865	9230	131 Workers' Comp - Intl Travel	144	97	82	0	64	70
295865	9301	131 Office Supplies - Int Travel	-	-	-	-	31	-
295865	9327	131 International Travel Vaccine	32,089	12,276	29,796	-	7,515	7,500
295865	9360	131 Medical Supplies-IT	57	-	-	-	35	100
295865	9630	131 Dues & Subs-IT	975	975	975	-	487	1,000
295865	9640	131 Insurance & Bonds	306	333	366	1	172	307
295865	9659	131 UnempComp-IntTravel	91	27	54	-	29	53
295865	9101	146 Salaries & Wages-Flu/Pneumonia	3,936	3,711	1,861	2,162	3,730	1,768
295865	9102	146 PT > 1000 Hrs-Flu/Pneumonia	1,245	2,249	862	144	1,260	-
295865	9109	146 Salary Adjustments-FluPneum	-	-	-	-	150	46
295865	9201	146 Social Security-Flu/Pneumonia	298	366	164	141	298	112
295865	9202	146 Medicare-Flu/Pneumonia	70	86	38	33	70	26
295865	9205	146 Group Hosp Ins-Flu/Pneumonia	392	393	163	18	368	345
295865	9206	146 HRA - Flu & Pneumonia	76	81	33	3	55	66
295865	9210	146 Retirement-Flu/Pneumonia	391	463	245	235	378	206
295865	9211	146 401K Match	-	31	19	5	11	36
295865	9230	146 Workers' Comp-Flu/Pneumonia	31	17	8	6	24	5
295865	9365	146 Pharmacy-Flu & Pneumonia	8,117	8,540	-	-	8,297	8,400
295865	9640	146 Ins & Bonds-Flu/Pneumonia	50	74	34	29	58	25
295865	9659	146 UnempComp-Flu/Pneumonia	14	1	8	5	9	8
295865	9101	235 Salaries & Wages-PrEP	-	56	206	-	309	-
295865	9201	235 Social Security - PrEP	-	3	12	-	19	-
295865	9202	235 Medicare - PrEP	-	1	3	-	5	-
295865	9205	235 Group Hospital Ins - PrEP	-	7	35	-	32	-
295865	9206	235 HRA - PrEP	-	1	7	-	7	-
295865	9210	235 Retirement - PrEP	-	4	19	-	23	-
295865	9211	235 401K Match	-	1	2	-	1	-
295865	9230	235 Workers' Comp - PrEP	-	0	1	-	2	-
295865	9304	235 Lab Supplies-PrEP Clinic	-	-	-	-	39	50
295865	9355	235 Other Operational - PrEP Clinic	-	-	-	-	-	108,000
295865	9445	235 Purchased Services-PrEP Clinic	986	1,550	1,692	570	872	1,200
295865	9630	235 Dues & Sub - PrEP Clinic	712	582	682	-	700	700
295865	9640	235 Insurance & Bonds - PrEP	-	1	3	-	1	-
295865	9659	235 Unemployment Comp - PrEP	-	-	1	-	1	-
295865	9101	45100 Salaries & Wages - CD	246,509	271,672	238,974	138,824	378,657	346,945
295865	9102	45100 Part Time > 1000 Hours-CD	22,165	16,869	29,562	13,614	14,766	7,912
295865	9103	45100 Part Time < 1000 Hours - CD	979	8,659	8,053	2,662	3,618	15,848
295865	9107	45100 Contracted Personal Svcs-CD	4,273	5,979	3,057	-	6,312	-
295865	9109	45100 Salary Adjustments-CD	-	-	-	-	6,000	8,412

**Communicable Disease - 5865**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295865	9201	45100 Social Security - CD	15,208	17,506	16,205	9,223	16,029	21,501
295865	9202	45100 Medicare - CD	3,755	4,221	3,866	2,170	3,936	5,029
295865	9205	45100 Group Hospital Ins - CD	20,737	25,231	23,232	11,900	23,271	32,099
295865	9206	45100 HRA - Comm Diseases	4,102	5,206	4,615	2,241	4,101	6,138
295865	9210	45100 Retirement - CD	19,669	21,833	23,213	15,255	19,913	37,563
295865	9211	45100 401K Match	-	2,089	1,777	1,110	697	6,619
295865	9230	45100 Workers' Compensation - CD	1,588	881	647	431	1,259	1,040
295865	9301	45100 Office Supplies-CD	1,681	1,588	1,898	409	1,760	1,400
295865	9304	45100 Laboratory Supplies-CD	1,110	15	-	-	695	-
295865	9320	45100 Printing & Binding-CD	104	196	49	25	202	100
295865	9325	45100 Postage-CD	600	653	684	505	577	550
295865	9347	45100 Med Records Supplies-CD	247	209	157	96	252	250
295865	9356	45100 Special Prog Supp-CD	100	-	-	-	38	-
295865	9360	45100 Medical Supplies - CD	4,316	3,266	2,475	1,737	3,995	4,100
295865	9365	45100 Pharmacy-CD	146	570	100	100	445	350
295865	9420	45100 Telecommunications-CD	3,081	4,964	4,992	2,463	3,720	3,720
295865	9445	45100 Purchased Svcs-CD	761	1,571	60,826	1,004	1,018	1,018
295865	9447	45100 Contracted Services-CD	486	1,070	452	491	519	700
295865	9560	45100 Minor Equip Mntnce-CD	17,591	-	-	505	6,219	1,500
295865	9570	45100 Service Contracts-CD	4,891	4,027	2,842	1,683	4,462	4,462
295865	9611	45100 Mileage-CD	700	1,091	515	16	778	700
295865	9630	45100 Dues & Subscriptions-CD	72	146	-	41	96	100
295865	9635	45100 Training & Ed-CD	6,626	6,193	2,920	1,359	5,368	4,000
295865	9640	45100 Insurance & Bonds-CD	3,041	3,571	2,849	1,893	2,211	4,510
295865	9659	45100 UnempComp-CD	478	282	-	311	378	788
295865	9101	45510 Salaries & Wages - TB	45,718	71,404	74,080	26,440	55,878	120,044
295865	9102	45510 Part Time > 1000 Hours - TB	5,744	3,380	6,774	903	3,679	3,956
295865	9103	45510 Part Time < 1000 Hours - TB	979	1,386	2,184	1,535	1,107	-
295865	9109	45510 Salary Adjustments-TB	-	-	-	-	1,786	3,255
295865	9201	45510 Social Security - TB	2,887	4,584	5,164	1,738	3,469	7,890
295865	9202	45510 Medicare TB	675	1,087	1,208	406	816	1,845
295865	9205	45510 Group Hosp Ins TB	5,109	6,768	8,156	3,191	5,792	14,151
295865	9206	45510 HRA - TB	1,007	1,388	1,606	608	1,035	2,706
295865	9210	45510 Retirement - TB	3,812	5,491	7,385	2,784	3,950	14,444
295865	9211	45510 401K Match	-	575	301	107	192	2,545
295865	9230	45510 Workers' Compensation TB	309	219	192	79	253	382
295865	9360	45510 Medical Supplies - TB	1,115	706	651	-	996	400
295865	9445	45510 Purchased Svc-TB Grant	2,688	3,333	5,907	1,382	2,946	3,200
295865	9560	45510 Minor Equipment Maintenance	-	1,084	-	-	362	-

**Communicable Disease - 5865**

			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295865	9611	45510 Mileage - TB	651	1,544	1,862	181	870	550
295865	9640	45510 Insurance & Bonds	430	927	859	354	597	1,668
295865	9659	45510 UnempComp-TB Grant	92	75	166	99	79	315
295865	9101	50610 Salaries & Wages - STD Prev	119	270	-	-	-	-
295865	9201	50610 Social SecuritySTD Prev	7	17	-	-	-	-
295865	9202	50610 Medicare - STD Prevention	2	4	-	-	-	-
295865	9205	50610 Group Hospital Ins-STD Prev	10	-	-	-	-	-
295865	9206	50610 HRA - STD Prevention	2	-	-	-	-	-
295865	9210	50610 Retirement - STD Prev	9	-	-	-	-	-
295865	9230	50610 Workers' Comp - STD Prev	1	2	-	-	-	-
295865	9360	50610 MedicalSupplies-STD Prevention	704	230	770	-	100	100
295865	9640	50610 Ins & Bonds - STD Prev	1	3	-	-	-	-
295865	9659	50610 Unemp Comp - STD Prev	-	1	-	-	-	-
295865	9365	50894 Pharmacy - STD Drugs	436	300	2,986	912	18,089	18,089
295865	9101	55410 Salaries & Wages-HIV/STD	92,712	104,042	80,465	52,314	133,535	168,847
295865	9102	55410 PT>1000Hrs-HIV/STD	20,261	18,425	29,735	19,952	19,889	39,512
295865	9103	55410 PT<1000Hrs-HIV/STD	16,076	16,250	18,452	12,179	11,194	22,123
295865	9109	55410 Salary Adjustments-HIV/STD	-	-	-	-	4,564	5,469
295865	9201	55410 Social Security-HIV/STD	7,723	8,402	7,820	5,134	8,284	14,758
295865	9202	55410 Medicare-HIV/STD	1,806	1,965	1,829	1,201	1,938	3,451
295865	9205	55410 GrpHospIns-HIV/STD	11,706	12,275	10,584	6,651	12,491	22,435
295865	9206	55410 HRA-HIV/STD	2,339	2,508	2,087	1,266	2,191	4,290
295865	9210	55410 Retirement-HIV/STD	8,457	9,528	9,901	7,357	9,211	24,506
295865	9211	55410 401K Match	-	812	761	522	271	4,318
295865	9230	55410 WrkrsComp-HIV/STD	762	410	284	234	628	714
295865	9304	55410 Lab Supplies-HIV/STD	2,115	739	-	-	-	-
295865	9360	55410 Medical Supplies-HIV/STD	2,311	2,322	1,644	955	2,210	1,900
295865	9445	55410 PurchasedSvcs-HIV/STD	8,236	26,576	50,307	26,391	14,651	40,000
295865	9570	55410 Service Contracts-HIV/STD	2,751	2,247	1,556	880	2,535	2,535
295865	9635	55410 Trng&Ed-HIV/STD	318	802	275	-	493	150
295865	9640	55410 Insurance & Bonds-HIV/STD	1,614	1,704	1,267	1,046	1,208	4,122
295865	9659	55410 UnempComp-HIV/STD	390	172	302	270	285	625
295865	9101	57150 Salaries & Wages - Imm Action	86,433	89,841	93,041	58,775	99,168	115,557
295865	9102	57150 Part Time > 1000 Hours-Imm Act	25,988	18,522	19,806	4,834	20,747	3,956
295865	9104	57150 Temp-Part&FT-IAP	1,022	1,244	-	-	756	-
295865	9109	57150 Salary Adjustments-IAP	-	-	-	-	-	3,137
295865	9201	57150 Social Security - Imm Act	6,725	6,600	6,700	3,788	6,489	7,733
295865	9202	57150 Medicare - Imm Act	1,573	1,544	1,569	886	1,518	1,809
295865	9205	57150 Group Hospital Ins - Imm Act	11,037	9,930	12,359	7,007	11,736	15,187

**Communicable Disease - 5865**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295865	9206	57150 HRA - Imm Action Plan	2,184	2,034	2,443	1,335	2,291	2,904
295865	9210	57150 Retirement - Imm Act	8,295	8,238	10,061	6,463	9,442	14,157
295865	9211	57150 401K Match	-	667	693	409	634	2,495
295865	9230	57150 Workers' Comp - Immun Action	674	325	276	177	505	374
295865	9356	57150 Spec Prog Supplies-IAP	-	-	-	6,929	12,198	-
295865	9365	57150 Pharmacy-IAP	116,445	122,203	153,784	57,920	121,666	110,000
295865	9640	57150 Insurance & Bonds-IAP	1,333	1,341	1,237	789	1,103	1,642
295865	9659	57150 UnempComp-IAP	332	184	253	170	294	338
295865	9101	50716 Salaries & Wages-CDCVacProgram	-	-	-	-	-	209,299
295865	9102	50716 Part Time > 1000 Hours-CDCVP	-	-	-	-	-	34,197
295865	9103	50716 Part Time < 1000 Hours-CDCVP	-	-	-	-	-	33,332
295865	9104	50716 Temporary - Part & Full Time	-	-	-	-	-	1,500
295865	9201	50716 Social Security-CDCVP	-	-	-	-	-	17,163
295865	9202	50716 Medicare-CDCVP	-	-	-	-	-	4,014
295865	9205	50716 Group Hospital Ins-CDCVP	-	-	-	-	-	33,314
295865	9206	50716 HRA-CDCVP	-	-	-	-	-	6,600
295865	9210	50716 Retirement-CDCVP	-	-	-	-	-	27,637
295865	9211	50716 401K Match-CDCVP	-	-	-	-	-	4,870
295865	9230	50716 Workers' Comp-CDCVP	-	-	-	-	-	133
295865	9320	50716 Printing & Binding-CCVP	-	-	-	-	-	500
295865	9355	50716 Other Operation Costs-CDCCVP	-	-	-	-	-	43,781
295865	9360	50716 Medical Supplies-CDCCVP	-	-	-	-	-	3,000
295865	9611	50716 Mileage-CDCVP	-	-	-	-	-	1,200
295865	9640	50716 Insurance & Bonds-CDCVP	-	-	-	-	-	3,460
295865	9659	50716 UnempComp-CDCVP	-	-	-	-	-	1,000
295865	9101	45140 Salaries & Wages-Bioterrorism	50,294	34,636	358,538	1,516	30,868	30,868
295865	9102	45140 PartTime>1000 Hrs-Bioterrorism	524	17,686	214,864	19	1,970	1,970
295865	9103	45140 PartTime<1000Hrs-Bioterrorism	-	-	4,303	-	-	-
295865	9104	45140 Temporary-PT&FT-Bioterrorism	-	3,915	910	-	-	-
295865	9201	45140 Social Security-Bioterrorism	3,088	3,375	34,253	95	2,796	2,796
295865	9202	45140 Medicare-Bioterrorism	722	795	8,015	22	659	659
295865	9205	45140 Grp Hosp Ins-Bioterrorism	4,263	2,505	45,136	131	2,932	2,932
295865	9206	45140 HRA-Bioterrorism	843	640	8,859	25	587	587
295865	9210	45140 Retirement-Bioterrorism	3,654	4,017	51,364	156	3,235	3,235
295865	9211	45140 401K Match	-	325	4,072	10	109	109
295865	9230	45140 Workers' Comp-Bioterrorism	281	166	838	4	221	221
295865	9320	45140 Printing & Binding	-	-	380	305	-	-
295865	9356	45140 Special Program Sup-Bioterror	1,398	834	29,055	14,803	16,192	1,391
295865	9611	45140 Mileage-Preparedness & Resp	-	506	512	63	203	203

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			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295865	9635	45140 Training & Education-Prep&Res	6,046	4,918	220	325	4,004	4,004
295865	9640	45140 Insurance&Bonds-Bioterrorism	609	687	3,092	19	554	554
295865	9659	45140 UnempComp-PHP&R	96	206	26	2	104	104
295865	9101	50619 Salaries & Wages-C19CR	-	-	83,495	-	-	-
295865	9102	50619 Part Time > 1000 Hours-C19CR	-	-	51,689	-	-	-
295865	9201	50619 Social Security-C19CR	-	-	8,257	-	-	-
295865	9202	50619 Medicare-C19CR	-	-	1,931	-	-	-
295865	9205	50619 Group Hospital Insur-C19CR	-	-	6,390	-	-	-
295865	9206	50619 HRA-C19CR	-	-	1,086	-	-	-
295865	9210	50619 Retirement-C19CR	-	-	12,354	-	-	-
295865	9211	50619 401K Match-C19CR	-	-	1,078	-	-	-
295865	9445	50619 Purchased Services	-	-	-	38,072	-	-
295865	9101	509 Salaries & Wages-CRC	-	-	29,323	478,860	495,000	-
295865	9102	509 Part Time > 1000 Hrs-CRC	-	-	28,023	95,591	57,751	-
295865	9103	509 Part Time < 1000 Hrs-CRC	-	-	123	1,344	6,000	-
295865	9104	509 Temp - Part & Full Time-CRC	-	-	-	7,185	-	-
295865	9201	509 Social Security-CRC	-	-	3,374	34,318	34,643	-
295865	9202	509 Medicare-CRC	-	-	789	8,134	8,102	-
295865	9205	509 Group Hospital Ins-CRC	-	-	6,800	53,413	65,017	-
295865	9206	509 HRA-CRC	-	-	1,524	11,158	11,880	-
295865	9210	509 Retirement-CRC	-	-	5,838	53,933	56,993	-
295865	9211	509 401K Match-CRC	-	-	387	3,294	11,175	-
295865	9230	509 Workers' Comp-CRC	-	-	-	1,609	1,676	-
295865	9355	509 Other Operation Costs-CRC	-	-	-	1	-	-
295865	9640	509 Insurance & Bonds-CRC	-	-	-	7,144	6,984	-
295865	9659	509 Unemployment Comp-CRC	-	-	183	1,596	1,350	-
295865	9301	511 Office Supplies-NCCU	-	-	-	-	8,000	-
295865	9360	511 Medical Supplies-NCCU	-	-	-	-	750	-
295865	9445	511 Purchased Services-NCCU	-	-	-	2,412	11,000	-
295865	9611	511 Mileage-NCCU	-	-	-	-	250	-
295865	9101	515 Salaries & Wages-CCRC	-	-	-	144,706	200,000	-
295865	9102	515 Part Time > 1000 Hours-CCRC	-	-	-	31,206	100,000	-
295865	9103	515 Part Time < 1000 Hours-CCRC	-	-	-	1,798	50,000	-
295865	9104	515 Temp - Part & Full Time-CCRC	-	-	-	5,448	3,000	-
295865	9201	515 Social Security-CCRC	-	-	-	10,897	21,886	-
295865	9202	515 Medicare-CCRC	-	-	-	2,548	5,119	-
295865	9205	515 Group Hospital Ins-CCRC	-	-	-	16,447	115,560	-
295865	9206	515 HRA-CCRC	-	-	-	3,298	31,762	-
295865	9210	515 Retirement-CCRC	-	-	-	17,977	30,600	-

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295865	9211	515 401K Match-CCRC	-	-	-	1,065	6,000	-
295865	9230	515 Workers' Compensation-CCRC	-	-	-	634	1,518	-
295865	9640	515 Insurance & Bonds-CCRC	-	-	-	2,277	4,413	-
295865	9659	515 Unemployment Comp-CCRC	-	-	-	-	3,900	-
295865	9101	519 Salaries & Wages-Covid-CityCon	-	-	-	15,205	37,518	-
295865	9102	519 PT > 1000 Hours-CovidCityCon	-	-	-	7,435	3,500	-
295865	9201	519 Social Security-CovidCityCon	-	-	-	1,368	2,543	-
295865	9202	519 Medicare-CovidCityCon	-	-	-	320	595	-
295865	9205	519 Grp Hospital Ins-CovidCityCon	-	-	-	1,574	3,470	-
295865	9206	519 HRA-CovidCityCon	-	-	-	302	660	-
295865	9210	519 Retirement-CovidCityCon	-	-	-	2,167	4,184	-
295865	9211	519 401K Match-CovidCityCon	-	-	-	125	820	-
295865	9230	519 Workers' Compensation	-	-	-	109	123	-
295865	9640	519 Insurance & Bonds	-	-	-	280	513	-
295865	9659	519 Unemployment Compensation	-	-	-	54	74	-
295865	9101	50115 Salaries & Wages-IPS	-	-	-	74,329	146,968	-
295865	9102	50115 Part Time > 1000 Hours-IPS	-	-	-	-	2,000	-
295865	9201	50115 Social Security-IPS	-	-	-	4,275	2,131	-
295865	9202	50115 Medicare-IPS	-	-	-	1,069	2,131	-
295865	9205	50115 Group Hospital Insurance-IPS	-	-	-	4,844	10,503	-
295865	9206	50115 HRA-IPS	-	-	-	927	1,320	-
295865	9210	50115 Retirement-IPS	-	-	-	7,559	14,991	-
295865	9211	50115 401K Match-IPS	-	-	-	439	2,939	-
295865	9230	50115 Workers' Compensation-IPS	-	-	-	208	441	-
295865	9301	50115 Office Supplies-IPS	-	-	-	2,220	-	-
295865	9320	50115 Printing & Binding-IPS	-	-	-	174	-	-
295865	9325	50115 Postage-IPS	-	-	-	1,690	-	-
295865	9331	50115 Minor Office Equip & Furn-IPS	-	-	-	63,603	17,859	-
295865	9355	50115 Other Operation Costs-IPS	-	-	-	46,519	44,982	-
295865	9447	50115 Contracted Services	-	-	-	12,098	-	-
295865	9640	50115 Insurance & Bonds-IPS	-	-	-	928	1,837	-
295865	9659	50115 Unemployment Comp-IPS	-	-	-	123	150	-
295865	9101	50539 Salaries & Wages-C19CA	-	-	-	22,302	52,192	-
295865	9201	50539 Social Security-C19CA	-	-	-	1,377	3,236	-
295865	9202	50539 Medicare-C19CA	-	-	-	322	757	-
295865	9205	50539 Group Hospital Ins-C19CA	-	-	-	2,026	6,938	-
295865	9206	50539 HRA-C19CA	-	-	-	389	1,320	-
295865	9210	50539 Retirement-C19CA	-	-	-	2,263	5,324	-
295865	9211	50539 401K Match-C19CA	-	-	-	223	1,044	-

**Communicable Disease - 5865**

			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295865	9230	50539 Workers' Comp-C19CA	-	-	-	62	157	-
295865	9640	50539 Insurance & Bonds-C19CA	-	-	-	278	652	-
295865	9659	50539 Unemployment Comp-C19CA	-	-	-	37	150	-
295865	9101	50543 Salaries & Wages-ELC	-	-	-	77,695	222,991	1,200,731
295865	9102	50543 Part Time>1000 Hours-ELC	-	-	-	-	1,500	1,750
295865	9103	50543 Part Time<1000 Hours-ELC	-	-	-	-	1,250	1,550
295865	9104	50543 Temp - Part & Full Time-ELC	-	-	-	-	950	750
295865	9107	50543 Contracted Personal Serv-ELC	-	-	-	1,089	761	5,000
295865	9201	50543 Social Security-ELC	-	-	-	4,769	13,885	75,850
295865	9202	50543 Medicare-ELC	-	-	-	1,115	3,247	20,570
295865	9205	50543 Group Hospital Ins-ELC	-	-	-	3,066	22,731	158,750
295865	9206	50543 HRA-ELC	-	-	-	577	4,390	36,400
295865	9210	50543 Retirement-ELC	-	-	-	7,742	22,843	141,702
295865	9211	50543 401K Match-ELC	-	-	-	777	4,479	27,855
295865	9230	50543 Workers' Compensation-ELC	-	-	-	218	671	4,628
295865	9301	50543 Office Supplies-ELC	-	-	-	-	1,500	7,500
295865	9320	50543 Printing & Binding-ELC	-	-	-	-	2,000	3,500
295865	9355	50543 Other Oper Costs-ELC	-	-	-	17,887	5,000	25,000
295865	9420	50543 Telecommunications-ELC	-	-	-	714	-	2,500
295865	9640	50543 Insurance & Bonds-ELC	-	-	-	951	2,799	15,555
295865	9659	50543 Unemployment Comp-ELC	-	-	-	109	450	4,000
295865	9101	50544 Salaries & Wages-IPC RT	-	-	-	84,066	60,000	-
295865	9102	50544 Part Time>1000 Hours-IPC RT	-	-	-	-	20,000	-
295865	9103	50544 Part Time<1000 Hours-IPC RT	-	-	-	-	750	-
295865	9104	50544 Temp - Part & Full Time-IPC RT	-	-	-	-	500	-
295865	9201	50544 Social Security-IPC RT	-	-	-	4,870	5,030	-
295865	9202	50544 Medicare-IPC RT	-	-	-	1,189	1,693	-
295865	9205	50544 Group Hospital Ins-IPC RT	-	-	-	6,297	23,504	-
295865	9206	50544 HRA - IPC RT	-	-	-	1,195	4,270	-
295865	9210	50544 Retirement-IPC RT	-	-	-	6,756	9,655	-
295865	9211	50544 401K Match-IPC RT	-	-	-	443	1,890	-
295865	9230	50544 Workers' Comp-IPC RT	-	-	-	235	389	-
295865	9301	50544 Office Supplies-IPC RT	-	-	-	60,744	42,000	-
295865	9320	50544 Printing & Binding-IPC RT	-	-	-	41,629	10,000	-
295865	9355	50544 Other Oper Costs-IPC-RT	-	-	-	16,609	43,960	-
295865	9611	50544 Mileage-IPC RT	-	-	-	1,990	1,200	-
295865	9635	50544 Training & Education-IPC RT	-	-	-	140	200	-
295865	9640	50544 Insurance & Bonds-IPC RT	-	-	-	1,033	1,619	-
295865	9659	50544 Unemployment Comp-IPC RT	-	-	-	179	700	-

**Communicable Disease - 5865**

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9101	50545 Salaries & Wages-EDRegSupTeam	-	-	-	30,407	150,428	379,704
295865	9102	50545 Part Time > 1000 Hours-EDRST	-	-	-	-	6,000	-
295865	9103	50545 Part Time < 1000 Hours-EDRST	-	-	-	-	3,000	-
295865	9104	50545 Temporary - Part & Full Time	-	-	-	-	500	-
295865	9201	50545 Social Security-EDRST	-	-	-	1,824	8,500	23,542
295865	9202	50545 Medicare-EDRST	-	-	-	427	1,500	5,506
295865	9205	50545 Group Hospital Ins-EDRST	-	-	-	3,841	8,340	48,573
295865	9206	50545 HRA-EDRST	-	-	-	729	1,500	9,240
295865	9210	50545 Retirement-EDRST	-	-	-	3,022	9,650	43,096
295865	9211	50545 401K Match-EDRST	-	-	-	141	700	7,594
295865	9230	50545 Workers' Compensation-EDRST	-	-	-	85	330	1,139
295865	9301	50545 Office Supplies-EDRST	-	-	-	-	3,000	3,600
295865	9320	50545 Printing & Binding-EDRST	-	-	-	42	1,075	900
295865	9355	50545 Other Operation Costs-EDRST	-	-	-	-	2,449	-
295865	9611	50545 Mileage-EDRST	-	-	-	-	7,500	28,080
295865	9635	50545 Training & Education-EDRST	-	-	-	-	500	-
295865	9640	50545 Insurance & Bonds-EDRST	-	-	-	371	1,470	4,746
295865	9659	50545 Unemployment Comp-EDRST	-	-	-	-	250	1,050
295865	9101	4510A Salaries & Wages-CD Rowan	22,626	18,503	26,608	2,938	16,455	-
295865	9109	4510A Salary Adjustments	-	-	-	-	494	-
295865	9201	4510A Social Security - CD Rowan	1,372	1,089	1,643	181	989	-
295865	9202	4510A Medicare - CD Rowan	321	255	384	42	232	-
295865	9205	4510A Group Hosp Ins - CD Rowan	2,112	1,349	2,228	273	1,367	-
295865	9206	4510A HRA - CD Rowan	420	323	476	53	273	-
295865	9210	4510A Retirement - CD Rowan	1,708	1,424	2,402	299	1,245	-
295865	9211	4510A 401K Match	-	164	266	29	55	-
295865	9230	4510A Workers' Comp - CD Rowan	135	53	56	8	74	-
295865	9640	4510A Insurance & Bonds - CD Rowan	283	227	252	35	205	-
295865	9659	4510A UnemployComp - CD Rowan	34	16	39	6	24	-
<b>Total Expense</b>			<b>1,081,174</b>	<b>1,159,678</b>	<b>2,191,236</b>	<b>2,261,979</b>	<b>3,727,862</b>	<b>4,277,798</b>
<b>Net</b>			<b>10,173</b>	<b>(8,190)</b>	<b>(201,465)</b>	<b>452,270</b>	<b>-</b>	<b>-</b>

**Clinical Services - 5875**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265875	6805	123 Contri & Pvt Donations-SIP	-	117	-	500	500	-
265875	6823	123 Susan G. Komen Breast Cancer	19,778	-	-	-	-	-
265875	6450	190 Montgomery Co Health Dept.	19,122	-	-	-	-	-
265875	6415	200 Medicaid-PedPC	294,172	314,080	319,155	143,963	301,230	305,757
265875	6438	200 Medicaid Settlement-PPC	133,764	153,960	196,619	30,494	135,556	157,761
265875	6441	200 Carolina Access Case Mgmt	102,043	101,918	129,475	127,580	100,000	130,000
265875	6637	200 Private Ins-PedPC	25,261	28,651	27,510	12,945	27,063	26,890
265875	6672	200 Patient Fees-PedPC	12,846	15,356	17,164	5,640	18,000	14,000
265875	6675	200 Cabarrus County School System	-	-	780	1,950	4,680	4,680
265875	6676	200 Kannapolis City School System	-	-	390	1,170	1,560	1,560
265875	6803	200 MiscRevenue-PedPC	428	319	892	244	800	500
265875	6819	200 NE Medical Center	-	-	17,000	-	-	-
265875	6449	245 StonewallJacksonTS-SJYDC	400,788	421,210	431,753	213,950	467,061	435,738
265875	6805	265 Contrib&Donat-FocusOnACure	-	15,000	-	-	-	-
265875	6415	275 Medicaid-Adult Primary Ca	23,449	20,358	19,613	14,929	22,459	24,000
265875	6438	275 Medicaid Settlement-APC	10,778	7,194	12,528	1,860	8,525	8,874
265875	6637	275 Private Insurance-APC	2,545	2,679	2,360	485	2,710	1,528
265875	6672	275 Patient Fees-Adult Prim Care	53,395	50,489	43,993	23,118	49,000	47,236
265875	6803	275 Miscellaneous Revenue-APC	176	139	570	7	500	200
265875	6415	285 Medicaid-PregnancyMedHome	16,917	15,600	13,900	4,900	14,000	14,000
265875	6438	285 Medicaid Settlement-PMH	-	74	8,202	8	6,108	3,724
265875	6415	355 Medicaid Reimbursement-OB Clin	61,144	31,003	40,011	17,334	44,723	37,052
265875	6438	355 Medicaid Settlement-OB Clinic	18,924	17,911	18,997	3,685	12,258	16,608
265875	6637	355 Private Insurance-OB Clinic	415	-	(409)	79	100	150
265875	6672	355 Patient Fees-OB Clinic	54,867	58,897	76,869	32,955	68,000	65,000
265875	6415	357 Medicaid Reimb - GYN Clinic	1,451	735	207	309	1,481	1,000
265875	6438	357 Medicaid Settlement - GYN Clin	1,496	452	569	210	381	459
265875	6637	357 Private Ins - GYN Clinic	1,063	707	582	430	500	750
265875	6672	357 Patient Fees - GYN Clinic	17,438	29,554	31,651	14,776	35,000	30,000
265875	6803	357 Miscellaneous Revenue	-	10	-	-	-	-
265875	6823	395 Susan G. Komen - KomenOutreach	(955)	-	-	-	-	-
265875	6285	405 Office of Rural Health	50,300	-	-	31,900	150,000	150,000
265875	6415	420 Medicaid Reimb-Connections	677	147	516	-	950	198
265875	6438	420 Medicaid Settlement	956	120	16	117	-	-
265875	6637	420 Private Insurance-Connections	149	-	165	181	612	-
265875	6672	420 Patient Fees - Connections	-	(2)	-	-	20	-
265875	6803	420 Misc Revenue- Connections	10	309	60	80	100	-
265875	6415	430 Medicaid Reimb - Ped BH	4,070	13,744	16,498	5,421	15,000	10,841

**Clinical Services - 5875**

			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
265875	6438	430 Medicaid Settlement-Ped BH	-	5,683	10,406	642	7,804	5,239
265875	6637	430 Private Insurance - Ped BH	2,590	6,582	6,275	2,139	9,000	5,149
265875	6672	430 Patient Fees - Ped BH	5	282	275	80	400	200
265875	6803	480 Miscellaneous Revenue_BH	-	-	-	2,500	2,500	-
265875	6823	480 Susan G Komen - BHOEP	54,663	68,141	40,664	-	-	-
265875	6442	507 CCofSP-PopulationHealth	-	-	-	332,975	332,975	270,966
265875	6200	50167 CHA Grant-MH&CH Mini Grant	-	20,751	-	-	-	-
265875	6200	50168 CHA Grant-MHI	-	-	-	7,500	7,500	-
265875	6250	50845 DHHS-NC Div of SS-FSI	128,558	128,327	129,129	19,129	132,000	-
265875	6200	51010 CHA Grant - Maternal Health	82,901	83,634	84,227	34,848	83,634	83,634
265875	6415	51010 Medicaid - Maternal Hlth	274,673	144,585	124,152	64,564	118,172	147,025
265875	6438	51010 Medicaid Settlement-MH	143,195	80,895	87,477	23,859	55,223	75,768
265875	6637	51010 Private Insurance-Maternal Hlt	27,543	16,923	13,050	1,934	15,000	8,000
265875	6664	51010 Medicare Reimbursement - MH	1,285	1,406	-	341	1,400	682
265875	6672	51010 Patient Fees - MH	17,635	12,493	7,465	3,855	8,485	9,531
265875	6803	51010 Misc Revenue-MH	12,755	12,612	10,778	1,727	11,866	3,000
265875	6904	51010 Cont Cab Co - MH	-	-	200,000	116,669	200,000	200,000
265875	6200	54520 CHA Grant - BCCCP Federal	50,235	60,435	73,710	20,475	56,550	56,550
265875	6200	5101A CHA Grant-High Risk Mat -HRMC	26,413	33,556	34,960	8,521	26,413	26,413
265875	6415	5101A Medicaid - High Risk Mat -HRMC	-	-	-	-	-	7,000
265875	6637	5101A Private Insurance-High Risk Mat -HRM	-	-	-	-	-	1,000
265875	6672	5101A Patient Fees - HRMC	(14)	-	-	-	-	50
265875	6200	5151A CHA Grant - Family Planning	86,212	88,066	121,622	47,221	113,330	113,330
265875	6415	5151A Medicaid - Family Plan	97,017	66,460	55,740	41,475	59,875	75,000
265875	6438	5151A Medicaid Settlement-FP	2,317	8,408	45,689	585	34,021	24,343
265875	6637	5151A Private Insurance - Family PI	30,693	35,962	16,067	11,693	26,470	24,000
265875	6672	5151A Patient Fees - FP	23,998	18,837	7,493	9,471	13,074	16,776
265875	6803	5151A Misc Revenue-FP	85	70	178	7	150	100
265875	6200	5151B CHA Grant - TANF	16,476	18,504	17,383	7,350	16,476	16,476
265875	6200	5151E CHA Grant-FP Long Acting BC	13,867	14,200	14,200	3,910	14,200	14,200
265875	6200	5351A CHA Grant - Child Health	21,313	28,892	25,270	11,160	26,785	26,785
265875	6415	5351A Medicaid - Child Health	344,121	338,984	329,472	223,017	327,359	416,577
265875	6438	5351A Medicaid Settlement-Child Hlth	290,565	190,765	216,376	51,405	149,298	182,213
265875	6637	5351A Private Insurance - Child Hlth	46,652	71,484	59,675	27,481	66,193	54,962
265875	6672	5351A Patient Fees - CH	11,545	10,111	12,470	6,274	13,500	13,000
265875	6803	5351A Misc Revenue-CH	348	3,167	2,207	1,460	3,200	3,000
265875	6200	5351B CHA Grant - Child Fatality	1,317	1,416	1,389	-	1,389	1,389
<b>Total Revenue</b>			<b>3,136,430</b>	<b>2,872,362</b>	<b>3,175,433</b>	<b>1,775,489</b>	<b>3,423,119</b>	<b>3,370,864</b>

**Clinical Services - 5875**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Expense</b>								
295875	9101	123 Sal & Wages Sisters in Partner	9,374	-	-	-	-	-
295875	9201	123 Soc Security Sisters in Part	536	-	-	-	-	-
295875	9202	123 Medicare Sisters in Part	129	-	-	-	-	-
295875	9205	123 Group Hosp Ins Sisters in Part	679	-	-	-	-	-
295875	9206	123 HRA - Sisters in Partnership	132	-	-	-	-	-
295875	9210	123 Retirement Sisters in Part	707	-	-	-	-	-
295875	9230	123 Workers' Comp Sisters in Part	56	-	-	-	-	-
295875	9356	123 Special Prog Supplies-SIP	150	65	-	-	500	-
295875	9447	123 Contracted Svcs-SIP	16,903	-	-	-	-	-
295875	9640	123 Insurance & Bonds-Sisters in P	117	-	-	-	-	-
295875	9659	123 UnempComp-SIP	20	-	-	-	-	-
295875	9102	190 Part Time > 1000 Hours-MONTG	16,329	-	-	-	-	-
295875	9201	190 Social Security - MONTG	973	-	-	-	-	-
295875	9202	190 Medicare - MONTG	227	-	-	-	-	-
295875	9205	190 Group Hospital Ins - MONTG	9	-	-	-	-	-
295875	9210	190 Retirement - MONTG	1,233	-	-	-	-	-
295875	9230	190 Workers' Comp - MONTG	93	-	-	-	-	-
295875	9640	190 Insurance & Bonds - MONTG	204	-	-	-	-	-
295875	9659	190 UnemployCompensation-MONTG	51	-	-	-	-	-
295875	9101	200 Salaries&Wages-Pediatric PC	191,435	145,695	144,283	150,982	208,440	343,196
295875	9102	200 PartTime>1000Hrs-PedPC	122,484	256,163	265,482	78,456	260,112	86,444
295875	9103	200 PartTime<1000Hrs-Ped PC	17,078	4,294	-	-	-	-
295875	9104	200 Temp-Part&FullTime-Ped PC	-	-	-	698	-	20,750
295875	9107	200 Contracted Personal Services	2,409	5,979	3,682	-	2,500	-
295875	9109	200 Salary Adjustments-PPC	-	-	-	-	10,936	11,005
295875	9201	200 Social Security-Ped PC	19,626	24,210	23,996	12,771	27,216	28,606
295875	9202	200 Medicare-Pediatric PC	4,594	5,668	5,717	3,197	6,365	6,690
295875	9205	200 GroupHospIns-PediatricPC	25,511	27,627	27,521	17,409	36,324	31,754
295875	9206	200 HRA - Pediatric Primary Care	5,174	6,119	6,124	3,524	7,458	6,072
295875	9210	200 Retirement-PediatricPC	22,429	30,951	36,422	22,679	44,775	50,013
295875	9211	200 401K Match	-	2,736	3,302	1,750	4,390	8,813
295875	9230	200 Workers'Comp-PedPC	1,946	1,193	917	638	1,317	1,384
295875	9301	200 OfficeSupplies-PedPC	319	354	245	139	400	400
295875	9304	200 LaboratorySupplies-PedPC	1,614	458	-	-	-	-
295875	9320	200 Printing&BindingPedPC	50	7	13	25	50	100
295875	9325	200 Postage-PediatricPrimaryCare	425	525	627	305	400	200
295875	9331	200 Minor Office Equipment & Furn	-	440	-	167	168	200
295875	9347	200 MedRecordSupplies-PedPC	210	148	141	125	150	150

**Clinical Services - 5875**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295875	9360	200 MedicalSupplies-PedPC	6,037	5,162	4,528	2,191	3,500	4,000
295875	9365	200 Pharmacy-PedPC	18	33	-	-	100	50
295875	9445	200 Purchased Services - PPC	47	954	1,933	1,040	1,500	2,000
295875	9447	200 Contracted Services-PPC	5,841	6,053	5,771	2,058	5,000	4,000
295875	9501	200 Building & Ground Maint	-	-	4,378	-	-	-
295875	9570	200 Service Contracts	961	817	619	426	800	800
295875	9611	200 Mileage-PedPC	199	32	-	-	-	-
295875	9630	200 Dues & Subscriptions-PPC	762	1,422	420	1,620	1,000	2,000
295875	9635	200 Training&Ed-PedPC	1,810	3,304	2,061	(90)	2,832	1,000
295875	9640	200 Insurance&Bonds-PedPC	3,909	5,027	4,076	2,827	5,487	5,933
295875	9659	200 UnempComp-PPC	652	368	656	425	1,047	827
295875	9101	245 Salaries & Wages-SJYDC	265,089	278,849	299,486	185,429	303,948	292,880
295875	9102	245 Part Time > 1000 Hrs - SJYDC	40,174	41,747	53,062	21,980	55,015	-
295875	9103	245 Part Time < 1000 Hrs-SJYDC	135	5,512	-	-	-	-
295875	9104	245 Temp PT & FT - SJYDC	586	64	-	-	-	-
295875	9107	245 Contracted Personal Svcs-SJYDC	19,936	-	-	-	-	-
295875	9109	245 Salary Adjustments-SJYDC	-	-	-	-	8,450	7,126
295875	9201	245 Social Security-SJYDC	18,721	19,995	21,608	12,740	19,395	20,108
295875	9202	245 Medicare-SJYDC	4,378	4,676	5,054	2,979	4,536	4,703
295875	9205	245 Group Hospital Ins - SJYDC	24,933	25,259	28,002	15,181	31,823	27,756
295875	9206	245 HRA - SJYDC	4,923	5,175	5,498	2,891	6,287	5,280
295875	9210	245 Retirement - SJYDC	21,985	24,483	31,293	20,834	28,084	31,856
295875	9211	245 401K Match	-	2,706	3,163	1,677	3,064	5,613
295875	9230	245 Workers' Comp - SJYDC	1,787	965	734	575	890	1,162
295875	9355	245 Other Operation Costs-SJYDC	95	53	-	-	-	100
295875	9611	245 Mileage-SJYDC	80	418	115	-	144	204
295875	9635	245 Training & Education-SJYDC	1,276	1,942	460	177	789	1,500
295875	9640	245 Insurance & Bonds - SJYDC	3,769	4,035	3,238	2,537	3,909	36,850
295875	9659	245 UnemployComp - SJYDC	462	262	435	424	732	600
295875	9101	265 Sals&Wages-Focus	-	2,512	-	-	-	-
295875	9201	265 Social Security-Focus	-	141	-	-	-	-
295875	9202	265 Medicare-Focus	-	33	-	-	-	-
295875	9205	265 GrpHlthIns-Focus	-	233	-	-	-	-
295875	9206	265 HRA-Focus	-	47	-	-	-	-
295875	9210	265 Retirement-Focus	-	196	-	-	-	-
295875	9230	265 Wrkrs'Comp-Focus	-	7	-	-	-	-
295875	9447	265 Contracted Svcs-FocusOnACure	-	12,054	-	-	-	-
295875	9640	265 Ins&Bonds-Focus	-	31	-	-	-	-
295875	9659	265 UnempComp-FocusOnACure	-	2	-	-	-	-

**Clinical Services - 5875**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295875	9101	275 Salaries & Wages-APC	11,701	4,304	5,665	4,674	30,339	30,347
295875	9102	275 Part Time > 1000 Hours-APC	1,932	898	76	1,884	23,245	16,172
295875	9103	275 Part Time < 1000 Hours-APC	51,524	56,379	48,832	34,294	123,191	77,677
295875	9104	275 Temp-Part&FullTime-APC	-	-	-	-	-	491
295875	9109	275 Salary Adjustments-APC	-	-	-	-	4,640	1,221
295875	9201	275 Social Security-APC	3,925	3,746	3,375	2,524	11,353	7,806
295875	9202	275 Medicare-APC	933	890	789	590	2,655	1,826
295875	9205	275 Group Hospital Insurance	1,126	680	936	740	4,896	4,314
295875	9206	275 Health Reimbursement Arrangeme	226	140	184	141	924	825
295875	9210	275 Retirement-APC	1,014	406	517	668	5,675	5,418
295875	9211	275 401K Match	-	45	57	60	556	955
295875	9230	275 Workers' CompensationAPC	386	182	121	113	549	378
295875	9360	275 Medical Supplies-APC	5,300	875	966	248	1,300	500
295875	9365	275 Pharmacy-APC	63	9	9	-	50	50
295875	9445	275 Purchased Services - APC	3,526	3,282	4,236	3,208	2,200	6,000
295875	9447	275 Contracted Services-APC	-	-	-	97	-	-
295875	9560	275 Minor Equipment Maint - APC	1,438	-	1,150	-	1,500	1,500
295875	9640	275 Insurance & Bonds	814	758	538	504	2,289	1,597
295875	9659	275 UnempComp-APC	136	32	78	69	340	189
295875	9102	285 PT>1000 Hrs-PregMedHome	-	-	186	-	-	-
295875	9201	285 Social Security-PregMedHome	-	-	12	-	-	-
295875	9202	285 Medicare-PregMedHome	-	-	3	-	-	-
295875	9205	285 GrpHospIns-PregMedHome	-	-	0	-	-	-
295875	9210	285 Retirement-PregMedHome	-	-	17	-	-	-
295875	9211	285 401K Match	-	-	2	-	-	-
295875	9230	285 WrkrsComp-PregMedHome	-	-	1	-	-	-
295875	9640	285 Ins&Bonds-PregMedHome	-	-	2	-	-	-
295875	9101	355 Salaries & Wages-OB Clinic	61,475	28,642	41,816	21,744	32,852	47,247
295875	9102	355 PT>1000 Hrs - OB Clinic	19,512	7,548	25,080	10,332	16,148	14,199
295875	9103	355 PT<1000 Hrs-OB Clinic	-	885	20,084	16,141	31,377	35,174
295875	9104	355 Temp-FT&PT - OB Clinic	-	1,200	581	62	1,000	491
295875	9109	355 Salary Adjustments-OBCL	-	-	-	-	1,110	1,613
295875	9201	355 Social Security-OB Clinic	4,010	2,260	5,318	2,931	5,114	6,121
295875	9202	355 Medicare-OB Clinic	1,102	529	1,244	686	1,196	1,431
295875	9205	355 Grp Hosp Ins-OB Clinic	7,997	3,549	6,395	3,196	4,550	7,076
295875	9206	355 HRA-OB Clinic	1,605	735	1,274	628	858	1,353
295875	9210	355 Retirement-OB Clinic	6,022	2,805	6,019	3,265	5,129	7,157
295875	9211	355 401K Match	-	210	511	266	503	1,261
295875	9230	355 Wrkrs Comp-OB Clinic	477	117	198	132	247	296

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295875	9445	355 Purchased Services - OB Clinic	5,528	18,542	43,627	12,130	35,000	25,000
295875	9640	355 Insurance & Bonds-OB Clinic	1,013	464	883	590	1,031	1,271
295875	9659	355 UnempComp-OB Clinic	198	51	159	82	260	171
295875	9101	357 Salaries & Wages-GYN Clinic	23,062	16,267	22,486	15,877	26,354	39,054
295875	9102	357 PT > 1000 Hours-GYN Clinic	12,928	6,403	18,348	9,708	13,131	11,091
295875	9103	357 PT < 1000 Hours-GYN Clinic	-	495	533	535	6,922	-
295875	9104	357 Temp - PT&FT-GYN Clinic	-	789	358	27	500	2,944
295875	9109	357 Salary Adjustments-GYN Clinic	-	-	-	-	718	1,316
295875	9201	357 Social Security-GYN Clinic	2,098	1,426	2,529	1,573	2,953	3,373
295875	9202	357 Medicare-GYN Clinic	491	334	591	368	691	789
295875	9205	357 Grp Hosp Ins - GYN Clinic	3,210	1,973	3,520	2,335	3,154	5,695
295875	9206	357 HRA - GYN Clinic	633	409	697	445	594	1,089
295875	9210	357 Retirement-GYN Clinic	2,693	1,794	3,678	2,605	4,133	5,841
295875	9211	357 401K Match	-	133	277	181	405	1,029
295875	9230	357 Workers' Comp-GYN Clinic	214	74	103	70	143	163
295875	9445	357 Purchased Svcs-GYN Clinic	1,119	4,738	10,966	2,942	8,000	6,000
295875	9640	357 Ins & Bonds - GYN Clinic	450	287	459	311	595	710
295875	9659	357 UnemployComp-GYN Clinic	85	30	96	42	215	137
295875	9355	395 OtherOperCosts-KomenOutreach	397	-	-	-	-	-
295875	9101	405 Salaries & Wages - RH	138	-	-	2,926	100,632	49,779
295875	9102	405 Part Time > 1000 Hours - RH	619	-	-	4,834	16,000	25,879
295875	9104	405 Temporary-Part & Full Time-RH	-	-	-	3,023	-	24,960
295875	9109	405 Salary Adjustments-RH	-	-	-	-	-	1,986
295875	9201	405 Social Security - RH	43	-	-	650	7,231	6,361
295875	9202	405 Medicare - RH	10	-	-	152	1,691	1,488
295875	9205	405 Group Hospital Insurance - RH	72	-	-	719	6,939	7,878
295875	9206	405 HRA - RH	14	-	-	155	1,320	1,506
295875	9210	405 Retirement - RH	57	-	-	790	11,896	8,813
295875	9211	405 401K Match	-	-	-	78	2,333	1,553
295875	9230	405 Workers' Compensation - RH	5	-	-	30	350	308
295875	9355	405 Other Operation Costs-ORH	-	-	-	72	-	16,556
295875	9445	405 Purchased Services - RH	675	-	-	-	-	-
295875	9640	405 Insurance & Bonds - RH	9	-	-	135	1,458	1,324
295875	9659	405 Unemployment Compensation-RH	3	-	-	40	150	171
295875	9102	420 PT > 1000 Hours-Connections	2,530	1,581	538	-	13,000	-
295875	9109	420 Salary Adjustments-Connections	-	-	-	-	341	-
295875	9201	420 Social Security-Connections	151	94	32	-	827	-
295875	9202	420 Medicare-Connections	35	22	7	-	193	-
295875	9205	420 Group Hosp Ins-Connections	2	29	48	-	1,117	-

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			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295875	9206	420 HRA - Connections	-	7	12	-	264	-
295875	9210	420 Retirement - Connections	191	123	48	-	1,361	-
295875	9211	420 401K Match	-	10	5	-	133	-
295875	9230	420 Workers' Comp-Connections	15	5	2	-	40	-
295875	9356	420 Special Prog Supp-Connections	211	362	107	-	150	-
295875	9640	420 Insurance & Bonds-Connections	32	20	7	-	167	-
295875	9659	420 UnemployComp - Connections	5	3	1	-	30	-
295875	9101	430 Salaries & Wages - Ped BH	24,931	50,365	53,877	25,055	55,744	14,352
295875	9109	430 Salary Adjustments-Ped BH	-	-	-	-	1,463	377
295875	9201	430 Social Security - Ped BH	1,509	3,030	3,283	1,510	3,547	913
295875	9202	430 Medicare - Ped BH	353	709	768	353	830	214
295875	9205	430 Group Hospital Ins - Ped BH	3,136	6,266	6,926	3,076	6,973	1,726
295875	9206	430 HRA - Ped BH	620	1,285	1,361	586	1,320	330
295875	9210	430 Retirement - Ped BH	1,868	3,940	4,865	2,551	5,835	1,672
295875	9211	430 401K Match	-	461	539	251	572	295
295875	9230	430 Workers' Comp - Ped BH	149	149	115	69	172	44
295875	9640	430 Insurance & Bonds - Ped BH	7	187	511	309	715	304
295875	9659	430 Unemploy Comp - Ped BH	1	-	-	-	150	38
295875	9101	480 Salaries & Wages - BHOEP	27,018	16,385	28,754	-	-	-
295875	9102	480 Part Time > 1000 Hours - BHOEP	1,722	29,673	11,450	11	-	-
295875	9201	480 Social Security - BHOEP	1,744	2,704	2,361	1	-	-
295875	9202	480 Medicare - BHOEP	409	644	567	0	-	-
295875	9205	480 Group Hospital Ins - BHOEP	2,963	1,265	3,427	2	-	-
295875	9206	480 HRA - BHOEP	580	257	429	0	-	-
295875	9210	480 Retirement - BHOEP	2,038	3,478	3,615	1	-	-
295875	9211	480 401K Match	-	353	354	0	-	-
295875	9230	480 Workers' Comp - BHOEP	77	139	112	-	-	-
295875	9320	480 Printing & Binding-BHOEP	5	-	-	-	-	-
295875	9355	480 Other Operation Costs - BHOEP	1,894	196	13	167	2,500	-
295875	9356	480 Special Program Supp - BHOEP	547	545	1,336	-	-	-
295875	9447	480 Contracted Services - BHOEP	6,832	21,683	17,729	-	-	-
295875	9611	480 Mileage - BHOEP	15	289	311	-	-	-
295875	9640	480 Insurance & Bonds - BHOEP	359	575	502	-	-	-
295875	9659	480 Unemployment Comp - BHOEP	13	74	91	0	-	-
295875	9101	507 Salaries & Wages-PopHealth	-	-	-	23,115	207,232	147,846
295875	9102	507 Part Time > 1000 Hrs-PopHealth	-	-	-	363	-	34,197
295875	9201	507 Social Security-PopHealth	-	-	-	1,447	12,726	11,287
295875	9202	507 Medicare-PopHealth	-	-	-	338	2,976	2,640
295875	9205	507 Group Hospital Ins-PopHealth	-	-	-	1,947	13,878	19,436

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295875	9206	507 HRA-PopHealth	-	-	-	373	2,640	3,960
295875	9210	507 Retirement-PopHealth	-	-	-	2,382	20,936	20,662
295875	9211	507 401K Match-PopHealth	-	-	-	183	4,105	3,641
295875	9230	507 Workers' Comp-PopHealth	-	-	-	66	616	649
295875	9320	507 Printing & Binding-PopHealth	-	-	-	-	500	-
295875	9331	507 Minor Office Equip&Furn-PopHea	-	-	-	-	2,500	-
295875	9355	507 Other Oper Costs-PopHealth	-	-	-	-	30,000	24,000
295875	9447	507 Contracted Services-PopHealth	-	-	-	-	20,000	-
295875	9640	507 Insurance & Bonds-PopHealth	-	-	-	293	2,566	2,276
295875	9659	507 Unemployment Comp-PopHealth	-	-	-	23	300	372
295875	9331	50167 Minor Office Equipment & Furn	-	12,084	-	-	-	-
295875	9355	50167 Other Operation Costs	-	567	-	-	-	-
295875	9360	50167 Medical Sup-MH&CH MiniGrant	-	6,524	-	-	-	-
295875	9635	50167 Training & Ed-MH&CH MiniGrant	-	1,576	-	-	-	-
295875	9331	50168 Minor Office Equip & Furn-MHI	-	-	-	5,427	5,428	-
295875	9355	50168 Other Operation Costs	-	-	-	2,090	2,072	-
295875	9101	50845 Salaries & Wages-FSI	36,818	9,989	17,558	13,133	35,719	-
295875	9102	50845 PT > 1000 Hrs-FSI	14,675	49,202	38,917	10,984	22,193	-
295875	9201	50845 Social Security-FSI	3,113	3,619	3,355	1,413	3,631	-
295875	9202	50845 Medicare-FSI	729	846	785	330	848	-
295875	9205	50845 GrpHospInls-FSI	4,440	970	3,583	2,428	5,851	-
295875	9206	50845 HRA-FSI	880	231	788	506	1,155	-
295875	9210	50845 Retirement-FSI	3,846	4,625	5,086	2,455	5,236	-
295875	9211	50845 401K Match	-	533	565	241	584	-
295875	9230	50845 Wrkrs Comp-FSI	277	173	119	67	176	-
295875	9301	50845 Office Supplies-FSI	332	30	-	-	-	-
295875	9325	50845 Postage-FSI	49	207	120	120	144	-
295875	9331	50845 MinorOffEquipFurn-FSI	3,933	-	-	-	-	-
295875	9335	50845 Food-FSI	12,744	12,276	12,944	5,253	11,142	-
295875	9356	50845 SpecProgSupp-FSI	41,997	41,361	10,469	5,984	8,630	-
295875	9447	50845 Contracted Svcs-FSI	2,500	2,500	31,660	20,350	32,140	-
295875	9611	50845 Mileage-FSI	489	560	552	116	351	-
295875	9635	50845 Trng & Ed-FSI	1,650	1,035	1,503	570	4,257	-
295875	9640	50845 Ins & Bonds -FSI	348	617	531	300	729	-
295875	9659	50845 UnempComp-FSI	40	66	123	46	122	-
295875	9101	51010 Salaries & Wages - MH	345,332	158,392	139,001	99,284	135,823	166,199
295875	9102	51010 Part Time > 1000 Hrs - MH	136,761	110,941	87,040	37,558	95,366	54,822
295875	9103	51010 Part Time < 1000 Hrs - MH	9,833	56,683	37,329	19,276	42,350	39,434
295875	9104	51010 Temp-Part & Full Time - MH	-	2,427	1,021	227	650	2,944

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295875	9107	51010 Contracted Personal Services	4,273	5,979	6,739	-	-	-
295875	9109	51010 Salary Adjustments-MH	-	-	-	-	3,146	5,785
295875	9201	51010 Social Security - MH	24,443	17,797	15,841	9,329	17,405	16,689
295875	9202	51010 Medicare - MH	7,044	4,437	3,718	2,185	4,070	3,903
295875	9205	51010 Group Hospital Insurance - MH	7,132	35,504	19,275	12,965	21,213	22,326
295875	9206	51010 HRA - Maternal Health	5,920	4,219	3,915	2,488	4,125	4,269
295875	9210	51010 Retirement - MH	37,048	19,759	20,227	13,672	24,200	25,742
295875	9211	51010 401K Match	-	1,616	1,707	1,031	3,424	4,536
295875	9230	51010 Workers' Compensation - MH	(10,736)	961	563	415	2,825	828
295875	9301	51010 Office Supplies - MH	1,357	1,769	1,412	691	1,000	1,000
295875	9304	51010 Laboratory Supplies - MH	13,350	4,187	-	-	-	-
295875	9308	51010 Patient Education Sup MH	211	44	249	13	250	250
295875	9320	51010 Printing & Binding - MH	52	38	42	25	50	100
295875	9325	51010 Postage - MH	1,750	1,303	1,227	605	1,000	600
295875	9331	51010 Minor Office Equip MH	-	500	-	-	-	-
295875	9347	51010 Med Records Supplies-Maternal	246	229	213	137	200	200
295875	9360	51010 Medical Supplies - MH	4,548	6,479	4,062	2,395	4,500	4,500
295875	9365	51010 Pharmacy - MH	2,111	1,581	850	1,056	1,600	2,000
295875	9420	51010 Telecommunications - MH	1,710	2,468	2,400	1,200	2,400	2,400
295875	9445	51010 Purchased Serv MH	4,439	15,010	15,277	4,765	11,000	10,000
295875	9447	51010 Contracted Services-MH	2,568	1,701	2,812	3,299	1,500	5,500
295875	9560	51010 Minor Equipment Maint MH	406	348	348	-	350	350
295875	9570	51010 Service Contracts/MH	5,087	4,188	2,953	1,746	2,500	2,500
295875	9611	51010 Mileage - MH	692	454	346	-	500	250
295875	9630	51010 Dues & Subscriptions - MH	2,070	1,517	1,480	1,086	1,500	2,000
295875	9635	51010 Training & Education - MH	5,291	5,319	3,029	770	4,000	2,000
295875	9640	51010 Insurance & Bonds	(7,874)	3,915	2,509	1,850	2,051	3,481
295875	9659	51010 UnempComp-MH	(1,817)	389	460	339	716	564
295875	9101	54520 Salaries & Wages BCCCP Screen	26,121	12,220	6,058	1,649	11,810	16,600
295875	9102	54520 PT > 1000 Hrs BCCCP Screen	31	637	1,040	684	1,000	1,964
295875	9109	54520 Salary Adjustments-BCCCP	-	-	-	-	651	487
295875	9201	54520 Social Security BCCCP Screen	1,464	752	415	138	1,579	1,181
295875	9202	54520 Medicare BCCCP Screen	342	176	97	32	369	276
295875	9205	54520 Group Hosp Ins BCCCP Screen	3,234	1,593	891	144	2,789	1,726
295875	9206	54520 HRA - BCCCP	641	331	182	29	528	330
295875	9210	54520 Retirement BCCCP Screen	1,974	998	639	238	2,597	2,162
295875	9211	54520 401K Match	-	87	42	8	255	381
295875	9230	54520 Workers' Comp BCCCP Screen	156	38	19	7	76	57
295875	9445	54520 Purchased Services BCCCP	-	-	-	-	1,000	1,000

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295875	9447	54520 Contracted Services-BCCCP	41,067	40,043	24,105	5,158	21,518	16,485
295875	9483	54520 BCCCP Screening Expense	-	101	60	0	-	-
295875	9611	54520 Mileage-BCCCP	89	68	207	-	-	-
295875	9635	54520 Training & Education-BCCCP	5	-	-	-	-	-
295875	9640	54520 Insurance & Bonds	327	151	86	29	318	247
295875	9659	54520 UnempComp-BCCCP	57	15	18	6	60	41
295875	9447	5452C Contr Svcs-BCCCP State \$	69,131	65,454	57,490	10,245	12,000	13,613
295875	9101	5101A Salaries & Wages - HRMC	103,549	51,736	53,969	43,553	69,921	99,809
295875	9102	5101A Part Time > 1000 Hours-HRMC	58,749	46,591	48,319	27,873	52,617	50,559
295875	9103	5101A Part Time < 1000 Hours-HRMC	8,334	59,004	71,916	41,866	30,886	35,174
295875	9104	5101A Temporary - Part & Full HRMC	-	1,839	256	89	2,136	-
295875	9109	5101A Salary Adjustments-HRMC	-	-	-	-	1,891	3,947
295875	9201	5101A Social Security - HRMC	8,838	8,713	10,581	6,867	9,762	11,748
295875	9202	5101A Medicare - HRMC	2,351	2,251	2,482	1,607	2,283	2,748
295875	9205	5101A Group Hospital Ins - HRMC	9,227	6,729	8,227	6,122	11,119	16,805
295875	9206	5101A HRA - High Risk Maternity	1,852	1,411	1,753	1,294	2,178	3,214
295875	9210	5101A Retirement - HRMC	12,109	7,667	9,237	7,207	12,827	17,515
295875	9211	5101A 401K Match	-	574	817	522	1,258	3,086
295875	9230	5101A Workers' Comp - HRMC	1,015	478	358	306	472	568
295875	9640	5101A Insurance & Bonds	2,134	1,973	1,599	1,365	1,968	2,457
295875	9659	5101A UnempComp-HRMC	300	157	236	207	455	390
295875	9101	5151A Salaries & Wages-Family Plan	158,408	117,789	114,817	84,851	96,339	139,419
295875	9102	5151A PT > 1000 Hrs - Family Plan	106,466	91,814	68,411	24,332	77,639	42,095
295875	9103	5151A PT < 1000 Hrs - Family Plan	5,387	17,037	7,410	4,196	11,463	4,260
295875	9104	5151A Temp-PT & Full Time Family Pl	-	2,508	1,238	187	1,500	2,944
295875	9107	5151A Contracted Personal Services	4,273	5,979	6,739	-	5,000	-
295875	9109	5151A Salary Adjustments-FP	-	-	-	-	5,673	4,718
295875	9201	5151A Social Security-Family Plan	15,331	13,507	11,431	6,749	13,751	11,882
295875	9202	5151A Medicare - Family Planning	3,733	3,204	2,682	1,582	3,216	2,779
295875	9205	5151A Group Hospital Ins-Family Plan	19,972	16,511	15,844	9,722	17,826	15,532
295875	9206	5151A HRA - Family Planning	4,012	3,473	3,167	1,811	3,432	2,970
295875	9210	5151A Retirement - Family Planning	19,675	15,936	16,155	10,593	21,423	20,933
295875	9211	5151A 401K Match	-	1,344	1,411	788	2,100	3,689
295875	9230	5151A Workers' Comp - Family Plan	1,582	689	436	291	665	575
295875	9301	5151A Office Supplies - Family Plan	1,170	1,605	1,310	645	1,000	800
295875	9304	5151A Laboratory Supplies Fam Plan	7,986	2,469	-	-	-	-
295875	9308	5151A Patient Education Sup Fam Pl	38	64	15	-	200	200
295875	9320	5151A Printing & Binding - Fam Plan	8	-	-	-	50	100
295875	9325	5151A Postage - Family Planning	1,750	1,353	1,227	605	1,000	600

**Clinical Services - 5875**

			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295875	9347	5151A Med Records Supplies-Fam Plan	246	229	221	170	200	200
295875	9360	5151A Medical Supplies - Fam Plan	4,686	2,953	2,415	2,439	3,000	3,000
295875	9365	5151A Pharmacy - Family Planning	39,549	21,824	29,934	6,914	22,000	25,000
295875	9420	5151A Telecommunications-FP	1,487	2,220	2,220	1,110	2,220	2,200
295875	9445	5151A Purchased Serv Family Plan	4,624	7,996	5,185	2,941	3,800	6,000
295875	9447	5151A Contracted Services-FP	457	285	172	168	350	350
295875	9570	5151A Service Contracts/FP	1,157	977	730	489	950	1,000
295875	9611	5151A Mileage - Family Planning	313	166	202	-	200	150
295875	9630	5151A Dues & Subscriptions - Fam Pl	559	582	255	106	500	250
295875	9635	5151A Training & Education-Fam Pl	2,400	195	-	-	4,500	2,000
295875	9640	5151A Insurance & Bonds	3,354	2,822	1,916	1,280	2,772	2,476
295875	9659	5151A UnempComp-FP	679	323	411	258	690	409
295875	9101	5151B Salaries & Wages - TANF	-	-	4,048	5,400	16,476	12,716
295875	9102	5151B Part Time > 1000 Hours-TANF	13,953	18,904	12,005	6,025	-	-
295875	9103	5151B Part Time < 1000 Hours - TANF	-	837	1,089	-	-	-
295875	9104	5151B Temp-Part & Full Time-TANF	-	355	-	-	-	-
295875	9109	5151B Salary Adjustments-TANF	-	-	-	-	-	381
295875	9201	5151B Social Security - TANF	843	1,220	1,054	659	-	924
295875	9202	5151B Medicare - TANF	197	291	247	154	-	216
295875	9205	5151B Group Hospital Ins - TANF	71	7	152	599	-	-
295875	9206	5151B HRA - TANF	12	-	28	113	-	-
295875	9210	5151B Retirement - TANF	1,053	1,478	1,443	1,163	1,000	1,691
295875	9211	5151B 401K Match	-	149	137	52	-	298
295875	9230	5151B Workers' Compensation-TANF	84	56	23	32	-	45
295875	9640	5151B Insurance & Bonds	174	251	101	143	-	186
295875	9659	5151B UnempComp-TANF	19	-	16	22	-	19
295875	9365	5151E Pharmacy-FP Long Acting BC	13,867	11,039	15,454	14,539	14,200	14,200
295875	9101	5351A Salaries & Wages - Child Hlth	252,055	159,148	168,346	165,635	159,842	344,715
295875	9102	5351A PT > 1000 Hrs - Child Health	164,530	263,321	258,960	72,940	260,694	82,998
295875	9103	5351A PT < 1000 Hours - Child Hlth	25,412	5,654	-	-	-	-
295875	9104	5351A Temp-PT & Full Time Child Hlth	-	-	-	798	-	20,750
295875	9107	5351A Contracted Personal Services	53,218	5,979	3,682	-	-	-
295875	9109	5351A Salary Adjustments-CH	-	-	-	-	5,036	11,227
295875	9201	5351A Social Security - Child Health	26,439	26,417	25,407	13,371	26,758	28,501
295875	9202	5351A Medicare - Child Health	6,190	6,186	6,023	3,331	6,258	6,666
295875	9205	5351A Group Hospital Insurance - CH	33,360	14,837	29,210	19,433	36,500	32,962
295875	9206	5351A HRA - Child Health	6,727	6,621	6,397	3,902	7,491	6,303
295875	9210	5351A Retirement - Child Health	30,150	33,493	38,027	23,535	44,021	49,820
295875	9211	5351A 401K Match	-	2,965	3,468	1,811	4,316	8,779

**Clinical Services - 5875**

			<b>FY 2018 ACTUALS</b>	<b>FY 2019 ACTUALS</b>	<b>FY 2020 ACTUALS</b>	<b>FY 2021 Actuals 1.21.21</b>	<b>FY 2021 Budget</b>	<b>FY 2022 Projection</b>
295875	9230	5351A Workers' Comp - Child Health	2,614	1,312	944	664	1,295	1,379
295875	9301	5351A Office Supplies CH	1,060	1,641	1,285	631	1,000	800
295875	9304	5351A Laboratory Supplies - CH	2,905	1,543	-	-	-	-
295875	9308	5351A Patient Education Sup CH	434	33	251	-	250	250
295875	9320	5351A Printing & Binding - CH	57	55	46	38	100	150
295875	9325	5351A Postage - CH	1,750	1,372	1,327	605	1,000	600
295875	9331	5351A Minor Office Equip - CH	-	306	-	167	300	300
295875	9347	5351A Med Records Supplies-Child Hlt	210	148	188	94	150	150
295875	9360	5351A Medical Supplies - CH	5,255	5,269	4,962	1,635	4,500	4,000
295875	9365	5351A Pharmacy - CH	18	-	-	-	6,025	1,000
295875	9420	5351A Telecommunications- CH	1,809	2,700	2,700	1,350	2,000	2,000
295875	9445	5351A Purchased Serv CH	106	-	-	-	200	200
295875	9447	5351A Contracted Services-CH	1,547	754	1,569	450	2,000	1,500
295875	9560	5351A Minor Equipment Maint CH	516	458	458	110	500	350
295875	9570	5351A Service Contracts/CH	4,105	3,385	2,398	1,431	2,700	2,700
295875	9611	5351A Mileage - CH	327	551	131	-	200	150
295875	9630	5351A Dues & Subscriptions - CH	1,212	1,066	555	1,666	1,600	3,000
295875	9635	5351A Training & Education - CH	3,513	3,208	4,198	295	3,900	2,000
295875	9640	5351A Insurance & Bonds	5,320	5,441	4,170	2,933	5,395	5,918
295875	9659	5351A UnempComp-CH	956	447	699	469	1,052	851
295875	9478	5351B Child Fatality Task Force Exp	1,399	1,617	1,381	-	1,389	1,389
<b>Total Expense</b>			<b>3,373,731</b>	<b>3,147,325</b>	<b>3,129,082</b>	<b>1,763,767</b>	<b>3,796,889</b>	<b>3,516,633</b>
<b>Net</b>			<b>(237,301)</b>	<b>(274,963)</b>	<b>46,351</b>	<b>11,722</b>	<b>(373,770)</b>	<b>(145,769)</b>

**WIC - 5880**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
<b>Revenue</b>								
265880	6286	179 SmartStart-WIC BFPS	-	-	50,422	20,575	50,655	79,532
265880	6803	508 Miscellaneous Revenue	-	-	-	10,000	10,000	-
265880	6839	508 WIC - Hopkins	-	-	80,823	63,263	64,814	13,574
265880	6200	54030 CHA Grant - WICCS	443,445	447,032	394,680	199,705	430,910	357,910
265880	6200	54040 CHA Grant - WICNE	160,345	142,659	130,931	63,265	141,573	200,463
265880	6200	54050 CHA Grant - WICAdmin	69,400	56,850	57,530	21,980	52,422	61,371
265880	6200	54090 CHA Grant - WICBF	32,474	32,519	29,618	32,090	53,232	30,488
265880	6200	54150 CHA Grant-WICBFPC	31,629	32,889	26,073	10,921	33,420	52,689
<b>Total Revenue</b>			<b>737,292</b>	<b>711,948</b>	<b>770,077</b>	<b>421,799</b>	<b>837,026</b>	<b>796,027</b>
<b>Expense</b>								
295880	9101	179 Salaries & Wages-SS WIC BFPS	-	-	17,172	8,011	14,625	47,091
295880	9102	179 Part Time > 1000 Hrs-SS WIC BF	-	-	17,009	12,364	23,214	-
295880	9103	179 Part Time < 1000 Hrs-SS WIC BF	-	-	1,924	-	-	-
295880	9201	179 Social Security-SS WIC BFPS	-	-	2,225	1,251	2,346	2,920
295880	9202	179 Medicare-SS WIC BFPS	-	-	520	293	549	683
295880	9205	179 Group Hospital Ins-SS WIC BFPS	-	-	3,503	1,680	3,070	8,604
295880	9206	179 HRA-SS WIC BFPS	-	-	681	317	574	1,637
295880	9210	179 Retirement-SS WIC BFPS	-	-	3,008	2,074	3,860	5,345
295880	9211	179 401K Match-SS WIC BFPS	-	-	-	-	378	942
295880	9230	179 Workers' Comp-SS WIC BFPS	-	-	73	56	183	141
295880	9301	179 Office Supplies-SS WIC BFPS	-	-	-	-	1,168	480
295880	9355	179 Other Operation Costs	-	-	5,013	-	-	10,980
295880	9611	179 Mileage- SS WIC BFPS	-	-	333	-	-	-
295880	9640	179 Insurance & Bonds- SS WICBFPS	-	-	325	252	473	589
295880	9659	179 Unemployment Comp-SS WICBFPS	-	-	130	103	215	186
295880	9101	508 Salaries & Wages-WICH	-	-	42,761	24,128	44,656	9,805
295880	9201	508 Social Security-WICH	-	-	2,483	1,426	2,769	554
295880	9202	508 Medicare-WICH	-	-	581	334	648	127
295880	9205	508 Group Hospital Ins-WICH	-	-	5,502	3,547	6,937	700
295880	9206	508 HRA-WICH	-	-	1,078	676	1,320	132
295880	9210	508 Retirement-WICH	-	-	3,575	2,456	4,555	998
295880	9211	508 401K Match-WICH	-	-	51	-	447	175
295880	9230	508 Workers' Comp-WICH	-	-	93	67	134	26
295880	9301	508 Office Supplies-WICH	-	-	466	-	245	-
295880	9308	508 Patient Education Supplies	-	-	-	-	3,000	-
295880	9331	508 Minor Office Equip-WICH	-	-	1,769	-	-	-
295880	9355	508 Other Operation Costs-WICH	-	-	22	1	245	3

**WIC - 5880**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295880	9356	508 Special Program Supplies	-	-	-	2,250	5,500	-
295880	9501	508 Building & Ground Maintenance	-	-	250	-	-	-
295880	9570	508 Service Contracts-WICH	-	-	12,660	930	-	-
295880	9611	508 Mileage-WICH	-	-	55	-	150	-
295880	9635	508 Training & Education-WICH	-	-	1,866	-	3,500	929
295880	9640	508 Insurance & Bonds-WICH	-	-	414	298	558	110
295880	9659	508 Unemployment Comp-WICH	-	-	85	69	150	15
295880	9101	54030 Salaries & Wages - WICCS	266,006	196,417	188,654	98,886	196,996	176,750
295880	9102	54030 Part Time > 1000 Hours - WICCS	36,196	71,112	53,493	27,757	53,825	46,237
295880	9104	54030 Temporary-PT & Full Time-WICCS	-	2,465	9,353	5,688	8,919	8,808
295880	9201	54030 Social Security - WICCS	17,784	16,011	15,032	7,831	15,529	14,371
295880	9202	54030 Medicare - WICCS	4,159	3,744	3,515	1,831	3,632	3,361
295880	9205	54030 Group Hospital Ins-WICCS	40,786	37,437	34,086	18,125	33,843	31,165
295880	9206	54030 HRA - WIC CS	8,330	8,436	-	3,650	10,178	6,270
295880	9210	54030 Retirement - WICCS	22,068	20,671	21,792	12,690	22,960	25,309
295880	9211	54030 401K Match	-	1,231	1,675	680	2,496	4,460
295880	9230	54030 Workers' Compensation - WICCS	1,785	821	-	366	904	861
295880	9301	54030 Office Supplies-WIC CS	17,499	30,933	30,991	55,997	63,133	4,815
295880	9320	54030 Printing & Binding/WIC CS	737	1,125	1,448	361	1,240	720
295880	9325	54030 Postage/WIC CS	2,175	1,006	4,265	4,196	5,580	4,000
295880	9355	54030 Other Operation Costs-CS	-	-	-	1,200	1,200	-
295880	9420	54030 Telecommunications-WIC CS	7,157	6,709	4,792	2,250	4,500	4,500
295880	9447	54030 Contracted Services-WICCS	18,308	42,010	20,560	207	1,236	14,048
295880	9611	54030 Mileage - WIC CS	338	71	91	14	108	50
295880	9635	54030 Training & Education - WICCS	721	788	909	273	690	300
295880	9640	54030 Insurance & Bonds - WICCS	3,773	3,371	-	1,628	3,131	2,897
295880	9659	54030 UnempComp-WICCS	911	445	-	443	810	713
295880	9101	54040 Salaries & Wages - WICNE	99,391	77,168	69,585	43,097	74,125	95,228
295880	9102	54040 Part Time > 1000 Hours WICNE	1,002	23,827	23,475	13,748	24,102	32,992
295880	9104	54040 Temp-Part & Full Time WICNE	-	3,662	4,206	6,265	1,670	19,952
295880	9107	54040 Contracted Personal Svcs-WICNE	15,913	-	-	-	-	-
295880	9201	54040 Social Security - WICNE	5,906	6,215	5,862	3,795	6,729	9,187
295880	9202	54040 Medicare-WICNE	1,381	1,454	1,371	888	1,574	2,148
295880	9205	54040 Group Hospital Ins WICNE	11,659	11,199	13,164	7,989	12,923	17,491
295880	9206	54040 HRA - WIC NE	2,298	2,590	2,724	1,598	3,838	3,498
295880	9210	54040 Retirement - WICNE	7,172	7,717	8,446	5,787	10,948	14,553
295880	9211	54040 401K Match	-	625	702	302	1,073	2,564
295880	9230	54040 Workers' Compensation-WICNE	588	309	-	175	410	603
295880	9301	54040 Office Supplies/WIC NE	12,326	7,646	494	549	550	1,800

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			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295880	9611	54040 Mileage - WIC NE	22	5	5	-	25	-
295880	9635	54040 Training & Education - WICNE	147	135	37	1,911	1,911	200
295880	9640	54040 Insurance & Bonds - WICNE	1,240	1,307	-	783	1,357	1,852
295880	9659	54040 UnempComp-WICNE	253	118	-	208	338	398
295880	9101	54050 Salaries & Wages-WICAd	55,150	43,082	44,543	21,926	40,193	43,491
295880	9201	54050 Social Security - WICAd	3,050	2,483	2,530	1,240	2,104	2,696
295880	9202	54050 Medicare-WICAd	716	581	592	290	613	631
295880	9205	54050 Group Hospital Ins-WICAd	5,178	4,053	4,388	2,140	3,484	4,163
295880	9206	54050 HRA - WIC Ad	1,024	835	867	411	792	792
295880	9210	54050 Retirement - WICAd	4,165	3,351	4,021	2,232	3,815	4,936
295880	9211	54050 401K Match	-	217	446	219	423	870
295880	9230	54050 Workers' Comp-WICAd	327	132	-	61	127	130
295880	9611	54050 Mileage-WICAd	125	292	150	-	252	-
295880	9635	54050 Training & Education-WICAd	-	394	-	-	-	-
295880	9640	54050 Insurance & Bonds - WICAd	690	536	-	271	529	544
295880	9659	54050 UnempComp-WICAd	106	32	-	42	90	90
295880	9101	54090 Salaries & Wages - WICBF	11,300	14,432	13,929	14,640	22,842	19,646
295880	9102	54090 Part Time > 1000 Hours-WICBF	65	3,620	1,912	1,095	2,464	2,538
295880	9104	54090 Temp-Part & Full Time WICBF	-	2,868	3,239	2,615	4,441	3,079
295880	9201	54090 Social Security - WICBF	641	1,220	1,142	1,096	1,708	1,566
295880	9202	54090 Medicare - WICBF	150	285	267	256	399	366
295880	9205	54090 Group Hospital Ins - WICBF	1,527	1,845	2,339	2,308	3,856	2,637
295880	9206	54090 HRA - WIC Breastfeeding	302	390	470	446	1,005	515
295880	9210	54090 Retirement - WICBF	830	1,374	1,428	1,602	2,876	2,518
295880	9211	54090 401K Match	-	74	130	101	231	444
295880	9230	54090 Workers' Compensation WICBF	67	60	-	51	103	93
295880	9305	54090 Breast Feeding Grant Expense	14,429	2,000	4,910	11,666	10,769	5,500
295880	9611	54090 Mileage - WICBF	-	569	39	-	75	-
295880	9635	54090 Training & Education - WICBF	759	3,635	-	2,036	2,036	445
295880	9640	54090 Insurance & Bonds - WICBF	142	261	-	228	344	316
295880	9659	54090 UnempComp-WICBF	30	46	-	76	83	59
295880	9101	54150 Salaries & Wages-WICBFPC	6,476	7,667	16,968	9,801	23,785	36,917
295880	9102	54150 PT>1000Hrs -WICBFPC	20,563	17,724	539	-	-	-
295880	9103	54150 PT<1000Hrs-WICBFPC	-	-	-	-	1,444	-
295880	9104	54150 Temp-PT&FT-WICBFPC	-	625	1,549	752	-	-
295880	9201	54150 Social Security-WICBFPC	1,637	1,592	1,151	629	1,294	2,289
295880	9202	54150 Medicare-WICBFPC	383	372	269	147	303	535
295880	9205	54150 GrpHospIns-WICBFPC	1,040	1,320	3,050	1,621	3,243	6,054
295880	9206	54150 HRA-WICBFPC	201	265	602	309	614	1,152

**WIC - 5880**

			<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2021</b>	<b>FY 2022</b>
			<b>ACTUALS</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>Actuals 1.21.21</b>	<b>Budget</b>	<b>Projection</b>
295880	9210	54150 Retirement-WICBFPC	2,009	1,983	1,588	998	1,981	4,190
295880	9211	54150 401K Match	-	45	52	35	194	738
295880	9230	54150 WrksComp-WICBFPC	159	78	-	29	67	111
295880	9301	54150 Office Supplies-BFPC	82	279	92	-	84	31
295880	9611	54150 Mileage-WICBFPC	11	221	341	-	80	80
295880	9635	54150 Trng&Ed-WICBFPC	708	165	-	400	-	-
295880	9640	54150 Ins&bonds-WICBFPC	338	325	-	130	261	461
295880	9659	54150 UnempComp-WIC BFPC	131	61	-	38	70	131
295880	9355	508A Other Oper - WICH Indirect	-	-	7,228	-	-	-
<b>Total Expense</b>			<b>742,540</b>	<b>710,171</b>	<b>767,128</b>	<b>475,692</b>	<b>837,026</b>	<b>796,027</b>
<b>Net</b>			<b>(5,248)</b>	<b>1,777</b>	<b>2,950</b>	<b>(53,893)</b>	<b>-</b>	<b>-</b>

ENVIRONMENTAL HEALTH FEE SCHEDULE				
Application for Soils Evaluation Fee (first acre)			<b>200.00</b>	Pay at Government Center
Soils Evaluation Fee (each additional acre)			60.00	Pay at Environmental Health
Authorization to construct (new system) "Septic Tank Permit"	Gallons Per Day	Equivalent # of Bedrooms		Pay at Government Center
	≤ 360	2 – 3 Bedrooms	300.00	
	≤ 600	4 – 5 Bedrooms	<b>450.00</b>	
	≥ 601	≥ 6 Bedrooms	<b>550.00</b>	
Any system with a pump – * additional fee			<b>* 125.00</b>	
Addition or relocation of any part of the septic system (not a repair) "Authorization to Construct" permit			<b>175.00</b>	Pay at Environmental Health
Repeat layout/Redesign of system			<b>100.00</b>	Pay at Environmental Health
Existing Wastewater System Inspection "Septic Inspection"			<b>75.00</b>	Pay at Environmental Health
Residential Repair / Consultative Visit			No charge	
Drinking Water Well Permit (including water sampling) New or Replacement			<b>425.00</b>	New Construction: Pay at Governmental Center with septic permit
				Replacement Well: Pay at Environmental Health
Existing Well Head Inspection			60.00	Pay at Environmental Health
Private Well Water Sampling		Initial Sample	Repeat Sample	Pay at Environmental Health
	Well Full Panel* <i>*Bacterial, inorganic &amp; Nitrate</i>	<b>150.00</b>	N/A	
	Bacterial	<b>70.00</b>	25.00	
	Inorganic Chemical	<b>130.00</b>	N/A	
	Petroleum	100.00	75.00	
	Pesticide	100.00	75.00	
	Volatile Organic	100.00	75.00	
	Nitrate	<b>55.00</b>	35.00	
	Sulfate Reducing	55.00	35.00	
	Fluoride	55.00	35.00	
Application & Plan Review for New Pool			<b>300.00</b>	Pay at Environmental Health
Seasonal Swimming Pool Permit			250.00	
Annual Swimming Pool Permit			<b>300.00</b>	
Spa Permit			100.00	
Wading Pool Permit			60.00	
Night light check/Permitting return visit			<b>50.00</b>	Pay at Environmental Health
Tattoo Artist Initial Permit			300.00	Pay at Environmental Health
Renewal of existing permit			250.00	
Food Service Plan Review - <b>New construction</b>			250.00	Pay at Environmental Health
Food Service Plan Review - <b>Mobile Food Unit/Pushcart or Remodel/ additions to existing</b>			<b>150.00</b>	Pay at Environmental Health
Temporary Food Event or Limited Food Service Permit			75.00	Pay at Environmental Health

# Fee Schedule

Cabarrus Health Alliance  
Location: 300 Mooresville Rd.

Name: 2021 March Standard Fee Update

Description:

Location: (All) Plan: (All) Provider: (All)

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
0001A	Immunization administration by intramusc....		40.00	40.00	0.00	0.00
0002A	Immunization administration by intramusc....		40.00	40.00	0.00	0.00
0011A	Immunization administration by intramusc....		40.00	40.00	0.00	0.00
0012A	Immunization administration by intramusc....		40.00	40.00	0.00	0.00
10060	Drainage of skin abscess		0.00	159.00	0.00	0.00
10080	Drainage of pilonidal cyst		0.00	245.00	0.00	0.00
10081	Drainage of pilonidal cyst		0.00	308.00	0.00	0.00
10120	Remove foreign body		0.00	177.00	0.00	0.00
10121	Remove foreign body		0.00	281.00	0.00	0.00
10140	Drainage of hematoma/fluid		0.00	216.00	0.00	0.00
10160	Puncture drainage of lesion		0.00	165.00	0.00	0.00
10180	Complex drainage, wound		0.00	275.00	0.00	0.00
11200	Removal of skin tags		0.00	141.75	0.00	0.00
11201	Remove skin tags add-on		0.00	95.00	0.00	0.00
11308	Shave skin lesion		0.00	161.00	0.00	0.00
11400	Exc tr-ext b9+marg 0.5 < cm		0.00	162.00	0.00	0.00
11401	Exc tr-ext b9+marg 0.6-1 cm		0.00	227.00	0.00	0.00
11402	Exc tr-ext b9+marg 1.1-2 cm		0.00	239.00	0.00	0.00
11420	Exc h-f-nk-sp b9+marg 0.5 <		0.00	126.00	0.00	0.00
11424	Exc h-f-nk-sp b9+marg 3.1-4		0.00	250.00	0.00	0.00
11720	Debride nail, 1-5		0.00	46.75	0.00	0.00
11730	Removal of nail plate		0.00	135.00	0.00	0.00
11732	Remove nail plate, add-on		0.00	104.50	0.00	0.00
11750	Removal of nail bed		0.00	322.00	0.00	0.00
11976	Removal of contraceptive cap		0.00	285.00	0.00	0.00
11981	Insert drug implant device		0.00	270.00	0.00	0.00
11982	Remove drug implant device		0.00	270.00	0.00	0.00
11983	Remove/insert drug implant		0.00	368.00	0.00	0.00
12002	Repair superficial wound(s)		0.00	260.00	0.00	0.00
12005	Repair superficial wound(s)		0.00	378.00	0.00	0.00
12011	Repair superficial wound(s)		0.00	262.00	0.00	0.00
12013	Repair superficial wound(s)		0.00	281.00	0.00	0.00
12015	Repair superficial wound(s)		0.00	406.00	0.00	0.00
12031	Layer closure of wound(s)		0.00	256.00	0.00	0.00
12032	Layer closure of wound(s)		0.00	335.00	0.00	0.00
12034	Layer closure of wound(s)		0.00	406.00	0.00	0.00
12035	Layer closure of wound(s)		0.00	500.00	0.00	0.00
12041	Layer closure of wound(s)		0.00	310.00	0.00	0.00
12042	Layer closure of wound(s)		0.00	390.00	0.00	0.00
12044	Layer closure of wound(s)		0.00	475.00	0.00	0.00
12045	Layer closure of wound(s)		0.00	540.00	0.00	0.00
12051	Layer closure of wound(s)		0.00	350.00	0.00	0.00
12052	Layer closure of wound(s)		0.00	425.00	0.00	0.00
12053	Layer closure of wound(s)		0.00	455.00	0.00	0.00
12054	Layer closure of wound(s)		0.00	465.00	0.00	0.00
12055	Layer closure of wound(s)		0.00	585.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
13160	Late closure of wound		0.00	900.00	0.00	0.00
16000	Initial treatment of burn(s)		0.00	112.00	0.00	0.00
16020	Dress/debrid p-thick burn, s		0.00	127.00	0.00	0.00
17000	Destroy benign/premigl lesion		0.00	104.00	0.00	0.00
17003	Destroy lesions, 2-14		0.00	25.75	0.00	0.00
17110	Destruct lesion, 1-14	NC	0.00	0.00	0.00	0.00
17110	Destruct lesion, 1-14		0.00	130.00	0.00	0.00
17111	Destruct lesion, 15 or more	NC	0.00	0.00	0.00	0.00
17111	Destruct lesion, 15 or more		0.00	150.00	0.00	0.00
17250	Chemical cauterization of granulation ti...		0.00	92.00	0.00	0.00
20600	Drain/inject, joint/bursa		0.00	92.00	0.00	0.00
20605	Drain/inject, joint/bursa		0.00	100.00	0.00	0.00
20610	Drain/inject, joint/bursa		0.00	125.00	0.00	0.00
24200	Removal of arm foreign body		0.00	242.00	0.00	0.00
24640	Treat elbow dislocation		0.00	279.00	0.00	0.00
30300	Remove nasal foreign body		0.00	74.00	0.00	0.00
36406	Venipuncture, younger than age 3 years, ....		0.00	65.00	0.00	0.00
36410	Venipuncture, age 3 years or older, nece....		0.00	45.00	0.00	0.00
36415	Routine venipuncture	NC	0.00	0.00	0.00	0.00
36415	Routine venipuncture	PR	0.00	0.00	0.00	0.00
36415	Routine venipuncture		0.00	20.00	0.00	0.00
36416	Capillary blood draw		0.00	19.00	0.00	0.00
36416	Capillary blood draw	NC	0.00	0.00	0.00	0.00
49000	Exploration of abdomen		0.00	1,400.00	0.00	0.00
51701	Insert bladder catheter		0.00	115.00	0.00	0.00
51702	Insert temp bladder cath		0.00	145.00	0.00	0.00
54150	Circumcision		0.00	300.00	0.00	0.00
54160	Circumcision		0.00	375.00	0.00	0.00
56405	I & D of vulva/perineum		0.00	250.00	0.00	0.00
56420	Drainage of gland abscess		0.00	250.00	0.00	0.00
56441	Lysis of labial lesion(s)		0.00	172.00	0.00	0.00
56501	Destroy, vulva lesions, sim		0.00	185.00	0.00	0.00
56515	Destroy vulva lesion/s compl		0.00	296.00	0.00	0.00
56605	Biopsy of vulva/perineum		0.00	156.00	0.00	0.00
56820	Exam of vulva w/scope		0.00	168.00	0.00	0.00
56821	Exam/biopsy of vulva w/scope		0.00	212.00	0.00	0.00
57022	I & d vaginal hematoma, pp		0.00	325.00	0.00	0.00
57061	Destroy vag lesions, simple		0.00	195.00	0.00	0.00
57065	Destroy vag lesions, complex		0.00	330.00	0.00	0.00
57170	Fitting of diaphragm/cap		0.00	138.00	0.00	0.00
57420	Exam of vagina w/scope		0.00	181.00	0.00	0.00
57421	Exam/biopsy of vag w/scope		0.00	222.00	0.00	0.00
57452	Exam of cervix w/scope		0.00	180.00	0.00	0.00
57454	Bx/curett of cervix w/scope		0.00	170.00	0.00	0.00
57455	Biopsy of cervix w/scope		0.00	180.00	0.00	0.00
57456	Endocerv curettage w/scope		0.00	170.00	0.00	0.00
57460	Bx of cervix w/scope, leep		0.00	340.00	0.00	0.00
57461	Conz of cervix w/scope, leep		0.00	380.00	0.00	0.00
57500	Biopsy of cervix		0.00	261.00	0.00	0.00
57505	Endocervical curettage		0.00	160.00	0.00	0.00
57511	Cryocautery of cervix		0.00	185.00	0.00	0.00
57520	Conization of cervix		0.00	399.00	0.00	0.00
57700	Revision of cervix		0.00	700.00	0.00	0.00
57720	Revision of cervix		0.00	350.00	0.00	0.00
58100	Biopsy of uterus lining		0.00	208.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
58110	Bx done w/colposcopy add-on		0.00	80.00	0.00	0.00
58120	Dilation and curettage		0.00	550.00	0.00	0.00
58146	Myomectomy abdom complex		0.00	2,220.00	0.00	0.00
58150	Total hysterectomy		0.00	2,991.00	0.00	0.00
58300	Insert intrauterine device		0.00	195.00	0.00	0.00
58300	Insert intrauterine device	NC	0.00	0.00	0.00	0.00
58301	Remove intrauterine device		0.00	190.00	0.00	0.00
58301	Remove intrauterine device	NC	0.00	0.00	0.00	0.00
58605	Division of fallopian tube		0.00	1,031.00	0.00	0.00
58611	Ligate oviduct(s) add-on		0.00	627.00	0.00	0.00
58661	Laparoscopy, remove adnexa		0.00	1,114.00	0.00	0.00
58670	Laparoscopy, tubal cautery		0.00	917.00	0.00	0.00
58671	Laparoscopy, tubal block		0.00	957.00	0.00	0.00
58720	Removal of ovary/tube(s)		0.00	1,600.00	0.00	0.00
58740	Revise fallopian tube(s)		0.00	637.00	0.00	0.00
58805	Drainage of ovarian cyst(s)		0.00	793.00	0.00	0.00
58999	Genital surgery procedure		0.00	0.00	0.00	0.00
59000	Amniocentesis, diagnostic		0.00	195.00	0.00	0.00
59025	Fetal non-stress test	25	0.00	60.00	0.00	0.00
59025	Fetal non-stress test		0.00	150.00	0.00	0.00
59051	Fetal monitor/interpret only		0.00	130.00	0.00	0.00
59151	Treat ectopic pregnancy		0.00	2,062.00	0.00	0.00
59160	D & c after delivery		0.00	462.00	0.00	0.00
59300	Episiotomy or vaginal repair, by other t....		0.00	460.00	0.00	0.00
59320	Revision of cervix		0.00	615.00	0.00	0.00
59400	Obstetrical care		0.00	3,350.00	0.00	0.00
59409	Obstetrical care		0.00	1,860.00	0.00	0.00
59410	Obstetrical care		0.00	2,198.00	0.00	0.00
59412	Antepartum manipulation		0.00	275.00	0.00	0.00
59414	Deliver placenta		0.00	340.00	0.00	0.00
59425	Antepartum care only		0.00	825.00	0.00	0.00
59426	Antepartum care only		0.00	1,510.00	0.00	0.00
59430	Care after delivery		0.00	300.00	0.00	0.00
59510	Cesarean delivery		0.00	3,800.00	0.00	0.00
59514	Cesarean delivery only		0.00	2,300.00	0.00	0.00
59515	Cesarean delivery		0.00	2,655.00	0.00	0.00
59525	Remove uterus after cesarean		0.00	1,254.00	0.00	0.00
59612	Vbac delivery only		0.00	1,900.00	0.00	0.00
59614	Vbac care after delivery		0.00	2,400.00	0.00	0.00
59620	Attempted vbac delivery only		0.00	2,481.00	0.00	0.00
59622	Attempted vbac after care		0.00	2,764.00	0.00	0.00
59812	Treatment of miscarriage		0.00	886.00	0.00	0.00
59820	Care of miscarriage		0.00	886.00	0.00	0.00
59821	Treatment of miscarriage		0.00	925.00	0.00	0.00
59841	Abortion		0.00	920.00	0.00	0.00
59870	Evacuate mole of uterus		0.00	1,050.00	0.00	0.00
59899	Maternity care procedure		0.00	300.00	0.00	0.00
62270	Spinal fluid tap, diagnostic		0.00	560.00	0.00	0.00
69200	Clear outer ear canal		0.00	156.00	0.00	0.00
69209	Removal impacted cerumen using irrigatio....		0.00	30.00	0.00	0.00
69210	Remove impacted ear wax		0.00	93.00	0.00	0.00
76801	Ob us < 14 wks, single fetus		0.00	200.00	0.00	0.00
76802	Ob us < 14 wks, add'l fetus		0.00	75.00	0.00	0.00
76805	Ob us /= 14 wks, sngl fetus		0.00	210.00	0.00	0.00
76810	Ob us /= 14 wks, addl fetus		0.00	120.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
76811	Ob us, detailed, snl fetus		0.00	300.00	0.00	0.00
76813	Ob us nuchal meas, 1 gest		0.00	165.00	0.00	0.00
76814	Ob us nuchal meas, add-on		0.00	100.00	0.00	0.00
76815	Ob us, limited, fetus(s)		0.00	140.00	0.00	0.00
76816	Ob us, follow-up, per fetus		0.00	135.00	0.00	0.00
76817	Transvaginal us, obstetric		0.00	160.00	0.00	0.00
76818	Fetal biophys profile w/nst		0.00	185.00	0.00	0.00
76819	Fetal biophys profil w/o nst		0.00	160.00	0.00	0.00
76820	Umbilical artery echo		0.00	130.00	0.00	0.00
76821	Middle cerebral artery echo		0.00	130.00	0.00	0.00
76830	Transvaginal us, non-ob		0.00	160.00	0.00	0.00
76856	Us exam, pelvic, complete		0.00	160.00	0.00	0.00
76857	Us exam, pelvic, limited		0.00	100.00	0.00	0.00
76872	Us, transrectal		0.00	140.00	0.00	0.00
76942	Echo guide for biopsy		0.00	200.00	0.00	0.00
80048	Basic metabolic panel (Calcium, total) T....	NC	0.00	0.00	0.00	0.00
80048	Basic metabolic panel (Calcium, total) T....		0.00	21.00	0.00	0.00
80050	General health panel		0.00	0.00	0.00	0.00
80051	Electrolyte panel	NC	0.00	0.00	0.00	0.00
80051	Electrolyte panel		0.00	14.50	0.00	0.00
80053	Comprehen metabolic panel	NC	0.00	0.00	0.00	0.00
80053	Comprehen metabolic panel	PR	0.00	0.00	0.00	0.00
80053	Comprehen metabolic panel		0.00	26.00	0.00	0.00
80061	Lipid panel	NC	0.00	0.00	0.00	0.00
80061	Lipid panel		0.00	37.00	0.00	0.00
80069	Renal function panel	NC	0.00	0.00	0.00	0.00
80069	Renal function panel		0.00	22.75	0.00	0.00
80074	Acute hepatitis panel	PR	0.00	0.00	0.00	0.00
80074	Acute hepatitis panel	NC	0.00	0.00	0.00	0.00
80074	Acute hepatitis panel		0.00	48.00	0.00	0.00
80076	Hepatic function panel	NC	0.00	0.00	0.00	0.00
80076	Hepatic function panel		0.00	15.00	0.00	0.00
80156	Assay, carbamazepine, total	NC	0.00	0.00	0.00	0.00
80156	Assay, carbamazepine, total		0.00	48.00	0.00	0.00
80164	Assay, dipropylacetic acid	NC	0.00	0.00	0.00	0.00
80164	Assay, dipropylacetic acid		0.00	37.00	0.00	0.00
80178	Lithium	NC	0.00	0.00	0.00	0.00
80178	Lithium		0.00	30.00	0.00	0.00
80184	Assay of phenobarbital	NC	0.00	0.00	0.00	0.00
80184	Assay of phenobarbital		0.00	44.00	0.00	0.00
80185	Phenytoin, total	NC	0.00	0.00	0.00	0.00
80185	Phenytoin, total		0.00	57.75	0.00	0.00
80198	Assay of theophylline	NC	0.00	0.00	0.00	0.00
80198	Assay of theophylline		0.00	61.00	0.00	0.00
80307	by instrument chemistry analyzers (eg, u....		0.00	100.00	0.00	0.00
81001	Urinalysis, auto w/scope	RH	0.00	0.00	0.00	0.00
81001	Urinalysis, auto w/scope		0.00	27.00	0.00	0.00
81003	Urinalysis, auto, w/o scope	PR	0.00	0.00	0.00	0.00
81003	Urinalysis, auto, w/o scope	QW	0.00	16.00	0.00	0.00
81015	Microscopic exam of urine		0.00	25.00	0.00	0.00
81025	Urine pregnancy test	PR	0.00	0.00	0.00	0.00
81025	Urine pregnancy test	NC	0.00	0.00	0.00	0.00
81025	Urine pregnancy test		0.00	30.00	0.00	0.00
81220	CFTR (cystic fibrosis transmembrane cond....	NC	0.00	0.00	0.00	0.00
81220	CFTR (cystic fibrosis transmembrane cond....		0.00	165.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
81420	FETAL CHRMOML ANEUPLOIDY		0.00	349.00	0.00	0.00
82017	Acylcarnitines, quant	NC	0.00	0.00	0.00	0.00
82017	Acylcarnitines, quant		0.00	85.00	0.00	0.00
82040	Assay of serum albumin	NC	0.00	0.00	0.00	0.00
82040	Assay of serum albumin		0.00	16.00	0.00	0.00
82043	urine(eg, microalbumin), quantitative		0.00	12.00	0.00	0.00
82043	urine(eg, microalbumin), quantitative	NC	0.00	0.00	0.00	0.00
82105	Alpha-fetoprotein, serum		0.00	0.00	0.00	0.00
82140	Assay of ammonia	NC	0.00	0.00	0.00	0.00
82140	Assay of ammonia		0.00	28.00	0.00	0.00
82150	Amylase	NC	0.00	0.00	0.00	0.00
82150	Amylase		0.00	41.25	0.00	0.00
82239	Bile acids, total	NC	0.00	0.00	0.00	0.00
82239	Bile acids, total		0.00	31.00	0.00	0.00
82247	Bilirubin, total		0.00	0.00	0.00	0.00
82248	Bilirubin, direct		0.00	0.00	0.00	0.00
82270	Occult blood, other sources		0.00	20.00	0.00	0.00
82274	Assay test for blood, fecal		0.00	50.00	0.00	0.00
82306	Vitamin D; 25 hydroxy, includes fraction....	NC	0.00	0.00	0.00	0.00
82306	Vitamin D; 25 hydroxy, includes fraction....		0.00	56.00	0.00	0.00
82310	Assay of calcium	NC	0.00	0.00	0.00	0.00
82310	Assay of calcium		0.00	20.00	0.00	0.00
82330	Assay of calcium	NC	0.00	0.00	0.00	0.00
82330	Assay of calcium		0.00	34.00	0.00	0.00
82374	Assay, blood carbon dioxide	NC	0.00	0.00	0.00	0.00
82374	Assay, blood carbon dioxide		0.00	15.00	0.00	0.00
82379	Assay of carnitine	NC	0.00	0.00	0.00	0.00
82379	Assay of carnitine		0.00	75.00	0.00	0.00
82435	Assay of blood chloride	NC	0.00	0.00	0.00	0.00
82435	Assay of blood chloride		0.00	11.00	0.00	0.00
82465	Cholesterol Blood	NC	0.00	0.00	0.00	0.00
82465	Cholesterol Blood		0.00	11.75	0.00	0.00
82533	Total cortisol	NC	0.00	0.00	0.00	0.00
82533	Total cortisol		0.00	50.00	0.00	0.00
82565	Creatinine Blood	NC	0.00	0.00	0.00	0.00
82565	Creatinine Blood	PR	0.00	0.00	0.00	0.00
82565	Creatinine Blood		0.00	10.00	0.00	0.00
82570	Assay of urine creatinine		0.00	15.00	0.00	0.00
82570	Assay of urine creatinine	NC	0.00	0.00	0.00	0.00
82575	24 hr Urine Creatinine clearance test		0.00	18.00	0.00	0.00
82575	24 hr Urine Creatinine clearance test	NC	0.00	0.00	0.00	0.00
82607	Vitamin B-12	NC	0.00	0.00	0.00	0.00
82607	Vitamin B-12		0.00	46.00	0.00	0.00
82627	Dehydroepiandrosterone	NC	0.00	0.00	0.00	0.00
82627	Dehydroepiandrosterone		0.00	42.00	0.00	0.00
82670	Estradiol	NC	0.00	0.00	0.00	0.00
82670	Estradiol		0.00	45.00	0.00	0.00
82677	Assay of estriol	NC	0.00	0.00	0.00	0.00
82677	Assay of estriol		0.00	46.00	0.00	0.00
82728	Ferritin		0.00	26.00	0.00	0.00
82728	Ferritin	NC	0.00	0.00	0.00	0.00
82746	Blood folic acid serum		0.00	28.00	0.00	0.00
82746	Blood folic acid serum	NC	0.00	0.00	0.00	0.00
82784	Gammaglobulin (immunoglobulin); IgA, IgD...	NC	0.00	0.00	0.00	0.00
82784	Gammaglobulin (immunoglobulin); IgA, IgD...		0.00	44.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
82785	Gammaglobulin (immunoglobulin); IgE	NC	0.00	0.00	0.00	0.00
82785	Gammaglobulin (immunoglobulin); IgE		0.00	42.00	0.00	0.00
82947	Glucose	QW	0.00	25.00	0.00	0.00
82947	Glucose		0.00	0.00	0.00	0.00
82950	Post Dose Glucose	QW	0.00	39.00	0.00	0.00
82951	Glucose tolerance test (GTT) 3 Specimen		0.00	61.50	0.00	0.00
82952	Glucose; tolerance test, each additional....		0.00	22.00	0.00	0.00
82955	Assay of g6pd enzyme		0.00	81.25	0.00	0.00
82955	Assay of g6pd enzyme	NC	0.00	0.00	0.00	0.00
82977	Assay of GGT	NC	0.00	0.00	0.00	0.00
82977	Assay of GGT		0.00	14.00	0.00	0.00
83001	Gonadotropin (FSH)	NC	0.00	0.00	0.00	0.00
83001	Gonadotropin (FSH)		0.00	52.25	0.00	0.00
83002	Gonadotropin (LH)	NC	0.00	0.00	0.00	0.00
83002	Gonadotropin (LH)		0.00	51.00	0.00	0.00
83010	Assay of haptoglobin, quant	NC	0.00	0.00	0.00	0.00
83010	Assay of haptoglobin, quant		0.00	43.00	0.00	0.00
83021	Hemoglobin electrophoresis		0.00	0.00	0.00	0.00
83036	Hgb A1c Glycosylated hemoglobin	QW	0.00	45.00	0.00	0.00
83498	Assay of progesterone		0.00	35.00	0.00	0.00
83525	Assay of insulin	NC	0.00	0.00	0.00	0.00
83525	Assay of insulin		0.00	24.00	0.00	0.00
83540	Iron	NC	0.00	0.00	0.00	0.00
83540	Iron		0.00	13.00	0.00	0.00
83550	Iron Binding Capacity	NC	0.00	0.00	0.00	0.00
83550	Iron Binding Capacity		0.00	17.00	0.00	0.00
83615	Lactate (LD) (LDH) enzyme	NC	0.00	0.00	0.00	0.00
83615	Lactate (LD) (LDH) enzyme		0.00	12.00	0.00	0.00
83630	Lactoferrin, fecal (qual)		0.00	0.00	0.00	0.00
83631	Lactoferrin, fecal (quant)	NC	0.00	0.00	0.00	0.00
83631	Lactoferrin, fecal (quant)		0.00	71.00	0.00	0.00
83655	Blood lead	NC	0.00	0.00	0.00	0.00
83655	Blood lead		0.00	23.00	0.00	0.00
83690	Assay of lipase	NC	0.00	0.00	0.00	0.00
83690	Assay of lipase		0.00	13.00	0.00	0.00
83718	Assay of lipoprotein	NC	0.00	0.00	0.00	0.00
83718	Assay of lipoprotein		0.00	16.00	0.00	0.00
83735	Assay of magnesium	NC	0.00	0.00	0.00	0.00
83735	Assay of magnesium		0.00	20.00	0.00	0.00
83919	Organic acids, qual, each	NC	0.00	0.00	0.00	0.00
83919	Organic acids, qual, each		0.00	75.00	0.00	0.00
83930	Assay of blood osmolality	NC	0.00	0.00	0.00	0.00
83930	Assay of blood osmolality		0.00	32.00	0.00	0.00
83935	Assay of urine osmolality	NC	0.00	0.00	0.00	0.00
83935	Assay of urine osmolality		0.00	32.00	0.00	0.00
83970	Assay of parathormone	NC	0.00	0.00	0.00	0.00
83970	Assay of parathormone		0.00	85.00	0.00	0.00
83986	pH; Stool	NC	0.00	0.00	0.00	0.00
83986	pH; Stool		0.00	13.50	0.00	0.00
84030	Assay of blood pku	NC	0.00	0.00	0.00	0.00
84030	Assay of blood pku		0.00	78.00	0.00	0.00
84075	Assay alkaline phosphatase	NC	0.00	0.00	0.00	0.00
84075	Assay alkaline phosphatase		0.00	12.50	0.00	0.00
84100	Assay of phosphorus	NC	0.00	0.00	0.00	0.00
84100	Assay of phosphorus		0.00	11.25	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
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84105	Assay of urine phosphorus		0.00	10.00	0.00	0.00
84132	Assay of serum potassium	NC	0.00	0.00	0.00	0.00
84132	Assay of serum potassium		0.00	18.00	0.00	0.00
84144	Assay of progesterone	NC	0.00	0.00	0.00	0.00
84144	Assay of progesterone		0.00	64.00	0.00	0.00
84146	Prolactin	NC	0.00	0.00	0.00	0.00
84146	Prolactin		0.00	65.00	0.00	0.00
84153	Assay of psa, total	NC	0.00	0.00	0.00	0.00
84153	Assay of psa, total		0.00	45.50	0.00	0.00
84155	Protein, serum	NC	0.00	0.00	0.00	0.00
84155	Protein, serum		0.00	17.75	0.00	0.00
84156	Protein, urine	NC	0.00	0.00	0.00	0.00
84156	Protein, urine		0.00	33.00	0.00	0.00
84295	Assay of serum sodium	NC	0.00	0.00	0.00	0.00
84295	Assay of serum sodium		0.00	13.25	0.00	0.00
84377	Sugars, multiple, qual	NC	0.00	0.00	0.00	0.00
84377	Sugars, multiple, qual		0.00	21.50	0.00	0.00
84403	Assay of total testosterone	NC	0.00	0.00	0.00	0.00
84403	Assay of total testosterone		0.00	65.00	0.00	0.00
84436	Total Thyroxine Total T4	NC	0.00	0.00	0.00	0.00
84436	Total Thyroxine Total T4		0.00	20.00	0.00	0.00
84439	Free thyroxine	NC	0.00	0.00	0.00	0.00
84439	Free thyroxine		0.00	18.50	0.00	0.00
84443	TSH thyroid stim hormone		0.00	31.00	0.00	0.00
84443	TSH thyroid stim hormone	NC	0.00	0.00	0.00	0.00
84450	Transferase (AST) (SGOT)		0.00	16.00	0.00	0.00
84450	Transferase (AST) (SGOT)	NC	0.00	0.00	0.00	0.00
84460	Alanine amino (ALT) (SGPT)	NC	0.00	0.00	0.00	0.00
84460	Alanine amino (ALT) (SGPT)		0.00	13.50	0.00	0.00
84466	Assay of transferrin	NC	0.00	0.00	0.00	0.00
84466	Assay of transferrin		0.00	24.00	0.00	0.00
84478	Assay of triglycerides	NC	0.00	0.00	0.00	0.00
84478	Assay of triglycerides		0.00	19.50	0.00	0.00
84479	Thyroid (t3 or t4)	NC	0.00	0.00	0.00	0.00
84479	Thyroid (t3 or t4)		0.00	19.25	0.00	0.00
84480	Triiodothyronine Total(t3)	NC	0.00	0.00	0.00	0.00
84480	Triiodothyronine Total(t3)		0.00	42.00	0.00	0.00
84481	Free assay (FT-3)	NC	0.00	0.00	0.00	0.00
84481	Free assay (FT-3)		0.00	32.00	0.00	0.00
84520	Urea Nitrogen BUN	NC	0.00	0.00	0.00	0.00
84520	Urea Nitrogen BUN		0.00	15.00	0.00	0.00
84550	Uric Acid Blood	NC	0.00	0.00	0.00	0.00
84550	Uric Acid Blood		0.00	9.00	0.00	0.00
84681	Assay of c-peptide	NC	0.00	0.00	0.00	0.00
84681	Assay of c-peptide		0.00	43.00	0.00	0.00
84702	Chorionic gonadotropin test Beta hCG	NC	0.00	0.00	0.00	0.00
84702	Chorionic gonadotropin test Beta hCG		0.00	23.75	0.00	0.00
85018	Hemoglobin	QW	0.00	17.00	0.00	0.00
85018	Hemoglobin	EP	0.00	0.00	0.00	0.00
85025	Complete cbc w/auto diff wbc	NC	0.00	0.00	0.00	0.00
85025	Complete cbc w/auto diff wbc		0.00	16.50	0.00	0.00
85027	Complete cbc, automated	NC	0.00	0.00	0.00	0.00
85027	Complete cbc, automated		0.00	12.50	0.00	0.00
85041	Automated rbc count		0.00	8.75	0.00	0.00
85045	Automated reticulocyte count	NC	0.00	0.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
85045	Automated reticulocyte count		0.00	8.75	0.00	0.00
85049	Automated platelet count	NC	0.00	0.00	0.00	0.00
85049	Automated platelet count		0.00	13.00	0.00	0.00
85240	Blood clot factor VIII test	NC	0.00	0.00	0.00	0.00
85240	Blood clot factor VIII test		0.00	170.00	0.00	0.00
85245	Blood clot factor VIII test	NC	0.00	0.00	0.00	0.00
85245	Blood clot factor VIII test		0.00	110.00	0.00	0.00
85246	Blood clot factor VIII test	NC	0.00	0.00	0.00	0.00
85246	Blood clot factor VIII test		0.00	110.00	0.00	0.00
85302	Blood clot inhibitor antigen	NC	0.00	0.00	0.00	0.00
85302	Blood clot inhibitor antigen		0.00	91.50	0.00	0.00
85384	Fibrinogen		0.00	24.25	0.00	0.00
85384	Fibrinogen	NC	0.00	0.00	0.00	0.00
85520	Heparin assay	NC	0.00	0.00	0.00	0.00
85520	Heparin assay		0.00	156.25	0.00	0.00
85610	Prothrombin time	NC	0.00	0.00	0.00	0.00
85610	Prothrombin time		0.00	11.00	0.00	0.00
85652	Rbc sed rate, automated	NC	0.00	0.00	0.00	0.00
85652	Rbc sed rate, automated		0.00	16.50	0.00	0.00
85730	Thromboplastin time, partial	NC	0.00	0.00	0.00	0.00
85730	Thromboplastin time, partial		0.00	21.00	0.00	0.00
86038	Antinuclear antibodies	NC	0.00	0.00	0.00	0.00
86038	Antinuclear antibodies		0.00	39.00	0.00	0.00
86039	Antinuclear antibodies (ANA)		0.00	25.00	0.00	0.00
86039	Antinuclear antibodies (ANA)	NC	0.00	0.00	0.00	0.00
86140	C-reactive protein	NC	0.00	0.00	0.00	0.00
86140	C-reactive protein		0.00	27.50	0.00	0.00
86147	Cardiolipin antibody	NC	0.00	0.00	0.00	0.00
86147	Cardiolipin antibody		0.00	39.00	0.00	0.00
86148	Phospholipid antibody	NC	0.00	0.00	0.00	0.00
86148	Phospholipid antibody		0.00	170.00	0.00	0.00
86162	Complement, total (CH50)	NC	0.00	0.00	0.00	0.00
86162	Complement, total (CH50)		0.00	49.50	0.00	0.00
86225	DNA antibody	NC	0.00	0.00	0.00	0.00
86225	DNA antibody		0.00	45.00	0.00	0.00
86304	Immunoassay, tumor, ca 125	NC	0.00	0.00	0.00	0.00
86304	Immunoassay, tumor, ca 125		0.00	30.00	0.00	0.00
86308	Heterophile antibodies	NC	0.00	0.00	0.00	0.00
86308	Heterophile antibodies		0.00	17.00	0.00	0.00
86317	Hep B Surface AB Quantitative	NC	0.00	0.00	0.00	0.00
86317	Hep B Surface AB Quantitative	RL	0.00	15.00	0.00	0.00
86317	Hep B Surface AB Quantitative		0.00	65.00	0.00	0.00
86376	Microsomal antibody		0.00	26.00	0.00	0.00
86382	Neutralization test, viral		0.00	80.00	0.00	0.00
86430	Rheumatoid factor test	NC	0.00	0.00	0.00	0.00
86430	Rheumatoid factor test		0.00	27.50	0.00	0.00
86431	Rheumatoid factor, quant	NC	0.00	0.00	0.00	0.00
86431	Rheumatoid factor, quant		0.00	12.00	0.00	0.00
86480	Tuberculosis test, cell mediated immunit....		0.00	80.00	0.00	0.00
86480	Tuberculosis test, cell mediated immunit....	NC	0.00	0.00	0.00	0.00
86580	TB intradermal test		0.00	25.00	0.00	0.00
86580	TB intradermal test	NC	0.00	0.00	0.00	0.00
86592	Syphilis test, antibody; qualitative RPR	NC	0.00	0.00	0.00	0.00
86592	Syphilis test, antibody; qualitative RPR	PR	0.00	0.00	0.00	0.00
86592	Syphilis test, antibody; qualitative RPR		0.00	33.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
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86593	Syphilis test, antibody; quantitative		0.00	16.00	0.00	0.00
86593	Syphilis test, antibody; quantitative	NC	0.00	0.00	0.00	0.00
86593	Syphilis test, antibody; quantitative	PR	0.00	0.00	0.00	0.00
86611	Bartonella antibody	NC	0.00	0.00	0.00	0.00
86611	Bartonella antibody		0.00	95.00	0.00	0.00
86644	CMV antibody	NC	0.00	0.00	0.00	0.00
86644	CMV antibody		0.00	54.50	0.00	0.00
86645	CMV antibody, IgM	NC	0.00	0.00	0.00	0.00
86645	CMV antibody, IgM		0.00	54.50	0.00	0.00
86663	Epstein-barr antibody	NC	0.00	0.00	0.00	0.00
86663	Epstein-barr antibody		0.00	54.50	0.00	0.00
86665	Epstein-barr antibody	NC	0.00	0.00	0.00	0.00
86665	Epstein-barr antibody		0.00	56.00	0.00	0.00
86677	Helicobacter pylori	NC	0.00	0.00	0.00	0.00
86677	Helicobacter pylori		0.00	27.50	0.00	0.00
86687	Htlv-i antibody		0.00	39.00	0.00	0.00
86687	Htlv-i antibody	NC	0.00	0.00	0.00	0.00
86688	Htlv-ii antibody		0.00	38.00	0.00	0.00
86688	Htlv-ii antibody	NC	0.00	0.00	0.00	0.00
86694	Herpes Simplex test	NC	0.00	0.00	0.00	0.00
86694	Herpes Simplex test		0.00	43.22	0.00	0.00
86695	Herpes simplex test	NC	0.00	0.00	0.00	0.00
86695	Herpes simplex test		0.00	52.00	0.00	0.00
86696	Herpes simplex type 2	NC	0.00	0.00	0.00	0.00
86696	Herpes simplex type 2		0.00	48.00	0.00	0.00
86701	HIV-1	PR	0.00	0.00	0.00	0.00
86701	HIV-1	NC	0.00	0.00	0.00	0.00
86701	HIV-1		0.00	50.00	0.00	0.00
86702	HIV-2		0.00	50.00	0.00	0.00
86702	HIV-2	NC	0.00	0.00	0.00	0.00
86703	HIV Antibody Screen; HIV-1 and HIV-2, si....		0.00	0.00	0.00	0.00
86704	Hep b core antibody, total	NC	0.00	0.00	0.00	0.00
86704	Hep b core antibody, total		0.00	41.00	0.00	0.00
86705	Hep b core antibody, igm	NC	0.00	0.00	0.00	0.00
86705	Hep b core antibody, igm		0.00	45.00	0.00	0.00
86706	Hep b surface antibody	NC	0.00	0.00	0.00	0.00
86706	Hep b surface antibody	PR	0.00	0.00	0.00	0.00
86706	Hep b surface antibody		0.00	24.00	0.00	0.00
86707	Hep be antibody	NC	0.00	0.00	0.00	0.00
86707	Hep be antibody		0.00	42.00	0.00	0.00
86708	Hep a antibody, total	NC	0.00	0.00	0.00	0.00
86708	Hep a antibody, total	RL	0.00	10.00	0.00	0.00
86708	Hep a antibody, total		0.00	71.00	0.00	0.00
86709	Hep a antibody, igm	NC	0.00	0.00	0.00	0.00
86709	Hep a antibody, igm		0.00	36.00	0.00	0.00
86735	Mumps antibody	NC	0.00	0.00	0.00	0.00
86735	Mumps antibody		0.00	60.00	0.00	0.00
86756	Respiratory virus antibody	NC	0.00	0.00	0.00	0.00
86756	Respiratory virus antibody		0.00	45.00	0.00	0.00
86762	Rubella antibody	NC	0.00	0.00	0.00	0.00
86762	Rubella antibody	RL	0.00	33.00	0.00	0.00
86762	Rubella antibody		0.00	60.00	0.00	0.00
86765	Rubeola antibody	NC	0.00	0.00	0.00	0.00
86765	Rubeola antibody	RL	0.00	15.00	0.00	0.00
86765	Rubeola antibody		0.00	74.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
86777	Toxoplasma antibody	NC	0.00	0.00	0.00	0.00
86777	Toxoplasma antibody		0.00	47.00	0.00	0.00
86780	Antibody; Treponema pallidum	NC	0.00	0.00	0.00	0.00
86780	Antibody; Treponema pallidum		0.00	52.00	0.00	0.00
86787	Varicella-zoster antibody		0.00	75.00	0.00	0.00
86787	Varicella-zoster antibody	NC	0.00	0.00	0.00	0.00
86787	Varicella-zoster antibody	RL	0.00	15.00	0.00	0.00
86794	Antibody; Zika virus, IgM		0.00	80.00	0.00	0.00
86803	Hepatitis c ab test	NC	0.00	0.00	0.00	0.00
86803	Hepatitis c ab test	PR	0.00	0.00	0.00	0.00
86803	Hepatitis c ab test	RL	0.00	15.00	0.00	0.00
86803	Hepatitis c ab test		0.00	67.00	0.00	0.00
86803	Hepatitis c ab test	RE	10.00	10.00	0.00	0.00
86850	Antibody screen	NC	0.00	0.00	0.00	0.00
86850	Antibody screen		0.00	27.00	0.00	0.00
86870	RBC antibody identification		0.00	54.00	0.00	0.00
86870	RBC antibody identification	NC	0.00	0.00	0.00	0.00
86880	Coombs test, direct		0.00	22.00	0.00	0.00
86880	Coombs test, direct	NC	0.00	0.00	0.00	0.00
86900	Blood typing, ABO	NC	0.00	0.00	0.00	0.00
86900	Blood typing, ABO		0.00	8.00	0.00	0.00
86901	Blood typing, Rh (D)		0.00	8.00	0.00	0.00
86901	Blood typing, Rh (D)	NC	0.00	0.00	0.00	0.00
87040	Blood culture for bacteria	NC	0.00	0.00	0.00	0.00
87040	Blood culture for bacteria		0.00	40.00	0.00	0.00
87045	Stool culture, bacteria Salmonella Shige....		0.00	18.00	0.00	0.00
87045	Stool culture, bacteria Salmonella Shige....	NC	0.00	0.00	0.00	0.00
87046	Stool cultr, bacteria E coli O157 Campy....	NC	0.00	0.00	0.00	0.00
87046	Stool cultr, bacteria E coli O157 Campy....		0.00	18.00	0.00	0.00
87070	Culture, bacteria, other	NC	0.00	0.00	0.00	0.00
87070	Culture, bacteria, other		0.00	35.00	0.00	0.00
87075	Cultr bacteria, except blood	NC	0.00	0.00	0.00	0.00
87075	Cultr bacteria, except blood		0.00	49.00	0.00	0.00
87081	Single culture screening	NC	0.00	0.00	0.00	0.00
87081	Single culture screening	PR	0.00	0.00	0.00	0.00
87081	Single culture screening		0.00	32.00	0.00	0.00
87086	Urine culture/colony count		0.00	27.00	0.00	0.00
87086	Urine culture/colony count	NC	0.00	0.00	0.00	0.00
87101	Skin fungi culture	NC	0.00	0.00	0.00	0.00
87101	Skin fungi culture		0.00	25.00	0.00	0.00
87102	Fungus isolation culture	NC	0.00	0.00	0.00	0.00
87102	Fungus isolation culture		0.00	29.00	0.00	0.00
87110	Chlamydia culture	NC	0.00	0.00	0.00	0.00
87110	Chlamydia culture		0.00	37.00	0.00	0.00
87116	Mycobacteria culture	NC	0.00	0.00	0.00	0.00
87116	Mycobacteria culture		0.00	75.00	0.00	0.00
87140	Culture type immunofluoresc		0.00	27.50	0.00	0.00
87140	Culture type immunofluoresc	NC	0.00	0.00	0.00	0.00
87150	Culture, typing; identification by nucle....		0.00	47.00	0.00	0.00
87150	Culture, typing; identification by nucle....	NC	0.00	0.00	0.00	0.00
87172	Pinworm exam	NC	0.00	0.00	0.00	0.00
87172	Pinworm exam		0.00	22.50	0.00	0.00
87177	Ova and parasites smears	NC	0.00	0.00	0.00	0.00
87177	Ova and parasites smears		0.00	23.50	0.00	0.00
87184	Microbe susceptible, disk	NC	0.00	0.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
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87184	Microbe susceptible, disk		0.00	24.00	0.00	0.00
87186	Microbe susceptible, mic		0.00	0.00	0.00	0.00
87205	Stat Smear, gram stain male urethra		0.00	32.00	0.00	0.00
87205	Stat Smear, gram stain male urethra	NC	0.00	0.00	0.00	0.00
87206	Smear, acid fast	NC	0.00	0.00	0.00	0.00
87206	Smear, acid fast		0.00	23.00	0.00	0.00
87209	Smear, complex stain	NC	0.00	0.00	0.00	0.00
87209	Smear, complex stain		0.00	11.00	0.00	0.00
87210	Vaginal Wet Mount		0.00	25.00	0.00	0.00
87210	Vaginal Wet Mount	PR	0.00	0.00	0.00	0.00
87210	Vaginal Wet Mount	NC	0.00	0.00	0.00	0.00
87220	Tissue exam for fungi		0.00	0.00	0.00	0.00
87230	Assay, toxin or antitoxin	NC	0.00	0.00	0.00	0.00
87230	Assay, toxin or antitoxin		0.00	70.00	0.00	0.00
87252	Virus culture including Herpes	NC	0.00	0.00	0.00	0.00
87252	Virus culture including Herpes		0.00	83.00	0.00	0.00
87265	Pertussis ag, if		0.00	22.00	0.00	0.00
87265	Pertussis ag, if	NC	0.00	0.00	0.00	0.00
87275	Influenza b, ag, if		0.00	0.00	0.00	0.00
87324	Clostridium ag, eia		0.00	41.00	0.00	0.00
87338	H pylori Antigen, stool, eia	NC	0.00	0.00	0.00	0.00
87338	H pylori Antigen, stool, eia		0.00	89.00	0.00	0.00
87340	Hepatitis b surface ag, eia	NC	0.00	0.00	0.00	0.00
87340	Hepatitis b surface ag, eia	PR	0.00	0.00	0.00	0.00
87340	Hepatitis b surface ag, eia		0.00	36.00	0.00	0.00
87350	Hepatitis be ag, eia		0.00	40.00	0.00	0.00
87350	Hepatitis be ag, eia	NC	0.00	0.00	0.00	0.00
87389	Infectious agent antigen detection by en....	PR	0.00	0.00	0.00	0.00
87389	Infectious agent antigen detection by en....	NC	0.00	0.00	0.00	0.00
87389	Infectious agent antigen detection by en....		0.00	57.00	0.00	0.00
87400	Influenza a/b, ag, eia		0.00	0.00	0.00	0.00
87425	Rotavirus ag, eia	NC	0.00	0.00	0.00	0.00
87425	Rotavirus ag, eia		0.00	66.50	0.00	0.00
87427	Shiga-like toxin ag, eia	NC	0.00	0.00	0.00	0.00
87427	Shiga-like toxin ag, eia		0.00	25.00	0.00	0.00
87490	Chylmd trach, dna, dir probe	NC	0.00	0.00	0.00	0.00
87490	Chylmd trach, dna, dir probe		0.00	34.00	0.00	0.00
87491	Chylmd trach, dna, amp probe	NC	0.00	0.00	0.00	0.00
87491	Chylmd trach, dna, amp probe	PR	0.00	0.00	0.00	0.00
87491	Chylmd trach, dna, amp probe		0.00	24.00	0.00	0.00
87521	Infectious agent detection by nucleic ac....	NC	0.00	0.00	0.00	0.00
87521	Infectious agent detection by nucleic ac....		0.00	365.00	0.00	0.00
87522	Infectious agent detection by nucleic ac....		0.00	176.00	0.00	0.00
87591	N.gonorrhoeae, dna, amp prob		0.00	24.00	0.00	0.00
87591	N.gonorrhoeae, dna, amp prob	NC	0.00	0.00	0.00	0.00
87591	N.gonorrhoeae, dna, amp prob	PR	0.00	0.00	0.00	0.00
87624	HPV HIGH-RISK TYPES		0.00	75.00	0.00	0.00
87635	COVID19	NC	0.00	0.00	0.00	0.00
87635	COVID19		0.00	100.00	0.00	0.00
87661	Infectious agent detection by nucleic ac....	NC	0.00	0.00	0.00	0.00
87661	Infectious agent detection by nucleic ac....	PR	0.00	0.00	0.00	0.00
87661	Infectious agent detection by nucleic ac....		0.00	24.00	0.00	0.00
87798	PCR amplified probe technique each organ...	NC	0.00	0.00	0.00	0.00
87798	PCR amplified probe technique each organ...		0.00	145.00	0.00	0.00
87804	Influenza assay w/optic		0.00	85.00	0.00	0.00

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87804	Influenza assay w/optic	NC	0.00	0.00	0.00	0.00
87806	HIV ANTIGEN W/HIV ANTIBODIES	PR	0.00	0.00	0.00	0.00
87808	Trichomonas assay w/optic	NC	0.00	0.00	0.00	0.00
87808	Trichomonas assay w/optic	QW	0.00	17.00	0.00	0.00
87808	Trichomonas assay w/optic		0.00	17.00	0.00	0.00
87811	Infectious agent antigen detection by im....	NC	0.00	0.00	0.00	0.00
87880	Rapid Strep A assay w/optic	QW	0.00	34.00	0.00	0.00
87905	Infectious agent enzymatic activity othe....	NC	0.00	0.00	0.00	0.00
87905	Infectious agent enzymatic activity othe....	QW	0.00	18.00	0.00	0.00
87905	Infectious agent enzymatic activity othe....		0.00	18.00	0.00	0.00
88141	Cytopath, c/v, interpret	NC	0.00	0.00	0.00	0.00
88141	Cytopath, c/v, interpret		0.00	25.00	0.00	0.00
88142	Cytopath, c/v, thin layer	NC	0.00	0.00	0.00	0.00
88142	Cytopath, c/v, thin layer		0.00	50.00	0.00	0.00
88175	Cytopath c/v auto fluid redo		0.00	56.00	0.00	0.00
88305	Tissue exam by pathologist		0.00	65.00	0.00	0.00
88307	Tissue exam by pathologist		0.00	80.00	0.00	0.00
88342	Immunohistochemistry		0.00	118.00	0.00	0.00
88346	Immunofluorescent study	NC	0.00	0.00	0.00	0.00
88346	Immunofluorescent study		0.00	80.00	0.00	0.00
89055	Leukocyte assessment, fecal		0.00	23.50	0.00	0.00
90281	Human ig, im		0.00	175.00	0.00	0.00
90371	Hep b ig, im		0.00	0.00	0.00	0.00
90378	Respiratory syncytial virus, monoclonal ....		0.00	0.00	0.00	0.00
90460	Immunization administration through 18 y....		0.00	22.00	0.00	0.00
90461	Immunization administration through 18 y....		0.00	11.00	0.00	0.00
90471	Immunization admin		0.00	22.00	0.00	0.00
90472	Immunization admin, each add		0.00	22.00	0.00	0.00
90473	Immune admin oral/nasal		0.00	22.00	0.00	0.00
90474	Immune admin oral/nasal addl	EP	0.00	22.00	0.00	0.00
90474	Immune admin oral/nasal addl		0.00	22.00	0.00	0.00
90581	Anthrax vaccine, for subcutaneous or int....		0.00	0.00	0.00	0.00
90585	Bcg vaccine, percut		0.00	0.00	0.00	0.00
90620	Meningococcal B recombinant	SL	0.00	0.00	0.00	0.00
90620	Meningococcal B recombinant		0.00	185.00	0.00	0.00
90632	Hep a vaccine, adult im		0.00	75.00	0.00	0.00
90632	Hep a vaccine, adult im	SL	0.00	0.00	0.00	0.00
90633	HEP A peds Private Stock V053		0.00	42.00	0.00	0.00
90633	HEP A peds Private Stock V053	SL	0.00	0.00	0.00	0.00
90634	Hep a vacc, ped/adol, 3 dose		0.00	65.00	0.00	0.00
90636	Twinrix Private Stock V053		0.00	95.00	0.00	0.00
90636	Twinrix Private Stock V053	SL	0.00	0.00	0.00	0.00
90647	HIB V0381 PRIVATE STOCK		0.00	36.00	0.00	0.00
90647	HIB V0381 PRIVATE STOCK	SL	0.00	0.00	0.00	0.00
90648	Hib vaccine, prp-t, im		0.00	0.00	0.00	0.00
90649	Gardasil Private Stock V0489		0.00	165.00	0.00	0.00
90650	Human Papilloma virus (HPV) vaccine, typ....		0.00	165.00	0.00	0.00
90651	Human Papillomavirus vaccine types 6, 11....		0.00	240.00	0.00	0.00
90651	Human Papillomavirus vaccine types 6, 11....	SL	0.00	0.00	0.00	0.00
90655	Influenza virus vaccine, trivalent, spli....		0.00	20.00	0.00	0.00
90656	Influenza virus vaccine, trivalent, spli....		0.00	20.00	0.00	0.00
90657	Influenza virus vaccine, trivalent, spli....		0.00	10.00	0.00	0.00
90670	Pnevnar Private Stock V0382		0.00	202.00	0.00	0.00
90670	Pnevnar Private Stock V0382	SL	0.00	0.00	0.00	0.00
90672	Influenza virus vaccine, quadrivalent, l....		0.00	30.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
90672	Influenza virus vaccine, quadrivalent, I....	SL	0.00	0.00	0.00	0.00
90675	Rabies vaccine, im		0.00	344.00	0.00	0.00
90680	Rotavirus vacc 3 dose, oral		0.00	120.00	0.00	0.00
90681	Rotavirus V0489		0.00	120.00	0.00	0.00
90681	Rotavirus V0489	SL	0.00	0.00	0.00	0.00
90685	Flu Vaccine 6 35months V0481		0.00	25.00	0.00	0.00
90685	Flu Vaccine 6 35months V0481	SL	0.00	0.00	0.00	0.00
90686	Flu Vaccine 3yrs and older State V0481	SL	0.00	0.00	0.00	0.00
90686	Flu Vaccine 3yrs and older State V0481		0.00	21.00	0.00	0.00
90688	Influenza virus vaccine, quadrivalent, s....	SL	0.00	0.00	0.00	0.00
90688	Influenza virus vaccine, quadrivalent, s....		0.00	21.00	0.00	0.00
90690	Typhoid vaccine, oral		0.00	60.00	0.00	0.00
90691	Typhoid vaccine, im		0.00	115.00	0.00	0.00
90696	Kinrix Private Stock V063		0.00	60.00	0.00	0.00
90696	Kinrix Private Stock V063	SL	0.00	0.00	0.00	0.00
90698	Dtap-hib-ip Private Stock		0.00	92.00	0.00	0.00
90698	Dtap-hib-ip Private Stock	SL	0.00	0.00	0.00	0.00
90700	Dtap vaccine, less 7 yrs, Private Stock ....		0.00	35.00	0.00	0.00
90700	Dtap vaccine, less 7 yrs, Private Stock ....	SL	0.00	0.00	0.00	0.00
90702	Dt vaccine < 7, im		0.00	0.00	0.00	0.00
90707	MMR Private Stock V064		0.00	88.00	0.00	0.00
90707	MMR Private Stock V064	SL	0.00	0.00	0.00	0.00
90707	MMR Private Stock V064	NC	0.00	0.00	0.00	0.00
90710	MMRV V068		0.00	230.00	0.00	0.00
90710	MMRV V068	SL	0.00	0.00	0.00	0.00
90713	IPV Private Stock V040		0.00	45.00	0.00	0.00
90713	IPV Private Stock V040	SL	0.00	0.00	0.00	0.00
90714	Td DECAVAC Private Stock V065		0.00	40.00	0.00	0.00
90714	Td DECAVAC Private Stock V065	SL	0.00	0.00	0.00	0.00
90715	Tdap Private Stock V061		0.00	40.00	0.00	0.00
90715	Tdap Private Stock V061	SL	0.00	0.00	0.00	0.00
90716	VARIVAX Private Stock		0.00	155.00	0.00	0.00
90716	VARIVAX Private Stock	SL	0.00	0.00	0.00	0.00
90717	Yellow fever vaccine, sc		0.00	153.00	0.00	0.00
90723	PEDIARIX Private Stock V068		0.00	85.00	0.00	0.00
90723	PEDIARIX Private Stock V068	SL	0.00	0.00	0.00	0.00
90732	Pneumovax Private Stock V0382		0.00	120.00	0.00	0.00
90732	Pneumovax Private Stock V0382	SL	0.00	0.00	0.00	0.00
90733	Meningococcal vaccine, sc PRIVATE STOCK		0.00	132.00	0.00	0.00
90733	Meningococcal vaccine, sc PRIVATE STOCK	SL	0.00	0.00	0.00	0.00
90734	Menactra Private Stock V0389		0.00	139.00	0.00	0.00
90734	Menactra Private Stock V0389	SL	0.00	0.00	0.00	0.00
90736	Zoster vacc, sc		0.00	250.00	0.00	0.00
90739	Hepatitis B vaccine, adult dosage (2 dos....	SL	0.00	0.00	0.00	0.00
90739	Hepatitis B vaccine, adult dosage (2 dos....		0.00	110.00	0.00	0.00
90739	Hepatitis B vaccine, adult dosage (2 dos....	NC	0.00	0.00	0.00	0.00
90744	HEP B peds Private Stock V053		0.00	36.00	0.00	0.00
90744	HEP B peds Private Stock V053	SL	0.00	0.00	0.00	0.00
90746	Hepatitis B vaccine, adult dosage (3 dos....		0.00	65.00	0.00	0.00
90746	Hepatitis B vaccine, adult dosage (3 dos....	NC	0.00	0.00	0.00	0.00
90748	Hep b/hib vaccine, im		0.00	0.00	0.00	0.00
90749	Vaccine toxoid		0.00	0.00	0.00	0.00
90750	Zoster (shingles) vaccine (HZV), recomb....		0.00	161.00	0.00	0.00
90785	Interactive complexity (List separately ....		0.00	18.00	0.00	0.00
90791	Psychiatric diagnostic evaluation		0.00	130.00	0.00	0.00

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90832	Psychotherapy, 30 minutes with patient a....	NC	0.00	0.00	0.00	0.00
90832	Psychotherapy, 30 minutes with patient a....		0.00	55.00	0.00	0.00
90834	Psychotherapy, 45 minutes with patient a....		0.00	70.00	0.00	0.00
90837	Psychotherapy, 60 minutes with patient a....		0.00	100.00	0.00	0.00
90839	Psychotherapy for crisis; first 60 minut....		0.00	93.96	0.00	0.00
90840	Psychotherapy for crisis; each additiona....		0.00	45.00	0.00	0.00
90846	Family psytx w/o patient		0.00	109.00	0.00	0.00
90847	Family psytx w/patient		0.00	135.00	0.00	0.00
90853	Group psychotherapy		0.00	45.00	0.00	0.00
91122	Anal pressure record		0.00	140.00	0.00	0.00
91300	Severe acute respiratory syndrome corona....		0.00	0.00	0.00	0.00
91301	Severe acute respiratory syndrome corona....		0.00	0.00	0.00	0.00
92551	Pure tone hearing test, air	EP	0.00	0.00	0.00	0.00
92551	Pure tone hearing test, air	TJ	0.00	30.00	0.00	0.00
92551	Pure tone hearing test, air		0.00	30.00	0.00	0.00
92552	Pure tone audiometry, air	EP	0.00	0.00	0.00	0.00
92552	Pure tone audiometry, air	TJ	0.00	52.00	0.00	0.00
92552	Pure tone audiometry, air		0.00	52.00	0.00	0.00
92587	Distortion product evoked otoacoustic em....	EP	0.00	0.00	0.00	0.00
92587	Distortion product evoked otoacoustic em....	TJ	0.00	75.00	0.00	0.00
92587	Distortion product evoked otoacoustic em....		0.00	75.00	0.00	0.00
93000	Electrocardiogram, complete		0.00	60.00	0.00	0.00
93005	Electrocardiogram, tracing		0.00	38.00	0.00	0.00
94010	Breathing capacity test		0.00	70.00	0.00	0.00
94060	Evaluation of wheezing		0.00	112.00	0.00	0.00
94640	Airway inhalation treatment		0.00	37.00	0.00	0.00
94664	Evaluate pt use of inhaler		0.00	37.00	0.00	0.00
94760	Measure blood oxygen level		0.00	14.00	0.00	0.00
95115	Immunotherapy, one injection		0.00	20.00	0.00	0.00
95117	Immunotherapy injections		0.00	21.00	0.00	0.00
96110	Developmental screening, with interpreta....		0.00	25.00	0.00	0.00
96127	BRIEF EMOTIONAL/BEHAV ASSMT		0.00	12.00	0.00	0.00
96150	Assess hlth/behave, init		0.00	41.00	0.00	0.00
96151	Assess hlth/behave, subseq		0.00	40.00	0.00	0.00
96152	Intervene hlth/behave, indiv		0.00	45.00	0.00	0.00
96154	Interv hlth/behav, fam w/pt		0.00	45.00	0.00	0.00
96156	Health behavior assessment, or re-assess....		0.00	41.00	0.00	0.00
96158	Health behavior intervention, individual....		0.00	45.00	0.00	0.00
96159	Health behavior intervention, individual....		0.00	18.00	0.00	0.00
96160	Administration of patient-focused health....	NC	0.00	0.00	0.00	0.00
96160	Administration of patient-focused health....		0.00	26.00	0.00	0.00
96161	Administration of caregiver-focused heal....	NC	0.00	0.00	0.00	0.00
96161	Administration of caregiver-focused heal....		0.00	26.00	0.00	0.00
96372	Therapeutic, prophylactic, or diagnostic....		0.00	26.00	0.00	0.00
97802	Medical nutrition, indiv, in		0.00	45.00	0.00	0.00
97803	Med nutrition, indiv, subseq		0.00	45.00	0.00	0.00
97804	Medical nutrition, group		0.00	40.00	0.00	0.00
98966	Telephone assessment and management ser	CR	0.00	55.00	0.00	0.00
98967	Telephone assessment and management ser	CR	0.00	70.00	0.00	0.00
98968	Telephone assessment and management ser	CR	0.00	100.00	0.00	0.00
99000	Handling and/or conveyance of specimen f....	R1	0.00	100.00	0.00	0.00
99000	Handling and/or conveyance of specimen f....	R2	0.00	50.00	0.00	0.00
99000	Handling and/or conveyance of specimen f....	R3	0.00	35.00	0.00	0.00
99000	Handling and/or conveyance of specimen f....	R4	0.00	25.00	0.00	0.00
99000	Handling and/or conveyance of specimen f....	R9	0.00	10.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
99000	Handling and/or conveyance of specimen f....		0.00	25.00	0.00	0.00
99000	Handling and/or conveyance of specimen f....	NC	0.00	0.00	0.00	0.00
99024	Follow-up visit		0.00	0.00	0.00	0.00
99051	Med serv, eve/wkend/holiday		0.00	34.00	0.00	0.00
99053	Med serv 10pm-8am, 24 hr fac		0.00	40.00	0.00	0.00
99058	Office emergency care		0.00	28.00	0.00	0.00
99070	Supplies and materials (except spectacle....		0.00	22.00	0.00	0.00
99078	Physician or other qualified health care....		0.00	112.75	0.00	0.00
99082	Unusual physician travel		0.00	227.75	0.00	0.00
99170	Anogenital exam, child		0.00	200.00	0.00	0.00
99173	Visual acuity screen	EP	0.00	0.00	0.00	0.00
99173	Visual acuity screen	TJ	0.00	28.00	0.00	0.00
99173	Visual acuity screen		0.00	28.00	0.00	0.00
99188	APP TOPICAL FLUORIDE VARNISH		0.00	44.00	0.00	0.00
99201	Office or other outpatient visit for the....	PR	0.00	65.00	0.00	0.00
99201	Office or other outpatient visit for the....	OB	0.00	0.00	0.00	0.00
99201	Office or other outpatient visit for the....		0.00	112.00	0.00	0.00
99202	OFFICE O/P NEW SF 15-29 MIN		0.00	145.00	0.00	0.00
99202	OFFICE O/P NEW SF 15-29 MIN	PR	0.00	65.00	0.00	0.00
99202	OFFICE O/P NEW SF 15-29 MIN	OB	0.00	0.00	0.00	0.00
99203	OFFICE O/P NEW LOW 30-44 MIN	PR	0.00	65.00	0.00	0.00
99203	OFFICE O/P NEW LOW 30-44 MIN	OB	0.00	0.00	0.00	0.00
99203	OFFICE O/P NEW LOW 30-44 MIN		0.00	200.00	0.00	0.00
99204	OFFICE O/P NEW MOD 45-59 MIN		0.00	290.00	0.00	0.00
99204	OFFICE O/P NEW MOD 45-59 MIN	PR	0.00	65.00	0.00	0.00
99204	OFFICE O/P NEW MOD 45-59 MIN	OB	0.00	0.00	0.00	0.00
99205	OFFICE O/P NEW HI 60-74 MIN	PR	0.00	65.00	0.00	0.00
99205	OFFICE O/P NEW HI 60-74 MIN	OB	0.00	0.00	0.00	0.00
99205	OFFICE O/P NEW HI 60-74 MIN		0.00	375.00	0.00	0.00
99211	OFFICE O/P EST MINIMAL PROB	PR	0.00	65.00	0.00	0.00
99211	OFFICE O/P EST MINIMAL PROB	OB	0.00	0.00	0.00	0.00
99211	OFFICE O/P EST MINIMAL PROB		0.00	55.00	0.00	0.00
99212	OFFICE O/P EST SF 10-19 MIN	PR	0.00	65.00	0.00	0.00
99212	OFFICE O/P EST SF 10-19 MIN	OB	0.00	0.00	0.00	0.00
99212	OFFICE O/P EST SF 10-19 MIN		0.00	85.00	0.00	0.00
99213	OFFICE O/P EST LOW 20-29 MIN		0.00	120.00	0.00	0.00
99213	OFFICE O/P EST LOW 20-29 MIN	PR	0.00	65.00	0.00	0.00
99213	OFFICE O/P EST LOW 20-29 MIN	OB	0.00	0.00	0.00	0.00
99214	OFFICE O/P EST MOD 30-39 MIN	PR	0.00	65.00	0.00	0.00
99214	OFFICE O/P EST MOD 30-39 MIN	OB	0.00	0.00	0.00	0.00
99214	OFFICE O/P EST MOD 30-39 MIN		0.00	185.00	0.00	0.00
99215	OFFICE O/P EST HI 40-54 MIN		0.00	270.00	0.00	0.00
99215	OFFICE O/P EST HI 40-54 MIN	PR	0.00	65.00	0.00	0.00
99215	OFFICE O/P EST HI 40-54 MIN	OB	0.00	0.00	0.00	0.00
99217	Observation care discharge day managemen		0.00	145.00	0.00	0.00
99218	Initial observation care, per day, for t....		0.00	165.00	0.00	0.00
99219	Initial observation care, per day, for t....		0.00	225.00	0.00	0.00
99220	Initial observation care, per day, for t....		0.00	325.00	0.00	0.00
99221	Initial hospital care, per day, for the ....		0.00	185.00	0.00	0.00
99222	Initial hospital care, per day, for the ....		0.00	255.00	0.00	0.00
99223	Initial hospital care, per day, for the ....		0.00	340.00	0.00	0.00
99231	Subsequent hospital care, per day, for t....		0.00	100.00	0.00	0.00
99232	Subsequent hospital care, per day, for t....		0.00	140.00	0.00	0.00
99233	Subsequent hospital care, per day, for t....		0.00	185.00	0.00	0.00
99234	Observation or inpatient hospital care, ....		0.00	240.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
99235	Observation or inpatient hospital care, ....		0.00	320.00	0.00	0.00
99236	Observation or inpatient hospital care, ....		0.00	405.00	0.00	0.00
99238	Hospital discharge day		0.00	145.00	0.00	0.00
99239	Hospital discharge day		0.00	195.00	0.00	0.00
99241	Office consultation for a new or establi....		0.00	135.00	0.00	0.00
99242	Office consultation for a new or establi....		0.00	200.00	0.00	0.00
99243	Office consultation for a new or establi....		0.00	225.00	0.00	0.00
99244	Office consultation for a new or establi....		0.00	300.00	0.00	0.00
99245	Office consultation for a new or establi....		0.00	360.00	0.00	0.00
99251	Inpatient consultation for a new or esta....		0.00	135.00	0.00	0.00
99252	Inpatient consultation for a new or esta....		0.00	180.00	0.00	0.00
99253	Inpatient consultation for a new or esta....		0.00	225.00	0.00	0.00
99254	Inpatient consultation for a new or esta....		0.00	290.00	0.00	0.00
99255	Inpatient consultation for a new or esta....		0.00	375.00	0.00	0.00
99281	Emergency department visit for the evalu....		0.00	110.00	0.00	0.00
99282	Emergency department visit for the evalu....		0.00	145.00	0.00	0.00
99283	Emergency department visit for the evalu....		0.00	205.00	0.00	0.00
99284	Emergency department visit for the evalu....		0.00	330.00	0.00	0.00
99285	Emergency department visit for the evalu....		0.00	365.00	0.00	0.00
99291	Critical care, first hour		0.00	480.00	0.00	0.00
99292	Critical care, add'l 30 min		0.00	210.00	0.00	0.00
99341	Home visit for the evaluation and manage....		0.00	100.00	0.00	0.00
99342	Home visit for the evaluation and manage....		0.00	150.00	0.00	0.00
99343	Home visit for the evaluation and manage....		0.00	185.00	0.00	0.00
99347	Home visit for the evaluation and manage....		0.00	112.00	0.00	0.00
99348	Home visit for the evaluation and manage....		0.00	115.00	0.00	0.00
99349	Home visit for the evaluation and manage....		0.00	170.00	0.00	0.00
99354	Prolonged service in the office or other....		0.00	160.00	0.00	0.00
99355	Prolonged service in the office or other....		0.00	155.00	0.00	0.00
99356	Prolonged service in the inpatient or ob....		0.00	120.00	0.00	0.00
99357	Prolonged service in the inpatient or ob....		0.00	160.00	0.00	0.00
99358	Prolonged evaluation and management serv..		0.00	135.00	0.00	0.00
99360	Standby service, requiring prolonged att....		0.00	185.00	0.00	0.00
99381	Prev visit, new, infant		0.00	155.00	0.00	0.00
99382	Prev visit, new, age 1-4		0.00	165.00	0.00	0.00
99383	Prev visit, new, age 5-11		0.00	185.00	0.00	0.00
99384	Prev visit, new, age 12-17		0.00	250.00	0.00	0.00
99385	Prev visit, new, age 18-39		0.00	246.00	0.00	0.00
99386	Prev visit, new, age 40-64		0.00	295.00	0.00	0.00
99387	Prev visit, new, 65 & over		0.00	320.00	0.00	0.00
99391	Prev visit, est, infant		0.00	137.00	0.00	0.00
99392	Prev visit, est, age 1-4		0.00	145.00	0.00	0.00
99393	Prev visit, est, age 5-11		0.00	186.00	0.00	0.00
99394	Prev visit, est, age 12-17		0.00	215.00	0.00	0.00
99395	Prev visit, est, age 18-39		0.00	210.00	0.00	0.00
99396	Prev visit, est, age 40-64		0.00	235.00	0.00	0.00
99397	Prev visit, est, 65 & over		0.00	260.00	0.00	0.00
99401	Preventive counseling, indiv	PR	0.00	0.00	0.00	0.00
99401	Preventive counseling, indiv		0.00	65.00	0.00	0.00
99402	Preventive counseling, indiv	PR	0.00	0.00	0.00	0.00
99402	Preventive counseling, indiv		0.00	110.00	0.00	0.00
99403	Preventive counseling, indiv	PR	0.00	0.00	0.00	0.00
99403	Preventive counseling, indiv		0.00	150.00	0.00	0.00
99404	Preventive counseling, indiv	PR	0.00	0.00	0.00	0.00
99404	Preventive counseling, indiv		0.00	200.00	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
99406	Smoking and tobacco use cessation course..		0.00	25.00	0.00	0.00
99407	Smoking and tobacco use cessation course..		0.00	45.00	0.00	0.00
99408	Alcohol and/or substance (other than tob....		0.00	60.00	0.00	0.00
99409	Alcohol and/or substance (other than tob....		0.00	93.00	0.00	0.00
99412	Preventive counseling, group		0.00	60.00	0.00	0.00
99417	Prolonged office or other outpatient eva....		0.00	0.00	0.00	0.00
99441	Telephone evaluation and management serv.	CR	0.00	80.00	0.00	0.00
99441	Telephone evaluation and management serv.		0.00	80.00	0.00	0.00
99442	Telephone evaluation and management serv.	CR	0.00	105.00	0.00	0.00
99442	Telephone evaluation and management serv.		0.00	105.00	0.00	0.00
99443	Telephone evaluation and management serv.	CR	0.00	165.00	0.00	0.00
99443	Telephone evaluation and management serv.		0.00	165.00	0.00	0.00
99460	Initial hospital or birthing center care....		0.00	198.00	0.00	0.00
99461	Initial care, per day, for evaluation an....		0.00	165.00	0.00	0.00
99462	Subsequent hospital care, per day, for e....		0.00	90.00	0.00	0.00
99463	Initial hospital or birthing center care....		0.00	190.00	0.00	0.00
99499	Unlisted e&m service	AA	0.00	40.00	0.00	0.00
99499	Unlisted e&m service		0.00	52.00	0.00	0.00
99501	Home visit, postnatal		0.00	140.00	0.00	0.00
99502	Home visit, nb care		0.00	168.00	0.00	0.00
A4217	Sterile water/saline, 500 ml		0.00	2.75	0.00	0.00
A7002	Tubing used w suction pump		0.00	5.00	0.00	0.00
A7003	Nebulizer administration set		0.00	4.25	0.00	0.00
ADHDS	ADHD patient of Dr Sakach		0.00	0.00	0.00	0.00
ADHDT	ADHD patient of Dr Torres		0.00	0.00	0.00	0.00
ASTHM	Asthma patient		0.00	0.00	0.00	0.00
D0145	Oral evaluation, pt < 3yrs		0.00	39.18	0.00	0.00
D1206	topical application of fluoride varnish		0.00	17.29	0.00	0.00
EDCRE	Replacement Copy of EDC form		0.00	1.00	0.00	0.00
G0008	Admin influenza virus vac		0.00	15.00	0.00	0.00
G0009	Admin pneumococcal vaccine		0.00	15.00	0.00	0.00
G0010	Admin hepatitis b vaccine		0.00	15.00	0.00	0.00
G0102	Prostate ca screening; dre		0.00	0.00	0.00	0.00
G0108	Diab manage trn per indiv		0.00	28.00	0.00	0.00
G0109	Diab manage trn ind/group		0.00	17.00	0.00	0.00
G2023	Specimen collection		0.00	25.00	0.00	0.00
G9012	Other Specified Case Mgmt		0.00	29.50	0.00	0.00
G9919	Screening performed and positive and pro....	NC	0.00	0.00	0.00	0.00
G9919	Screening performed and positive and pro....		0.00	45.17	0.00	0.00
IMMUN	IMMUNIZATION		0.00	0.00	0.00	0.00
IMREC	IMMREC COPY IMMUNIZATION RECORD		0.00	5.00	0.00	0.00
IMRIT	International Travel Record Replacement		0.00	10.00	0.00	0.00
J0171	Injection, Adrenalin, epinephrine, 0.1 m....		0.00	6.00	0.00	0.00
J0290	Ampicillin 500 MG inj		0.00	14.00	0.00	0.00
J0561	Injection, penicillin G benzathine, 100,....		0.00	10.00	0.00	0.00
J0696	Ceftriaxone sodium injection		0.00	10.00	0.00	0.00
J0715	Ceftizoxime sodium / 500 MG		0.00	60.00	0.00	0.00
J1050	Injection, medroxyprogesterone acetate, ....	UD	0.00	0.01	0.00	0.00
J1050	Injection, medroxyprogesterone acetate, ....		0.00	22.88	0.00	0.00
J1200	Diphenhydramine hcl injectio		0.00	18.00	0.00	0.00
J1726	Injection, hydroxyprogesterone caproate,....		0.00	0.00	0.00	0.00
J1750	Inj iron dextran		0.00	45.00	0.00	0.00
J1815	Insulin injection		0.00	0.50	0.00	0.00
J2300	Inj nalbuphine hydrochloride		0.00	14.50	0.00	0.00
J2550	Promethazine hcl injection		0.00	12.50	0.00	0.00

CPT	Name	Modifier	Charges		Payments	
			Inpatient	Outpatient	Inpatient	Outpatient
J2790	Rho d immune globulin inj		0.00	124.75	0.00	0.00
J2930	Methylprednisolone injection		0.00	12.50	0.00	0.00
J3420	Vitamin b12 injection		0.00	11.25	0.00	0.00
J3490	Drugs unclassified	UD	0.00	4.34	0.00	0.00
J3490	Drugs unclassified		0.00	25.00	0.00	0.00
J7030	Normal saline solution infus		0.00	14.00	0.00	0.00
J7040	Normal saline solution infus		0.00	13.50	0.00	0.00
J7297	Levonorgestrel iu 52mg 3 yr	UD	0.00	47.00	0.00	0.00
J7297	Levonorgestrel iu 52mg 3 yr		0.00	710.00	0.00	0.00
J7298	Levonorgestrel iu 52mg 5 yr	UD	0.00	331.07	0.00	0.00
J7298	Levonorgestrel iu 52mg 5 yr		0.00	830.00	0.00	0.00
J7298	Levonorgestrel iu 52mg 5 yr	NC	0.00	0.00	0.00	0.00
J7300	Intraut copper contraceptive	UD	0.00	248.00	0.00	0.00
J7300	Intraut copper contraceptive		0.00	825.00	0.00	0.00
J7301	Levonorgestrel-releasing intrauterine co....	UD	0.00	422.00	0.00	0.00
J7301	Levonorgestrel-releasing intrauterine co....		0.00	845.00	0.00	0.00
J7303	Contraceptive vaginal ring		0.00	35.00	0.00	0.00
J7307	Etonogestrel (contraceptive) implant sys....	UD	0.00	399.00	0.00	0.00
J7307	Etonogestrel (contraceptive) implant sys....	NC	0.00	0.00	0.00	0.00
J7307	Etonogestrel (contraceptive) implant sys....		0.00	944.00	0.00	0.00
J7611	Albuterol non-comp con		0.00	5.15	0.00	0.00
J7613	Albuterol non-comp unit		0.00	5.15	0.00	0.00
MISAP	Missed appointment		0.00	0.00	0.00	0.00
ORHA	Office of Rural Health Adult visit		0.00	0.00	0.00	0.00
ORHN	Office of Rural Health Nutrition visit		0.00	0.00	0.00	0.00
ORHP	Office of Rural Health Pediatric visit		0.00	0.00	0.00	0.00
ORHV	Office of Rural Health Adult Telehealth ....		0.00	0.00	0.00	0.00
PPDRD	PPD Reading Only		0.00	20.00	0.00	0.00
PREGC	Nurse Consult for Pregnancy		0.00	22.00	0.00	0.00
PTBL	Patient Balance		0.00	0.00	0.00	0.00
RECOR	Copy Medical Records Up to 10 Pages		0.00	6.50	0.00	0.00
RETCK	Returned Check Service Charge		0.00	25.00	0.00	0.00
ROARB	Reach Out and Read book		0.00	0.00	0.00	0.00
S0280	Medical home program, comprehensive care.		0.00	50.00	0.00	0.00
S0281	Medical home program, comprehensive care.		0.00	150.00	0.00	0.00
S4993	Contraceptive pills for bc		0.00	3.42	0.00	0.00
S5001	Prescription drug,brand name	UD	0.00	4.34	0.00	0.00
S5001	Prescription drug,brand name		0.00	4.34	0.00	0.00
S9442	Birthing class		0.00	13.00	0.00	0.00
S9445	PT education noc individ		0.00	16.50	0.00	0.00
S9465	Diabetic Management Program,		0.00	50.00	0.00	0.00
S9470	Nutritional counseling, diet		0.00	50.00	0.00	0.00
STDFA	STD FEMALE ANNE		0.00	0.00	0.00	0.00
STDFM	STD FEMALE MARCUS		0.00	0.00	0.00	0.00
STDFT	STD FEMALE TAMARA		0.00	0.00	0.00	0.00
STDMA	STD MALE ANNE		0.00	0.00	0.00	0.00
STDMM	STD MALE MARCUS		0.00	0.00	0.00	0.00
STDMT	STD MALE TAMERA		0.00	0.00	0.00	0.00
SUN	SUN Patient		0.00	0.00	0.00	0.00
T1001	Nursing assessment/evaluath		0.00	88.00	0.00	0.00
T1002	RN services up to 15 minutes		0.00	27.33	0.00	0.00
T1016	Case management		0.00	30.00	0.00	0.00
T1017	Targeted case management		0.00	29.50	0.00	0.00
TBTNT	TB Exempt Letter		0.00	20.00	0.00	0.00
TNTNC	TB Exempt Letter No Charge		0.00	0.00	0.00	0.00

# FEE SCHEDULE

ADA Code Selection: <ALL>

Report Date: 5/20/2021

CODE	DESCRIPTION	1 CHA-Fee
		0.00
REFERRED	Referred/Behavior 4	0.00
0140		0.00
15000	Drifting - Mesial	0.00
15001	Drifting - Distal	0.00
15002	Impacted - Distal	0.00
15003	Impacted - Mesial	0.00
15004	Bleeding	0.00
15005	Rotated	0.00
15006	Periodontal abscess	0.00
15007	Calculus	0.00
15008	Plaque	0.00
15009	Watch Tooth	0.00
15010	Primary - Permanent Change	0.00
15011	Hypersensitivity	0.00
15012	Recession	0.00
15015	Excavate Caries	0.00
15100	Missing tooth, more than a year	0.00
15101	Missing tooth	0.00
15102	Prem. loss, pri tooth, > a year	0.00
15103	Prem. loss, primary tooth	0.00
15104	Deep dentinal/cemental caries	0.00
15105	Caries/decay	0.00
15106	Watch Surface	0.00
15107	Recurring caries/surface restor	0.00
15108	Restoration,poor marg.integrity	0.00
15109	Fractured restoration	0.00
15110	Fractured th, needs restoration	0.00
15111	Non-functional tooth	0.00
15112	Open contact - Mesial	0.00
15113	Open contact - Distal	0.00
15114	Unerupted tooth	0.00
15115	Periapical abscess	0.00
15116	Impacted	0.00
15117	Rotated	0.00
15118	Soft Tissue Impacted	0.00
15201	Dentition Change Flag Template #1	0.00
15202	Dentition Change Flag Template #2	0.00
15203	Dentition Change Flag Template #3	0.00
15204	Dentition Change Flag Template #4	0.00
15205	Dentition Change Flag Template #5	0.00
15206	Dentition Change Flag Template #6	0.00
15207	Dentition Change Flag Template #7	0.00
15220	Tooth Treatment Plan Reset	0.00
20999	Orthopedic splint (orthotic)	0.00

209999	Mandibular kinesiograph record	0.00
64550	Transcutan. electric. stimulat.	0.00
90620	Exam and consultation	0.00
95831	Muscle testing	0.00
95868	Electromyography	0.00
97700	Adjust orthotic/splint	0.00
AlgImp	Impression (Alginate)	0.00
BEH-4	UNABLE TO EXAM	0.00
BILL	BILLED THIS DATE	0.00
CA/ST	CANCELLED/STAFF	0.00
CANC	CANCELLED	0.00
Clini	First Visit this Clinic	0.00
COL	COLLECTIONS	0.00
ContRCT	Continue RCT	0.00
Copay	\$40 Copay	20.00
COPY	Medical Records Copy	10.00
CP-NO	Caries Prevalence - NO	0.00
CP-YES	Caries Prevalence - YES	0.00
D0120	Periodic oral evaluation	54.00
D0140	Limited oral evaluation	79.00
D0145	Exam child <3 yrs	73.00
D0150	Comprehensive Oral Evaluation	91.00
D0160	Detailed & extensive oral exam	170.00
D0170	Re-exam limited, prob. focused	75.00
D0180	Comprehensive perio evaluation	0.00
D0190	Screening	0.00
D0210	Intraoral-complete series (bw)	138.00
D0220	Intraoral periapical 1st film	31.00
D0230	Intraoral-periapical-each add'l	27.00
D0240	Intraoral-occlusal film	41.00
D0250	Extraoral-first film	64.00
D0260	Extraoral-each additional film	46.00
D0270	Bitewing-single film	31.00
D0272	Bitewings-two films	48.00
D0273	Bitewings 3 films	57.00
D0274	Bitewings-four films	68.00
D0277	Vertical bitewings-7 to 8 films	0.00
D0290	Skull &facial bone survey film	140.00
D0310	Saliography	382.00
D0320	TMJ arthrogram, incl injection	715.00
D0321	Other TMJ films, by report	0.00
D0322	Tomographic survey	0.00
D0330	Panoramic film	118.00
D0340	Cephalometric film	122.00
D0350	Photographic Images Oral/Facial Intra&Extra	73.00
D0360	Cone beam ct-craniofacial data	0.00
D0362	Cone beam-2D multi img reconst	0.00
D0363	Cone beam-3D multi img reconst	0.00
D0415	Collection of microorg culture	0.00
D0416	Viral Culture	0.00
D0417	Collection of saliva sample	0.00
D0418	Analysis of saliva sample	0.00
D0421	Genetic test-suscept oral dis	0.00
D0425	Caries susceptibility tests	0.00
D0431	Adjunc pre-diag test-detect muc	0.00
D0460	Pulp vitality tests	59.00
D0470	Diagnostic casts	119.00
D0471	Diagnostic photographs	0.00
D0472	Accession of tiss, gr exam/rpt	0.00
D0473	Acc of tissue, gr mic exam/rpt	0.00

D0474	Acc of tiss-gr mic ex surg mar	0.00
D0475	Decalcification Procedure	0.00
D0476	Special stains for microorg	0.00
D0477	Special stains-not for microorg	0.00
D0478	Immunohistochemical stains	0.00
D0479	Tissue in-situ hybrid-inclu int	0.00
D0480	Process/interpret exf cyt smear	0.00
D0481	Electron microscopy-diagnostic	0.00
D0482	Direct immunofluorescence	0.00
D0483	Indirect immunofluorescence	0.00
D0484	Consult on slides prp elsewhere	0.00
D0485	Consult inc prep/slides biop mt	0.00
D0486	Examination of Cytologic	0.00
D0501	Histopathologic examinations	55.00
D0502	Other oral path procedure, B/R	0.00
D0601	Caries Risk Assessment - Low	0.00
D0602	Caries Risk Assessment - Moderate	0.00
D0603	Caries Risk Assessment - High	0.00
D0999	Teledentistry - telephone/audio only	153.00
D1110	Prophylaxis-Adult	94.00
D1120	Prophylaxis-child	73.00
D1201	Prophylaxis w/ fluoride-child	69.00
D1203	Fluoride - Child	36.00
D1204	Fluoride - Adult	38.00
D1205	Prophylaxis with fluoride-adult	69.00
D1206	Fluoride Varnish Application	44.00
D1310	Nutritional Counseling	0.00
D1320	Tobacco counseling	0.00
D1330	Oral hygiene instruction	0.00
D1351	Sealant-per tooth	61.00
D1352	Preventive Restoration, Perm	0.00
D1354	Interim Caries Arresting Medicament	81.00
D1510	Space maint-fixed-unilateral	320.00
D1515	Space maint-fixed-bilateral	428.00
D1516	Space maint-fixed-bilateral, maxillary	428.00
D1517	Space maint-fixed-bilateral- mandibular	428.00
D1520	Space maint-remov-unilateral	390.00
D1525	Space maint-remov-bilateral	485.00
D1550	Recementation of space maint	88.00
D1555	Removal fixed spacemaintainer	87.00
D1556	Removal of unilateral space maintainer	87.00
D1557	Removal of bilateral space maintainer	87.00
D2110	Amalgam-1 surface, primary	61.00
D2120	Amalgam-2 surface, primary	91.00
D2130	Amalgam-3 surface, primary	111.00
D2131	Amalgam-4+ surface, primary	123.00
D2140	Amalgam-1 surf. prim/perm	151.00
D2150	Amalgam-2 surf. prim/perm	191.00
D2160	Amalgam-3 surf. prim/perm	233.00
D2161	Amalgam-4+ surf. prim/perm	278.00
D2210	Silicate cement-per restorat.	36.00
D2330	Resin-one surface, anterior	178.00
D2331	Resin,two surf. ant.	214.00
D2332	Resin-three surfaces, anterior	260.00
D2335	Resin-4+ w/incis angle-anterior	320.00
D2336	Compos resin crwn-anterior-	175.00
D2380	Resin-1 surface, poster-primary	92.00

D2381	Resin-2 surface, poster-primary	110.00
D2382	Resin->2 surface, post-primary	135.00
D2385	Resin-1 surface, post-permanent	110.00
D2386	Resin-2 surface, post-permanent	150.00
D2387	Resin-3 surface +, post-perm	180.00
D2388	Resin -4 surface, post-perm	250.00
D2390	Resin base composite crown, ant	468.00
D2391	Resin-one, posterior	191.00
D2392	Resin - two surface posterior	241.00
D2393	Resin -3-surface, posterior	297.00
D2394	Resin four+ surfaces, posterior	378.00
D2410	Gold foil 1 surface	0.00
D2420	Gold foil-two surfaces	0.00
D2430	Gold foil-three surfaces	0.00
D2510	Inlay-metallic-one surface	0.00
D2520	Inlay-metallic-two surfaces	0.00
D2530	Inlay-metallic-three + surfaces	0.00
D2542	Onlay-metallic-two surfaces	0.00
D2543	Onlay-metallic-three surfaces	0.00
D2544	Onlay-metallic-four + surfaces	0.00
D2610	Inlay-porcel/ceramic-1 surface	0.00
D2620	Inlay-porcel/ceramic-2 surface	0.00
D2630	Inlay-porcel/ceramic-3+ surface	0.00
D2642	Onlay-porcel/ceram-2 surface	0.00
D2643	Onlay porcelain ceramic 3 surfa	0.00
D2644	Onlay-porcel/ceram-4 + surface	0.00
D2650	Inlay-resin based composite-1s	0.00
D2651	Inlay-resin based composite-2s	0.00
D2652	Inlay-resin based composite-	0.00
D2662	Onlay-resin based composite-	0.00
D2663	Onlay-resin based composite-	0.00
D2664	Onlay-resin based composite-4+s	0.00
D2710	Crown-resin composite(indirect)	0.00
D2712	Crown-3/4 resin-based comp-	0.00
D2720	Crown-resin w/high noble metal	0.00
D2721	Crown-resin w/ most base metal	0.00
D2722	Crown resin w/noble metal	0.00
D2740	Crown-porcelain/ceramic substr	0.00
D2750	Crown-porc fuse high noble mtl	1,165.00
D2751	Crown-porc fused to base metal	0.00
D2752	Crown-porc fused noble metal	0.00
D2780	Crown-3/4 cast high noble	0.00
D2781	Crown-3/4 cast most base	0.00
D2782	Crown-3/4 cast noble metal	0.00
D2783	Crown-3/4 porcelain/ceramic	0.00
D2790	Crown-full cast high noble mtl	1,212.00
D2791	Crown-full cast base metal	0.00
D2792	Crown-full cast noble metal	0.00
D2794	Crown-titanium	0.00
D2799	Provisional crown	0.00
D2810	Crown-3/4 cast metallic	0.00
D2910	Recement inlay/onlay/partial	122.00
D2915	Recemnt cast or prefab pst/cor	120.00
D2920	Recement crown	119.00
D2930	Prefab stain steel crn-primary	274.00
D2931	Prefab stain steel crown-perm	325.00
D2932	Prefabricated resin crown	358.00
D2933	Prefab stl crown w/resin window	368.00
D2934	Esthetic coated SSC	372.00

D2940	Protective Restoration	134.00
D2950	Crown buildup, includ any pins	275.00
D2951	Pin retention-/tooth, (+ rest)	85.00
D2952	Cast post &core in add to crown	423.00
D2953	Each add'l cast post-same tooth	0.00
D2954	PreFbPost&Core In Addt to Crown	348.00
D2955	Post removal (not in conjunctio	0.00
D2957	Each + prefab post-same tooth	0.00
D2960	Labial veneer(laminate)-chairsd	0.00
D2961	Labial veneer (resin lamin)-lab	0.00
D2962	Labial veneer (porceln lam)-lab	0.00
D2970	Temporary crown (fractured th)	368.00
D2971	Add'l prc-new crn undr exs dent	0.00
D2975	Coping	0.00
D2980	Crown repair, by report	304.00
D2999	Unspecif restorative proced B/R	0.00
D3110	Pulp cap-direct, (exclud rest)	88.00
D3120	Pulp cap-indirect,(exclud rest)	88.00
D3220	Therapeutic pulpotomy(exc rest)	212.00
D3221	Pulpal debridemnt-prim/perm th	240.00
D3222	Patrial pulpotomy - perm tooth	0.00
D3222	Partial pulpototomy apexogen	0.00
D3230	Pulpal therapy-anterior,primary	282.00
D3240	Pulpal therapy-posterior, prim	312.00
D3310	Root canal therapy - anterior	778.00
D3320	Root canal therapy - bicuspid	885.00
D3330	Root canal therapy - molar	1,065.00
D3331	Treatmnt of root canal obstruct	0.00
D3332	Incomplt endo ther-inopbl/unres	0.00
D3333	Int root repair of perf defects	0.00
D3346	Retreat, prev RCT - anterior	892.00
D3347	Retreat, prev RCT - bicuspid	1,014.00
D3348	Retreat, prev RCT - molar	1,206.00
D3351	Apexification/recalcif, initial	380.00
D3352	Apexification/recalcif, interim	277.00
D3353	Apexification/recalcif, final	559.00
D3354	Pulpal Regeneration	0.00
D3410	Apicoectomy/Periradic surg-ant	723.00
D3421	Apicoect/Perirad-bicus/1st root	799.00
D3425	Apicoect/Perirad-molar/1st root	892.00
D3426	Apicoect/Perirad (each + root)	444.00
D3430	Retrograde filling-per root	297.00
D3450	Root amputation-per root	526.00
D3460	Endodontic endosseous implant	0.00
D3470	Intentional replant, inc splint	0.00
D3910	Surg isolation of th w/rub dam	0.00
D3920	Hemisection, no root can ther	484.00
D3950	Canal prep/fit of dowel/post	0.00
D3960	Bleaching of discolored tooth	350.00
D3999	Unspecified endo procedure, B/R	0.00
D4210	Gingivectomy-4+ per quadrant	648.00
D4211	Gingivectomy-1-3 contig	346.00
D4220	Gingiv curettage,surgical /quad	0.00
D4230	Anatomical crwn exp,4+teeth/qu	0.00
D4231	Anatomical crwn exp,1-3	0.00
D4240	Ging flap,root pln, 4+ per quad	769.00
D4241	Ging flap rt pln 1-3 cntg th/qu	0.00
D4245	Apically positioned flap	0.00
D4249	Clinic crown lengthen-hard tiss	799.00
D4250	Mucogingival surgery-per quad	0.00

D4260	Osseous surgery-4+ per quad	0.00
D4261	Osseous surg- 1-3 contg th/quad	0.00
D4263	Bone replace graft-1st site/qu	0.00
D4264	Bone replace graft-each add/qu	0.00
D4265	Bio mat, sft&osseous tiss regen	0.00
D4266	Guided tiss regen-resorb-per	0.00
D4267	Guided tiss regen-nonresorb-	0.00
D4268	Surg revision proc, per tooth	0.00
D4270	Pedicle soft tissue graft proc	0.00
D4271	Free soft tissue graft proced	0.00
D4273	Subepithelial con tis graft/th	0.00
D4274	Distal/proximal wedge	0.00
D4275	Soft tissue allograft	0.00
D4276	Comb cnct tiss&dbl pedicle grft	0.00
D4320	Provisional splinting-intracor	0.00
D4321	Provisional splinting-extracor	488.00
D4341	Perio scale&root pln-4+per	266.00
D4342	Perio scale&root pln-1-3th,quad	200.00
D4355	Full mouth debridemnt,eval/diag	187.00
D4381	Local deliv antimicrb ag-th B/R	0.00
D4910	Periodontal maintenance	143.00
D4920	Unscheduled dressing change	0.00
D4999	Unspecified perio proced, B/R	0.00
D5110	Complete denture - maxillary	1,831.00
D5120	Complete denture - mandibular	2,054.00
D5130	Immediate denture - maxillary	1,932.00
D5140	Immediate denture - mandibular	1,953.00
D5211	Maxillary Partial Resin Base	1,478.00
D5212	Mandibular partial - resin base	1,448.00
D5213	Maxil partial-metal Base W/sdls	1,883.00
D5214	Mand partial-metal base w/sdls	1,889.00
D5225	Maxil partial-flex base incl cl	0.00
D5226	Mand partial-flex base incl cl	0.00
D5281	Removable unilat part denture	0.00
D5410	Adjust complete denture-maxil	95.00
D5411	Adjust complete denture-mand	93.00
D5421	Adjust partial denture-maxil	93.00
D5422	Adjust partial denture-mand	93.00
D5510	Repair complete denture base	226.00
D5520	Replace teeth-comp dent (ea	302.00
D5610	Repair resin denture base	220.00
D5620	Repair cast framework	302.00
D5630	Repair or replace broken clasp	280.00
D5640	Replace broken teeth-per tooth	207.00
D5650	Add tooth to exist part denture	239.00
D5660	Add clasp, exist part denture	275.00
D5670	Replace all th&acrylic-maxil	0.00
D5671	Replace all th&acrylic-mand	0.00
D5710	Rebase complete maxil denture	608.00
D5711	Rebase complete mand denture	607.00
D5720	Rebase maxil partial denture	585.00
D5721	Rebase mand partial denture	586.00
D5730	Reline complete maxil-chairside	410.00
D5731	Reline complete mand-chairside	390.00
D5740	Reline maxil partial-chairside	377.00
D5741	Reline mand partial-chairside	381.00
D5750	Reline complete maxillary (lab)	483.00
D5751	Reline complete mand (lab)	489.00
D5760	Reline maxillary partial (lab)	480.00
D5761	Reline mandibular partial (lab)	480.00
D5810	Interim comp denture (maxil)	0.00

D5811	Interim comp denture (mand)	0.00
D5820	Interim partial denture (maxil)	754.00
D5821	Interim partial denture (mand)	0.00
D5850	Tissue condition, maxillary	222.00
D5851	Tissue condition, mandibular	215.00
D5860	Overdenture-complete, B/R	0.00
D5861	Overdenture-partial, by report	0.00
D5862	Precision attachment, B/R	0.00
D5867	Replcmt prec attachmt-part/full	0.00
D5875	Mod of remvble prosth-post	0.00
D5876	Add Metal Substructure	0.00
D5899	Unspecified remove prosth, B/R	1,091.00
D5911	Facial moulage (sectional)	0.00
D5912	Facial moulage (complete)	0.00
D5913	Nasal prosthesis	0.00
D5914	Auricular prosthesis	0.00
D5915	Orbital prosthesis	0.00
D5916	Ocular prosthesis	0.00
D5919	Facial prosthesis	0.00
D5922	Nasal septal prosthesis	0.00
D5923	Ocular prosthesis, interim	0.00
D5924	Cranial prosthesis	0.00
D5925	Facial augmentat implant,prosth	0.00
D5926	Nasal prosthesis, replacement	0.00
D5927	Auricular prosthesis,replacemen	0.00
D5928	Orbital prosthesis, replacement	0.00
D5929	Facial prosthesis, replacement	0.00
D5931	Obturator prosthesis, surgical	0.00
D5932	Obturator prosthesis,definitive	0.00
D5933	Obturator prosthesis, modificat	0.00
D5934	Mandibular resection w/ flange	0.00
D5935	Mandibular resection w/o flange	0.00
D5936	Obturator prosthesis, interim	0.00
D5937	Trismus appliance (not TMD)	0.00
D5951	Feeding aid	0.00
D5952	Speech aid prosthesis,pediatric	0.00
D5953	Speech aid prosthesis, adult	0.00
D5954	Palatal augmentation prosthesis	0.00
D5955	Palatal lift prosth, definitive	0.00
D5958	Palatal lift prosthesis,interim	0.00
D5959	Palatal lift prosth, modificat	0.00
D5960	Speech aid prosth, modification	0.00
D5982	Surgical stent	0.00
D5983	Radiation carrier	0.00
D5984	Radiation shield	0.00
D5985	Radiation cone locator	0.00
D5986	Fluoride gel carrier	215.00
D5987	Commissure splint	0.00
D5988	Surgical splint	0.00
D5991	Topical medicament carrier	0.00
D5992	Adj Max'facial Prosth, Report	0.00
D5993	Maint Max'facial Prosth, Report	0.00
D5999	Unspec maxillofacial prosth B/R	0.00
D6010	Surg place implant: endosteal	0.00
D6012	Plcmnt of intrm impl: endosteal	0.00
D6020	Abut place/subst:endost implant	0.00
D6040	Surgic place: eposteal implant	0.00
D6050	Surg place: transosteal implant	0.00
D6053	Imp/abut remov,comp edent	0.00
D6054	Imp/abut remov,part edent arch	0.00
D6055	Dent implant sup connecting	0.00
D6056	Prefab abutment-incl placement	0.00

D6057	Custom abutment-incl placement	0.00
D6058	Abutment supported porc/cer crn	0.00
D6059	Abtmt supp porc fused to hi-nob	0.00
D6060	Abtmt supp porc fused-base metl	0.00
D6061	Abtmt supp porc fused-mtl crown	0.00
D6062	Abtmt supp cast mtl crown-hinob	0.00
D6063	Abtmt supp cast mtl crown-base	0.00
D6064	Abtmt supp cast mtl crown-	0.00
D6065	Implant supp porc/cer crown	0.00
D6066	Implant supp porc fused mtl crn	0.00
D6067	Implant supported metal crown	0.00
D6068	Abtmt supp ret for porc/cer FPD	0.00
D6069	Abut sup ret-porc fsd mtl	0.00
D6070	Abut sup ret-porc fsd mtl FPDbm	0.00
D6071	Abut sup ret-porc fsd mtl	0.00
D6072	Abut sup ret-cast mtl FPD-hinob	0.00
D6073	Abut sup ret-cast mtl FPD-base	0.00
D6074	Abut sup ret-cast mtl FPD-noble	0.00
D6075	Implant supp ret-ceramic FPD	0.00
D6076	Implnt supp ret-prc fuse mtlFPD	0.00
D6077	Implant supp ret-cast metal	0.00
D6078	Implnt/abut supp fxd comp	0.00
D6079	Implnt/abut supp fxd part edent	0.00
D6080	Implant maintenance	0.00
D6090	Repair implant sup prosth, B/R	0.00
D6091	Rpl attchmt imp/abt sup prosth	0.00
D6092	Recement impl/abut sup crown	0.00
D6093	Recement impl/abut sup FPD	0.00
D6094	Abutment supp crown - titanium	0.00
D6095	Repair implant abutment, B/R	0.00
D6100	Implant removal, by report	0.00
D6190	Radiograph/surg impl index B/R	0.00
D6194	Abut sup ret-cast mtl FPD-titan	0.00
D6199	Unspecified implant proced, B/R	0.00
D6205	Pontic-indirect res based comp	0.00
D6210	Pontic-cast high noble metal	0.00
D6211	Pontic-cast predominantly base	0.00
D6212	Pontic-cast noble metal	0.00
D6214	Pontic-titanium	0.00
D6240	Pontic-porcelain fused to hnob	0.00
D6241	Pontic-porcelain fused to base	0.00
D6242	Pontic-porcelain fused to nobl	0.00
D6245	Pontic-porcelain/ceramic	0.00
D6250	Pontic-resin w/ high noble met	0.00
D6251	Pontic-resin w/ predomnt base	0.00
D6252	Pontic-resin with noble metal	0.00
D6253	Provisional pontic	0.00
D6254	Interim Pontic	0.00
D6520	Inlay-metallic-two surfaces	0.00
D6530	Inlay-metallic-three+ surfaces	0.00
D6543	Onlay-metallic-three surfaces	0.00
D6544	Onlay-metallic-four + surfaces	0.00
D6545	Retainer-cast for resin bonded	0.00
D6548	Ret-porc/cer-resin bnd fxd pros	0.00
D6600	Inlay-porcelain/ceramic, 2 surf	0.00
D6601	Inlay-porcelain/ceramic, 3+surf	0.00
D6602	Inlay-cast high noble met,2surf	0.00
D6603	Inlay-cast high nob met, 3+surf	0.00

D6604	Inlay-cast predomnt base, 2surf	0.00
D6605	Inlay-cast predomnt	0.00
D6606	Inlay-cast noble metal, 2 surf	0.00
D6607	Inlay-cast noble metal, 3+ surf	0.00
D6608	Onlay-porcelain/ceramic, 2 surf	0.00
D6609	Onlay-porcelain/ceramic, 3+surf	0.00
D6610	Onlay-cast high noble met,2surf	0.00
D6611	Onlay-cast high nob met, 3+surf	0.00
D6612	Onlay-cast predomnt base,	0.00
D6613	Onlay-cast predomnt base,3+surf	0.00
D6614	Onlay-cast noble metal, 2 surf	0.00
D6615	Onlay-cast noble metal, 3+ surf	0.00
D6624	Inlay-titanium	0.00
D6634	Onlay-titanium	0.00
D6710	Retainer crn-indir res-bas comp	0.00
D6720	Retainer crn-res w/ hi nob met	0.00
D6721	Retainer crn-resin w/ base met	0.00
D6722	Retainer crn-resin w/ nob met	0.00
D6740	Crown-porcelain/ceramic	0.00
D6750	Retainer crn-porc fused-hi nob	0.00
D6751	Retainer crn-porc fuse-base	0.00
D6752	Retainer crn-porc fused-nob	0.00
D6780	Retainer crn-3/4 cast h nob met	0.00
D6781	Crown-3/4 cast most base	0.00
D6782	Crown-3/4 cast noble metal	0.00
D6783	Crown-3/4 porcelain/ceramic	0.00
D6790	Retainer crn-full cast hi nob	0.00
D6791	Retainer crn-full cast base	0.00
D6792	Retainer crn-full cast nob met	0.00
D6793	Provisional retainer crown	0.00
D6794	Retainer crown-titanium	0.00
D6795	Interim Retainer Crown	0.00
D6920	Connector bar	0.00
D6930	Recement Fixed Partial Denture	178.00
D6940	Stress breaker	0.00
D6950	Precision attachment	0.00
D6970	Cast post/core, + brdg retainer	0.00
D6971	Cast post/part of brdg retainer	0.00
D6972	Prefab post/core+ brdg retainer	0.00
D6973	Core buildup for retain,inc pin	0.00
D6975	Coping-metal	0.00
D6976	Each add'l cast post-same tooth	0.00
D6977	Each + prefab post-same tooth	0.00
D6980	Fixed partial dent. repair, B/R	0.00
D6985	Pediatric part'l denture, fixed	883.00
D6999	Unspec fixed prosth proced,	0.00
D7110	Extraction-single tooth	90.00
D7111	Extraction crnl remnts-decid th	143.00
D7120	Extraction-each additional	90.00
D7130	Ext- Root removal-exposed root	125.00
D7140	Extract,erupted th/exposed rt	186.00
D7210	Extraction-surgical/erupt tooth	289.00
D7220	Extraction-impacted/soft tis	328.00
D7230	Extraction-impacted/part bony	408.00
D7240	Extraction-impacted/compl bony	493.00
D7241	Remov impact-comp bony w/ comp	570.00
D7250	Surgic removl resid tooth root	321.00
D7251	Coronectomy-part tooth	0.00
D7260	Oral antral fistula closure	1,197.00
D7261	Prim closure sinus perforation	0.00

D7270	Stabilization / Reimplantation	577.00
D7272	Tooth transplantation	0.00
D7280	Surgical access unreupted tooth	494.00
D7281	Expos impact/unerupt-aid erupt	402.00
D7282	Mobiliz erupt/malpos th-erupt	0.00
D7283	Plcmnt of devc fo facil erup th	0.00
D7285	Biopsy of oral tissue-hard	513.00
D7286	Biopsy of oral tissue-soft	375.00
D7287	Exfoliative cyt sample collectn	0.00
D7288	Brush biopsy-transepith sample	0.00
D7290	Surgical reposition of teeth	0.00
D7291	T/SC Fiberotomy, B/R	0.00
D7292	Plcmnt: temp anch scrw rtnd plt	0.00
D7293	Plcmnt: temp anch w/ surg flap	0.00
D7294	Plcmnt: temp anch w/o surg flap	0.00
D7295	Bone Harvest for Grafting	0.00
D7310	Alveoloplasty w/extract /quad	310.00
D7311	Alveoloplasty w/ext 1-3 th/quad	319.00
D7320	Alveoloplasty w/o extract /quad	458.00
D7321	Alveoloplasty w/o ex 1-3 th/quad	430.00
D7340	Vestibuloplasty-ridge ext -2nd	1,281.00
D7350	Vestiplasty-ridge ext (inc)	2,333.00
D7410	Excision benign	439.00
D7411	Excision benign lesion>1.25 cm	646.00
D7412	Excision benign lesion,complic	0.00
D7413	Excision malig lesion<=1.25cm	0.00
D7414	Excision malig lesion>1.25cm	0.00
D7415	Excision malig lesion,complic	0.00
D7420	Radical excis-diam > 1.25 cm	875.00
D7430	Ex benign tumor-diam <= 1.25cm	600.00
D7431	Ex benign tumor-diam > 1.25	975.00
D7440	Ex malig tumor-diam <= 1.25	742.00
D7441	Ex malig tumor-diam > 1.25 cm	1,367.00
D7450	Rem benign odont-diam<=1.25cm	625.00
D7451	Rem benign odont-diam>1.25 cm	844.00
D7460	Rem benign nonodont-diam<=1.25cm	576.00
D7461	Rem benign nonodont-diam>1.25cm	940.00
D7465	Destruct lesion-phys/chem B/R	0.00
D7470	Rem exostosis-	0.00
D7471	Removal of exostosis-per site	0.00
D7472	Removal of torus palatinus	0.00
D7473	Removal of torus mandibularis	847.00
D7480	Part ostectomy(guttering/sauc)	0.00
D7485	Surg reduc, osseous tuberosity	0.00
D7490	Rad resectn-maxilla or	7,592.00
D7510	Incis&drain abscess-intra soft	256.00
D7511	Incis&drain abscess-int soft comp	0.00
D7520	Incis&drain abscess-extra soft	477.00
D7521	Incis&drain abscess-ext soft comp	0.00
D7530	Remove foreign body from	369.00
D7540	Remove foreign body from bone	671.00
D7550	Partial ostect/sequestrectomy	1,609.00
D7560	Maxill sinusotomy-rem foreign	0.00
D7610	Maxilla-open red (teeth immob)	4,580.00
D7620	Maxilla-closed red(teeth immob)	3,493.00
D7630	Mandible-open red (teeth immob)	4,545.00
D7640	Mandible-closed red (th immob)	3,423.00
D7650	Malar/zygomat arch-open reduc	3,815.00

D7660	Malar/zygo arch-closed reduc	3,163.00
D7670	Alveolus-closed reduction	1,780.00
D7671	Alveolus-open reduction	0.00
D7680	Facial bone-complicated reduct	6,874.00
D7710	Maxilla-open reduction	4,469.00
D7720	Maxilla-closed reduction	3,427.00
D7730	Mandible-open reduction	5,071.00
D7740	Mandible-closed reduction	3,565.00
D7750	Malar/zygomatic arch-open red	4,218.00
D7760	Malar/zygomatic arch-close red	5,909.00
D7770	Alveolus-stabilize teeth, open	2,770.00
D7771	Alveolus-stabilize teeth,closed	0.00
D7780	Facial bones-complicated reduc	8,547.00
D7810	Open reduction of dislocation	4,400.00
D7820	Closed reduction of dislocate	671.00
D7830	Manipulation under anesthesia	1,012.00
D7840	Condylectomy	0.00
D7850	Surgical dissect:w/ w/o implant	0.00
D7852	Disc repair	0.00
D7854	Synovectomy	0.00
D7856	Myotomy	0.00
D7858	Joint reconstruction	0.00
D7860	Arthrotomy	0.00
D7865	Arthroplasty	0.00
D7870	Arthrocentesis	0.00
D7871	Non-arthroscopic lysis & lavage	0.00
D7872	Arthroscopy-diag, w/ w/o biopsy	0.00
D7873	Arthroscopy-surgical: adhesions	0.00
D7874	Arthroscopy-surgical: disc rep	0.00
D7875	Arthroscopy-surgic:	0.00
	synovectomy	
D7876	Arthroscopy-	0.00
D7877	Arthroscopy-surgic:	0.00
D7880	Occlusal orthotic device	0.00
D7899	Unspecified TMD therapy, B/R	0.00
D7910	Suture of small wounds to 5cm	310.00
D7911	Complicated suture-up to 5 cm	531.00
D7912	Complicated suture-over 5 cm	842.00
D7920	Skin grafts, by report	2,872.00
D7940	Osteoplasty-orthognathic defor	0.00
D7941	Osteotomy-mandibular rami	0.00
D7942	Osteotomy-ramus, open	0.00
D7943	Osteotomy-mand rami w/ graft	0.00
D7944	Osteotomy-segment/subap-	0.00
	s/quad	
D7945	Osteotomy-body of mandible	0.00
D7946	LeFort I (maxilla-total)	0.00
D7947	LeFort I (maxilla-segmented)	0.00
D7948	LeFort II/III-no bone graft	0.00
D7949	LeFort II/III-with bone graft	0.00
D7950	Osseous/cartilage graft-	0.00
	mandB/R	
D7951	Sinus augmentation w/bone	0.00
D7953	Bone repl grft ridge prsv/site	0.00
D7955	Rpr maxillofac soft/hard tissue	3,460.00
D7960	Frenulectomy-separate	459.00
D7963	Frenuloplasty	0.00
D7970	Excision, hyperplast tiss-arch	0.00
D7971	Excision-pericoronar ging /arch	285.00
D7972	Surg reduc, fibrous tuberosity	0.00
D7980	Sialolithotomy	850.00
D7981	Excision of salivary gland, B/R	625.00
D7982	Sialodochoplasty	1,760.00

D7983	Closure of salivary fistula	0.00
D7990	Emergency tracheotomy	1,628.00
D7991	Coronoidectomy	0.00
D7995	Synthetic graft-mand/facial,B/R	0.00
D7996	Implant- mandib/augmentation,B/R	0.00
D7997	Appliance removal-incl archbar	0.00
D7998	Plcmnt of devc w/o fracture	0.00
D7999	Unspecified oral surg proc, B/R	437.00
D8010	Limited ortho trt, primary dent	0.00
D8020	Limited ortho trt, transitional	0.00
D8030	Limited ortho treat, adolescent	0.00
D8040	Limited ortho treat, adult dent	0.00
D8050	Intercep orth trt, primary dent	0.00
D8060	Intercep orth trt, transitional	0.00
D8070	Comprehensive orth,transitional	0.00
D8080	Comprehensive ortho, adolescent	5,293.00
D8090	Comprehensive ortho, adult	0.00
D8210	Removable appliance therapy	0.00
D8220	Fixed appliance therapy	0.00
D8660	Pre-orthodontic treatment visit	0.00
D8670	Periodic ortho visit (contract)	291.00
D8680	Orthodontic retention	529.00
D8690	Ortho treatment (bill/contract)	0.00
D8691	Repair of orthodontic appliance	529.00
D8692	Retainer replacemnt-lost/broken	529.00
D8693	Rebond/repair of fixed retainer	0.00
D8999	Unspec ortho procedure, B/R	470.00
D9110	Emerg treatment, palliative	138.00
D9120	Fixed partl denture sectioning	250.00
D9210	Local anesthesia not op/surg	75.00
D9211	Regional block anesthesia	0.00
D9212	Trigeminal division blk anesth	0.00
D9215	Local anesthesia	66.00
D9220	Deep sedat/gen anesth-1st 30m	375.00
D9221	Deep sedat/gen anesth-ea+15m	165.00
D9230	Analgesia	80.00
D9241	Intravn cons sed/analg-1st 30m	399.00
D9242	IV conscious sed/analg-ea15m+	0.00
D9248	Non IV conscious sedation	0.00
D9310	Consult Only	143.00
D9410	House/extended care facility	236.00
D9420	Hospital Call	310.00
D9430	Office visit for observation	0.00
D9440	Office visit-after regular hrs	179.00
D9450	Case present,detailed/extens tx	0.00
D9511	Crown Delivery	0.00
D9610	Therapeutic drug injection, B/R	111.00
D9612	Therap parenteral drugs, 2+	0.00
D9613	Infiltration of sustained release therapeutic	0.00
D9630	Other drugs/medicaments, B/R	44.00
D9910	Application of desensitize med	65.00
D9911	Apply desensitiz' resin, per th	0.00
D9920	Behavior management, by	0.00
D9930	Treat complications-postsurgic	0.00
D9940	Occlusal guards, by report	609.00
D9941	Fabricate athletic mouthguards	0.00
D9942	Repair/Reline of occlusal guard	0.00
D9950	Occlusal analysis-mounted	0.00
D9951	Occlusal adjustment-limited	0.00
D9952	Occlusal adjustment-complete	0.00

D9970	Enamel microabrasion	0.00
D9971	Odontoplasty 1-2 teeth-rmv enam	0.00
D9972	External Bleaching - per arch	0.00
D9973	External bleaching-per tooth	0.00
D9974	Internal bleaching-per tooth	0.00
D9993	Dental Case Mgmt - Motivational Interviewing	0.00
D9994	Dental Case Mgmt - Patient Education	0.00
D9995	Teledentistry Synchronous Real- time Encounter	102.00
D9996	Teledentistry - Asynchronous	102.00
D9999	Unspecified adjunct. proced,B/R	0.00
DA	DELINQUENT ACCOUNT	0.00
Dismissed	DISMISSED FROM PRACTICE	0.00
ED PACK	Education Packet	0.00
ELIG100	100% SFS ELIGIBILITY	0.00
ELIG40	40% SFS ELIGIBILITY	0.00
ELIG60	60% SFS ELIGIBILITY	0.00
ELIG80	80% SFS ELIGIBILITY	0.00
ELIGREQ	ELIGIBILITY REQUESTED	0.00
F/U	Follow-Up-RCT	0.00
FA	FAILED-Specialist Appt	0.00
FA-RCT	FAILED-RCT	0.00
FAIL	FAILED APPOINTMENT	0.00
First	First Visit to a Dentist	0.00
FollowUp	Follow/up (treatment)	0.00
HAPPY	Happy Visit	0.00
HIPPA	HIPPA FORM	0.00
hosp call	Professional hospital call	0.00
HS Exam	Head Start Exam	0.00
JawRec	Jaw Record of Denture	0.00
LATE	LATE	0.00
LEFT	LEFT W/O BEING SEEN	0.00
Mobil	Mobile Unit	0.00
MSAPT	MISSED APPT CONSULT	0.00
NOTX	No Treatment	0.00
ORTHO	ORTHODONTIST REFERRAL	0.00
ORTHO REF	ORTHODONTIST REFERRAL	0.00
PENALTY	1-YEAR PENALTY	0.00
PolySiloV	Polysiloxane Vinyl Impression	0.00
POST-XRAY	POST-OP XRAY	0.00
Postop	Postop	0.00
Probing	Periodontal Probing and Charting	0.00
PURGED04	PURGED 2004	0.00
QUIETRM	Quiet Room	0.00
R/S	RESCHEDULED	0.00
REDO	Redo of Procedure	0.00
Ref-CHA	REFERRAL w/in CHA	0.00
REFER	Refer to Oral Surgeon	0.00
RS	REFER TO SPECIALIST	0.00
RS/S	RESCHEDULED BY STAFF	0.00
SCREEN	Screening	25.00
SDFPostOP	SDF Post OP	0.00
SMG - Set	Self Management Goal Set	0.00
SMG-Comp	Self Management Goal - Completed	0.00
StartRCT	Start RCT	0.00
TRANS	Transferred/Other Care	0.00
Try In	Try In of Denture	0.00
TX-REPEAT	Treatment of Same Tooth	0.00
TXComp	Treatment Complete	0.00

TXREJ	TREATMENT REJECTED	0.00
U/E	Unable to exam	0.00
WAIT	WAIT APPT	0.00
WRAP	Protective Stablization Wrap	0.00
Y2005	Medicaid Encounter	100.00

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# WIC DEPARTMENT - 80

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## **DEPARTMENT FUNCTION:**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) is a federally funded program that serves low and moderate income pregnant, breastfeeding, and postpartum women, infants, and children up to age 5 who have a nutrition-related health problem. Applicants are referred to WIC from CHA clinics, private physicians, social service agencies, or by the applicants themselves. A review of the medical data, identification, residence and income is conducted to determine eligibility. If the applicant is eligible, he/she will receive benefits for supplemental foods that can be purchased at local grocery stores and/or pharmacies. During the summer months, the Cabarrus Health Alliance WIC Program provides some of our age eligible children and women fruit and vegetable coupons to use at a local Farmer's Market. The WIC Program provides a combination of nutrition education, supplemental foods, breastfeeding promotion and support, and referrals to health care and community agencies. The Breastfeeding Peer Counselor Program at the CHA was initiated in 2010 to promote and support our breastfeeding mothers.

In 2014 the program implemented conversion to the North Carolina (NC) Crossroads WIC System, a model information system. It is a robust system that manages all facets of WIC operations, including client services and vendor management. Crossroads uses modern web (HTML/HTTP) technology, standard WIC data elements, and complies with Federal policy and regulations. It also includes a vendor module for the management of vendor compliance. NC WIC food benefits transitioned from paper vouchers to electronic benefit transfer (EBT), called eWIC on April 11, 2018.

Pregnant, breastfeeding, or postpartum women, infants, or children under five years of age that have a medical or nutritional risk and meet the income guidelines are eligible for this program. The state assigned caseload for the Cabarrus Health Alliance WIC program was 2,976 people. Due to significant increases in WIC participation in response to the COVID-19 pandemic, the base caseload was increased in October 2020 to 3,284 people. Through nutrition education and supplemental foods, WIC participants and their families are a captive audience to hear these important health messages. National studies have shown a decrease in infant mortality, morbidity, and low birth weight and a decrease in the prevalence of anemia. The WIC Program also provides an economic benefit to the community with about 2.6 million dollars' worth of WIC food benefits redeemed annually at WIC's 38 vendors in Cabarrus County.

## **2020-21 DEPARTMENT ACCOMPLISHMENTS:**

- Implementation of work from home opportunities for staff with the approval of Federal Waivers due to COVID-19. Specifically, waiving the requirement for physical presence and measurements.
- We received \$38,268 in Special Funding from the NC Department of Health & Human Services, Nutrition Services Branch. This funding was targeted for providing support for COVID related needs, program access, outreach, equipment or clinical enhancements.

- Low-risk participants continue to utilize the WICHealth.org website for nutrition education. Families call our office after the completion of their lesson and benefits can be issued to their account remotely.
- Participated in the Summer Farmer's Market Nutrition Program.
- The Breastfeeding Peer Counselor program is currently serving approximately 230 pregnant and parenting women. We are now staffed with one full-time and one part-time, Breastfeeding Peer Counselor, one of which is bilingual.
- We started a second year of Smart Start grant funding through the Cabarrus Partnership for Children to expand our Breastfeeding Peer Counselor services.
- As part of the USDA grant through Johns Hopkins University to test an innovative tool to improve retention of children WIC participants we continued the online appointment scheduling system. There was a brief interruption at the beginning of the COVID-19 pandemic.
- We continue to use an educational text messaging program about breastfeeding for pregnant women and new moms. This text message platform also allows us to complete required contacts within the Breastfeeding Peer Counselor program.

**WIC DEPARTMENT EXPENDITURES:**

<b>COST CATEGORY</b>	<b>2020 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2021 ACTUAL</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>2022 % CHANGE</b>
<b>Salary &amp; Fringe</b>	\$ 571,435	\$586,405	\$	\$ 613,071	\$ 647,484	<b>+5.6%</b>
<b>Operational Expense</b>	\$67,520	\$ 32,843	\$	\$ 32,805	\$ 35,706	<b>+8.8%</b>
<b>Capital Outlay</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	<b>0%</b>
<b>Department Total</b>	<b>\$638,955</b>	<b>\$619,248</b>	\$	\$ 645,876	\$ 683,190	<b>+5.8%</b>

**FTE HISTORY:**

<b>Fiscal Year end June 30</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Positions</b>	14.1	12.1	11.4	10.1	9.5	9.6

**2022 BUDGET NARRATIVE AND OBJECTIVES:**

The CHA WIC Program receives \$16.50 per participant per month. Our assigned caseload for 2021-2022 is 3,284. We agree to maintain 97% of our caseload which is 3,033 participants.

**OBJECTIVES:**

- Meet or exceed the processing standards for WIC applicants (10 days for pregnant women & infants less than 6 months old).
- Meet or exceed customer satisfaction ratings of 96% (very good/excellent) for WIC services.
- Maintain expenses at or below approved budget and maintain or exceed revenue projections of approved budget.
- Show rate average of 90% or greater.
- Maintain/reduce employee turnover rate of 17% or less for WIC personnel.
- Nutritionists will meet 95% of their assigned productivity level each month.

# INFORMATION TECHNOLOGY DEPARTMENT

## DEPARTMENT FUNCTION:

Information Technology is responsible for the automated systems that support clinical, community health, environmental health, and administrative services. This support includes system design and analysis; software and hardware; computer resource acquisition management and operations; internet, local area network (LAN), and wide area network (WAN) services; and computer training.

The Information Technology Division's primary mission is user support, another key function is to maintain highly available hardware and software applications services. Information Technology is divided into two functional groups: Services and Support; Application Support, Database Support, and Reporting.

## ORGANIZATIONAL STRUCTURE:



# INFORMATION TECHNOLOGY DEPARTMENT

## 2021 DEPARTMENT ACCOMPLISHMENTS:

Fiscal Year 2021 included the peak of the COVID-19 pandemic to date. Many of our department's resources – people, time, hardware, and software – were used in our organization's pandemic response. Prior to the pandemic, just one CHA staff member worked remotely full-time, and a handful of others worked remotely part-time. Today, a majority of CHA staff members have the technology to work remotely and do so each week. In addition to these technology deployments, IT staff fielded an unprecedented number of urgent requests for user access. These staffing surges included requests for new CHA employees, contractors, volunteers, and staff assigned through partner organizations like Cabarrus County Government and Community Care of North Carolina.

During the year, we deployed specific technology to assist with the pandemic response. IT staff deployed text message technology for communicating with case investigations and contact tracing. This technology was later instrumental in rescheduling vaccine appointments and communicating with vaccine recipients. We created two different online scheduling solutions for COVID-19 vaccine appointments, one simple solution for immediate deployment and a later iteration that was fully integrated with our electronic health record. We deployed geographic information system (GIS) software and data analysis and presentation software for the CHA epidemiologist to use to help CHA and our community partners better understand the pandemic and measure the effectiveness of our response.

This year, we also built screening for social determinants of health into our electronic health record and coordinated the adoption of NC Care 360 as a way for CHA to refer individuals and accept referrals for various needs like food, housing, transportation, and interpersonal safety. We completed our HIPAA risk assessment, significantly reducing our risk score from the previous year, and we expanded the use of our ticketing system to additional CHA departments.

We expect by the end of the year to finish building and testing the interface with Upstream, a quality improvement partner who helps CHA ensure our patients have same-day access to the contraception of their choice.

# INFORMATION TECHNOLOGY DEPARTMENT

## INFORMATION TECHNOLOGY: EXPENDITURES BY CHARACTER

<b>COST CATEGORY</b>	<b>FY 2019 ACTUAL</b>	<b>FY 2020 ACTUAL</b>	<b>2021 BUDGET</b>	<b>2022 BUDGET</b>	<b>2022 % CHANGE</b>
<b>Salary &amp; Fringe</b>	\$537,398	\$553,120	\$634,417	\$662,139	<b>4%</b>
<b>Operational Expense</b>	\$396,301	\$307,599	\$443,126	\$418,350	<b>-6%</b>
<b>Capital Outlay</b>	\$24,624	\$292,705	\$50,000	\$-	<b>-100%</b>
<b>Department Total</b>	<b>\$958,323</b>	<b>\$1,153,424</b>	<b>\$1,127,543</b>	<b>\$1,080,489</b>	<b>-4%</b>

### 2022 BUDGET NARRATIVE AND OBJECTIVES:

Total IT expenses budgeted for fiscal year 2022 are 4% less than the previous year. There are no capital expenditures and no big-ticket equipment purchases planned for this next year.

### Objectives:

- Support the work of the epidemiology and QI teams in using data to improve public health including training and assistance with reporting, data extraction and presentation including GIS applications
- Adopt practices that improve equity in IT purchasing and hiring, if applicable
- Engage in quality improvement within IT and support the QI work of other departments
- Continue to reduce risk to CHA systems
- Contribute to CHA's Public Health 3.0 work, particularly in the areas of accreditation and access to data
- Support agency priority projects with IT resources

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# CLINICAL SERVICES DEPARTMENT - 75

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## **DEPARTMENT FUNCTION:**

The Clinical Services Department represents the following programs: Maternal Health; High Risk Maternity; Family Planning; Child Health/Pediatrics; Behavioral Health; Breast and Cervical Cancer Control Program. All of these programs utilize the support services of Medical Records/Registration and Interpreting.

## **Maternal Health/High Risk Maternity:**

This program provides routine and high-risk prenatal care and related services to pregnant women. Our OB/GYN oversees the care team consisting of nurse practitioners, registered nurses, clinic office assistants, a Registered Dietitian, and a Licensed Clinical Social Worker.

Women who are pregnant and using substances are welcomed for prenatal care in the SUN Clinic, incorporated into the CHA High Risk Maternity Clinic. Here, they are treated sensitively and non-judgmentally, in an atmosphere that is caring and accommodating. Our OB/GYN is able to prescribe Medication Assisted Therapy (MAT) in the HR clinic, preventing the need for multiple clinic visits and further increasing the likelihood for compliance and the success for a healthy pregnancy.

The Cabarrus Health Alliance is the county's only source of prenatal care available on sliding fee scale (~40% of clients).

In addition to comprehensive prenatal care, the wrap-around services offered within the Maternity Clinic include:

- Non-stress testing
- Nutrition counseling
- Lab services – by LabCorp
- Health/Behavioral Counseling
- Medication Assisted Therapy (MAT)
- Connections (a group for women with peripartum mood disorder)
- Ultrasound
- Interpreter services
- Case Management services

## **Family Planning:**

The family planning program staff assists individuals – both men and women- in planning and spacing children according to their individual needs. Services within the scope of this program include: physical exams; lab testing; STI screening; cervical cancer and breast cancer screenings; mental health screenings; counseling regarding lifestyle choices; education and counseling

related to contraceptive method choices; prescribing or insertion of contraceptive method or devices. Again, we are the only Cabarrus County provider that offers family planning services on a sliding scale basis. For many women, we are their sole source of healthcare. Confidential care for family planning services is state mandated at the Cabarrus Health Alliance, regardless of age.

### **Pediatrics:**

Our Pediatric Care Team consists of a Pediatrician, nurse practitioners, registered nurses, clinic office assistants, a full-time Licensed Clinical Social Worker, and a Registered Dietician. The services encompass the state funded Child Health program, which provides funding for preventive well-child exams for children with no payer source, as well as a full-scope primary care pediatric clinic, where children aged 0-21 years are cared for. Mothers who give birth at Atrium-Cabarrus and have chosen CHA as their child's caregiver receive visits in the hospital within 24 hours, and before discharge. In addition, if a mother is receiving prenatal care at CHA, they have the opportunity to meet with a member of the pediatric team before giving birth. We accept a wide range of payer sources, and employ Spanish/English interpreters full-time. Since evidence shows that the behavioral health component is as important to a child's growth and development as their physical health, CHA has integrated an LCSW into the pediatric clinic model of care. She accepts warm hand-offs, provides individual therapy, handles referrals to specialty agencies when needs are outside her scope of practice, and collaborates with other providers, such as school counselors, DHS, etc.

### **BCCCP:**

Through funding from the Breast and Cervical Cancer Control Program (BCCCP) from the CDC and the NCDPH, women aged 40 and over who are uninsured or underinsured, or whose insurance co-pay prohibits breast or cervical cancer screenings, are eligible for free breast exams, screening mammograms, and cervical cancer screenings (PAP). Eligibility can be determined over the phone, may be self-declared, and no residency proof is required. Unfortunately, the demand for this program typically far exceeds the amount provided. Partly because of reduced number of services due to COVID, and partly because our partners at Atrium Cabarrus have been serving an increased number of low income women for screening over the last year, based on the substantial need. This is an area of tremendous health disparity within our county, and funding for outreach to women in African-American communities could be highly beneficial.

### **2021 DEPARTMENT ACCOMPLISHMENTS:**

- Continued all core public health program service delivery per CDC guidelines, while also taking part in mass COVID-19 vaccination clinics from January – May.
- Received a grant from the Office of Rural Health, further enabling integrative services for behavioral health in the primary care setting to move forward, assisted by LCSWs and a Registered Dietician. This grant was successfully renewed for the upcoming year.
- The SUN Clinic has continued to see success in treating pregnant women who use substances. This past year has had its' added challenges because of COVID, but the advent of telehealth dramatically increased these particular clients' ability to obtain care. To date, the

SUN Clinic participants have had 16 full-term babies, 1 baby born at 37b weeks, and 1 baby born at 31 weeks.

The Clinical Services budget is derived from multiple components and revenue sources. Both low and high risk Maternal Health programs receive some state dollars, which then constitutes a working relationship, requiring adherence to state guidelines. Family Planning dollars are also tied to both federal and state requirements, some of which inhibit collecting payments. Child Health money is made available from the state, and this enables children with no other payer source access to preventive health care. State funding for the women's health programs has remained stagnant, while the cost of providing care continues to rise annually. CHA also bills Medicaid and private third-party insurance, when applicable. All of these programs, with the exception of Pediatric Primary Care, are provided on a sliding scale fee, as determined by financial eligibility.

Medicaid Transformation, the future of Medicaid, and uncertain, to say the least, will move forward on July 1<sup>st</sup>. With unemployment reaching record numbers since the pandemic, it is not unrealistic to expect that services may be in demand in the upcoming year.

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# DENTAL HEALTH DEPARTMENT - 55

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## **DEPARTMENT FUNCTION:**

The goal of the Cabarrus Health Alliance Dental Program is to provide care to underserved county residents through targeted activities aimed at low income children and adults as well as urgent dental care for medically compromised adults and pregnant women. Dental services include kindergarten screenings with follow up, oral health education for community partners, and direct patient care including diagnostic, preventive, restorative and surgical procedures and limited endodontic and periodontal procedures.

## **2021 DEPARTMENT ACCOMPLISHMENTS:**

- Provided over 12,000 patient visits in the 12-chair fixed Concord dental clinic, 6-chair fixed Kannapolis dental clinic, and Portable dental unit(s)
- Provided on-site dental care to 42 schools in Kannapolis City and Cabarrus County through a 2 chair portable dental unit
- Collaborated with the Cabarrus Partnership for Children with a \$26,000 grant to provide dental treatment for uninsured children ages 0-5

## **2022 BUDGET NARRATIVE AND OBJECTIVES:**

The Dental Program revenue is derived from patient fees for service as well as grant funding for direct care of targeted populations as described above. CHA bills Medicaid and private third-party insurance, when applicable. Dental services for individuals may also be provided on a sliding scale fee, as determined by financial eligibility. There are no state dollars or working relationships requiring adherence to state guidelines for the Dental Program.

The 2022 budget increased by less than **1%**. This increase is due to salary and fringe benefit increases.

## **OBJECTIVES:**

- Use data to improve health
  - Create a public facing data repository to inform the community and enhance decision making
    - Live scorecard; value based care and dashboard metrics
  - Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes
    - BMI, oral health status, and smoking status among medical leadership programs
- Develop internal and external practices, programs and policies that achieve equity
  - Ensure equitable access to services, programs, opportunities, and information

- Portable dental unit(s); worksite wellness opportunities; tele-dental services and 21 NCAC 16.W.0101/.010 public health hygiene
- Build and sustain collaborative systems that address social determinants of health
  - Align and integrate public health programs to address social determinants of health
    - Value based care; Portable dental equipment
- Transform agency capacity, culture and practices to achieve excellence
  - Expand CHA capacity to include alternative service delivery and outreach models that improve access to care
    - Tele-dental utilization

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# FAMILY CARE COORDINATION DEPARTMENT - 32

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The Family Care Coordination Department is comprised of several programs and including: Care Management for High Risk Pregnancy (CMHRP), Care Management for At-Risk Children (CMARC), Newborn Postpartum Home Visits (NB/PP HV), Innovative Approaches (IA), Triple P – Positive Parenting Program, and the Adolescent Parenting Program – Project M.O.R.E. (APP). Each program must comply with organizational and operational mandates as established by federal and state law. The programs provide care management, referrals, support and education to families in Cabarrus County. CHA is partnering with Family Support Network of the Southern Piedmont to carry out Innovative Approaches initiative in Gaston and Union counties.

CMHRP & CMARC programs are reimbursed through a Medicaid PMPM rate on a monthly basis from Community Care of North Carolina as well as state funds for clients ineligible for Medicaid. Medicaid eligible NB/PP Home Visit claims are submitted electronically to the state system on a fee per visit basis. Innovative Approaches, Triple P, and APP are grant funded programs for which funding is received from the NC Department of Health and Human Services.

## 2021 DEPARTMENT ACCOMPLISHMENTS:

The CMHRP and CMARC staff continued to provide advanced and quality services to families in Cabarrus County to ensure healthy birth outcomes, early access to care, early intervention and prevention services. Both programs are fully staffed and the Care Managers have manageable caseloads to better enable them to provide the ongoing quality services to families. Care Managers have been a critical support for families throughout this unprecedented year as many families identify more social determinants than prior to the pandemic. Our team has been able to meet the needs of families as well as assist in several COVID related projects including temporary shelters for COVID positive patients and vaccination clinics. As North Carolina moves to a Medicaid Managed Care Model, care managers will continue to provide services on a local level with payments delivered by the Prepaid Health Plans (PHP).

The Innovative Approaches (IA) initiative completed the initial year in this three year grant cycle with expansion of work to Gaston County, and continuation in Union County. Rowan Innovative Approaches, like Cabarrus Innovative approaches, has become a sustainable project still in connection with the other two IA counties. IA continued to work collaboratively with medical providers, community agencies and families to improve the systems of care that most challenge the families with children and youth with special health care needs (CYSHCN).

## **PROGRAM DISCRIPTIONS/OBJECTIVES:**

### **Care Management for High Risk Pregnancy (CMHRP)**

Care Management for High Risk Pregnancy, previously Pregnancy Care Management (OBCM), is a statewide program in North Carolina to provide prenatal and postpartum care management services to women, who qualify for Medicaid coverage, who are at high risk for poor birth outcomes, including low birth weight babies and premature delivery. The overall goal of CMHRP services is to prevent adverse pregnancy outcomes and improve birth outcomes.

A NCDHHS grant provides services to uninsured, low income women ineligible for Medicaid to also receive these care management services.

Program Measures include:

- Percentage of women engaged (patient given a case status and goal developed) in CMHRP services among patients meeting eligibility criteria (priority patients) during the month: Benchmark of 85%
- Percentage of patients identified as priority who are “deferred”: Benchmark of less than 10%
- Percentage of engaged patients who are receiving intensive care management with a face-to-face intervention in the past 30 days: Bench of 80%

### **Care Management for At-Risk Children (CMARC)**

Care Management for At-Risk Children (CMARC), previously Care Coordination for Children (CC4C), is a statewide program in North Carolina which provides care management to children from birth to five years of age, who have long-term medical conditions, are in long-term stressful situations (been exposed to adverse childhood experiences or adversely affected by social determinants of health), children in foster care, and/or were in a Neonatal Intensive Care Unit and qualify for Medicaid coverage. Care Management is provided by a registered nurse and a social worker. The Care Manager, in collaboration with the child’s family, coordinates the child’s care to ensure they obtain appropriate medical care, social services and other supports.

A NCDHHS grant provides funding to assure care management services are provided to all non-Medicaid children in the CMARC target population.

Program Measures include:

- Percentage of children identified and referred for CMARC services who had a completed contact: Benchmark of 7.5%
- Percentage of children identified and referred for CMARC services who are engaged in active care Management: Benchmark of 5.5%

## **Newborn Postpartum Home Visiting**

Home visits by a registered nurse are made to mothers and newborns who are receiving Medicaid benefits or are receiving Pregnancy Care Management services.

## **Innovative Approaches**

The purpose of the Innovative Approaches Project is to improve the service system for children and youth with special health care needs (up to age 21) through collaborations and partnerships with parents of children and youth with special needs, medical providers, and community agencies so that the following results occur:

- The service system effectively meets the needs of families with children and youth that have special health care needs
- There is increased satisfaction with the services received
- There are improved outcomes for children and youth with special health care needs

Objectives for Innovative Approaches include:

- Families of children and youth with special health care needs will partner in decision making at all levels, and will be satisfied with the services they receive.
- All children and youth with special health care needs will receive coordinated, ongoing, comprehensive care within a medical home.
- All children will be screened early and continuously for special health care needs.
- Families of children with special health care needs have adequate health insurance and financing to pay for needed services.
- Services for children and youth with special health care needs and their families will be organized in ways that families can use them easily.
- All children and youth with special health care needs will receive the services necessary to make appropriate transitions.

## **Adolescent Parenting Program (APP) - Project M.O.R.E.**

Project M.O.R.E (Making Opportunities for Responsible parenting and Education) is an intensive home visiting program for pregnant and/or parenting teens in Cabarrus County. Using the statewide Adolescent Pregnancy Program (APP) framework, Project M.O.R.E provides support services to adolescent parents who are committed to completing their education, improving parenting abilities and preventing repeat pregnancies. Project M.O.R.E. has served a total of 139 teen parents from fall 2015 to present. During that timeframe, Project M.O.R.E. has supported a total of 33 teen parents through their high school graduation.

The Adolescent Parenting Program (APP) is a secondary prevention program (i.e., prevention of second or higher order pregnancies) that provides four-year annually renewable grant awards to projects to provide services for pregnant or parenting teens throughout North Carolina. Agencies implementing APP are required to use evidence-based or evidence-informed program strategies for secondary pregnancy prevention, drop-out prevention and child maltreatment prevention.

The objectives of APP are as follows:

- Increase the self-sufficiency outcomes for APP participants by:
  - Increasing the delay of a subsequent pregnancy;
  - Increasing graduation from high school with diploma or completion of GED;
- Improve child welfare and school readiness outcomes for the children of APP participants by:
  - Increasing incidence of positive parenting among APP participants to support their child's cognitive development and mental health;
  - Increasing incidence of child's physical well-being by establishing the child's medical home and creating a safe home environment.

The Project MORE staff implements the evidence-based Parents as Teachers curriculum with fidelity for home visits as first year Parents as Teachers Model Affiliates. (Parents as Teachers: <http://www.parentsasteachers.org>). Staff are required to provide at least two 60-minute home visit per month with each participant. At least 33% of these home visits must take place in the participant's home. Other home visits may take place in school or another appropriate setting. In addition to home visits, a group session must be conducted monthly. Due to COVID, APP has included virtual service delivery as a method to meet requirements for home visits and group sessions.

Project M.O.R.E. provides comprehensive sexuality education including complete and medically accurate information about all FDA-approved contraceptive methods, including abstinence, to all participants. In order to meet this requirement, each program participant must complete Be Proud! Be Responsible! Be Protective! (BP! BR! BP!) during their enrollment.

In order to maintain Project M.O.R.E. and meet the needs of the participants, a Community Advisory Council (CAC) consisting of at least five public and private community agencies meets quarterly.

The CAC is responsible for the following:

- Advising and assisting the APP staff to provide high quality services to participants;
- Actively promoting the program in the community;
- Reviewing all educational and promotional materials developed by the program to ensure appropriateness for the community;
- Defining and maintaining cooperative ties with other community institutions in order to meet the needs of program participants;
- Seeking financial support from sources other than TPPI, including sources in the local community;
- Referring volunteers and potential participants to the program; and

- Recruiting additional CAC members.

## **Triple P**

Triple P – Positive Parenting Program is one of the world’s most effective parenting programs. It gives parents the skills they need to raise confident, healthy children and teenagers, and to build stronger family relationships. It also helps parents manage misbehavior and prevent problems occurring in the first place. With more than 30 years of ongoing research, Triple P has been scientifically trialed with thousands of families around the world and been found to work – regardless of culture, country or individual situation. Triple P has helped more than six million children and their families in more than 20 countries around the world.

In 2012, Cabarrus Health Alliance was awarded \$1.2 million from the NC Department of Health and Human Services to implement Triple P (Positive Parenting Program), a multi-tiered system of evidence-based education and support for parents and caregivers of children and adolescents. CHA, in partnership with Triple P America, has trained over 313 professionals across multiple sectors in Cabarrus County to deliver evidence-based Triple P interventions to parents. The program is offered in both clinical and non-clinical settings by multidisciplinary sectors including social services, mental health, healthcare, and education. Due to its success, additional funding was awarded to CHA to support the program through the present fiscal year. Since the beginning of the project, Triple P Cabarrus has served over 35,000 caregivers and 38,000 children.

North Carolina is the first state in the United States to scale Triple P as a statewide intervention through the NC Department of Health and Human Services (NCDHHS). As the Lead Implementation Agency of Triple P in Cabarrus County, the Cabarrus Health Alliance is responsible for recruiting and training Triple P providers, promoting marketing and community outreach related to Triple P, monitoring the quality and fidelity of Triple P interventions, and collecting and evaluating data for Triple P interventions. Members of the CHA Community Implementation Team execute these functions and serve active members of the North Carolina Learning Collaborative.

Triple P seeks to:

- Promote the independence and health of families by enhancing parents’ knowledge, skills, confidence, and self-sufficiency
- Promote the development of non-violent, protective, nurturing environments for children
- Promote the development, growth, health, and social competence of young children
- Reduce the incidence of child maltreatment and behavioral/emotional problems in childhood and adolescence

To meet parents at their current level of readiness and need, Triple P offers five levels of intervention. Service providers are trained in delivering intervention levels of increasing strength to parents or caregivers of children from birth to age 16. Triple P Cabarrus has trained practitioners in each of the five levels and continues to offer training opportunities to sustain the Triple P workforce.

Triple P levels of implementation are:

*Level 1* – media-based parent information campaign;

*Level 2* – provide specific advice (20 minute sessions) to parents on solving common child developmental issues and minor behavioral problems;

*Level 3* – provide brief programs (80 minutes over four sessions) combining advice with rehearsal and self-evaluation as required to teach parents to manage discrete child problem behaviors;

*Level 4* – provide a broad focus program (about 10 hours over 8-10 sessions) for parents requiring intensive training in positive parenting skills, generalization enhancement strategies and application of parenting skills to a range of target behaviors;

*Level 5* – provide an intensive individually tailored program (up to 11 sessions) for families with child behavior problems and family dysfunction.

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# Public Health

# DEPARTMENT - 45

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*Healthy Cabarrus, Healthy Communities, Drug Free Communities, Community Linkages to Care, Syringe Service Program, Syringe Service Program, Walmart Healthy Food Access, NC Behavioral Health Equity Initiative*

## **DEPARTMENT FUNCTION:**

1. **Healthy Cabarrus** is a community health initiative with the mission of uniting and mobilizing community partners to identify and address health needs. More than 100 community partners participate in the collaborative work of the partnership. Cabarrus Health Alliance and Atrium Health Cabarrus joined forces in creating this community health initiative with additional financial supporter from Cabarrus County Government. Healthy Cabarrus conducted the Community Needs Assessment in 2020 and submitted the final report June 1, 2021. Healthy Cabarrus staff also convene community partners to develop action plans for each of the identified priority areas in 2020.

## **Healthy Cabarrus Program**

### **Program Accomplishments:**

Healthy Cabarrus works very closely with a variety of community partners to implement strategies across sectors to address the identified priority needs. While not listed in its entirety, much of the program accomplishments are due to outstanding support of partners through the collaboration of Healthy Cabarrus.

- Conduct the Community Health Needs Assessment every four years.
  - More than 2,600 adults participated in the Community Member Survey
  - 115 community stakeholders completed the Key Informant Survey
  - 40 community partners engaged in the Community Planning Council process over a 10 month period (time was extended due to COVID-19 restrictions)
- Develop and monitor Community Health Improvement Plans for each priority need: mental health, early childhood education and development, and housing/homelessness.
- Healthy Cabarrus Executive Director supervises the Substance Use Program Manager, Latino Community Engagement and Relations Coordinator, Walmart Health Food Access Coordinator, CHA's Marketing Coordinator and a CDC Public Health Associate focused on Chronic Disease Health Equity.
- Served as the UNC School of Government – Opioid Response Project Manager on behalf of Cabarrus County Government.
- Complete Clear Impacts - Results Based Accountability professional certification and assisted the North Carolina AHEC with development of a three-day RBA training course.
- Serve on the Harrisburg Racial Equity Task Force as the CHA liaison.

**FTE History:**

<b>Job Title</b>	<b>FY 15 Actual</b>	<b>FY 16 Actual</b>	<b>FY 17 Actual</b>	<b>FY18 Actual</b>	<b>FY 19 Actual</b>	<b>FY 20 Budget</b>	<b>FY 21 Budgeted</b>
Program Manager	.5	.5	.5	1.0	1.0	.75	.5
Latino Engagement and Relations Coordinator					.5	.5	.5
CabWellCo Coordinator							.2
Administrative Assistant	.5	.5	.5	.5			

**Capital Outlay:** None

**Minor Office Equipment:** None

**FY2022 Program Objectives:**

- Implement of Community Health Improvement Plans (Coalition Action Plans) and support of existing community task forces or coalitions.
- Work with Early Childhood Task Force, Cabarrus County Homelessness Task Force and Mental Health Advisory Board to develop community score cards using Results Based Accountability.
- Present Community Health Needs Assessment findings to local elected leaders, community stakeholders, and community members. Development materials to educate the community at-large on the identified community needs and collaborative next steps.
- Host monthly Healthy Cabarrus Executive Committee meetings and bi-monthly Healthy Cabarrus Advisory Board meetings to provide updates on the Community Health Needs Assessment and action plan implementation.

## **Healthy Communities**

### **Program Overview**

The Healthy Communities is a North Carolina Agreement Addendum that enables Cabarrus Health Alliance to implement community-based interventions that address two of the priority focuses areas: poor nutrition, physical inactivity, tobacco use, substance use, violence and unintentional injury. For FY21, the priority areas that staff focused efforts were mental health and substance use – opioid overdose education related. Interventions should strive to provide opportunities for everyone in North Carolina to achieve their optimal level of health, regardless of race, ethnicity, gender, socioeconomic status, geographic location, education status, disability status or sexual orientation.

### **Program Accomplishments:**

- To support the action plan associated with the Healthy Communities funding an additional CHA staff person was trained to facilitate Question, Persuade and Refer (QPR).
  - The QPR mission is to reduce suicidal behaviors and save lives by providing innovative, practical and proven suicide prevention training.
- Hosted multiple trainings with students at Kannapolis Middle School as well as high school mentors who are engaged in CHA’s TRAIL Program.
- Hire an Equity Coordinator to support and ensure efforts within the Healthy Communities scope, as well as agency programs, are inclusive of all populations and individuals in Cabarrus County.
- Developed and implemented media and messaging campaigns that increased awareness of the risks of opioid poisoning, signs and symptoms of opioid overdose, where to access and how to administer naloxone in the event of an overdose.
  - To ensure that populations at-risk were engaged in campaign development, materials were shared with Syringe Service Program participants and their feedback was incorporated into design edits.
- Opioid overdose messaging disseminated via billboard, social media, and newsletter formats.
- The Healthy Communities funding was expanded to cover COVID-19 spread prevention messaging.

**FTE History:**

<b>Job Title</b>	<b>FY 15 Actual</b>	<b>FY 16 Actual</b>	<b>FY 17 Actual</b>	<b>FY18 Actual</b>	<b>FY 19 Actual</b>	<b>FY 20 Budget</b>	<b>FY 21 Budgeted</b>
Program Manager	.25	.25	.25	.25	.25	.15	.22
Equity Coordinator						.2	

**Capital Outlay:** None

**Minor Office Equipment:** None

**FY2022 Program Objectives:**

- Identify two priority areas of focus outlined in the FY22 Healthy Communities NC Agreement Addendum. Action Plan priorities have not released by the state at this time, but the Program Manager will ensure the priorities selected align with the identified community needs outlined in the 2020 Community Health Needs Assessment.
- Continue to focus on health equity and ensure that targeted, minority populations are engaged in program planning, development and implementation.

## **NC Behavioral Health Equity Initiative**

**PROGRAM FUNCTION:**

NCBHEI is a community health initiative with the mission of identifying and addressing specific behavioral health disparities related to substance use on a local level through a data and community-driven collaborative process. The goal of NCBHEI is to build the capacity of community-based organizations to:

- Collaborate with key stakeholders/ partners experienced and knowledgeable about behavioral health equity issues.
- Collect and analyze quantitative and/or qualitative data related to behavioral health equity issues related to substance use.
- Increase awareness within our communities about behavioral health equity issues.
- Identify, implement and evaluate promising and best practices and strategies to address behavioral health equity issues.

**Program Accomplishments:**

The main goal of the grant’s year two is to implement and promising and best practices and strategies to address behavioral health equity issues, and we had the following results:

- We finished paving the way for an impactful program. We established a partnership with Mental Health America and Market Street Studios to help us design a strong Video Voice Project involving Latino teens. We secured the help of various members of the Cabarrus and Kannapolis School staff to assist with student recruitment and participate in the different sessions as needed. We also connected with a local judge and a local Latino police officer that in conjunction with mental health providers and school personnel, will create an impactful panel to educate the children on the impact of drug and alcohol use.
  - We had a great impact on social media. Our postings on the CHA Latino Facebook page and El Puente Facebook and Instagram pages were very well received in the community, especially around the Holiday Season. Every month we post different information to raise awareness about the consequences of drinking and driving and underage drinking.
- We held Latino Parents Talks with a virtual sessions led by a bilingual and bicultural expert that educated the parents about the different types of substances available for teen consumption. Many parents participated in this program, and despite their inexperience with virtual meeting platforms, were able to engage and ask questions.
- Conducted training sessions in Spanish for Latino alcohol retailers
- Conducted 4 Culture competence workshops, so key stakeholders from the government and other agencies understand the specific challenges faced by the local Latino community and promote system and environmental changes.
- Developed a Video Voice project among Latino youth to allow them to express their feelings and raise awareness on substance use.

**FTE History:**

<b>Job Title</b>	<b>FY 20 Actual</b>	<b>FY 21 Actual</b>	<b>FY 22 Budgeted</b>
Program Coordinator	.125	.1875	.1875

**Capital Outlay:** None

**Minor Office Equipment:** laptop and monitor

**FY2022 Program Objectives:**

- Continue conducting Family-oriented group conversations with bilingual professionals to help parents understand the problem and engage them in the solution
- Conduct 2 Community Conversations involving community partners (police, EMS, medical professionals) to educate the community about different substances. (In-person or virtually)
- Conduct workshops and classes to empower girls and boys to make better choices and avoid substance use.

## **Drug Free Communities**

**Program Overview:**

The purpose of the Drug Free Communities (DFC) Support Program is to establish and strengthen collaboration to support the efforts of community coalitions working to prevent and reduce substance use among youth ages 18 and younger. DFC funds support the Healthy Cabarrus Substance Use Coalition that focuses on the prevention of underage drinking and misuse of prescription medications. The Coalition's **prevention initiatives** are funded by the Drug Free Communities Program until September 29, 2022. The Healthy Cabarrus Substance Use Coalition was launched in 2013 in response to the identification of mental health and substance use as a priority issue. The DFC grant program requires awardees to take a comprehensive, multi-sector and data driven approach to prevent and reduce youth substance use/abuse in their community. Each DFC awardee is required to administer a survey to middle school and high school students that includes youth past 30-day use/non-use, perception of risk of use, and perception of parent and peer disapproval of use associated with four key substances (alcohol, tobacco, marijuana, and illicit use of prescription drugs) every two years. The findings from all DFC awarded communities is compiled into the DFC National Evaluation.

**Program Accomplishments:**

The Healthy Cabarrus Substance Use Coalition works very closely with a variety of community partners to implement strategies across sectors to address the prevention of substance use in youth. While not listed in its entirety, much of the program accomplishments are due to the support of partners.

- Partnered with City of Concord to host a medication take-back event and over 140 pounds of medications were collected.
- Partnered with Cabarrus County Sheriff's Office, Concord Police Department, Harrisburg Hometown Pharmacy and Moose pharmacy. Medication drop boxes were purchased and now maintained by each agency.
- Established a pilot with Cabarrus County EMS. Community paramedics will provide medication safety resources to patients that are taking narcotics.
- Established a pilot with Cannon Pharmacy. They will provide medication safety resources to patients that are taking narcotics.
- Secured prevention funding to enhance prevention outreach to the Latino Community
- Partnered with the Healthy Living Department. They provided medication safety resources to participants in the program.

- Provided support to Cabarrus County Schools as they implemented three well attended virtual substance use programming for students and parents.
- Participated in the implementation of school based substance use prevention programming through funding from the ABC Commission.

**FTE History:**

<b>Job Title</b>	<b>FY 19 Actual</b>	<b>FY 20 Actual</b>	<b>FY 21 Actual</b>	<b>FY22 Budgeted</b>
Program Director	.2	.075	.075	.075
Program Manager	1.0	1.0	.9	.9

**Capital Outlay:** None

**Minor Office Equipment:** None

**FY2022 Program Objectives:**

- By September 30, 2022 Coalition members will improve coalition dynamics by strongly agreeing or agreeing that there is sufficient level of participation by coalition members to promote “ownership” of decisions from 82.4% to 84% as measured by the Annual Coalition Satisfaction Survey.
- By September 30, 2022, the percentage of high school students (in grades 9-12) who have given someone else money to purchase alcohol for them will decrease from 35% to 22%, as measured by self-report on the Cabarrus Youth Risk Behavior Survey.
- By September 30, 2022, the percentage of high school students (in grades 9-12) who have taken alcohol from a store or family member will decrease from 37 % to 35%, as measured by self-report on the Cabarrus Youth Risk Behavior Survey.
- By September 30, 2022, the percentage of high school students (in grades 9-12) with access to prescription medications being stored in unlocked cabinets or drawers in their homes will decrease from 84% to 75%, as measured by self-report on the Teen Medication Survey.
- By September 30, 2022, the number of high school students (in grades 9-12) who perceive that youth misuse of prescription medications to help them deal with problems will decrease from 49.4% to 47%, as measured by self-report on the Cabarrus Youth Substance Use Survey.

## **Community Linkages to Care**

**Program Overview:**

The Community Linkages to Care funding serves as a catalyst for local communities across the state to directly address the opioid crisis by working collaboratively to build sustainable, impactful programs for the most vulnerable populations in their communities. The funding assists with the operations of the Syringe Service Program (SSP). The SSP offers access to overdose prevention tools, wound care supplies, linkages to care, safe disposal options for syringes and safe injections supplies to reduce death, disease and infections. In collaboration

with CHA’s Communication Disease clinic participants have access to free STI testing, PrEP, family planning, case management a variety of other services. The program is operated by a certified peer support specialist and volunteers.

**Program Accomplishments (2019-2020):**

- Hired Certified Peer Support Specialist
- 4,527 participant interactions (duplicated)
- 565,050 sterile syringes were provided to participants
- 642 reported overdose reversals using Naloxone kits provided by the SSP
- 3,959 Naloxone kits distributed to SSP participants, Daymark, Cabarrus County Jail, Transit Center and Opportunity House and Families in Recovery
- 1388 pounds of syringes collected by program participants

**FTE History:**

<b>Job Title</b>	<b>FY 20 Actual</b>	<b>FY21 Budgeted</b>
Program Manager	.1	.1
Certified Peer Support Specialist	1.0	1.0

**Capital Outlay:** None

**Minor Office Equipment:** None

**FY2020 Program Objectives:**

- Continue expanding services to include more clinical components.
- Increase the number of participants who have been tested for HIV and Hepatitis C from 41% to 50% by 2022 measured by the Are You Better Off Survey.
- Increase the number of participants who report having fewer medical emergencies since starting the program from 89% to 94% by 2022 measured by the Are you Better Off Survey.
- Increase the number of participants who report feeling better connected to helpful resources since starting at the SSP from 99% to 100% by 2022 measured by the Are you Better Off Survey.

## **Walmart Healthy Food Access**

**Program Overview:**

Working parents, especially single parents, experience decision-fatigue at the end of the work day. Parents are tired and can lack the cognitive energy to think through healthy meal planning and preparation; instead, they resort to cheap and convenient options like fast food for themselves and their children.

CHA, in partnership with The University of North Carolina Charlotte (UNCC) and Meals on Wheels, will leverage this knowledge and past project experience to improve access to easier and healthier food choices through an innovative pilot program that serves low- and middle-income, minority families. Grant funds will be used to pilot the take-home dinner approach by first developing an affordable system of fresh food preparation and marketing with project partners, and then testing that model with working parents themselves.

Three daycare centers will serve as sites to offer fresh, prepared take-home dinners that align with the USDA's MyPlate guidance. Results will be documented and a Tool Kit developed to replicate success in other communities with strong partnerships between local nonprofits and childcare providers.

The goal of this project is to increase access to healthy, fresh food by providing an opportunity for lower-income parents with young children enrolled in daycare centers to purchase healthy family-sized dinners at their daycare sites. When parents come to pick up their child at the end of the day, they will be able to take the dinner home for their family to consume.

**Program Accomplishments:**

Due to COVID-19 and its impact on CHA and partner agencies, the program start date was postponed from January to July, 2020. Despite this roadblock, CHA, UNCC, MOW, and participating daycare centers have been successful in meeting nearly all of the milestones in the current planning phase of the program.

- Executed contracts with UNCC and Meals on Wheels.
- Identification of three daycare centers to participate in the program.
- Hosted virtual introductory meetings with daycare staff and directors.
- Identification of three daycare center “liaisons” to assist with recruitment and program logistics, such as meal delivery and storage.
- Ongoing monthly meetings between CHA, liaisons, UNCC, and MOW.
- Recruit parents and caretakers to participate in interviews and surveys to strategize meal logistics.
- Conduct virtual interviews and surveys with daycare staff and parents.
- Establish relationship with UNCC’s Computing and Informatics team to create an app/website where parents can order meals, pay, and provide feedback to MOW.
- Establish delivery modalities with Meals on Wheels and daycares.
- Purchase refrigeration for two of three participating daycares.

**FTE History:**

<b>Job Title</b>	<b>FY21 Actual</b>	<b>FY22 Budgeted</b>
Project Director	.2	.2
Project Coordinator	.8	.8

**Capital Outlay:** None

**Minor Office Equipment:** Refrigeration units for participating daycare centers; laptop, monitor, phone, and filing cabinet for Project Coordinator.

**FY2022 Program Objectives:**

- Maintain monthly meetings between CHA, liaisons, UNCC, and MOW.
- Survey families involved in program post implementation.
- Launch app/website for families to order, pay, and review meals.
- Host focus groups with families at daycares (TBD based on COVID protocols).
- Conduct additional interviews with childcare staff and MOW.  
Lead trainings with daycare staff on food storage safety.
- Analyze data post intervention.
- Document best practices and lessons learned and develop a Tool Kit.
- Disseminate program results

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# Regional Prevention Support Team

## Communicable Disease - 50545

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### **PROGRAM FUNCTION:**

As part of the “Coronavirus Aid, Relief, and Economic Security Act” or the “CARES Act” of 2020, the Centers for Disease Control and Prevention’s (CDC’s) Epidemiology and Laboratory Capacity (ELC) CARES cooperative agreement awarded a total of nearly \$631 million to our recipient base in a program-initiated component funding under the Emerging Issues (E) Project of CK19-1904, henceforth “ELC CARES.” The intention of this funding is to rapidly establish and monitor key activities related to COVID-19 in the areas of epidemiology, laboratory, and informatics. Monitoring the indicators associated with these activities are intended to assist State, local, and territorial governments in making data-driven policy decisions regarding testing, mitigation, and prevention efforts.

In a high-risk setting like a COVID-19 outbreak, Long Term Care Facilities (LTCFs) must have very strong infection prevention policies and procedures to prevent the spread of disease. This initiative created Regional Prevention Support Teams (RPSTs) in each of North Carolina’s 10 public health regions to provide on-site infection prevention and control training and consultation to all types of LTCFs. The goal of the RPSTs is to reduce the introduction of disease through on-site training and consultation with facility staff in the use of evidence-based infection control procedures consistent with applicable CDC, CMS and HHS guidance. This initiative is particularly important for residential facilities that do not typically have health care professionals on staff.

Cabarrus Health Alliance serves as the headquarters for the Region 4 RPST Team, providing oversight to 11 counties (Alexander, Cabarrus, Catawba, Cleveland, Gaston, Iredell, Lincoln, Mecklenburg, Rowan, Stanly, and Union). The RPS Team includes a Program Manager, Program Coordinator and 5 Regional Health Educators. Training for the RPSTs is provided by the Division of Public Health in collaboration with the University of North Carolina’s Statewide Program for Infection Control and Epidemiology (UNC SPICE).

### **2020-21 PROGRAM ACCOMPLISHMENTS:**

- The RPST completed hiring for a Program Manager, Program Coordinator I, and 5 Regional Health Educators to provide oversight to an 11 county region.
- All staff completed the 2-Day Infection Prevention for Long Term Care Facilities Training by NC SPICE.
- RPST have completed initial outreach to 257 long term care facilities in Region 4.
- A Regional Leadership Team (RLT) has been established to include representatives for local health departments across the region. The RLT is updated on a bi-weekly and/or monthly basis regarding work being completed in their counties.

**RPST EXPENDITURES:**

<b>COST CATEGORY</b>	<b>2019 ACTUAL</b>	<b>2019 BUDGET</b>	<b>2020 ACTUAL</b>	<b>2020 BUDGET</b>	<b>2021 BUDGET</b>	<b>2021 % CHANGE</b>
<b>Salary &amp; Fringe</b>	-	-	-	-	\$ 192,168	-
<b>Operational Expense</b>	-	-	-	-	\$ 14, 524	-
<b>Capital Outlay</b>	-	-	-	-	\$ 0	-
<b>Department Total</b>	-	-	-	-	\$ 206,692	-

**FTE HISTORY:**

<b>Fiscal Year end June 30</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Positions</b>	-	-	-	-	-	7

**2021 BUDGET NARRATIVE AND OBJECTIVES:**

The RPS Team agrees to maintain a workload of 254 facilities in Region 4 and utilize all funds allocated by the state to not exceed \$206,692.

**OBJECTIVES:**

- Meet or exceed outreach to 254 facilities (includes adult care homes and nursing facilities).
- Meet or exceed customer satisfaction ratings of 95% (reports provided by RPS Program Manager at the state on a quarterly basis).
- Maintain expenses at or below approved budget.
- Retain employees for RPS Team.
- Conduct educational sessions for 75% of adult care home and skilled nursing facility staff based on gaps identified during site visits to all adult care homes.

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# Lifestyle Medicine

## HEALTHY LIVING DEPARTMENT - 45

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### **PROGRAM DESCRIPTION- July 2020 to Current (March 2021):**

Lifestyle Medicine (LM) is the use of evidence-based therapeutic approaches to prevent, treat, and reverse chronic diseases like diabetes, hypertension, and obesity. It focuses on 6 areas to improve health: healthy eating, physical activity, stress, healthy relationships, sleep, and tobacco. LM utilizes upstream strategies to identify the root cause of disease rather than treating symptoms.

The Community Free Clinic (CFC) is currently piloting a continuum of care for patients with chronic diseases by providing LM assessments, prescriptions, and referrals to lifestyle activities based on patient needs and interest. Fifty patients per year for three years will receive an assessment, prescription, and referral. As part of this pilot, CFC will institute a LM policy and workflow, creating a systems level change. The funding for the pilot is provided by the Office of the Adolescent Health.

CFC has been charged to produce the following outcomes by June 30, 2021:

- 12% increase in number of hypertension patients showing adequately controlled blood pressure.
- 20% decrease in number of diabetic patients with uncontrolled A1C levels.
- 100% of patients with documented BMI; if outside normal parameters, 100% receive documented follow-up plan.
- 100% of patients screened for tobacco use; if identified as tobacco user, 100% receive a documented cessation intervention.
- 90% (45/50) patients will enroll in at least one referral activity.
- 80% of Healthy Living Program participants will indicate confidence in managing their chronic disease.
- 75% of Healthy Living Program participants will complete the course.
- 80% of patients participating in Cooking and Support Group classes will report improvements in access to healthy foods and food security and confidence in healthy meals planning and preparation.
- 80% of patients participating in a referral for “something fun” will report improved scores on the PHQ-9 and GAD-7 questionnaires.
- 95% of patients will report a 95% satisfaction rate.

Though CFC is the recipient of the grant award, CHA has been contracted to provide the following services: Living Healthy with Chronic Disease Workshops, Cooking Class. Staff also provide technical assistance for the onsite Food Pharmacy.

### **PROGRAM ACCOMPLISHMENTS- July 2020 to Current (March 2021):**

Despite the complications that the COVID-19 pandemic has imposed upon programming and patient return, the following were accomplished:

- 5 Living Healthy with Chronic Disease Workshops
- 3 Living Healthy with Chronic Disease Workshops (en Español)
- 2 Virtual Cooking Classes
- 12 Recorded English Recipes
- 12 Recorded Spanish Recipes
- A biweekly food pharmacy has been sustained since November 2020
- 51 Patients have enrolled in Lifestyle Medicine Cohort 1 (i.e. patients that have received a referral)
- 12 Patients have enrolled in Lifestyle Medicine Cohort 2 (i.e. patients that have received a referral)
- 66.67 percent of patients who have accepted at least 1 activity( (Cohort 2)
- 41.67 percent of patients who have completed at least 1 activity (Cohort 2)

**FTE HISTORY**

<b>Job Title</b>	<b>Actual 2021</b>	<b>Budgeted 2022</b>
Program Director	.25	.25
Public Health Educator	.25	.25

**LIFESTYLE MEDICINE EXPENDITURES:**

<b>Cost Category</b>	<b>Actual 2021 (As of March 9, 2021)</b>	<b>Budgeted 2022</b>
<b>Salary &amp; Fringe</b>	\$27,356.81	\$41,636.00
<b>Other Operational</b>	\$1,084.50	\$10,000.00
<b>Training/Education</b>	\$1,159.00	N/A

**FY 2022 PROGRAM OBJECTIVES:**

- Continue to implement the Lifestyle Medicine program at the Community Free Clinic.
- To support the facilitation of Living Healthy with Chronic Disease Workshops and Cooking Classes.
- To provide technical assistance of the Food Pharmacy at the Community Free Clinic.
- Development of additional educational sessions and programs to promote healthy lifestyles through the Lifestyle Medicine framework for staff and patients.

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# NC Minority Diabetes Prevention Program “Journey to a Healthier Me”

## HEALTHY LIVING DEPARTMENT - 45

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### **PROGRAM DESCRIPTION**

In the United States, more than 1 in 3 adults have prediabetes, and less than 20 percent know they have it. Prediabetes is a serious health condition where blood sugar levels are elevated, and if no lifestyle changes are made, may lead to type 2 diabetes, heart disease, and stroke. Journey to a Healthier Me program participants greatly reduce their risk of developing type 2 diabetes by losing 5% of their starting body weight and exercising for 150 minutes or more weekly.

Cabarrus Health Alliance is partnering with health departments, community businesses & organizations in the counties of Cabarrus, Lincoln, Cleveland, Stanly, Union, Rowan, Gaston, Catawba, Mecklenburg, Alexander and Iredell to provide Journey to a Healthier Me, using “Prevent T2”, an evidence-based diabetes prevention curriculum. Prevent T2 is part of the National Diabetes Prevention Program, led by the Centers for Disease Control and Prevention (CDC).

### **PROGRAM ACCOMPLISHMENTS- June 2020 to Current (March 2021):**

- 2 Virtual Spanish NC MDPP classes (20/38 participants currently enrolled)
- 9 completed community screening events in Mecklenburg and Cleveland county (86/112 screenings completed)
- 93 A1cs completed (for FY 2020 graduating participants and FY 2021 potential participants)
- Our FY 2020 cohort of seven classes, which ended in November 2020, lost a total of 889 pounds with 63% of participants losing 5-7% of their starting body weight!
- New partnership with ONE Charlotte Health Alliance Mobile Food Pharmacy
- Increase in referrals from DiabetesFreeNC, physicians and social workers
- Received the John Bowdish Community Award for outstanding work in diabetes prevention (November 2020)
- Virtual Diabetes Prevention Community Conversation to take place April – May 2021
- Marketing campaign that encompasses all of the Region 4 NC MDPP counties to begin March 2021 (targeted digital and newspaper ads, truckside advertising, and Hulu/YouTube/Spotify/Pandora ads)

## FTE HISTORY

Job Title	Actual 2021	Budgeted 2021
Program Director	0.2	0.2
Program Coordinator II	1.0	1.0
Lifestyle Coach Support	0.1	0.1
Bilingual Lifestyle Coach	0.5	0.5
Lifestyle Coach	0.375	0.375
Contracted Lifestyle Coach	0.1	0.1
Contracted Lifestyle Coach	0.1	0.1

## NC MDPP EXPENDITURES:

Cost Category	Actual 2021 (As of March 9, 2021)	Budgeted 2022
Salary & Fringe	\$111,973.78	\$161,628.00
Other Operational	\$18,590.37	\$18,222.00

## FY 2022 PROGRAM OBJECTIVES:

- Continue to implement the NC MDPP in accordance with the Agreement Addendum
- Continue to build referral partnerships with Region 4 medical clinics, non-profits, and community agencies to maximize program impact
- To screen a minimum of 112 individuals and recruit at least 38 program participants for English and Spanish classes (at least 50% of participants will be eligible based on A1c/fasting blood glucose/history of gestational diabetes)
- To maintain the following retention rates:
  - During the first six months of the program:
    - 50% of NC MDPP participants complete four lifestyle classes
    - 33% of NC MDPP participants complete eight lifestyle classes
    - 25% of NC MDPP participants complete nine or more lifestyle classes
  - During the last six months of the program:
    - 50% of NC MDPP participants complete three of the monthly lifestyle classes
    - 33% of NC MDPP participants complete six of the monthly lifestyle classes
- To maintain program data within the Wake Forest Database data and to submit data to the CDC at 6 month intervals
- To conduct a targeted marketing and awareness campaign to increase knowledge of prediabetes
- To conduct a diabetes prevention community conversation that increases community awareness of prediabetes and knowledge of how to reduce one's risk of developing diabetes

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# SCHOOL HEALTH DEPARTMENT - 40

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## **DEPARTMENT FUNCTION:**

The School Health Department provides school nurse services to every public school in Cabarrus County. The revenue sources for the school nurse program include Cabarrus County government, donations, a state grant – School Nurse Funding Initiative (for one position), fees for service from Cabarrus County Schools for nursing oversight of Kids Plus before/after school programs and from Cabarrus County and Kannapolis City Schools for nursing coverage during summer sessions.

The mission of the School Health Nurse program mirrors that of CHA. It is to achieve the highest level of well-being, academic success and lifelong learning for students in the public school systems in our county. There are 48 registered nurses that serve Cabarrus County Schools and Kannapolis City Schools. These nurses serve 45 traditional public schools, 1 preschool, 2 Early Colleges and 2 nontraditional/alternative schools (Performance Learning Center and The Opportunity School). The school nurse collaborates with staff, students, parents and caregivers to develop safe plans for emergency and daily management of students with identified health conditions, provide health counseling, assessment and treatment for acute illness and injury, referral to community resources, prevention and control of communicable diseases/infection, administration of medication, and care of students with special health care needs and or chronic health conditions and provide school-based nursing case management.

## **2020-21 DEPARTMENT ACCOMPLISHMENTS:**

- Restructured the school health department by adding 1 new supervisor and 1 new director to better support the school nurse team and to move towards a more preventive model of health and wellness to align with CHA's strategic map.
- Added 1 school nurse for new CCS elementary school- Hickory Ridge Elementary
- Immunization compliancy was 99% after the state gave 2 deadline extensions.
- 84% of students who were identified by the school nurse with health needs and were subsequently referred for medical care actually secured care.
- 88% of students seen by the school nurses were able to return to class and continue learning.
- Responded to the Covid Pandemic by reassigning school nurses to the Covid Response efforts by CHA. These roles included call center, case investigation, contact tracing, vaccination clinics...
- As a NCNA provider of continuing education (an accredited approver by the American Nurses Credentialing Center's Commission on Accreditation), we were able to offer school nurses (as well as other CHA agency nurses) free contact hours including 56 contact hours for new school nurse orientation of new hires.

<b>COST CATEGORY</b>	<b>2018 ACTUAL</b>	<b>2019 ACTUAL</b>	<b>2020 ACTUAL</b>	<b>2021 ACTUAL as of 3/2021</b>
<b>Salary &amp; Fringe</b>	\$2,753,700	\$2,934,050	\$3,071,017	\$2,051,958
<b>Operational Expense</b>	\$65,023	\$60,371	\$46,654	\$30,607
<b>Capital Outlay</b>	0	0	0	0
<b>Department Total</b>	\$2,818,723	\$2,994,421	\$3,117,671	\$2,082,565

**FTE HISTORY:**

<b>Fiscal Year end June 30</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>
<b>Positions</b>	37.7	39.7	41.04	48 school nurses	48 school nurses

**2021 BUDGET NARRATIVE AND OBJECTIVES:**

SH added a new director at 1 FTE, 1 new supervisor at 1 FTE and 1 new school nurse at 0.79 FTE. We receive state grant funds (SNFI) that partially support one school nurse position.

**OBJECTIVES:**

**Recurring Objectives:**

- To review all new student immunization records within 30 days of enrollment.
- To perform community Disease surveillance:
  - To identify communicable diseases and dismiss from school and re-admit after appropriate care.
  - To aggregate data collected by school nurses in the field to compile the monthly health trend report to share with local providers and stakeholders.
- To review all student medication orders prior to administration at school.
- To ensure all students with Special Health Care needs have an Emergency Plan and delegation of care to unlicensed personnel (teacher, secretary, etc.) as needed.
- To identify Chronic Illnesses and intervention by school nurse as needed.
- To teach Health and wellness to students, staff, and parent programs.

**New Objectives:**

- To update our process for Case Management of students with chronic illness or complex health concerns to increase school attendance, academic success, health compliance/health knowledge, behavior and quality of life.

- To improve documentation and data collection by obtaining a new electronic medical record system specific to school health that is more user friendly, more efficient and better able to collect clean data for the state endo for year report.