



The Public Health Authority of Cabarrus County Board
Meeting Agenda
Tuesday, May 11, 2021
5:30 pm

- A. **CALL TO ORDER AND INVOCATION**.....James T. Mack, Jr., Chairman
- B. **ADOPTION OF THE AGENDA *Motion***.....Chairman Mack
- C. **APPROVAL OF THE MINUTES *Motion***Chairman Mack
April 12, 2021 Regular Meeting Minutes
- D. **REPORTS**
CHA Snapshot (as of 4/30/21).....Sue Yates
Financial Summary Report (ending 4/30/21).....Sue Yates
Variance Analysis Year-to-Date.....Sue Yates
COVID-19 Update.....Erin Shoe
Health Director’s Report.....Dr. Bonnie Coyle
Healthy Cabarrus & Marketing.....Marcella Beam, Melanie Grafals, Tracy Adams,
Kristin Klinglesmith
- E. **CONSENT AGENDA *Motion***.....Chairman Mack
Budget Revisions..... Sue Yates
- F. **BUSINESS AGENDA**Chairman Mack
Finance Policies *Motion*.....Sue Yates
Preliminary Budget *Motion*.....Sue Yates
Nepotism Policy Revisions *Motion*..... Dr. Steve Cathcart
- G. **INFORMAL PUBLIC COMMENTS/SPEAKERS FROM THE FLOOR**.....Chairman Mack
- H. **ANNOUNCEMENTS**.....Chairman Mack
- I. **MOTION TO ENTER INTO CLOSED SESSION**
Motion to Enter into Closed Session pursuant to NCGS 143-318.11 (a)(1) to prevent the disclosure of information that is privileged or confidential pursuant to North Carolina Law
- J. **MOTION TO ADJOURN *Motion***.....Chairman Mack

Next regular meeting date
Tuesday, June 8, 2021



Public Health Authority of Cabarrus County
Board Meeting Minutes
April 13, 2021

A regular meeting of The Public Health Authority Board was held on Tuesday, April 13, 2021 in the Community Rooms at Cabarrus Health Alliance, 300 Mooresville Road, Kannapolis, NC.

Members Present: James T. Mack, Jr., Chairman

Members Present: Dan Hagler, MD
Dr. Chip Buckwell
Lara Pons, MD, Vice-Chair
Mark Spitzer
Steve Morris
Tom Kincaid

Members Absent: Chris Bowe
Dr. Kim Dehler

Staff Present: Alicia McDaniel, Anna Thadani, Casey Brown, Dianne Berry, Dr. Bonnie Coyle, Dr. Steve Cathcart, Erin Shoe, Ryan McGhee, Sue Yates

CALL TO ORDER

Chairman Mack called the meeting to order at 5:32 pm, and offered the invocation.

ADOPTION OF THE AGENDA

Steve Morris made a motion to approve the agenda. The motion was seconded by Dr. Chip Buckwell. Approved 7:0.

APPROVAL OF THE MINUTES

Tom Kincaid made the motion to approve the March 9, 2021 regular meeting minutes and March 9, 2021 closed session meeting minutes. The motion was seconded by Dr. Buckwell. Approved 7:0.

REPORTS

Financial Summary Report was presented by Sue Yates. She pointed out that revenue and expenses are coming into line more Sue also presented the CHA Snapshot and Variance Analysis Year-to-Date Report, which shows Budget vs. Actuals. She noted that March was a better month as COVID revenue was received.

COVID-19 Update

Erin Shoe presented the COVID-19 update, which included Cabarrus case data as of 4/13/21, COVID related death rates for Cabarrus County and COVID Testing Data. She also shared information upcoming vaccine clinics and vaccine tracking.

Health Director's Report

Dr. Bonnie Coyle presented the Health Director's Report. She shared updates with the Board from each CHA Department. Dr. Coyle also updated the Board on the progress made with NC Accreditation, Board of Health activities and shared that Representative Wayne Sasser visited CHA on March 26th to tour a CHA COVID clinic. She noted that County Manager Mike Downs and Steve Morris, along with Chairman James

T. Mack, Jr., joined the meeting as well, and they discussed with Representative Sasser Communicable Disease priorities and funding.

Healthy Living Department Strategic Plan

Representatives of the Healthy Living Department shared with the Board the Department's goals, including objectives, action steps, metrics/measures, the champion for each goal and the deadline. Alicia McDaniel, Healthy Living Director reported on the strategic goals for the following programs: Lifestyle Medicine, 5210 Healthy Together, Culinary Innovation, and Employee Wellness. Anna Thadani, WIC Director, shared with the Board the Women's Infant & Children Strategic Plan. Casey Brown, Diabetes Prevention Program Coordinator, shared participant numbers and progress to date. Dr. Dan Hagler asked that all future presentations spell out the acronyms of programs or provide a list to Board Members. Erin Shoe responded that CHA has an acronym library and she will pull it out and update it.

CONSENT AGENDA

The Budget Revisions were presented by Sue Yates. She stated that the revisions were being requested due to changes in revenues and expenses, and that these changes were either due to an increase or decrease in a funding source, new source of funding, or realignment of revenues and/or expenses. Mark Spitzer made a motion to approve the consent agenda. The motion was seconded by Dr. Chip Buckwell. Approved 7:0.

BUSINESS AGENDA

Finance Policies

Sue Yates presented the following Finance policies for review: Reserve Policy, Public Health & Primary Care Services Eligibility Policy, Dental Clinic Fee Policy, Public Health Primary Care Services Debt Management Policy, and Dental Clinic Debt Management Policy. She stated that policies are reviewed at least annually for accreditation purposes and revisions are made when necessary. Sue noted that these policies are for review only and there were no changes. Tom Kincaid made a motion to approve the Finance policies as presented. The motion was seconded by Dr. Dan Hagler. Approved 7:0.

Nepotism Policy Revisions

Dr. Steve Cathcart presented revisions to the Nepotism for Board review and approval. He stated to the Board that the current Nepotism Policy does not allow the hiring of certain immediate family but does not reference other immediate family members. He recommended a change to the policy that allows hiring relatives as long as they are not in the relative's direct chain of command. Dr. Cathcart noted that in this type of situation, however, Dr. Bonnie Coyle would have the final decision making authority. Dr. Chip Buckwell stated that he would not want CHA to lose a good person due to a family relationship. Dr. Dan Hagler stated that he tends to agree, but the language in the policy does not state this. He asked "Where on the horizontal line is the supervisor?" He also stated that he was not quite clear on chain of command, but he thought it would be fine. Dr. Chip Buckwell recommended that Dr. Cathcart take this to CHA's legal counsel to review the language. He added "I'm okay if legal is okay." Mark Spitzer stated "Yes, we could hire a relative, but a relative in a position of significant influence to allow some to be treated differently? CHA is a small organization. I would suggest at some organizational level, that it can't be done. It's all about perception." Dr. Cathcart added that employees who report directly to Dr. Coyle are excluded. Dr. Hagler added "Perception is the problem." Mr. Spitzer added, "I have faith in William Isenhour. He's good. I will take his position." Chairman Mack asked the Board if they are just asking for different language for the revised Nepotism policy and then we can bring it back on May 11th. Dr. Cathcart stated that the Nepotism policy revisions had not been sent to William Isenhour, but they would be. Dr. Hagler concluded "There is no chain of command. The language proposed hangs you up, if there's a problem." He asked, "Is the supervisor the 'one up?'".

Board By-Laws Revisions

Dr. Bonnie Coyle stated that as she and the Board Nominating Committee were reviewing the by-laws related to the rules and regulations Board member vacancies and nominations, she realized the language was ambiguous, so she asked Board Attorney William Isenhour to review it and clean it up as needed. Dr. Coyle referenced the redline version of the revised Board By-Laws in the packet for review and approval. Mark Spitzer made a motion to approve the Board By-Laws Revisions as presented. The motion was seconded by Dr. Chip Buckwell and approved 7:0

Board Nominating Committee Recommendations

Chairman Mack reminded the Board we needed a candidate to fill the one-year unexpired term for Dr. Chip Buckwell who is retiring in June as Superintendent of Kannapolis City Schools. The Board Nominating Committee interviewed Daryle Adams, Director of Career and Technical Education (CTE) and English as a Second Language (ESL) with Kannapolis City Schools and unanimously recommend his appointment to fill this term.

Chairman Mack stated that for the Public Seat vacancy created by Mr. Tom Kincaid leaving the Board, the Board Nominating Committee reviewed all nominations from Board Members and those who applied to Board and Committees through the Cabarrus County website. Chairman Mack noted that all were excellent, qualified candidates, but the unanimous recommendation was to nominate Cecilia Plez, member of El Puente Hispano and employed by DUKE Translational Medicine, for this seat.

Mark Spitzer made a motion to approve the Board Nominating Committee's recommendations to endorse Daryle Adams and Cecilia Plez to the Cabarrus County Commissioners for appointment to the Public Health Authority Board.

Chairman Mack thanked Dianne Berry for all her work through the process. He said that Dianne made the process of the Board applicants easy, and we have now established a good process to follow. He also thanked Dr. Coyle for leading the process. Dr. Pons added "All the candidates were great. It was a hard decision." Steve Morris asked if the other candidates are a pool for other Cabarrus County Board and Committees vacancies. Dr. Coyle responded, "I was so impressed with every candidate. And I will be asking them to sit on some committees."

INFORMAL COMMENTS/SPEAKERS FROM THE FOOR

Chairman Mack called for comments from the floor. There were none.

ANNOUNCEMENTS

Chairman Mack announced that two current Public Health Authority Board members would be leaving the Board on June 30, 2021 and their last official meeting is Tuesday, June 8, 2021.

MOTION TO ADJOURN

There being no further business to come before the Board, Tom Kincaid made a motion to adjourn the meeting at 6:50 p.m. The motion was seconded by Dr. Chip Buckwell. Approved 7:0.

James T. Mack, Jr., Chairman
Public Health Authority Board of Commissioners

Cabarrus Health Alliance Snapshot

April 30,2021 Target Percentage 83.33%

	Budget	Actual	YTD Percentage		Comments
Environmental Health					
Revenue	1,130,087	977,624	86.51%		On-site activities are high. Environmental Health has lapse salary from vacant positions.
Expense	1,130,087	799,516	70.75%		
Information Technology					
Revenue	1,127,543	587,640	52.12%		Budgeted revenue include Fund Balance Appropriation.
Expense	1,127,543	787,423	69.84%		
General Administration					
Revenue	2,814,564	2,074,263	73.70%		
Expense	2,932,123	2,341,033	79.84%		
Family Care Coordination					
Revenue	1,133,446	945,478	83.42%		
Expense	1,133,446	875,272	77.22%		
School Health					
Revenue	3,997,146	2,782,343	69.61%		Revenue is received one month after expenses.
Expense	3,997,146	3,296,750	82.48%		
Public Health Solutions					
Revenue	1,385,489	1,138,551	82.18%		
Expense	1,389,720	956,638	68.84%		
Dental Health					
Revenue	3,856,003	2,381,064	61.75%		Revenues will increase with Medicaid Cost Settlement.
Expense	3,360,443	2,443,916	72.73%		
Vital Records					
Revenue	62,288	51,904	83.33%		
Expense	62,288	45,781	73.50%		
Communicable Disease					
Revenue	4,505,856	3,972,291	88.16%		Response efforts are in Communicable Disease. We are monitoring budget closely.
Expense	4,505,856	3,766,737	83.60%		
Clinical Services					
Revenue	3,423,544	2,595,624	75.82%		Clinical personnel are assisting with COVID vaccine clinics.
Expense	3,797,314	2,643,786	69.62%		
WIC					
Revenue	837,026	631,342	75.43%		
Expense	837,026	689,935	82.43%		

Variance Analysis Year-to-Date

	YTD					Comments
	2021		2020 ACTUAL	VARIANCE ANALYSIS		
	BUDGET	ACTUAL		2021 BUD vs ACT	YOY ACTUAL	
Revenue						
Environmental Health	1,130,087	977,624	894,970	86.51%	82,654	
Information Technology Sy	1,127,543	587,640	565,362	52.12%	22,278	
General Administration	2,814,564	2,074,263	3,375,811	73.70%	(1,301,549)	The NCTN project was sold last year
Family Care Coordination	1,133,446	945,478	793,938	83.42%	151,540	
School Health	3,997,146	2,782,343	2,513,838	69.61%	268,505	Revenue is paid a month after expenses.
Public Health Solutions	1,385,489	1,138,551	1,482,486	82.18%	(343,935)	
Dental Health	3,856,003	2,381,064	4,161,914	61.75%	(1,780,851)	Due to COVID-19 and less staffing revenues are down
Vital Records	62,288	51,904	40,833	83.33%	11,071	
Communicable Disease	4,505,856	3,972,291	999,167	88.16%	2,973,124	Additional funding received for COVID-19
Clinical Services	3,423,544	2,595,624	2,563,117	75.82%	32,507	
WIC	837,026	631,342	598,711	75.43%	32,631	
Total Revenue	24,272,992	18,138,124	17,990,149	74.73%	147,975	
Expense						
Environmental Health	1,130,087	799,516	752,546	70.75%	46,969	
Information Technology Sy	1,127,543	787,423	982,866	69.84%	(195,443)	
General Administration	2,932,123	2,341,033	3,521,903	79.84%	(1,180,870)	The NCTN project was sold last year
Family Care Coordination	1,133,446	875,272	932,347	77.22%	(57,074)	
School Health	3,997,146	3,296,750	2,672,587	82.48%	624,163	
Public Health Solutions	1,389,720	956,638	1,491,575	68.84%	(534,936)	
Dental Health	3,360,443	2,443,916	3,435,256	72.73%	(991,339)	Due to COVID-19 and less staffing expenses are down
Vital Records	62,288	45,781	45,573	73.50%	208	
Communicable Disease	4,505,856	3,766,737	1,301,710	83.60%	2,465,026	Additional funding received for COVID-19
Clinical Services	3,797,314	2,643,786	2,481,844	69.62%	161,943	
WIC	837,026	689,935	606,517	82.43%	83,418	
Total Expense	24,272,992	18,646,788	18,224,724	76.82%	422,064	
Discussion						
Our Year to Date Percentage should be around 83.33% for April 2021.						
COVID-19 is affecting Dental and Communicable Disease the most.						
Revenue is higher than the CHA Report due to CPHI funds, Community Care of Southern Piedmont, and Walmart funds. These funds have been received but not yet earned. They are reduced in the CHA Financial Report, however, they are reported here as they are received.						

PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY
FINANCIAL SUMMARY REPORT
FY 2021 10 months ending 4/30/2021

GENERAL FUND								
	ACTUAL FY 2017	ACTUAL FY 2018	ACTUAL FY 2019	ACTUAL FY 2020	FY 2021 BUDGET	ACTUAL 04/30/21	Y-T-D % COLLECTED	
REVENUES								
INTERGOVERNMENTAL REVENUES	\$ 21,610,099	\$ 21,490,440	\$ 21,168,562	\$ 19,287,274	\$ 20,334,077	\$ 15,689,276	77.16%	
PERMITS & FEES	236,375	\$ 246,785	\$ 203,853	\$ 216,482	175,117	\$ 218,907	125.01%	
SALES & SERVICES	1,461,455	\$ 1,491,663	\$ 1,785,752	\$ 1,618,074	1,249,116	\$ 1,035,080	82.86%	
INVESTMENT EARNINGS	34,710	\$ 95,743	\$ 180,096	\$ 104,186	4,000	\$ 3,327	83.17%	
MISCELLANEOUS	88,171	\$ 71,980	\$ 65,673	\$ 47,320	87,349	\$ 66,367	75.98%	
CONTRIBUTIONS & PRIVATE GRANTS	417,283	\$ 418,892	\$ 498,089	\$ 577,794	1,052,162	\$ 945,706	89.88%	
FUND BALANCE APPROPRIATED	-	\$ -	\$ -	\$ -	1,371,171	\$ -	0.00%	
TOTAL	\$ 23,848,092	\$ 23,815,503	\$ 23,902,025	\$ 21,851,130	\$ 24,272,992	\$ 17,958,663	73.99%	
	ACTUAL FY 2017	ACTUAL FY 2018	ACTUAL FY 2019	ACTUAL FY 2020	FY 2021 BUDGET	ACTUAL 04/30/21	Y-T-D % SPENT	
EXPENDITURES								
ENVIRONMENTAL HEALTH	\$ 1,016,611	\$ 1,023,662	\$ 940,537	\$ 942,173	1,130,087	799,515.52	70.75%	
INFORMATION TECHNOLOGY SYSTEMS	713,288	\$ 838,463	\$ 958,323	\$ 1,153,424	1,127,543	787,423.45	69.84%	
GENERAL ADMINISTRATION	6,245,407	\$ 7,112,525	\$ 6,881,284	\$ 4,055,399	2,932,123	2,341,032.95	79.84%	
FAMILY CARE COORDINATION	936,255	\$ 978,968	\$ 1,040,588	\$ 1,177,374	1,133,446	875,272.25	77.22%	
SCHOOL HEALTH	2,664,527	\$ 2,825,137	\$ 2,994,421	\$ 3,117,582	3,997,146	3,296,749.86	82.48%	
HEALTH INITIATIVES	2,914,080	\$ 2,124,811	\$ 2,268,964	\$ 1,948,057	1,389,720	956,638.29	68.84%	
DENTAL HEALTH	2,982,327	\$ 3,523,777	\$ 3,723,191	\$ 4,020,629	3,360,443	2,443,916.29	72.73%	
VITAL RECORDS	51,579	\$ 62,420	\$ 65,439	\$ 54,625	62,288	45,781.00	73.50%	
COMMUNICABLE DISEASE	1,109,753	\$ 1,081,174	\$ 1,159,678	\$ 2,191,236	4,505,856	3,766,736.71	83.60%	
CLINICAL SERVICES	3,224,268	\$ 3,373,731	\$ 3,147,325	\$ 3,129,082	3,797,314	2,643,786.30	69.62%	
WIC	846,997	742,540	710,171	767,128	837,026	689,935.31	82.43%	
TOTAL	\$ 22,705,092	\$ 23,687,208	\$ 23,889,921	\$ 22,556,709	\$ 24,272,992	\$ 18,646,788	76.82%	
Y-T-D FUND BALANCE INCREASE (DECREASE)	\$ 1,143,000	\$ 128,295	\$ 12,104	\$ (705,580)	\$ -	\$ (688,124)		

ESTIMATED NET Y-T-D BALANCE 4/30/2021

\$ (688,124)

****PLUS 10 MOS MEDICAID SETTLEMENT - (\$1,275,706)**

\$ 1,063,088

\$ 374,964

CHA Public Health Director's Report

May 2021

Human Resources

- For month of April, 4 new hires, one retirement and 3 resignations.

Finance

- For April, CHA submitted one (1) grant for a total of \$772,428 for the SNAP-eD program. CHA won three (3) awards for a total of \$651,221 for bilingual breastfeeding peer support in WIC, emergency dental treatment for children under 5 years old, and dental prevention and treatment for uninsured adults. Two (2) applications are awaiting an award decision for a total of \$1.2 million to close out FY2021 applications. One (1) application is currently awaiting submission in May to the CDC for an approximate total value of \$2 million for Community Health Workers.
- We currently have 14 temps working to bill insurance for the vaccine admin fee. We have currently billed \$805,122.69 for COVID vaccine admin fees and have received (posted in CureMD) \$120,954.49. We have about a month of back billing until we are fully caught up. If we continue to administer approx. 1,000 doses a week at smaller clinics, we anticipate the need to continue with at least 4 temps.

IT

Requirement to interface Dental Health Records with Health Information Exchange

- We have met our Medicaid obligations for June 1, 2021. Our vendor, Dentrax Enterprise, is now engaged with the state HIE to build the necessary interface.

Clinical Services

- In response to reports of 12 positive cases of Hepatitis A in Cabarrus County residents between January and April (a significant increase from the norm), staff from Communicable Disease have co-located in the Syringe Services Center during operating hours, in order to offer immediate, free Hepatitis A vaccine to this high-risk population. Over the last two weeks, **13** individuals have been vaccinated, and many more verified that they previously received the Hep A vaccine. Additionally, each contact was an opportunity for education.
- Since March 1st, CHA staff have assisted Medicaid participants by distributing clear marketing materials, assisting families to the website, and staying informed in order to answer any questions. **Open Enrollment** for current Medicaid participants ends on May 15th and those participants who have not chosen a provider will be auto-enrolled, having 90 days following to switch providers. Since

Transformation primarily affects our Pediatric patients, staff in all areas have been focusing education towards those families, in order for them to maintain their CHA providers.

- In March we shared that Dental had submitted a grant with the Office of Rural Health for a hybrid community-based/clinic-based model in hopes to partner with community partners to provide oral health care to uninsured adults. We are happy to announce we have been awarded the Community Health Grant in the amount of \$150,000 each year for a 3 year period.

School Health

- Using feedback from the school nurse team, school health admin have worked to improve orientation for new school nurses by including more hands-on learning opportunities.
- School nurses continue to work with students and families to manage chronic health conditions and have begun to look at continuity of care for students who will be out of school during the summer.
- After hearing about the 5210 program from Derek Wilson, several nurses have reached out and begun to make plans to launch this health promotion initiative at their schools.
- Collaboration with the COVID department continues as school nurses are completing all clinical case investigations for students and much of the contact tracing. School nurses are the “face of public health” for many of our community members and they have excelled in providing education on the importance of vaccination and use of mitigation strategies to prevent the spread of COVID. School nurses have continued to work vaccine clinics.

COVID Response

- Formalizing CHA COVID team going into FY22 which allows other CHA staff to focus on their non-COVID duties and services.
- Moving away from mass vaccine sites to targeted clinics based on data; last clinic at arena is May 14th.
- Building an education and outreach component to our COVID Department to focus on vaccine hesitancy.
- Recruiting two interns to join the COVID team this summer.

Cabarrus Public Health Interest - No report

Healthy Living Programs:

WIC

- WIC received Smart Start continuation funding for 2 additional years (FY22 and FY23) from the Cabarrus County Partnership for Children. The grant provides breastfeeding peer support for WIC mothers and their babies.

Lifestyle Medicine

- Culinary Innovations was awarded \$1,300 by the Alliance Health Education Initiative (AHEI) to support their virtual cooking classes. The funds will be used to support the delivery of a skill-based cooking class series in English and Spanish at no cost to participants.

Environmental Health

- Still unable to fill the open FLI position (going on 8 months now).
- Able to purchase 2 vehicles (one replacement and one new) with existing funds.
- One staff member is now fully authorized in FLI program with one more in training.

Healthy Cabarrus/Marketing

- CHA was contacted by Senator Newton's office to receive some Safety Net funds from the state to support Mental Health, Substance Use and Social Service efforts to serve those in treatment. Marcella Beam and Sonja Bohannon Thacker worked on the proposal for \$260,000 that was submitted on 5/4/2021. Funds within the proposal would also be allocated to Amazing Grace Advocacy, Cooperative Christian Ministry and AYA House.

Healthy Cabarrus

- Community Health Needs Assessment complete, document is with graphic design company for formatting.
- Planned presentation from Partners Behavioral Health for Healthy Cabarrus Advisory Board Members at June meeting. Assist with disengagement from Cardinal Innovations as MCO.
- Sandra Torres has continued to host Cultural Humility sessions engaging local leaders in discussion and education on the Hispanic/Latinx community.

Walmart Health Food Access

- Program launching June 1 within 3 Cabarrus County day cares.
 - Partnership with UNCC and Meals on Wheels to increase access to healthy meals at daycare pick-up.
- App development for online ordering for participating families set to be complete within next few weeks.

Substance Use Prevention and Harm Reduction

- Cabarrus County Youth Substance Use Survey to be administered within next 1-2 weeks.
 - Data captured assists with program development and identification of trends.
- Syringe Service Program partnered with Communicable Disease to administer Hepatitis A vaccines to participants.
- Also working with CD to establish an intern rotation for Hepatitis C testing collocated in the Care Center with SSP.

Marketing

- Improved our 3.2 Star Rating on Google to a 4.2 by prompting vaccine client patients to leave us a review. Great thinking Tracy!

Performance/Quality Improvement and Accreditation:

Quality Improvement:

- Employee Health exploring strategies to increase COVID-19 Rates among CHA staff.

Accreditation:

- PHAB has increased their scope of work to include public health clinical services! This allows CHA to highlight more of our staff and services!

Proclamation Project

- Social Determinants of Health- Health Equity Challenge will launch in June.
 - This is a challenge that will focus on one public health topic per month. We will be using a health equity and SDOH lens to look at these topics.
- Proclamation meetings scheduled to address the five pillars:
 - Community, Sustainability, Training, Data, and Policy.

Epidemiology

- NC COVID-19 variants tracking underway.
- CHA Medical Providers scorecard created: tobacco, oral health, obesity/BMI Strategic Planning.
- CHA Leadership Team had a strategy retreat on April 29th to prepare for Fiscal Year 2022 launch and strategic plan continuation

BOH activities – No report

National/State/Local Updates

- NCDHHS encouraging LHDs to contact legislators in opposition to HB558.

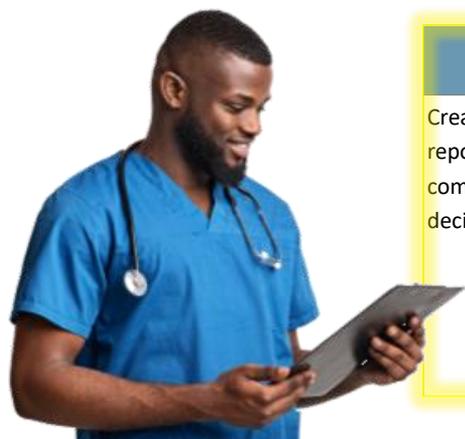


Healthy Cabarrus Strategic Plan

April 14, 2020




Use Data to Improve Health



Goal 1	Goal 2	Goal 3
Create a public facing data repository to inform the community and enhance decision making	Use an equity lens for data collection, analysis, use and dissemination	Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes





Use Data to Improve Health

Goal 1: Create a public facing data repository to inform the community and enhance decision making

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By September 2021, completion of Community Health Improvement Plans in Clear impact.	<ul style="list-style-type: none"> Complete data for Population Indicators & Performance measures Complete RBA Training Host CHIP Action Planning Retreats Review Clear Impact Scorecard development Create CHIP Clear Impact scorecards for priorities needs Develop individual needs (3) scorecards Input content into Clear Impact 	<ul style="list-style-type: none"> 75% of population indicators and performance measures will contain updated information. 	Marcella Beam Maddy Turner	September 2021



Use Data to Improve Health

Goal 2: Use an equity lens for data collection, analysis, use and dissemination

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By June 2021, disseminate 2020 Community Needs Assessment Report in English and the Executive Summary in Spanish to make it available to different sectors of the population	<ul style="list-style-type: none"> 2020 Community Needs Assessment Report will include data that highlights health inequities and disparities Review data presented to Community Planning Council <ul style="list-style-type: none"> Highlight health disparities in Social Determinates of Health portion of the 2020 Community Needs Assessment Report Translate the report's Executive Summary Distribute report through different network outlets 	<ul style="list-style-type: none"> Completed Community Needs Assessment report 	Marcella Beam Sandra Torres	June 2021



Use Data to Improve Health

Goal 3: Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes				
Objectives	Action Steps	Metric/Measure	Champion	Deadline
Develop annual State of the County Health (SOTCH) report for community partners to monitor and address progress of priority needs	<ul style="list-style-type: none"> • Submit monthly, quarter, annual data when appropriate. • Work with community partners to track necessary data to show progress related to priority needs: housing, early childhood education and mental health • Assist Epidemiologist by requesting data from community partners that supports work outlined within CHIP • Identify data that support identified interventions for CHIP • Create quarterly or annual email request 	SOTCH Report	Marcella Beam	Ongoing Through 2023




Develop Internal and External Practices, Programs, and Policies that Achieve Equity



Goal 1	Goal 2	Goal 3
Ensure equitable access to services, programs, opportunities, and information	Transform our workplace to be inclusive and equitable for employees from marginalized and underrepresented communities.	Integrate diversity, equity, and inclusion within our work to continuously improve the health of our community





Develop Internal and External Practices, Programs, and Policies that Achieve Equity

Goal 1: Ensure equitable access to services, programs, opportunities, and information

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By October 2021, disseminate Health Equity Report concentrating on chronic diseases in Cabarrus County.	<ul style="list-style-type: none"> Conduct a review of health equity reports to identify necessary elements Work with department, program and service managers to review data and services Complete internal and external key informant interviews or focus groups Develop report Disseminate report: Board of Health, Healthy Cabarrus Advisory Board, CHA Leadership Team Provider report for direct referrals to address inequities Conduct community readiness assessment Develop community action plan based on data and community partner input 	<ul style="list-style-type: none"> Complete Health Equity Report Number of partner engagements (around the findings of the report) 	Brooke Nartey	October 2021



Develop Internal and External Practices, Programs, and Policies that Achieve Equity

Goal 1: Ensure equitable access to services, programs, opportunities, and information

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By October 2023, ensure data, information and health education is provided to the Latino community through various media outlets.	<ul style="list-style-type: none"> Identify strategies that are equitable and consider the needs of communities of color and other minority groups Identify and invite community partners with an expertise in equity to assist with looking at strategies identified within the CHIP are equitable Encourage task force members to include strategies that consider the specific needs of minority populations Create a list of evidence-based interventions for CHIP attendees to review 	<ul style="list-style-type: none"> Increased attendance of key stakeholders that are community members 	Marcella Beam Sandra Torres	October 2021



Develop Internal and External Practices, Programs, and Policies that Achieve Equity

Goal 1: Ensure equitable access to services, programs, opportunities, and information				
Objectives	Action Steps	Metric/Measure	Champion	Deadline
By October 2021, increase engagement of community members and stakeholders that participate in CHIP development.	<ul style="list-style-type: none"> Identify strategies that are equitable and consider the needs of communities of color and other minority groups Identify and invite community partners with an expertise in equity to assist with looking at strategies identified within the CHIP are equitable Encourage task force members to include strategies that consider the specific needs of minority populations Create a list of evidence-based interventions for CHIP attendees to review 	<ul style="list-style-type: none"> Increased attendance of key stakeholders that are community members 	Marcella Beam Sandra Torres	October 2021



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Develop Internal and External Practices, Programs, and Policies that Achieve Equity

Goal 1: Ensure equitable access to services, programs, opportunities, and information				
Objectives	Action Steps	Metric/Measure	Champion	Deadline
By December 2021, identify and address the unique needs of the Hispanic population through partners engagement and collaborations.	<ul style="list-style-type: none"> Host Culture awareness/humility in the Latino community training Make recommendations to CHA management, grant writer, and supervisors on strategies to reach and positively impact the Latino community's health. Engage community partners in strategies that address the specific problems of the Latino population. Design Post survey to assess increased knowledge/awareness of needs in the Latino Community 	<ul style="list-style-type: none"> Percentage of participants with increased knowledge of needs in the Latino community. 	Sandra Torres	Ongoing



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Build and Sustain Collaborative Systems that Address Social Determinants of Health



Goal 1	Goal 2	Goal 3	Goal 4
Lead the development of CHIP based on the identified priority needs	Align program and services with the Community Health Improvement Plans (CHIP) to ensure staff are engaged and actively involved in the plan development	Expand and maximize community partnerships to effectively address social determinants of health	Align and integrate public health programs to address social determinants of health



Build and Sustain Collaborative Systems that Address Social Determinants of Health



Goal 1: Lead the development of CHIP based on the identified priority needs

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By September 2021, community partners and stakeholders will have access to CHIP's interventions and strategies that ensure equity and impact all Cabarrus County residents	<ul style="list-style-type: none"> Conduct Community Health Improvement Plans (CHIPs) Retreat Identify attendees among CHA and partner organizations and agencies. Develop tools for retreat following RBA framework Present health disparities data during CHIP action planning retreats Research evidence based and evidence informed interventions that address identified needs, promote equity CHIPs will include interventions and strategies that ensure equity and impact all Cabarrus County residents Dr. Cathcart will be attending all (3) CHIP action planning retreats Review plans and interventions with Equity Coordinator 	<ul style="list-style-type: none"> Host three planning retreats Development of plans with interventions that promote equity 	Marcella Beam Sandra Torres Brooke Nartey	September 2021





Build and Sustain Collaborative Systems that Address Social Determinants of Health

Goal 2: Align program and services with the Community Health Improvement Plans (CHIP) to ensure staff are engaged and actively involved in the plan development

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By September 2022, collaborate with department managers and supervisors to identify services/programs that align with identified priority needs.	<ul style="list-style-type: none"> • Include agency representation at each CHIP Action Planning Retreat • Review department strategic plans to capture existing strategies that align with CHNA priority needs (housing, mental health, early childhood education and development) • Work with departments to identify other opportunities and interventions to incorporate into the CHIPs 	<ul style="list-style-type: none"> • All the programs that are associated with the 3 priority needs will participate in at least one turn the curve activities with community partners 	Marcella Beam Maddy Turner	September 2022



Build and Sustain Collaborative Systems that Address Social Determinants of Health

Goal 3: Expand and maximize community partnerships to effectively address social determinants of health

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By January 2023 Healthy Cabarrus will engage new partners in collaborative efforts that will lead to effectively improving health outcomes.	<ul style="list-style-type: none"> • Following CHIP Action Planning Retreats, assist with coordination of community coalitions that align with identified community needs. • Provide facilitation and coordination of new workgroups (if necessary) • Assist CHA department staff and leadership with new partner outreach and engagement • Promote partnerships and collaborations to prevent silos or unnecessary duplication of services. • Be involved and engaged in active coalitions/workgroups 	<ul style="list-style-type: none"> • Number of newly engaged community partners 	Marcella Beam	January 2023



Build and Sustain Collaborative Systems that Address Social Determinants of Health

Goal 3: Expand and maximize community partnerships to effectively address social determinants of health

Objectives	Action Steps	Metric/Measure	Champion	Deadline
Host a SDOH training for partners.	<ul style="list-style-type: none"> Identify example SDOH Trainings Assess partner interest Create a draft training outline for Leadership Team review Introduction of survey (Maddy) Identify opportunities for internal Turn the Curve activities that address social determinants of health Work to encourage departments/programs to use a standard social determinants of health survey to encourage collaboration, referrals and wrap around services. 	<ul style="list-style-type: none"> Social Determinants of Health Training for partners Post Survey on knowledge gained (% of participants who report increased SDOH knowledge) 	Marcella Beam Maddy Turner	June 2022



Transform Agency Capacity, Culture and Practices to Achieve Excellence



Goal 1	Goal 2	Goal 3	Goal 4	Goal 5
Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade	Maintain a culture of quality improvement to advance departmental performance	Adapt and adopt staffing models and funding sources that reduce the number of positions and programs that are short-term and grant funded	Expand CHA capacity to include alternative service delivery and outreach models that improve access to care	Enhance the existing workforce development plan and program





Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 1: Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By 2025, act as a Chief Health Strategist by engaging partners in public health work and connecting their work to the county's identified priority needs.	•See strategic priority 3			



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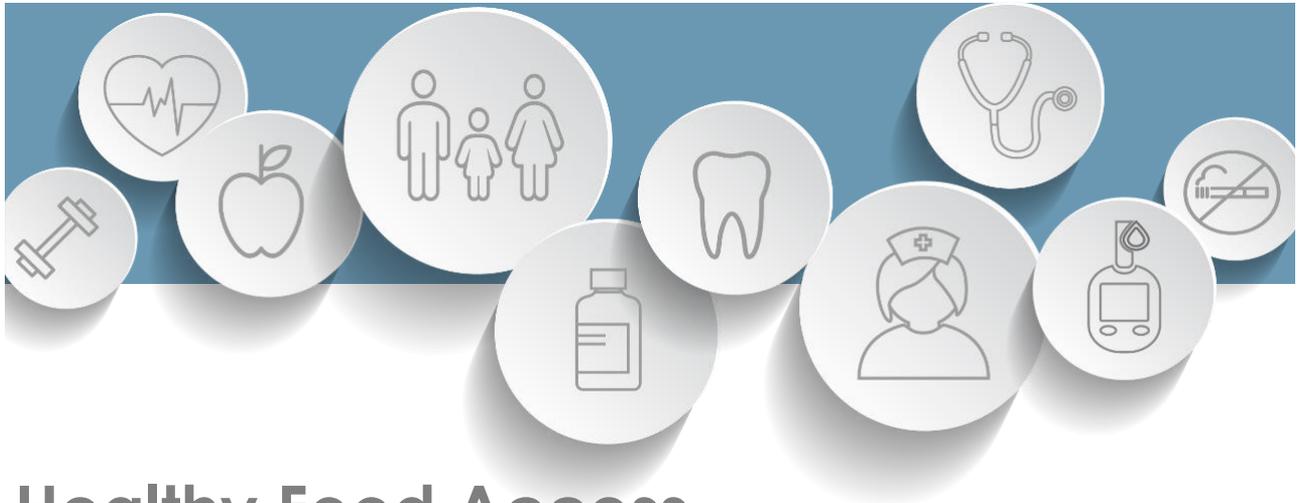
Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 5: Enhance the existing workforce development plan and program

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By December 2021, develop training material to promote the RBA framework and educate staff on identified priority needs	<ul style="list-style-type: none"> • Complete RBA Certification Course • Work with AHEC to develop RBA training course • Present annually at a supervisor training to provide updates on progress and impact • Participate in new staff onboarding training to provide staff with education of the Community Needs Assessment process and most recently identified needs 	<input type="checkbox"/> Host CHA Results Based Accountability all staff training (COMPLETE) <input type="checkbox"/> Number of informational sessions/training	Marcella Beam	December 2021



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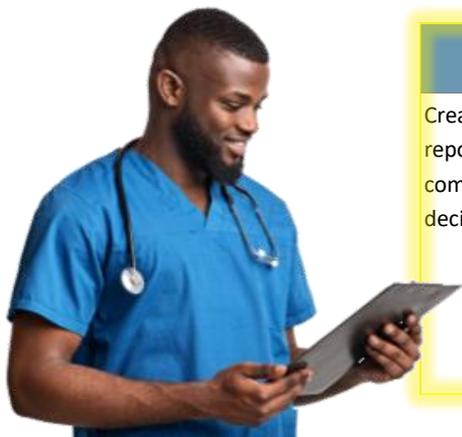


Healthy Food Access Strategic Plan

May 11, 2021




Use Data to Improve Health



Goal 1	Goal 2	Goal 3
Create a public facing data repository to inform the community and enhance decision making	Use an equity lens for data collection, analysis, use and dissemination	Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes





Use Data to Improve Health

Goal 1: Create a public facing data repository to inform the community and enhance decision making

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By the end of fiscal year 2021 completion of Walmart Healthy Food Access scorecard	<ul style="list-style-type: none"> Develop scorecard Identify population accountability Identify performance accountability 	<ul style="list-style-type: none"> 75% of population indicators and performance measures will contain updated information. 	Melanie Grafals Maddy Turner	December 2020



Use Data to Improve Health

Goal 2: Use an equity lens for data collection, analysis, use and dissemination

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By January 2021 design surveys to capture income/socio-economic status and race/ethnicity demographics in pre-surveys.	<ul style="list-style-type: none"> Consult with UNCC research team to add relevant questions to surveys. Identify ranges of income status and race/ethnicity options. Dissemination of survey results. 	<ul style="list-style-type: none"> Percentage of participants who identify certain income ranges. Percentage of participants who identify as a certain race/ethnicity. 	Melanie Grafals	January 2021



Use Data to Improve Health

Goal 3: Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By December 2021 create a formalized process to monitor captured information in surveys/interviews to connect parents to appropriate CHA departments, such as WIC and pediatrics.	<ul style="list-style-type: none"> Communicate and educate Cabarrus Wellness Coalition about the Walmart program and any necessary referrals of program participants. Cab Well Co group to troubleshoot any problems experienced by participants. Create a repository of referrals to track participant needs as met/unmet/in progress. Provide final report of referrals (if available) to relevant CHA departments. 	Repository of surveys and interviews from participants.	Melanie Grafals	December 2021-ongoing
By January 2022 collaborate with Environmental Health to ensure quality assurance of food distribution and storage.	<ul style="list-style-type: none"> Environmental Health department was involved in the initial grant writing process in order to ensure both feasibility of program deliverables and commitment of staff time. Identify point person to assist with oversight and ensure that program deliverables align with EH standards and codes. EH will identify or prepare educational materials/presentations on proper food safety and storage. 	Review and approve appropriate time/temp food safety procedures.	Melanie Grafals Chrystal Swinger	January 2021-January 2022




Develop Internal and External Practices, Programs, and Policies that Achieve Equity



Goal 1	Goal 2	Goal 3
Ensure equitable access to services, programs, opportunities, and information	Transform our workplace to be inclusive and equitable for employees from marginalized and underrepresented communities.	Integrate diversity, equity, and inclusion within our work to continuously improve the health of our community





Develop Internal and External Practices, Programs, and Policies that Achieve Equity

Goal 1: Ensure equitable access to services, programs, opportunities, and information

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By July 2021 adapt programming to ensure all participants are able to utilize services such as payment apps, virtual meeting platforms, and taste tests.	<ul style="list-style-type: none"> Meet with each daycare to ensure that parents/caretakers have access to virtual meeting platforms to order and purchase meals and participate in evaluation activities. Troubleshoot with UNCC, daycares, and participating families in the event there are barriers to accessing payment apps/virtual meeting platforms. Facilitate meetings with MOW and daycare centers to ensure proper safety measures are in place for any and all taste tests. 	<ul style="list-style-type: none"> Percentage of families purchasing meals at each site will be determined to assess impact. 	Melanie Grafals	November 2020-July 2021



Build and Sustain Collaborative Systems that Address Social Determinants of Health



Goal 1	Goal 2	Goal 3	Goal 4
Lead the development of CHIP based on the identified priority needs	Align program and services with the Community Health Improvement Plans (CHIP) to ensure staff are engaged and actively involved in the plan development	Expand and maximize community partnerships to effectively address social determinants of health	Align and integrate public health programs to address social determinants of health





Build and Sustain Collaborative Systems that Address Social Determinants of Health

Goal 3: Expand and maximize community partnerships to effectively address social determinants of health

<u>Objectives</u>	<u>Action Steps</u>	<u>Metric/Measure</u>	<u>Champion</u>	<u>Deadline</u>
By August 2022 establish and foster relationships between Meals on Wheels and daycare centers beyond program funding to ensure sustainability based on the success of the pilot program.	<ul style="list-style-type: none"> Establishment of MOUs with Meals on Wheels, UNCC, and daycare centers. 	<ul style="list-style-type: none"> Signed MOUs 	Melanie Grafals	August 2022



Build and Sustain Collaborative Systems that Address Social Determinants of Health

Goal 4: Align and integrate public health programs to address social determinants of health

<u>Objectives</u>	<u>Action Steps</u>	<u>Metric/Measure</u>	<u>Champion</u>	<u>Deadline</u>
By April 2021 ensure that the Walmart HFA program addresses the social determinants of health by serving meals to low-income families facing decision fatigue.	<ul style="list-style-type: none"> Determine which daycare centers are appropriate to enroll in the pilot program by analyzing income levels and race/ethnicity via census tracts (consultation with UNCC). Communication with daycare center directors to ensure participation is feasible and desired. Possible SDOH screening for participants to ensure wrap-around services 	<ul style="list-style-type: none"> Selection of locations based on income and race/ethnicity. Families that identify as "low" income are empowered to purchase X meals per month (value TBD). 	Melanie Grafals Maddy	October 2020-April 2021



Transform Agency Capacity, Culture and Practices to Achieve Excellence



Goal 1	Goal 2	Goal 3	Goal 4	Goal 5
Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade	Maintain a culture of quality improvement to advance departmental performance	Adapt and adopt staffing models and funding sources that reduce the number of positions and programs that are short-term and grant funded	Expand CHA capacity to include alternative service delivery and outreach models that improve access to care	Enhance the existing workforce development plan and program



Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 2: Maintain a culture of quality improvement to advance departmental performance				
Objectives	Action Steps	Metric/Measure	Champion	Timeline
By December 2021 create a continuous feedback loop between implementation partners (CHA, UNCC, MOW, daycares) and participating families to ensure satisfactory program components.	<ul style="list-style-type: none"> Schedule quarterly "check in" meetings with daycare centers, MOW, UNCC, to ensure program satisfaction. Capture participant feedback via mobile app/website regarding meal satisfaction. Gauge partner satisfaction through survey tool during implementation stage. Update the Early Childhood workgroup during Cabarrus Wellness Coalition meetings on program deliverables. 	<ul style="list-style-type: none"> Minutes from quarterly check in meetings. Participant and partner satisfaction surveys or app/website. 	Melanie Grafals	December 2021





Marketing Strategic Plan

April 14, 2020



Transform Agency Capacity, Culture and Practices to Achieve Excellence



Goal 1	Goal 2	Goal 3	Goal 4	Goal 5
Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade	Maintain a culture of quality improvement to advance departmental performance	Adapt and adopt staffing models and funding sources that reduce the number of positions and programs that are short-term and grant funded	Expand CHA capacity to include alternative service delivery and outreach models that improve access to care	Enhance the existing workforce development plan and program





Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 2: Maintain a culture of quality improvement to advance departmental performance

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By September 2020 Marketing will utilize Boss ticketing to organize all marketing request and communication in a central location. To ensure a streamlined process	<ul style="list-style-type: none"> Patrick to create technician spot for Tracy Adams Tracy to get request type list, form information, and 300x300px pictures to Patrick Patrick to create request buttons and forms BOSS Marketing ready to launch by August 1 Education to staff to begin August 1 Go date for all requests to go through BOSS by September 1 	<ul style="list-style-type: none"> Boss ticket utilization rate: Total number of boss tickets received 	Tracy Adams/Patrick H	September 1 COMPLETED



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Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 2: Maintain a culture of quality improvement to advance departmental performance

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By End of fiscal year 2021 marketing will encourage the promotion of positive feedback on google for the delivery of service	<ul style="list-style-type: none"> Create review cards to hand out in all departments to customers. These cards will have links to Facebook and Google asking customers to please leave a review. Pass out review cards with customer satisfaction surveys. Encourage positive customer support interactions with public facing employees through Friday Highlights, break room posters, and reminders at staff meetings. Continuously monitor ratings and report positive and negative feedback to EMT and supervisor of the department. If department/program receives positive reviews, be sure to champion those people. If a department/program receives negative feedback, work with supervisor to communicate with department/program and if changed protocol or behavior is needed. 	<ul style="list-style-type: none"> Positive CHA Google ratings and comments increase. Raise CHA Google Rating from 3.2 to 4.0. 	Tracy Adams/All of CHA	July 1, 2021 COMPLETED



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Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 3: Adapt and adopt staffing models and funding sources that reduce the number of positions and programs that are short-term and grant-funded plan

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By June 2022 develop a framework to encourage a unified marketing budget/plan to ensure efficient branding and cost effective marketing for programs	<ul style="list-style-type: none"> Discovery – What marketing money exists within CHA department and grant budgets? Work with supervisors and finance to pull identified monies into one marketing budget Work with identified supervisors on reoccurring marketing expenses, which may require some departments to budget funds for the main marketing budget Talk with supervisors on ideas they may have to market their services Create a departmental specific marketing plans, so supervisors are aware of how money will be spent 	<ul style="list-style-type: none"> An established all-inclusive marketing budget presented for FY 2023 Supervisor training on unified marketing budget 	Tracy Adams/Marcella Beam	June 1, 2022



Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 4: Expand CHA capacity to include alternative service delivery and outreach models that improve access to care

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By June 1, 2021 develop an all-inclusive marketing end-of-year, agency wide report.	<ul style="list-style-type: none"> Complete marketing training Develop supervisor training/information on what information is needing to be captured for marketing report. Create metrics needed for the marketing report. For each category set standards and let departments know that is what we are looking for. Present at supervisors meeting Create reminder marketing slides for Friday Highlights Schedule quarterly meetings to touch base with supervisors, gather information, provide feedback. 	<ul style="list-style-type: none"> A baseline system for the collection of data to enable marketing department to start year 2021 collecting information to ultimately create an all inclusive marketing report. 	Tracy Adams/Marcella Beam	June 1, 2022



Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 4: Expand CHA capacity to include alternative service delivery and outreach models that improve access to care

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By December 2021 create a CHA YouTube Channel to promote CHA services by addressing top public health topics and nurture interaction with community	<ul style="list-style-type: none"> Identify public health topics that would be appropriate for short YouTube shows. Identify which programs/departments at CHA could benefit from a show on YouTube Create a list of special observances/days that could influence programming. Create a YouTube Schedule for first 4 months of programming. Record shows Schedule shows to run After two months of programming, plan next 4 months (Will always plan programming 2 months before it's due to give time to record and schedule) Evaluate followers/analytics 	<ul style="list-style-type: none"> At least 2 regularly scheduled CHA YouTube programs per month to start. 	Tracy Adams	Launch of December, 2021 Regular Programming June 30, 2022



Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 5: Enhance the existing workforce development plan and program

Objectives	Action Steps	Metric/Measure	Champion	Timeline
By December 2021 conduct a marketing training to ensure that all employees understand marketing protocol, procedures and what is expected of them	<ul style="list-style-type: none"> Gather marketing goals and policies Create PowerPoint presentation Create training sign-off sheet for employee Work with HR to make Marketing Training PowerPoint a mandatory training for new employees. Work with HR to make Marketing Training mandatory for all current CHA employees in FY2021. Create evaluation tool for training to get feedback on content and participants understanding of policies/protocols, etc. Create educational slides for Friday Highlights throughout year 	<ul style="list-style-type: none"> A complete marketing training is required for all new hires and a one-time training for all current employees. 75% of current employees complete. 	Tracy Adams/Marcella Beam	December 2021



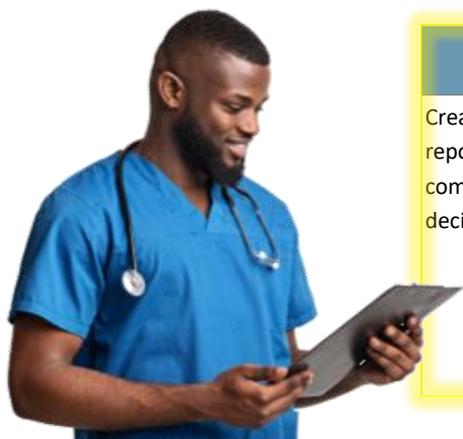


Substance Use Strategic Plan

April 14, 2020



Use Data to Improve Health



Goal 1	Goal 2	Goal 3
Create a public facing data repository to inform the community and enhance decision making	Use an equity lens for data collection, analysis, use and dissemination	Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes





Use Data to Improve Health

Goal 1: Create a public facing data repository to inform the community and enhance decision making

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By the end of fiscal year 2021 completion of Harm Reduction And Prevention Scorecard	<ul style="list-style-type: none"> Develop prevention and harm reduction scorecard Reorganize scorecard to reflect changes and clarity between prevention and harm reduction measures Identify population accountability and performance accountability that align to show impact 	<ul style="list-style-type: none"> 75% of population indicators and performance measures will contain updated information. 	Kristin Klinglesmith Betty Foh Medjie Kuyateh Maddy Turner	June 2021



Use Data to Improve Health

Goal 2: Use an equity lens for data collection, analysis, use and dissemination

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By December 2022 revise evaluator contract to include disaggregated data by race on the Cabarrus Youth Substance Use Survey to better identify interventions that will meet the needs of the community (Prevention)	<ul style="list-style-type: none"> Work with evaluator to provide a breakdown of race and other key demographic information that may have not been aggregated in the past. Work with Sandra Torres and the North Carolina Behavioral Health Equity Initiative to maximize evaluation since both grants can pay for analysis. 	<ul style="list-style-type: none"> Cabarrus Youth Substance Use Survey 	Kristin Klinglesmith Sandra Torres	December 2022
Annually ensure that participation in focus groups and surveys related to substance use includes a diverse sample (Prevention)	<ul style="list-style-type: none"> Verify that the Cabarrus Youth Substance Use Survey is offered to a wide sample of students from different schools around the county. Encourage youth to send the Youth Substance Use Survey (not a school-based survey) to peers and encourage them to identify other organizations and groups to send the survey out to ensure that a diverse sample is able to participate. Take survey to community events to reach people that may not otherwise know about the survey. Solicit feedback from coalition members about survey dissemination. 	<ul style="list-style-type: none"> Cabarrus Youth Substance Use Survey Youth Substance Use Survey (not school based) Adult Substance Use Survey 	Kristin Klinglesmith	Yearly



Use Data to Improve Health

Goal 2: Use an equity lens for data collection, analysis, use and dissemination

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By July 2023 ensure ongoing efforts to ensure inclusion of diverse populations	<ul style="list-style-type: none"> Conduct yearly analysis of demographic breakdown in SSP Pull report showing race, ethnicity, housing status, gender Provide breakdown in annual summary 	<ul style="list-style-type: none"> Intake report evaluations from Cqueue 	Kristin Klinglesmith	Ongoing



Use Data to Improve Health

Goal 3: Make strategic decisions and create work environments that foster the data integration, sharing, and analysis necessary to support better health outcomes

Objectives	Action Steps	Metric/Measure	Champion	Deadline
Bi-annual utilization of the "Are You Better Off" Survey to assess strengths and areas of improvement	<ul style="list-style-type: none"> Administer the survey in March and September of every year Identify ways to increase HIV/HepC care to improve percentage tested Work closely with the CD clinic and incorporate CD services in SSP Acquire referral reports from CD 	Percentage of clients who utilize CD services after referral from SSP	Marcella Beam	2 times/year
By September 2022 review Cabarrus Youth Substance Use Survey and propose changes that align with the YRBS and shorten the survey to reduce survey fatigue	<ul style="list-style-type: none"> Meet with Cabarrus County School representative to discuss vision of the survey Cabarrus County School representative will work internally and in collaboration with Kristin to create a shorter survey that includes questions that are actionable and that align with DFC Core Measure and the YRBS Cabarrus County School representative will meet with Student Services Director to advocate for changes Send survey to contracted evaluator for feedback 	Revision of Cabarrus Youth Substance Use Survey	Kristin Klinglesmith	September 2022

 **Develop Internal and External Practices, Programs, and Policies that Achieve Equity**



Goal 1	Goal 2	Goal 3
Ensure equitable access to services, programs, opportunities, and information	Transform our workplace to be inclusive and equitable for employees from marginalized and underrepresented communities.	Integrate diversity, equity, and inclusion within our work to continuously improve the health of our community



 **Develop Internal and External Practices, Programs, and Policies that Achieve Equity**

Goal 1: Ensure equitable access to services, programs, opportunities, and information				
Objectives	Action Steps	Metric/Measure	Champion	Deadline
By January 2022 participate in regional NC DHHS and NCHRC meetings	<ul style="list-style-type: none"> <input type="checkbox"/> Continue to review listervs and participate in regional NC DHHS and NCHRC meetings <input type="checkbox"/> Continue to monitor proposed legislation and laws involving drug user health and SSP services <input type="checkbox"/> If local changes can be made, propose advocacy ideas <input type="checkbox"/> Provide any updated or new legislation information to participants if it involves drug user health 	<ul style="list-style-type: none"> *Propose advocacy opportunities to leadership and BOH 	Kristin Klinglesmith	Ongoing
Conduct four annual activities to ensure engagement in prevention is accessible to the population at large not just in traditional school settings	<ul style="list-style-type: none"> <input type="checkbox"/> Create an inventory of previous events and identify where gaps are <input type="checkbox"/> Look for events where there will be youth who are homeschooled or educated in a non-public school setting <input type="checkbox"/> Based on the inventory find events or opportunities for engagements in new areas of the county <input type="checkbox"/> Seek out virtual opportunities 	# of engagement activities in the community	Kristin Klinglesmith	Yearly



Build and Sustain Collaborative Systems that Address Social Determinants of Health



Goal 1	Goal 2	Goal 3	Goal 4
Lead the development of CHIP based on the identified priority needs	Align program and services with the Community Health Improvement Plans (CHIP) to ensure staff are engaged and actively involved in the plan development	Expand and maximize community partnerships to effectively address social determinants of health	Align and integrate public health programs to address social determinants of health



Build and Sustain Collaborative Systems that Address Social Determinants of Health



Goal 3: Expand and maximize community partnerships to effectively address social determinants of health

Objectives	Action Steps	Metric/Measure	Champion	Deadline
By fiscal year 2023 increase NC Care 360 usage by 60%, to make referrals and track success	<ul style="list-style-type: none"> Ensure that SSP staff are trained in using NCCares360 Register Stephanie Onboard Stephanie so she can manage SSP account Hold training for volunteers Continue to assess participant needs and make appropriate referrals Follow up with participants when they have a need Continue to explore case management tools 	<ul style="list-style-type: none"> % of participants referred through NC Care 360 platform % of types of referrals % of participants with completed referral 	Stephanie Howard Kristin Klingsmith	June 2023
By December 2022 the Peer Support Specialist will schedule six virtual meet and greets with key partners in the community	<ul style="list-style-type: none"> Based on needs of participants, identify agencies that provide services that could benefit participants. If a relationship is not already built, Stephanie will schedule a meet a greet During meet and greets partners will be asked if they are involved in NCCare360 and encouraged to sign up for referral tracking 	<ul style="list-style-type: none"> Number of referrals made and received by provider agencies 	Stephanie Howard Kristin Klingsmith	December 2022





Transform Agency Capacity, Culture and Practices to Achieve Excellence



Goal 1	Goal 2	Goal 3	Goal 4	Goal 5
Adopt Public Health 3.0 strategies as guiding principles to ensure CHA is prepared to respond to community needs this decade	Maintain a culture of quality improvement to advance departmental performance	Adapt and adopt staffing models and funding sources that reduce the number of positions and programs that are short-term and grant funded	Expand CHA capacity to include alternative service delivery and outreach models that improve access to care	Enhance the existing workforce development plan and program



Transform Agency Capacity, Culture and Practices to Achieve Excellence

Goal 2: Maintain a culture of quality improvement to advance departmental performance				
Objectives	Action Steps	Metric/Measure	Champion	Timeline
Annually conduct CHA Satisfaction Survey to maintain a culture of quality improvement	<ul style="list-style-type: none"> Put reminders on Outlook calendar to ensure that all surveys are administered All data that is gathered will be analyzed and additions or exclusion will be made to the program based on the feedback 	<ul style="list-style-type: none"> Turn the curve activities 	Stephanie Howard Kristin Klinglesmith	Yearly
2 times per year conduct Are You Better Off? survey to maintain a culture of quality improvement	<ul style="list-style-type: none"> Add question to "Are you Better Off?" survey about program operations to identify if the days/time/services is meeting the need of the population being served <ul style="list-style-type: none"> Edit survey that will be given to participants yearly Administer survey in SSP 	<ul style="list-style-type: none"> Turn the curve activities 	Stephanie Howard Kristin Klinglesmith	2/times/year





Cabarrus Health Alliance Board Agenda

Meeting Date: May 11, 2021

Name of Item: Budget Revision Request

Submitted by: Sue K Yates

Brief Summary: Budget revisions are being requested due changes in revenues and expenses. These changes are due to either an increase or decrease in a funding source, new source of funding, or realignment of revenues and/or expenses.

Requested Action: Approval of budget revisions

1. To align budget with actuals and budget for additional fee income for Environmental Health. - \$54,312
2. To budget for the Opioid CLC Grant. - \$0
3. To align budget with actuals for the Office of Rural Health Grant. - \$(25,700)
4. To budget for additional cooking revenues. - \$94
5. To budget for additional general administration revenues and align budget with actuals - \$4,340
6. To budget for additional COVID funding and billing revenues. - \$217,756
7. To align budget with actuals for the NCCU funding. - \$0
8. To align budget with actuals for the CCRC funding. - \$0
9. To align budget with actuals for the School Health Program. - \$(9,625)
10. To align budget with actuals for Family Planning and budget for additional revenues. - \$7,925
11. To budget for KEYS indirect funds. - \$3,567
12. To align budget with actuals for Clinical Services. - \$137,474

Previous Action/Discussion on Item: ____ Yes No

If yes, explain

Items Reviewed by:

Bonnie Coyle, MD, Health Director
Sue K. Yates, Chief Financial Officer

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#1

Date: 5/11/2021

Amount: \$ 54,312

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals and budget for additional fee income for Environmental Health.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265805-6508-47510	Environmental Health Fees	\$ 170,117	\$ 54,412	\$ -	\$ 224,529
00265805-6803-47510	Miscellaneous Revenue	\$ 100	\$ -	\$ 100	\$ -
00295805-9103-47510	Part Time < 1000 Hours Env Hlt	\$ 39,960	\$ 14,000	\$ -	\$ 53,960
00295805-9201-47510	Social Security-EH	\$ 12,417	\$ 4,500	\$ -	\$ 16,917
00295805-9202-47510	Medicare-Env Hlth	\$ 2,904	\$ 1,200	\$ -	\$ 4,104
00295805-9205-47510	Grp Hosp Ins-Env Hlth	\$ 17,469	\$ 6,000	\$ -	\$ 23,469
00295805-9206-47510	HRA-Env Hlth	\$ 3,300	\$ 900	\$ -	\$ 4,200
00295805-9210-47510	Retirement-Env Hlth	\$ 16,245	\$ 6,500	\$ -	\$ 22,745
00295805-9211-47510	401K Match	\$ 1,593	\$ 500	\$ -	\$ 2,093
00295805-9230-47510	Workers' Comp-Env Hlth	\$ 4,257	\$ 1,100	\$ -	\$ 5,357
00295805-9860-47510	Equipment & Furniture - Env Hlth	\$ -	\$ 19,612	\$ -	\$ 19,612
00295805-9101-47520	Salaries & Wages-F&L	\$ 407,285	\$ 5,404	\$ -	\$ 412,689
00295805-9230-47520	Workers'Comp F&L	\$ 6,546	\$ 1,500	\$ -	\$ 8,046
00295805-9102-47520	PartTime>1000 Hrs-F&L	\$ 10,889	\$ 2,000	\$ -	\$ 12,889
00295805-9104-47520	Temporary - Part & Full Time	\$ 4,955	\$ 2,000	\$ -	\$ 6,955
00295805-9640-47520	Insurance & Bonds-F&L	\$ 3,728	\$ 2,000	\$ -	\$ 5,728
00295805-9860-47520	Equipment & Furniture	\$ 35,000	\$ -	\$ 12,904	\$ 22,096

Finance Office Use Only

Finance Director _____	Health Director _____	Chairman of Cabarrus Health Alliance _____
Approved/Denied Date _____	Approved/Denied Date _____	Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#2

Date: 5/11/2021

Amount: \$ _____ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the Opioid CLC Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295845-9355-50491	Other Oper Costs-Opioid CLC	\$ 15,128	\$ 1,309	\$ -	\$ 16,437
00295845-9635-50491	Training & Ed - Opioid CLC	\$ 538	\$ 49	\$ -	\$ 587
00295845-9301-50491	Office Supplies - Opioid CLC	\$ 377	\$ -	\$ 14	\$ 363
00295845-9611-50491	Mileage-Opioid CLC	\$ 30	\$ -	\$ 30	\$ -
00295845-9320-50491	Printing & Binding-Opioid CLC	\$ 400	\$ -	\$ 80	\$ 320
00295845-9109-50491	Salary Adjustments-Opioid CLC	\$ 173	\$ -	\$ 173	\$ -
00295845-9420-50491	Telecommunications	\$ 495	\$ -	\$ 236	\$ 259
00295845-9210-50491	Retirement - Opioid CLC	\$ 5,112	\$ -	\$ 279	\$ 4,833
00295845-9101-50491	Salaries & Wages-Opioid CLC	\$ 49,661	\$ -	\$ 546	\$ 49,115

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#3

Date: 5/11/2021

Amount: \$ (25,700)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the Office of Rural Health Grant.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6285-405	Office of Rural Health	\$ 150,000	\$ -	\$ 25,700	\$ 124,300
00295875-9101-405	Salaries & Wages - RH	\$ 92,132	\$ -	\$ 21,000	\$ 71,132
00295875-9102-405	Part Time > 1000 Hours - RH	\$ 16,000	\$ -	\$ 1,000	\$ 15,000
00295875-9201-405	Social Security - RH	\$ 7,231	\$ -	\$ 1,000	\$ 6,231
00295875-9205-405	Group Hospital Insurance - RH	\$ 6,939	\$ -	\$ 1,653	\$ 5,286
00295875-9210-405	Retirement - RH	\$ 11,896	\$ -	\$ 5,000	\$ 6,896
00295875-9104-405	Temporary-Part & Full Time-RH	\$ 7,000	\$ 2,000	\$ -	\$ 9,000
00295875-9355-405	Other Operation Costs-ORH	\$ 1,500	\$ 1,953	\$ -	\$ 3,453

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#4

Date: 5/11/2021

Amount: \$ 94

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional cooking revenues.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265815-6606-311	Program Fees-Cooking	\$ 100	\$ 94	\$ -	\$ 194
00295815-9335-311	Food-Cooking	\$ 3,800	\$ -	\$ 106	\$ 3,694
00295815-9447-311	Contracted Svcs-CookingClass	\$ 800	\$ 200	\$ -	\$ 1,000

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE
Budget Revision/Amendment Request

#5

Date: 5/11/2021

Amount: \$ 4,340

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional general administration revenues and align budget with actuals

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265815-6692-280A	Admin Fees Collected-NCTN II	\$ 200,000	\$ 728	\$ -	\$ 200,728
00265815-6803-41100	Miscellaneous Revenue	\$ 12,126	\$ 3,500	\$ -	\$ 15,626
00265815-6805-41100	Contributions & Private Donat	\$ -	\$ 112	\$ -	\$ 112
00295815-9101-307	Salaries & Wages-Dream Center	\$ 6,043	\$ -	\$ 4,129	\$ 1,914
00295815-9201-307	Social Security-Dream Center	\$ 608	\$ -	\$ 513	\$ 95
00295815-9202-307	Medicare-Dream Center	\$ 259	\$ -	\$ 237	\$ 22
00295815-9205-307	Group Hospital Ins-DreamCenter	\$ 3,208	\$ -	\$ 2,752	\$ 456
00295815-9206-307	HRA - Dream Center	\$ 660	\$ -	\$ 573	\$ 87
00295815-9210-307	Retirement-Dream Center	\$ 1,107	\$ -	\$ 12	\$ 1,095
00295815-9211-307	401K Match-Dream Center	\$ 179	\$ -	\$ 179	\$ -
00295815-9230-307	Workers' Comp-Dream Center	\$ 54	\$ -	\$ 49	\$ 5
00295815-9355-307	Other Oper Costs-DreamCenter	\$ 700	\$ -	\$ 700	\$ -
00295815-9401-307	Building & Equipment Rental	\$ 15,124	\$ -	\$ 100	\$ 15,024
00295815-9447-307	Contracted Serv-Dream Center	\$ 13,400	\$ 219	\$ -	\$ 13,619
00295815-9501-307	Building & Ground Maint-DreamC	\$ 1,400	\$ -	\$ 1,370	\$ 30
00295815-9640-307	Insurance & Bonds-Dream Center	\$ 224	\$ -	\$ 201	\$ 23
00295815-9659-307	Unemployment Comp-Dream Center	\$ 75	\$ -	\$ 66	\$ 9
00295815-9635-41100	Training & Ed-Admin	\$ 82,222	\$ -	\$ 9,688	\$ 72,534
00295815-9321-41100	Imaging Expense-Admin	\$ 2,000	\$ -	\$ 2,000	\$ -
00295815-9346-41100	Fuel-Administration	\$ 5,000	\$ -	\$ 2,660	\$ 2,340
00295815-9412-41100	Lights&Power-Admin	\$ 174,000	\$ -	\$ 24,370	\$ 149,630
00295815-9355-41100	Other Oper Costs-Administration	\$ 43,000	\$ -	\$ 10,500	\$ 32,500
00295815-9320-41100	Printing & Binding-Admin	\$ 500	\$ 100	\$ -	\$ 600
00295815-9325-41100	Postage-Admin Aid	\$ 3,774	\$ 100	\$ -	\$ 3,874
00295815-9611-41100	Mileage-Administration	\$ 600	\$ 100	\$ -	\$ 700
00295815-9306-41100	Employee Recognition-Admin Aid	\$ 7,690	\$ 200	\$ -	\$ 7,890
00295815-9331-41100	Minor Office Equip&Furn-Admin	\$ 16,500	\$ 500	\$ -	\$ 17,000
00295815-9309-41100	QA/QI-Administration	\$ 130	\$ 650	\$ -	\$ 780
00295815-9440-41100	Laundry & Dry Cleaning-Admin	\$ 809	\$ 100	\$ -	\$ 909
00295815-9103-41100	Part Time < 1000 Hours - Adm A	\$ 31,534	\$ 2,000	\$ -	\$ 33,534
00295815-9640-41100	Insurance & Bonds-Admin	\$ 20,353	\$ 5,000	\$ -	\$ 25,353
00295815-9630-41100	Dues & Subscript-Admin	\$ 15,639	\$ 3,300	\$ -	\$ 18,939
00295815-9501-41100	Building & Ground Maintenance	\$ 57,000	\$ 4,400	\$ -	\$ 61,400
00295815-9445-41100	Purchased Svcs-Admin	\$ 69,000	\$ 5,600	\$ -	\$ 74,600
00295815-9570-41100	Service Contracts-Admin	\$ 47,390	\$ 6,400	\$ -	\$ 53,790
00295815-9301-41100	Office Supplies-Admin Aid	\$ 13,500	\$ 5,000	\$ -	\$ 18,500
00295815-9447-41100	Contracted Svcs-Admin	\$ 118,181	\$ 30,770	\$ -	\$ 148,951

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____

Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#6

Date: 5/11/2021

Amount: \$ 217,756

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for additional COVID funding and billing revenues.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265865-6247-50619	US Dept Health & Human Service	\$ 256,734	\$ 107,756	\$ -	\$ 364,490
00265865-6637-50619	Private Insurance-Covid19	\$ -	\$ 65,000	\$ -	\$ 65,000
00265865-6664-50619	Medicare Reimb-Covid19	\$ -	\$ 45,000	\$ -	\$ 45,000
00295865-9301-50619	Office Supplies-C19CR	\$ -	\$ 750	\$ -	\$ 750
00295865-9202-50619	Medicare-C19CR	\$ 1,500	\$ 2,029	\$ -	\$ 3,529
00295865-9501-50619	Building & Ground Maintenance	\$ -	\$ 1,200	\$ -	\$ 1,200
00295865-9355-50619	Other Operation Costs-C19CR	\$ -	\$ 1,500	\$ -	\$ 1,500
00295865-9640-50619	Insurance & Bonds	\$ 1,640	\$ 1,500	\$ -	\$ 3,140
00295865-9201-50619	Social Security-C19CR	\$ 8,095	\$ 3,250	\$ -	\$ 11,345
00295865-9103-50619	Part Time < 1000 Hours-c19CR	\$ -	\$ 5,500	\$ -	\$ 5,500
00295865-9205-50619	Group Hospital Insur-C19CR	\$ 9,202	\$ 6,000	\$ -	\$ 15,202
00295865-9210-50619	Retirement-C19CR	\$ 10,861	\$ 6,000	\$ -	\$ 16,861
00295865-9101-50619	Salaries & Wages-C19CR	\$ 95,510	\$ 60,027	\$ -	\$ 155,537
00295865-9107-50619	Contracted Personal Services	\$ -	\$ 130,000	\$ -	\$ 130,000

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#7

Date: 5/11/2021

Amount: \$ _____ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the NCCU Funding.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295865-9101-511	Salaries & Wages-NCCU	\$ -	\$ 13,244	\$ -	\$ 13,244
00295865-9210-511	Retirement - NCCU	\$ -	\$ 1,360	\$ -	\$ 1,360
00295865-9205-511	Group Hospital Ins - NCCU	\$ -	\$ 1,184	\$ -	\$ 1,184
00295865-9201-511	Social Security-NCCU	\$ -	\$ 809	\$ -	\$ 809
00295865-9206-511	HRA - NCCU	\$ -	\$ 228	\$ -	\$ 228
00295865-9102-511	Part Time > 1000 Hours-NCCU	\$ -	\$ 193	\$ -	\$ 193
00295865-9202-511	Medicare-NCCU	\$ -	\$ 190	\$ -	\$ 190
00295865-9211-511	401K Match - NCCU	\$ -	\$ 174	\$ -	\$ 174
00295865-9640-511	Insurance & Bonds-NCCU	\$ -	\$ 168	\$ -	\$ 168
00295865-9230-511	Workers' Comp - NCCU	\$ -	\$ 38	\$ -	\$ 38
00295865-9611-511	Mileage-NCCU	\$ 250	\$ -	\$ 250	\$ -
00295865-9360-511	Medical Supplies-NCCU	\$ 750	\$ -	\$ 750	\$ -
00295865-9301-511	Office Supplies-NCCU	\$ 8,000	\$ -	\$ 8,000	\$ -
00295865-9445-511	Purchased Services-NCCU	\$ 11,000	\$ -	\$ 8,588	\$ 2,412

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#8

Date: 5/11/2021

Amount: \$ _____ -

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for the CCRC Funding.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00295865-9101-515	Salaries & Wages-CCRC	\$ 200,000	\$ 148,207	\$ -	\$ 348,207
00295865-9210-515	Retirement-CCRC	\$ 30,600	\$ 12,656	\$ -	\$ 43,256
00295865-9104-515	Temp - Part & Full Time-CCRC	\$ 3,000	\$ 12,165	\$ -	\$ 15,165
00295865-9201-515	Social Security-CCRC	\$ 21,886	\$ 4,260	\$ -	\$ 26,146
00295865-9640-515	Insurance & Bonds-CCRC	\$ 4,413	\$ 1,033	\$ -	\$ 5,446
00295865-9202-515	Medicare-CCRC	\$ 5,119	\$ 996	\$ -	\$ 6,115
00295865-9230-515	Workers' Compensation-CCRC	\$ 1,518	\$ -	\$ 103	\$ 1,415
00295865-9211-515	401K Match-CCRC	\$ 6,000	\$ -	\$ 3,382	\$ 2,618
00295865-9659-515	Unemployment Comp-CCRC	\$ 3,900	\$ -	\$ 3,900	\$ -
00295865-9206-515	HRA-CCRC	\$ 31,762	\$ -	\$ 23,712	\$ 8,050
00295865-9102-515	Part Time > 1000 Hours-CCRC	\$ 100,000	\$ -	\$ 26,543	\$ 73,457
00295865-9103-515	Part Time < 1000 Hours-CCRC	\$ 50,000	\$ -	\$ 47,337	\$ 2,663
00295865-9205-515	Group Hospital Ins-CCRC	\$ 115,560	\$ -	\$ 74,340	\$ 41,220

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#9

Date: 5/11/2021

Amount: \$ (9,625)

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for School Health.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265840-6805-102	Contributions & Private Donat	\$ 11,125	\$ -	\$ 11,125	\$ -
00265840-6675-202	CabarrusCoSchools-SHMisc	\$ -	\$ 1,500	\$ -	\$ 1,500
00295840-9355-202	OtherOperationCosts-SH Misc	\$ -	\$ 753	\$ -	\$ 753
00295840-9101-102	Salaries & Wages-School Health	\$ 380,027	\$ 48,834	\$ -	\$ 428,861
00295840-9331-102	Minor Off Equip & Furn Sch Hlt	\$ -	\$ 16,948	\$ -	\$ 16,948
00295840-9104-102	Temp PT & Full School Health	\$ 20,000	\$ 10,000	\$ -	\$ 30,000
00295840-9102-102	PT>1000 Hrs School Health	\$ 2,299,020	\$ -	\$ 40,000	\$ 2,259,020
00295840-9205-102	Group Hosp Ins School Health	\$ 319,374	\$ -	\$ 25,000	\$ 294,374
00295840-9109-102	Salary Adjustments-SH	\$ 8,160	\$ -	\$ 8,160	\$ -
00295840-9635-102	Training & Education - Sch Hlt	\$ 10,860	\$ -	\$ 4,000	\$ 6,860
00295840-9210-102	Retirement-School Health	\$ 278,322	\$ -	\$ 2,500	\$ 275,822
00295840-9611-102	Mileage - School Health	\$ 3,539	\$ -	\$ 1,500	\$ 2,039
00295840-9206-102	HRA - School Health	\$ 60,720	\$ -	\$ 5,000	\$ 55,720

Finance Office Use Only

Finance Director _____	Health Director _____	Chairman of Cabarrus Health Alliance _____
Approved/Denied Date _____	Approved/Denied Date _____	Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#10

Date: 5/11/2021

Amount: \$ 7,925

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Family Planning and budget for additional revenues.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6415-5151A	Medicaid - Family Plan	\$ 59,875	\$ 5,000	\$ -	\$ 64,875
00265875-6672-5151A	Patient Fees - FP	\$ 13,074	\$ 1,000	\$ -	\$ 14,074
00265875-6850-5151A	Upstream	\$ -	\$ 10,000	\$ -	\$ 10,000
00265875-6637-5151A	Private Insurance - Family PI	\$ 26,470	\$ -	\$ 8,000	\$ 18,470
00265875-6803-5151A	Misc Revenue-FP	\$ 150	\$ -	\$ 75	\$ 75
00295875-9101-5151A	Salaries & Wages-Family Plan	\$ 96,339	\$ 39,280	\$ -	\$ 135,619
00295875-9308-5151A	Patient Education Sup Fam PI	\$ 200	\$ 1,715	\$ -	\$ 1,915
00295875-9320-5151A	Printing & Binding - Fam Plan	\$ 50	\$ 13	\$ -	\$ 63
00295875-9325-5151A	Postage - Family Planning	\$ 1,000	\$ 43	\$ -	\$ 1,043
00295875-9347-5151A	Med Records Supplies-Fam Plan	\$ 200	\$ 59	\$ -	\$ 259
00295875-9360-5151A	Medical Supplies - Fam Plan	\$ 4,000	\$ 2,937	\$ -	\$ 6,937
00295875-9445-5151A	Purchased Serv Family Plan	\$ 3,800	\$ 1,946	\$ -	\$ 5,746
00295875-9630-5151A	Dues & Subscriptions - Fam PI	\$ 500	\$ 76	\$ -	\$ 576
00295875-9102-5151A	PT > 1000 Hrs - Family Plan	\$ 77,639	\$ -	\$ 25,000	\$ 52,639
00295875-9107-5151A	Contracted Personal Services	\$ 5,000	\$ -	\$ 5,000	\$ -
00295875-9109-5151A	Salary Adjustments-FP	\$ 5,673	\$ -	\$ 5,673	\$ -
00295875-9635-5151A	Training & Education-Fam PI	\$ 4,500	\$ -	\$ 2,471	\$ 2,029

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE

Budget Revision/Amendment Request

#11

Date: 5/11/2021

Amount: \$ 3,567

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To budget for KEYS indirect funds.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265845-6341-369	NCDOT-KEYS	\$ 21,235	\$ 3,567	\$ -	\$ 24,802
00295845-9356-369A	SpecProgSup - KEYS Indirect	\$ -	\$ 3,567	\$ -	\$ 3,567

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____
 Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____

CABARRUS HEALTH ALLIANCE Budget Revision/Amendment Request

#12

Date: 5/11/2021

Amount: \$ 137,474

Type of Adjustment:

Health Director: Dr. Bonnie Coyle

Internal Transfer Within Program

Purpose of Request: To align budget with actuals for Clinical Services.

Transfer Between Programs

Supplemental Request

Account	Account Name	Present Approved Budget	Increase	Decrease	Revised Budget Amount
00265875-6415-275	Medicaid-Adult Primary Ca	\$ 22,459	\$ 5,000	\$ -	\$ 27,459
00265875-6637-275	Private Insurance-APC	\$ 2,710	\$ -	\$ 1,500	\$ 1,210
00265875-6672-275	Patient Fees-Adult Prim Care	\$ 49,000	\$ -	\$ 9,500	\$ 39,500
00265875-6803-275	Miscellaneous Revenue-APC	\$ 500	\$ -	\$ 200	\$ 300
00295875-9101-275	Salaries & Wages-APC	\$ 30,339	\$ -	\$ 8,482	\$ 21,857
00295875-9104-275	Temp-Part & Full Time APC	\$ -	\$ 50	\$ -	\$ 50
00295875-9445-275	Purchased Services - APC	\$ 2,200	\$ 2,100	\$ -	\$ 4,300
00295875-9447-275	Contracted Services-APC	\$ -	\$ 132	\$ -	\$ 132
00265875-6415-5351A	Medicaid - Child Health	\$ 327,359	\$ 70,000	\$ -	\$ 397,359
00265875-6637-5351A	Private Insurance - Child Hlth	\$ 66,193	\$ -	\$ 15,000	\$ 51,193
00265875-6672-5351A	Patient Fees - CH	\$ 13,500	\$ -	\$ 1,500	\$ 12,000
00265875-6803-5351A	Misc Revenue-CH	\$ 3,200	\$ -	\$ 1,300	\$ 1,900
00295875-9101-5351A	Salaries & Wages - Child Hlth	\$ 159,842	\$ 145,238	\$ -	\$ 305,080
00295875-9104-5351A	Temp-PT & Full Time Child Hlth	\$ -	\$ 3,000	\$ -	\$ 3,000
00295875-9301-5351A	Office Supplies CH	\$ 1,000	\$ 200	\$ -	\$ 1,200
00295875-9325-5351A	Postage - CH	\$ 1,000	\$ 43	\$ -	\$ 1,043
00295875-9360-5351A	Medical Supplies - CH	\$ 4,500	\$ 1,600	\$ -	\$ 6,100
00295875-9420-5351A	Telecommunications- CH	\$ 2,000	\$ 500	\$ -	\$ 2,500
00295875-9630-5351A	Dues & Subscriptions - CH	\$ 1,600	\$ 250	\$ -	\$ 1,850
00295875-9102-5351A	PT > 1000 Hrs - Child Health	\$ 260,694	\$ -	\$ 93,595	\$ 167,099
00295875-9109-5351A	Salary Adjustments-CH	\$ 5,036	\$ -	\$ 5,036	\$ -
00265875-6415-51010	Medicaid - Maternal Hlth	\$ 118,172	\$ 9,905	\$ -	\$ 128,077
00265875-6803-51010	Misc Revenue-MH	\$ 11,866	\$ -	\$ 9,905	\$ 1,961
00265875-6415-200	Medicaid-PedPC	\$ 3,680,950	\$ -	\$ 5,000	
00265875-6637-200	Private Ins-PedPC	\$ 317,702	\$ -	\$ 2,000	
00265875-6441-200	Carolina Access Case Mgmt	\$ 2,122,470	\$ 97,674	\$ -	
00265875-6672-200	Patient Fees-PedPC	\$ 132,706	\$ 500	\$ -	
00265875-6676-200	Kannapolis City School System	\$ 21,840	\$ 300	\$ -	
00295875-9101-200	Salaries&Wages-Pediatric PC	\$ 259,975	\$ 84,474	\$ -	
00295875-9104-200	Temp-Part&FullTime-Ped PC	\$ 1,120	\$ 1,000	\$ -	
00295875-9331-200	Minor Office Equipment & Furn	\$ 268	\$ 3,000	\$ -	
00295875-9360-200	MedicalSupplies-PedPC	\$ 3,665	\$ 3,000	\$ -	

Finance Office Use Only

Finance Director _____ Health Director _____ Chairman of Cabarrus Health Alliance _____

Approved/Denied Date _____ Approved/Denied Date _____ Approved/Denied Date _____



**CABARRUS
HEALTH
ALLIANCE**

Preliminary Annual Budget Fiscal Year 2022

May 11, 2021

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BUDGET MESSAGE – 2022 Preliminary Budget

TO: Cabarrus Health Alliance Board
FROM: Sue K. Yates, Chief Financial Officer
DATE: May 11, 2021
SUBJECT: Cabarrus Health Alliance Preliminary Budget for Fiscal Year 2022

This budget totals \$24,219,130. The contribution amount requested from Cabarrus County for FY 2022 is \$9,092,697, an increase of \$799,682 from the FY 2021 county contribution amount. We are requesting an additional \$487,492 for the School Health Program. This includes a school health director position and a new electronic medical records system; as well as the additional 20% for the increase in school nurse hours and benefits. The request to the County includes \$98,145 for an Epidemiologist. We are also requesting \$75,000 for additional Environmental Health personnel. The expansion items listed above are part of the line item detail in the budget. These will be in the final budget if determined they will be funded based on the County Commissioner's June Board Meeting. We presented our request to the County Commissioners to be during their work session on April 15th.

This budget is formatted to provide full line item descriptions. Revenue and expenses are displayed for each department. Agency totals for FY 2019 actual, FY 2020 revised budget, and projected FY 2021 is given for comparison on the summary page.

The current recommended budget is balanced with fund balance appropriations (FBA) of \$880,206. The FBA consists of:

- \$ 132,222 for 40% of the increase in School Health's hours and benefits
- \$ 306,673 for Information Technology Capital Assets and Hardware
- \$ 145,749 for Clinic Deficit
- \$ 295,562 for decrease in Dental Revenue

Medicaid Settlement is budgeted at \$1,466,558 for FY 2022 based on current information. CHA was awarded \$1.4 million for FY 2018, \$1.6 million for FY 2019, and \$1.8 million for FY 2020. DMA withholds 10% of the settlement each year and will again this year until a complete audit review is conducted at which point any further adjustments required to the cost report will be made and cost will be adjusted as well as payments made if necessary.

Highlights of this proposed budget include:

1. Projected individual performance increases at an average of 3% x 10.5 months (award in August 2021), an approximate cost of \$238,292.
2. The health insurance plan rate did not increase this year it stayed at \$6,903 per full time employee. A value plan was included as an option for employees with spouse or dependent coverage.

3. State retirement will increase from 10.20% to the rate of 11.38%.
4. Budgeted minor equipment includes:
 - Dental Program – Replace hand pieces, hand instruments, cavitron tips; \$29,000
5. Budgeted capital outlay purchases includes:
 - Dental Program – Upgrade dental equipment; \$5,000

There are many variables that affect the possible outcome of the budget projection. We have worked diligently to provide the most accurate revenue and expenditure projections in a format to assist you with your review. We appreciate your attention to this budget and as always, our staff is willing to assist the Board in any manner as you review the items recommended in this FY 2022 budget.

Respectfully submitted for your consideration,

Sue K. Yates
Chief Financial Officer

PUBLIC HEALTH AUTHORITY OF CABARRUS COUNTY
d.b.a. CABARRUS HEALTH ALLIANCE
FISCAL YEAR 2021

DEPARTMENT	MANAGEMENT
5805 Environmental Health	Chrystal Swinger
5812 Information Technology Systems	Ryan McGhee
5815 General Administration	Sue Yates
5832 Family Care Coordination	Megan Shuping
5840 School Health	Barbara Shephard
5845 Public Health Solutions	Marcella Beam
5855 Dental Health	Janie Woodie
5860 Vital Records	Suzanne Knight
5865 Communicable Disease	Suzanne Knight/Marcus Misenheimer
5875 Clinical Services	Suzanne Knight/Julia Patterson
5880 WIC	Anna Thadani

**Cabarrus Health Alliance
Budget Fiscal Year 2021
Actual/Projected Revenue/Expense by Department - FY 2019-2021**

Department Name	Dept. #	FY 2020 Actual			FY 2021 Budget		
		Revenue	Expense	Net +/-	Revenue	Expense	Net +/-
Environmental Health	5805	1,135,293	942,173	193,120	1,085,580	1,085,580	-
Information Tech Svcs	5812	677,829	1,153,424	(475,595)	1,127,543	1,127,543	-
General Administration	5815	3,726,005	4,055,399	(329,394)	2,824,438	2,941,997	199,713
Family Care Coordination	5832	1,009,919	1,177,374	(167,455)	1,133,446	1,133,446	-
School Health	5840	3,169,112	3,117,582	51,530	4,022,821	4,022,821	-
Public Health Solutions	5845	1,846,121	1,948,057	(101,936)	1,266,569	1,270,800	-
Dental	5855	4,302,569	4,020,629	281,940	4,488,113	3,992,553	495,560
Vital Records	5860	49,000	54,625	(5,625)	62,288	62,288	-
Communicable Disease	5865	1,989,771	2,191,236	(201,465)	3,727,862	3,727,862	-
Clinical Services	5875	3,175,433	3,129,082	46,351	3,423,119	3,796,889	(373,770)
WIC	5880	770,077	767,128	2,950	837,026	837,026	-
TOTAL		21,851,130	22,556,709	(705,580)	23,998,805	23,998,805	-

Department Name	Dept. #	FY 2022 Projected			County Contribution	
		Revenue	Expense	Net +/-	2022	2021
Environmental Health	5805	1,196,025	1,196,025	-	982,388	883,943
Information Tech Svcs	5812	1,030,489	1,030,489	-	723,316	705,043
General Administration	5815	2,857,498	2,856,567	931	2,058,785	1,985,393
Family Care Coordination	5832	1,133,604	1,133,604	-	-	-
School Health	5840	4,266,235	4,266,235	-	4,047,853	3,560,361
Public Health Solutions	5845	1,352,507	1,352,507	-	101,945	101,945
Dental	5855	3,907,013	3,762,175	144,838	-	-
Vital Records	5860	63,913	63,913	-	63,913	62,288
Communicable Disease	5865	4,277,798	4,277,798	-	914,497	794,042
Clinical Services	5875	3,370,864	3,516,633	(145,769)	200,000	200,000
WIC	5880	763,184	763,184	-	-	-
TOTAL		24,219,130	24,219,130	-	9,092,697	8,293,015

2022 County Contribution: 5,044,844
plus amount for School Nurse Program 4,047,853
TOTAL CONTRIBUTION AMOUNT 9,092,697

Environmental Health - 5805

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265805	6200	47520 CHA Grant - Food & Lodging	62,108	30,112	55,256	-	5,000	5,000
265805	6412	156 Contrib-City of Con-West Nile	12,000	12,000	12,000	12,000	12,000	12,000
265805	6446	156 Contrib-City of Kann-WestNile	8,000	8,000	8,000	8,000	8,000	8,000
265805	6447	156 Cont-Town of Mt Plea-WestNile	420	420	420	420	420	420
265805	6508	47510 Environmental Health Fees	220,360	173,828	199,322	108,550	170,117	182,117
265805	6510	47520 Temp Food Est Fees-F&L	26,425	30,025	17,160	2,775	6,000	6,000
265805	6803	47510 Miscellaneous Revenue	2,870	-	912	-	100	100
265805	6904	156 Cont Cab Co - West Nile Virus	10,762	10,762	10,762	10,762	10,762	10,762
265805	6904	47510 Cont Cab Co - Env Hlth	839,952	812,740	831,461	509,362	873,181	971,626
Total Revenue			1,182,897	1,077,886	1,135,293	651,869	1,085,580	1,196,025
Expense								
295805	9101	156 Salaries & Wages-West Nile Vir	4,797	4,099	4,130	1,122	7,819	4,342
295805	9104	156 Temp-PT & FT-West Nile Virus	5,371	4,925	2,551	-	6,159	4,282
295805	9201	156 Social Security-West Nile Vir	618	551	390	63	851	520
295805	9202	156 Medicare-West Nile Virus	145	129	91	15	199	122
295805	9205	156 Group Hosp Ins-West Nile Virus	383	421	555	137	712	453
295805	9206	156 HRA-West Nile Virus	76	86	109	27	90	90
295805	9210	156 Retirement-West Nile Virus	351	320	375	114	580	349
295805	9211	156 401K Match	-	27	9	-	9	12
295805	9230	156 Work Comp-West Nile Virus	132	154	93	23	204	126
295805	9346	156 Fuel-West Nile Virus	308	298	194	57	304	267
295805	9356	156 Special Prog Supplies-West Nil	227	455	1,109	-	3,000	597
295805	9520	156 Autos & Truck Maint-West Nile	-	-	-	-	280	-
295805	9635	156 Training & Ed/West Nile Virus	-	180	835	-	333	338
295805	9640	156 Ins & Bonds-West Nile Virus	127	113	52	13	159	97
295805	9659	156 UnempComp-WNVirus	10	59	35	2	150	35
295805	9101	47510 Salaries & Wages-EH	343,947	323,083	230,452	115,955	270,125	225,074
295805	9102	47510 Part Time > 1000 Hours Env Hlt	20,043	20,943	14,127	3,838	10,889	11,213
295805	9103	47510 Part Time < 1000 Hours Env Hlt	11,095	19,023	49,099	28,597	39,960	-
295805	9104	47510 Temp-Part & Full Time Env Hlth	-	-	-	1,364	3,000	40,168
295805	9109	47510 Salary Adjustments-EH	-	-	-	-	2,096	16,900
295805	9201	47510 Social Secruity-EH	22,224	21,473	17,630	9,124	12,417	16,736
295805	9202	47510 Medicare-Env Hlth	5,198	5,022	4,123	2,134	2,904	3,914
295805	9205	47510 Grp Hosp Ins-Env Hlth	30,767	29,482	23,960	11,978	17,469	27,066
295805	9206	47510 HRA-Env Hlth	6,078	5,870	4,693	2,284	3,300	5,940
295805	9210	47510 Retirement-Env Hlth	27,217	26,430	21,655	12,112	16,245	25,960
295805	9211	47510 401K Match	-	1,781	1,667	1,076	1,593	4,574
295805	9230	47510 Workers' Comp-Env Hlth	9,133	7,232	4,959	2,943	4,257	968
295805	9301	47510 Office Supplies-Env Hlth	344	509	957	476	847	603

Environmental Health - 5805

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295805	9325	47510 Postage-Env Hlth	1,900	2,153	2,075	947	1,871	2,043
295805	9345	47510 Automotive Supplies-Env Hlth	-	-	490	264	129	163
295805	9346	47510 Fuel-Env Hlth	7,818	5,591	1,797	2,532	6,548	5,069
295805	9355	47510 Other Oper Costs-Env Hlth Gran	16,420	11,650	12,154	6,099	14,913	13,408
295805	9420	47510 Telecommunications-EH	7,333	9,586	7,700	2,344	8,343	8,206
295805	9520	47510 Auto & Trck Mntnce-Env Hlth	2,415	1,753	7,328	3,761	7,863	3,832
295805	9570	47510 Srvc Contracts-Env Hlth Gran	618	-	-	-	206	206
295805	9611	47510 Mileage-Env Hlth Grant	638	1,170	457	-	604	755
295805	9635	47510 Training & Ed-Env Hlth	12,868	3,923	1,064	25	8,507	5,952
295805	9640	47510 Insurance & Bonds-Env Hlth	4,107	3,900	3,022	1,841	4,255	3,374
295805	9659	47510 UnempComp-EH	770	358	508	280	855	563
295805	9860	47510 Equipment & Furniture-Env Hlth	48,648	-	-	-	-	-
295805	9101	47520 Salaries & Wages-F&L	260,828	305,037	357,610	180,536	407,285	491,334
295805	9102	47520 PartTime>1000 Hrs-F&L	42,730	-	8,278	8,484	10,889	11,213
295805	9103	47520 PartTime<1000 Hrs-F&L	-	18,111	21,555	14,766	36,663	-
295805	9104	47520 Temporary - Part & Full Time	-	-	841	3,004	2,955	59,455
295805	9201	47520 Social Security-F&L	17,633	19,041	23,271	12,418	28,926	35,672
295805	9202	47520 Medicare-F&L	4,124	4,453	5,442	2,904	6,765	8,343
295805	9205	47520 Gp Hosp Ins-F&L	26,639	29,705	37,195	15,870	45,363	54,822
295805	9206	47520 HRA-Food & Lodging	5,270	6,051	7,325	3,013	8,580	10,560
295805	9210	47520 Retirement-F&L	22,748	23,552	32,292	17,668	43,751	58,382
295805	9211	47520 401K Match	-	1,987	2,411	1,240	4,289	10,288
295805	9230	47520 Workers'Comp F&L	7,946	7,061	6,279	4,005	6,546	1,944
295805	9320	47520 Print&Bind-Food&Lodging	-	51	97	-	18	49
295805	9331	47520 Minor Office Equipment & Furn	-	-	5,930	5,635	6,478	1,977
295805	9355	47520 Other Operation Costs-F&L	-	60	147	157	46	69
295805	9570	47520 Service Contracts-F&L	8,682	8,382	8,801	9,241	9,245	9,245
295805	9640	47520 Insurance & Bonds-F&L	3,783	4,001	3,620	2,493	3,728	7,192
295805	9659	47520 UnempComp-F&L	680	297	633	510	4,008	1,163
295805	9860	47520 Equipment & Furniture	30,476	-	-	-	-	-
Total Expense			1,023,662	940,537	942,173	493,490	1,085,580	1,196,025
Net			159,235	137,350	193,120	158,379	-	-

Information Technology Services - 5812

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265812	6803	130 Miscellaneous Revenue-ITS	-	84	-	-	-	-
265812	6806	130 Sale of Assets-ITS	7,424	2,200	3,027	-	2,500	500
265812	6901	130 FundBalApprop-ITS	-	-	-	-	420,000	306,673
265812	6904	130 Contribution from Cabarrus Cty	674,802	674,802	674,802	411,278	705,043	723,316
Total Revenue			682,226	677,086	677,829	411,278	1,127,543	1,030,489
Expense								
295812	9101	130 Salaries & Wages - ITS	361,866	421,972	421,743	251,784	483,552	447,832
295812	9102	130 Part Time > 1000 Hours -ITS	-	5,683	(120)	-	-	-
295812	9107	130 ContractedPersSvcs-IT	-	-	7,882	-	-	-
295812	9155	130 Consultants-ITS	4,000	4,516	10,721	-	10,000	10,000
295812	9201	130 Social Security - ITS	22,171	25,588	25,513	15,164	29,981	30,866
295812	9202	130 Medicare - ITS	5,205	6,043	5,967	3,546	7,012	7,219
295812	9205	130 Group Hospital Insurance - ITS	24,715	25,086	29,758	18,268	34,867	34,695
295812	9206	130 HRA-ITS	4,885	5,144	5,844	3,477	6,600	6,600
295812	9210	130 Retirement - ITS	26,850	32,738	37,195	25,228	49,323	56,504
295812	9211	130 401K Match	-	3,967	4,147	2,518	4,836	9,957
295812	9230	130 Workers' Compensation - ITS	2,109	1,259	-	697	1,451	1,493
295812	9301	130 Office Supplies-ITS	186	284	57	630	300	300
295812	9325	130 Postage-ITS	200	200	200	178	200	200
295812	9331	130 Minor Office Equip & Furn ITS	210	-	-	-	-	-
295812	9351	130 Hardware - ITS	126,760	125,568	65,788	68,230	175,576	139,500
295812	9352	130 Software - ITS	27,650	44,057	32,178	8,382	36,000	36,000
295812	9420	130 Telecommunications-ITS	-	-	-	-	250	250
295812	9445	130 Purchased Svcs-ITS	59,177	47,902	27,413	12,118	40,300	35,600
295812	9570	130 Service Contracts-ITS	94,096	162,113	169,858	133,444	174,000	190,000
295812	9611	130 Mileage-ITS	169	164	242	-	500	500
295812	9635	130 Training & Ed-ITS	12,776	16,013	11,863	-	16,000	16,000
295812	9640	130 Insurance & Bonds-ITS	4,448	5,210	4,127	3,062	6,045	6,223
295812	9659	130 UnempComp-InfoTechSystems	380	194	343	287	750	750
295812	9860	130 Equipment & Furniture-ITS	60,610	24,624	292,705	-	50,000	-
Total Expense			838,463	958,323	1,153,424	547,015	1,127,543	1,030,489
Net			(156,237)	(281,237)	(475,595)	(135,737)	-	-

General Administration - 5815

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265815	6200	41100 CHA Grant - Admin Aid to Co	77,791	88,274	77,778	32,491	77,791	77,791
265815	6200	50114 CHA Grant-CHIP Peer Review	-	1,000	-	-	-	-
265815	6200	50892 CHA Grant - ARTS	89,337	91,532	-	-	-	-
265815	6250	307 DHHS-NC Div of SS-DreamCtr	-	-	26,695	14,465	28,929	4,648
265815	6415	700 Medicaid -MeaningfulUse	34,000	-	-	-	-	-
265815	6458	307 WIC-Dream Center	-	-	10,793	12,056	12,056	12,194
265815	6606	311 Program Fees-Cooking	8,212	11,504	3,870	(103)	10,000	5,000
265815	6606	345 Prog Fees - PhysicalActivityIn	(57)	-	-	-	-	-
265815	6690	280A NCTN II Fees	3,720,809	3,102,913	1,196,564	-	-	-
265815	6692	280A Admin Fees Collected-NCTN II	819,385	848,930	340,468	200,000	200,000	200,000
265815	6693	307 Dental Payments-Dream Center	-	-	10,793	6,028	12,056	12,194
265815	6701	41100 Interest on Investments	95,743	180,096	104,186	2,339	6,000	5,000
265815	6801	41100 Sale of Capital Assets-Gen Adm	-	-	-	-	25	15
265815	6802	41100 Overages and Shortages	(570)	(887)	(133)	(36)	10	5
265815	6803	177 Miscellaneous Revenue - SG	100	-	-	-	-	-
265815	6803	311 Miscellaneous Revenue	-	-	-	100	100	-
265815	6803	41100 Miscellaneous Revenue	26,697	35,512	300	4,209	10,000	500
265815	6806	41100 Sale of Assets-Gen Ad	3,476	55	3,325	-	150	55
265815	6811	177 Dole Nutrition Institute - SG	15,000	-	-	-	-	-
265815	6819	908 NE Medical Center-Children WIN	-	-	40,000	40,000	40,000	40,000
265815	6827	312 Dole	-	47,952	-	-	-	-
265815	6837	312 Standard Process	-	100,000	32,878	-	-	-
265815	6838	314 Forever Oceans	-	-	3,613	47,742	54,650	-
265815	6901	41100 Fund Balance Appropriated	-	-	-	-	387,278	441,311
265815	6904	41100 Contribution from Cabarrus Cty	1,729,250	1,792,948	1,874,877	1,158,134	1,985,393	2,058,785
Total Revenue			6,619,172	6,299,830	3,726,005	1,517,425	2,824,438	2,857,498
Expense								
295815	9630	168 Dues & Subscriptions-Accredita	12,000	4,850	9,550	11,650	11,650	11,650
295815	9355	177 Other Operation Costs - SG	17,900	200	-	-	-	-
295815	9101	250 Sals&Wags-Emp Wellness	521	110	52	16	74	-
295815	9102	250 PT>1000 Hrs-EmpWell	550	787	-	-	-	-
295815	9201	250 Social Security-EmpWell	66	54	3	1	5	-
295815	9202	250 Medicare-EmpWell	15	13	1	0	2	-
295815	9205	250 GrpHospIns-EmpWell	111	14	7	3	7	-
295815	9206	250 HRA-Emp Well	22	3	1	1	2	-
295815	9210	250 Retirement-EmployeeWellness	81	70	5	2	7	-
295815	9211	250 401K Match	-	1	0	0	1	-

General Administration - 5815

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295815	9230	250 WrkrsComp-EmpWell	6	3	1	0	2	-
295815	9356	250 Special Prog Sup-Emp Well	7,043	6,486	4,385	6	5,972	-
295815	9611	250 Mileage - Employee Wellness	191	-	-	-	-	-
295815	9640	250 Ins & Bonds-Emp Well	7	11	0	0	1	-
295815	9659	250 Unemp Comp-Emp Well	4	1	0	0	1	-
295815	9445	280 PurchasedSvcs-NCTN	-	(4,882)	-	-	-	-
295815	9101	307 Salaries & Wages-Dream Center	-	-	14,161	1,914	7,867	-
295815	9201	307 Social Security-Dream Center	-	-	825	95	608	-
295815	9202	307 Medicare-Dream Center	-	-	193	22	259	-
295815	9205	307 Group Hospital Ins-DreamCenter	-	-	2,569	456	3,208	-
295815	9206	307 HRA - Dream Center	-	-	504	87	660	-
295815	9210	307 Retirement-Dream Center	-	-	1,234	195	1,107	-
295815	9211	307 401K Match-Dream Center	-	-	94	-	179	-
295815	9230	307 Workers' Comp-Dream Center	-	-	28	5	54	-
295815	9320	307 Printing & Binding-DreamCenter	-	-	153	-	-	-
295815	9355	307 Other Oper Costs-DreamCenter	-	-	2,694	-	700	-
295815	9401	307 Building & Equipment Rental	-	-	18,000	15,124	18,000	18,000
295815	9412	307 Lights&Power-DreamCenter	-	-	-	-	-	6,000
295815	9445	307 Purchased Services-DreamCenter	-	-	-	-	3,300	-
295815	9447	307 Contracted Serv-Dream Center	-	-	10,419	6,155	5,400	7,246
295815	9501	307 Building & Ground Maint-DreamC	-	-	3,424	10	1,400	600
295815	9640	307 Insurance & Bonds-Dream Center	-	-	126	23	224	-
295815	9659	307 Unemployment Comp-Dream Center	-	-	41	9	75	-
295815	9101	311 Salaries & Wages-Cooking	3,252	306	-	-	-	306
295815	9102	311 PT>1000 Hrs-Cooking	422	256	-	-	-	256
295815	9104	311 Temp-FT&PT - Cooking	-	283	-	-	-	-
295815	9107	311 Contract Personal Svcs-Cooking	-	16	-	-	-	2,500
295815	9201	311 Social Security-Cooking	211	52	-	-	-	52
295815	9202	311 Medicare-Cooking	49	12	-	-	-	12
295815	9205	311 GrpHospIns-Cooking	357	40	-	-	-	40
295815	9206	311 HRA-Cooking	72	8	-	-	-	8
295815	9210	311 Retirement-Cooking	277	44	-	-	-	44
295815	9211	311 401K Match	-	1	-	-	-	1
295815	9230	311 Workers' Comp-Cooking	21	2	-	-	-	5
295815	9320	311 Printing & Binding - CookingCl	138	20	60	2	31	50
295815	9335	311 Food-Cooking	2,446	631	3,988	90	3,800	1,313
295815	9356	311 SpecProgSup-Cooking	632	1,803	60	(1)	120	50
295815	9447	311 Contracted Svcs-CookingClass	400	420	-	75	100	50
295815	9611	311 Mileage-Cooking	-	-	532	-	760	250

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295815	9640	311 Insurance & Bonds-Cooking	46	11	-	-	-	46
295815	9659	311 UnempComp-CookClasses	4	17	-	-	-	17
295815	9101	312 Salaries & Wages-Culinary	-	142,071	121,860	37,376	76,612	-
295815	9201	312 Social Security-Culinary	-	8,472	6,994	2,186	5,680	-
295815	9202	312 Medicare-Culinary	-	1,981	1,674	511	1,328	-
295815	9205	312 Group Hospital Ins-Culinary	-	5,904	6,685	1,969	3,503	-
295815	9206	312 HRA-Culinary	-	1,210	1,315	375	660	-
295815	9210	312 Retirement-Culinary	-	10,388	10,979	3,805	9,344	-
295815	9211	312 401K Match	-	1,278	1,219	374	539	-
295815	9230	312 Workers' Comp-Culinary	-	427	277	104	275	-
295815	9320	312 Printing & Binding-Culinary	-	42	-	-	-	-
295815	9335	312 Food-Culinary	-	8,859	1,247	-	-	-
295815	9355	312 Other Operation Costs-Culinary	-	1,622	332	-	-	-
295815	9611	312 Mileage	-	1,421	249	-	-	-
295815	9635	312 Training & Education-Culinary	-	2,895	-	-	-	-
295815	9640	312 Insurance & Bonds-Culinary	-	1,546	1,235	462	1,142	-
295815	9659	312 Unemployment Comp-Culinary	-	59	99	40	79	-
295815	9101	314 Salaries & Wages-ForOceans	-	-	4,944	31,198	37,723	-
295815	9201	314 Social Security-Forever Oceans	-	-	287	1,819	2,339	-
295815	9202	314 Medicare-Forever Oceans	-	-	67	425	547	-
295815	9205	314 Group Hospital Ins-ForOceans	-	-	295	1,727	3,470	-
295815	9206	314 HRA-ForeverOceans	-	-	56	329	660	-
295815	9210	314 Retirement-ForeverOceans	-	-	469	3,176	3,848	-
295815	9211	314 401K Match-ForeverOceans	-	-	49	312	754	-
295815	9230	314 Workers' Comp-ForOceans	-	-	-	86	113	-
295815	9301	314 Office Supplies-ForeverOceans	-	-	-	-	50	-
295815	9320	314 Printing & Binding-ForeverOcea	-	-	-	-	50	-
295815	9335	314 Food-ForeverOceans	-	-	-	1,409	2,000	-
295815	9355	314 Other Oper Costs-ForOceans	-	-	-	-	1,500	-
295815	9356	314 Special Program Supplies	-	-	-	-	50	-
295815	9447	314 Contracted Services-ForOceans	-	-	-	-	500	-
295815	9611	314 Mileage-ForeverOceans	-	-	-	-	250	-
295815	9635	314 Training & Education-ForOceans	-	-	-	-	250	-
295815	9640	314 Insurance & Bonds-ForOceans	-	-	-	385	475	-
295815	9659	314 Unemployment Comp-ForOceans	-	-	3	32	71	-
295815	9356	315 Special Prgm Sup-Safety	4,485	4,756	10,644	29	5,640	-
295815	9356	320 Special ProgSup-Diversity	2,988	-	6,123	-	2,600	-
295815	9101	850 Salaries & Wages -MCPHD	994	-	-	-	-	-
295815	9102	850 Part Time > 1000 Hours-MCPHD	615	-	-	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295815	9201	850 Social Security - MCPHD	94	-	-	-	-	-
295815	9202	850 Medicare - MCPHD	22	-	-	-	-	-
295815	9205	850 Group Hospital Insurance-MCPHD	96	-	-	-	-	-
295815	9206	850 HRA - MCPHD	22	-	-	-	-	-
295815	9210	850 Retirement - MCPHD	121	-	-	-	-	-
295815	9230	850 Workers' Compensation-MCPHD	10	-	-	-	-	-
295815	9640	850 Insurance & Bonds - MCPHD	20	-	-	-	-	-
295815	9356	901 Special Program Supplies	-	1,803	-	-	-	-
295815	9102	902 Part Time > 1000 Hours	990	-	-	-	-	-
295815	9201	902 Social Security - Take 2	60	-	-	-	-	-
295815	9202	902 Medicare - Take 2	14	-	-	-	-	-
295815	9205	902 Group Hospital Insurance	1	-	-	-	-	-
295815	9210	902 Retirement - Take 2	75	-	-	-	-	-
295815	9230	902 Workers' Compensation	6	-	-	-	-	-
295815	9355	902 Other Oper Costs - Take 2	5,584	-	-	-	-	-
295815	9640	902 Insurance & Bonds	12	-	-	-	-	-
295815	9102	903 Part Time > 1000 Hours	978	-	-	-	-	-
295815	9201	903 Social Security	57	-	-	-	-	-
295815	9202	903 Medicare	13	-	-	-	-	-
295815	9205	903 Group Hospital Insurance	1	-	-	-	-	-
295815	9210	903 Retirement	74	-	-	-	-	-
295815	9230	903 Workers' Compensation	6	-	-	-	-	-
295815	9320	903 Printing & Binding	11	4	-	-	-	-
295815	9356	903 Special Program Supplies	1,217	-	-	-	-	-
295815	9640	903 Insurance & Bonds	12	-	-	-	-	-
295815	9331	904 Minor Office Equipment & Furn	590	-	-	-	-	-
295815	9351	904 Hardware	9,137	-	-	-	-	-
295815	9356	905 Special Program Supplies	629	-	-	-	-	-
295815	9447	905 Contracted Services	7,006	-	-	-	-	-
295815	9101	906 Salaries & Wages	10,738	-	-	-	-	-
295815	9201	906 Social Security	666	-	-	-	-	-
295815	9202	906 Medicare	156	-	-	-	-	-
295815	9205	906 Group Hospital Insurance	8	-	-	-	-	-
295815	9210	906 Retirement	810	-	-	-	-	-
295815	9230	906 Workers' Compensation	65	-	-	-	-	-
295815	9320	906 Printing & Binding	76	32	-	-	-	-
295815	9356	906 Special Program Supplies	1,969	-	-	-	-	-
295815	9360	906 Medical Supplies	4,137	-	-	-	-	-
295815	9570	906 Service Contracts	23	-	-	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295815	9611	906 Mileage	275	-	-	-	-	-
295815	9635	906 Training & Education	1,808	-	-	-	-	-
295815	9640	906 Insurance & Bonds	134	-	-	-	-	-
295815	9356	907 Special Program Supplies	2,450	-	-	-	-	-
295815	9635	907 Training & Education	503	-	-	-	-	-
295815	9101	908 Salaries & Wages-ChildrenWin	-	-	32,324	18,440	28,826	28,826
295815	9102	908 Part Time>1000Hrs-ChildrenWin	-	852	-	983	-	-
295815	9201	908 Social Security-ChildrenWin	-	52	1,991	1,198	2,113	2,113
295815	9202	908 Medicare-ChildrenWin	-	12	466	280	494	494
295815	9205	908 Group Hospital Ins-ChildrenWin	-	1	3,415	1,706	3,487	3,487
295815	9206	908 HRA-ChildrenWin	-	-	671	325	660	660
295815	9210	908 Retirement-ChildrenWin	-	66	2,919	1,877	3,476	3,476
295815	9211	908 401K Match-ChildrenWin	-	-	323	184	341	341
295815	9230	908 Workers' Comp-ChildrenWin	-	2	70	54	102	102
295815	9320	908 Printing & Binding	-	-	-	1	-	-
295815	9355	908 Other Operation Costs	1,680	6,237	5,735	-	-	-
295815	9447	908 Contracted Services	-	-	5,000	-	-	-
295815	9640	908 Insurance & Bonds-ChildrenWin	-	11	311	240	426	426
295815	9659	908 Unemployment Comp-ChildrenWin	-	-	49	38	75	75
295815	9102	909 Part Time > 1000 Hours-PSP-FC	167	2,370	-	-	-	-
295815	9201	909 Social Security-PSP-FC	10	141	-	-	-	-
295815	9202	909 Medicare-PSPS-FC	2	33	-	-	-	-
295815	9205	909 Group Hospital Ins-PSP-FC	-	2	-	-	-	-
295815	9206	909 HRA-PSP-FC	-	81	-	-	-	-
295815	9210	909 Retirement-PSP-FC	13	185	-	-	-	-
295815	9211	909 401K Match	-	17	-	-	-	-
295815	9230	909 Workers' Comp-PSP-FC	1	9	-	-	-	-
295815	9355	909 Other Operation Costs	-	2,289	-	-	-	-
295815	9611	909 Mileage-PSP-FC	-	92	-	-	-	-
295815	9640	909 Insurance & Bonds-PSP-FC	2	30	-	-	-	-
295815	9659	909 Unemployment Comp-PSP-FC	-	11	-	-	-	-
295815	9365	910 Pharmacy-LARC	-	9,776	-	-	-	-
295815	9101	912 Salaries & Wages-LME	-	3,363	-	-	-	-
295815	9102	912 Part Time > 1000 Hrs-LME	-	6,449	-	-	-	-
295815	9201	912 Social Security-LME	-	605	-	-	-	-
295815	9202	912 Medicare-LME	-	141	-	-	-	-
295815	9205	912 Group Hospital Ins-LME	-	36	-	-	-	-
295815	9206	912 HRA-LME	-	6	-	-	-	-
295815	9210	912 Retirement-LME	-	764	-	-	-	-

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295815	9230	912 Workers' Compensation-LME	-	27	-	-	-	-
295815	9355	912 Other Operation Costs-LME	-	65	-	-	-	-
295815	9356	912 Special Program Supplies-LME	-	1,468	-	-	-	-
295815	9635	912 Training & Education-LME	-	14,018	-	-	-	-
295815	9640	912 Insurance & Bonds-LME	-	95	-	-	-	-
295815	9659	912 Unemployment Comp-LME	-	15	-	-	-	-
295815	9355	913 Other Operation Costs-MHP	-	6,439	-	-	-	-
295815	9447	913 Contracted Services-MHP	-	1,000	-	-	-	-
295815	9355	914 Other Oper Costs-FCC Outreach	-	5,465	-	-	-	-
295815	9101	41100 Salaries & Wages - Admin Aid	1,488,736	1,530,779	1,237,987	752,388	1,145,919	1,213,918
295815	9102	41100 Part Time > 1000 Hours - Adm A	107,125	143,835	84,460	28,728	63,860	33,322
295815	9103	41100 Part Time < 1000 Hours - Adm A	2,325	34,147	36,794	19,379	31,534	32,479
295815	9104	41100 Temporary - Part & Full Admin	8,100	6,179	-	-	2,000	-
295815	9107	41100 Contracted Personal Svc-Admin	1,837	-	9,088	3,217	4,000	6,000
295815	9109	41100 Salary Adjustments	-	-	-	-	-	50,099
295815	9151	41100 Auditors	20,600	22,950	13,700	21,500	22,260	22,500
295815	9171	41100 Legal Fees	14,603	19,469	65,874	26,214	70,000	65,000
295815	9201	41100 Social Security - Admin Aid	88,266	94,903	75,052	48,266	100,952	112,188
295815	9202	41100 Medicare - Admin Aid	22,359	23,927	18,927	11,399	23,610	26,238
295815	9205	41100 Group Hospital Ins Admin Aid	119,978	126,855	120,019	70,666	143,665	149,750
295815	9206	41100 HRA-Gen Admin	25,250	26,264	23,963	13,598	27,720	28,750
295815	9210	41100 Retirement - Admin Aid	115,865	130,023	115,442	78,469	161,787	201,592
295815	9211	41100 401K Match	-	20,099	9,508	5,949	15,959	35,522
295815	9230	41100 Workers' Comp - Admin Aid	(5,466)	5,169	-	2,253	5,231	5,894
295815	9240	41100 Other Benefits	80,691	113,925	115,033	52,763	110,470	114,479
295815	9301	41100 Office Supplies-Admin Aid	13,201	11,695	12,870	9,691	12,000	12,589
295815	9306	41100 Employee Recognition-Admin Aid	17,006	11,061	6,657	6,788	6,000	6,000
295815	9309	41100 QA/QI-Administration	110	131	137	22	130	126
295815	9320	41100 Printing & Binding-Admin	941	394	377	32	350	325
295815	9321	41100 Imaging Expense-Admin	3,469	3,454	-	-	2,000	1,500
295815	9325	41100 Postage-Admin Aid	4,741	5,756	4,044	2,563	3,774	4,847
295815	9330	41100 Tools & Minor Equip-GenAd	748	730	-	424	500	493
295815	9331	41100 Minor Office Equip&Furn-Admin	5,975	7,243	9,786	9,339	7,000	7,668
295815	9345	41100 Automotive Supplies-Admin	38	233	233	-	500	168
295815	9346	41100 Fuel-Administration	1,901	3,738	5,937	712	5,000	2,000
295815	9355	41100 Other Oper Costs-Administratio	31,902	70,698	(5,864)	10,621	55,000	50,000
295815	9365	41100 Pharmacy	420	-	-	-	50	50
295815	9394	41100 Janitorial Supplies-Admin	12,693	10,970	10,135	4,960	11,000	10,000
295815	9406	41100 Bank Svc Charges-Admin	24,380	23,855	21,970	9,728	20,447	20,000

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295815	9412	41100 Lights&Power-Admin	151,416	162,695	173,050	66,184	174,000	170,000
295815	9420	41100 Telecommunications-Admin	11,141	11,561	5,929	2,827	5,776	5,700
295815	9440	41100 Laundry & Dry Cleaning-Admin	1,146	976	1,102	-	809	800
295815	9445	41100 Purchased Svcs-Admin	12,795	14,244	15,930	12,451	69,000	16,000
295815	9447	41100 Contracted Svcs-Admin	100,990	128,322	111,578	62,537	118,181	115,000
295815	9472	41100 Tuition Reimbursement-Gen Ad	5,050	3,488	4,795	1,488	2,945	4,444
295815	9501	41100 Building & Ground Maintenance	46,513	57,813	52,248	32,223	57,000	52,192
295815	9520	41100 Auto&Trk Mntnce-Admin	2,328	1,355	1,870	568	1,200	1,251
295815	9560	41100 Minor Equip Maint-Admin	-	350	22	-	44	75
295815	9570	41100 Service Contracts-Admin	47,564	46,953	52,393	20,946	47,390	48,970
295815	9611	41100 Mileage-Administration	(1,467)	(3,706)	(259)	442	550	100
295815	9615	41100 Property Tax-Gen Ad	2,089	1,989	1,930	986	1,826	1,826
295815	9625	41100 Board Travel/Meetings	1,200	1,200	1,200	700	1,200	1,200
295815	9630	41100 Dues & Subscript-Admin	6,612	10,064	7,620	14,106	15,639	15,000
295815	9635	41100 Training & Ed-Admin	42,256	117,004	72,143	45,607	82,222	77,134
295815	9640	41100 Insurance & Bonds-Admin	6,588	24,862	-	9,925	20,353	23,715
295815	9659	41100 Unemployment Compensation	(3,145)	1,321	-	1,321	3,315	3,667
295815	9692	41100 Public Relations-Gen Admin	26,098	22,135	19,269	5,713	19,219	15,000
295815	9699	41100 Recruitment	3,823	(1,737)	2,297	1,284	982	2,500
295815	9860	41100 Equipment & Furniture	69,280	22,133	7,527	-	-	-
295815	9355	50114 Other Oper Costs-CHIP Peer Rev	-	1,000	-	-	-	-
295815	9101	50892 Salaries & Wages - ARTS	65,737	61,378	-	-	-	-
295815	9201	50892 Social Security-ARTS	3,666	3,042	-	-	-	-
295815	9202	50892 Medicare-ARTS	857	711	-	-	-	-
295815	9205	50892 Grp Hospital Ins-ARTS	6,221	5,722	-	-	-	-
295815	9206	50892 HRA-ARTS	1,230	1,177	-	-	-	-
295815	9210	50892 Retirement-ARTS	4,964	4,783	-	-	-	-
295815	9230	50892 Workers' Compensation-ARTS	389	183	-	-	-	-
295815	9301	50892 Office Supplies-ARTS	-	134	-	-	-	-
295815	9307	50892 Regional Expense-ARTS	2,771	6,113	-	-	-	-
295815	9320	50892 Printing & Binding-ARTS	33	202	-	-	-	-
295815	9611	50892 Mileage-ARTS	2,218	3,777	-	-	-	-
295815	9635	50892 Training & Education-ARTS	739	1,479	-	-	-	-
295815	9640	50892 Insurance & Bonds-ARTS	822	714	-	-	-	-
295815	9659	50892 Unemployment Comp-ARTS	127	59	-	-	-	-
295815	9101	280A Salaries & Wages-NCTNII	185,083	185,174	26,173	-	-	-
295815	9171	280A Legal Fees-NCTNII	-	2,378	-	-	-	-
295815	9201	280A Social Security-NCTN II	8,813	8,257	1,611	-	-	-
295815	9202	280A Medicare- NCTN II	2,643	2,650	377	-	-	-

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295815	9205	280A Grp Hosp Ins- NCTN II	11,169	10,485	2,351	-	-	-
295815	9206	280A HRA- NCTN II	2,196	2,151	477	-	-	-
295815	9210	280A Retirement-NCTN II	13,968	14,335	2,353	-	-	-
295815	9211	280A 401K Match	-	1,481	262	-	-	-
295815	9230	280A Wrkrs Comp-NCTN II	1,095	559	73	-	-	-
295815	9355	280A Other Oper Costs-NCTN II	3,155	665	134	-	-	-
295815	9445	280A Purchased Services - NCTN II	3,708,409	2,940,724	1,194,956	-	-	-
295815	9447	280A Contracted Svcs-NCTN II	235,122	279,390	-	-	-	-
295815	9640	280A Ins & Bonds - NCTN II	2,320	2,295	327	-	-	-
295815	9659	280A UnempComp-NCTN II	228	125	44	-	-	-
Total Expense			7,112,525	6,881,284	4,055,399	1,618,374	2,941,997	2,856,567
Net			(175,390)	(493,352)	(581,454)	(91,478)	199,713	931

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265832	6200	175 CHA Grant-APP	75,868	72,471	79,133	35,274	100,000	100,000
265832	6803	247 Misc Revenue - Anne Wolfe	8,000	-	-	-	-	-
265832	6415	260 Medicaid-PPNB HV	11,049	10,541	12,617	8,286	20,005	10,004
265832	6438	260 Medicaid Settlement-NB/PPHV	7,453	-	398	406	-	-
265832	6835	512 Foundation for the Carolinas	-	-	-	5,045	5,045	-
265832	6803	513 Miscellaneous Revenue-COVID Re	-	-	-	-	9,000	-
265832	6848	518 AMCHP Revenues	9,936	-	-	-	-	-
265832	6200	50846 CHA Grant-InnovativeApproaches	129,516	131,641	165,444	65,808	165,500	165,500
265832	6200	51070 CHA Grant - PCM	48,251	43,707	43,708	18,212	43,708	43,708
265832	6415	51070 Medicaid - PCM	390,640	413,540	345,434	206,877	391,608	423,060
265832	6200	53180 CHA Grant - CC4C	44,136	44,136	44,136	18,390	44,136	44,136
265832	6415	53180 Medicaid - CC4C	354,576	384,367	319,050	175,569	354,444	347,196
Total Revenue			1,079,425	1,100,403	1,009,919	533,867	1,133,446	1,133,604
Expense								
295832	9101	175 Salaries & Wages-APP	12,304	958	10,538	29,136	47,169	64,362
295832	9102	175 Part Time > 1000 Hours-APP	32,362	40,387	37,036	-	5,213	-
295832	9201	175 Social Security-APP	2,740	2,482	2,797	1,736	3,248	3,990
295832	9202	175 Medicare-APP	641	580	654	406	760	933
295832	9205	175 Grp Hosp Ins-APP	1,558	1,921	6,476	3,364	7,671	8,674
295832	9206	175 Hlth Reimb Arrang-APP	300	498	1,536	763	1,452	1,650
295832	9210	175 Retirement-APP	3,322	3,166	4,168	2,872	5,343	7,305
295832	9211	175 401K Match	-	81	68	-	524	1,287
295832	9230	175 Wrkrs Comp-APP	262	123	102	81	157	193
295832	9301	175 Office Supplies-APP	188	236	78	9	-	-
295832	9320	175 Printing & Binding-APP	91	48	-	0	120	102
295832	9331	175 Minor Office Equip&Furn-APP	-	3,562	1,179	-	-	480
295832	9335	175 Food - APP	4,467	1,380	2,284	-	3,500	1,077
295832	9355	175 Other Operation Costs - APP	4,021	1,071	2,783	2,411	3,300	1,000
295832	9356	175 Special Prog Sup-APP	12,632	7,247	4,599	1,636	6,373	3,077
295832	9611	175 Mileage-APP	2,243	1,151	499	94	750	300
295832	9630	175 Dues & Subscriptions - APP	-	240	240	4,100	4,100	2,400
295832	9635	175 Trng & Ed-APP	1,240	6,697	4,808	1,131	9,500	2,177
295832	9640	175 Insurance & Bonds-APP	550	506	443	349	655	805
295832	9659	175 UnempComp-APP	169	107	114	78	165	188
295832	9356	247 SpecProgSupp - Anne Wolfe	843	-	-	-	-	-
295832	9101	260 Salaries & Wages-PPNB HV	1,372	3,208	4,590	1,903	10,724	3,395
295832	9102	260 PT>1000 Hrs-PPNBHV	3,542	646	-	-	-	-

Family Care Coordination - 5832

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295832	9109	260 Salary Adjustments	-	-	-	-	282	89
295832	9201	260 Social Security-PPNB HV	291	234	280	117	693	216
295832	9202	260 Medicare-PPNB HV	68	55	65	27	162	51
295832	9205	260 GrpHospIns-PPNB HV	245	320	476	182	1,116	347
295832	9206	260 HRA-PPNB HV	55	66	96	35	211	66
295832	9210	260 Retirement-PPNB HV	371	299	414	194	1,140	395
295832	9211	260 401K Match	-	33	46	19	112	70
295832	9230	260 WrkrsComp-PPNB HV	29	11	12	5	34	10
295832	9355	260 Other Operation Costs	132	535	354	-	-	-
295832	9356	260 Special Program Supp-PPNBHV	1,918	2,333	3,185	-	5,367	4,813
295832	9611	260 Mileage-PPNB HV	969	373	367	-	-	500
295832	9640	260 Ins&Bonds-PPNB HV	61	48	56	24	140	44
295832	9659	260 UnempComp-PPNB HV	8	5	8	4	24	8
295832	9356	512 Special Program Supplies	-	-	-	5,056	5,045	-
295832	9356	513 Special Program Supplies-CRCK	-	-	-	-	9,000	-
295832	9320	518 Printing & Binding - AMCHP	2,586	-	-	-	-	-
295832	9335	518 Food - AMCHP	2,047	-	-	-	-	-
295832	9356	518 Special Program Supplies-AMCHP	2,117	-	-	-	-	-
295832	9692	518 Public Relations - AMCHP	3,182	-	-	-	-	-
295832	9101	50846 Salaries & Wages-InnovApproach	73,432	74,869	78,745	43,587	75,908	75,909
295832	9102	50846 PT>1000Hrs-InnovApproach	2,505	-	-	-	-	-
295832	9109	50846 Salary Adjustments-InnAp	-	-	-	-	1,966	1,965
295832	9201	50846 SS-InnovativeApproaches	4,513	4,369	4,602	2,549	4,828	4,828
295832	9202	50846 Medicare-InnovApproach	1,055	1,022	1,076	596	1,129	1,129
295832	9205	50846 GrpHospIns-InnovApproach	6,375	6,275	6,948	3,801	6,973	6,939
295832	9206	50846 HRA-InnovApproach	1,260	1,287	1,366	724	1,320	1,320
295832	9210	50846 Retirement-InnovApproach	5,663	5,779	7,014	4,380	7,943	10,396
295832	9230	50846 WrkrsComp-InnovApproach	444	221	173	121	234	234
295832	9301	50846 Office Supplies-InnovApproach	327	992	580	2	480	480
295832	9320	50846 Printing & Binding-InnovApproa	517	1,445	591	699	807	1,113
295832	9325	50846 Postage-InnovApproach	42	147	-	-	-	165
295832	9335	50846 Food-InnovApproach	3,230	4,167	1,398	-	2,255	1,265
295832	9356	50846 SpProgSup-InnovApproach	4,135	4,385	8,655	1,799	3,640	4,060
295832	9420	50846 Telecommunications-IAP	539	401	60	30	60	60
295832	9447	50846 ContractedSvcs-InnovApproach	20,604	14,063	45,853	25,983	44,074	43,854
295832	9611	50846 Mileage-InnovApproach	2,868	2,678	1,923	-	2,760	660
295832	9635	50846 Trng&Ed-InnovApproach	3,550	10,134	5,127	-	10,000	10,000
295832	9640	50846 Ins&Bonds-InnovApproach	938	923	761	532	973	973
295832	9659	50846 UnempComp-InnApproach	139	59	107	79	150	150

Family Care Coordination - 5832

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295832	9101	51070 Salaries & Wages -PCM	211,148	323,688	312,075	147,077	312,812	310,103
295832	9102	51070 Part Time > 1000 Hours -PCM	90,255	6,078	-	-	-	-
295832	9107	51070 ContractedPersSvcs-PCM	874	-	-	-	-	-
295832	9109	51070 Salary Adjustments-PCM	-	-	-	-	8,063	8,017
295832	9201	51070 Social Security - PCM	18,098	19,921	18,906	8,991	19,879	19,723
295832	9202	51070 Medicare - PCM	4,232	4,659	4,421	2,103	4,649	4,613
295832	9205	51070 Group Hospital Ins - PCM	26,291	32,707	31,897	11,761	31,432	36,083
295832	9206	51070 HRA - PCM	5,262	6,751	6,260	2,234	5,943	6,864
295832	9210	51070 Retirement - PCM	22,199	25,033	27,675	14,214	32,705	36,107
295832	9211	51070 401K Match	-	2,384	2,172	1,005	3,207	6,362
295832	9230	51070 Workers' Compensation - PCM	1,594	944	683	406	962	954
295832	9301	51070 Office Supplies - PCM	901	769	3,474	511	500	1,200
295832	9308	51070 Patient Educ. Supplies - PCM	352	268	-	-	200	500
295832	9320	51070 Printing & Binding - PCM	36	109	127	38	386	300
295832	9325	51070 Postage - PCM	1,400	500	350	374	350	400
295832	9331	51070 Minor Office Equip & Furn- PCM	1,043	957	-	997	900	2,000
295832	9355	51070 Other Operation Costs-PCM	15	-	24,618	-	-	-
295832	9356	51070 Special Program Supplies-PCM	901	-	-	290	-	18,784
295832	9420	51070 Telecommunications-PCM	581	592	1,773	470	457	2,000
295832	9611	51070 Mileage - PCM	3,728	4,077	2,352	206	3,000	3,000
295832	9635	51070 Training & Ed-PCM	3,253	1,997	512	30	5,030	5,000
295832	9640	51070 Insurance & Bonds - PCM	3,707	4,054	2,995	1,783	4,008	3,977
295832	9659	51070 UnempComp-PCM	704	321	575	356	833	781
295832	9101	53180 Salaries & Wages - CC4C	239,409	289,644	242,779	114,275	213,573	222,830
295832	9102	53180 Part Time > 1000 Hours -CC4C	26,430	4,681	43,122	23,192	43,522	43,763
295832	9107	53180 ContractedPersonSvcs-CC4C	874	-	-	-	-	-
295832	9109	53180 Salary Adjustments-CC4C	-	-	-	-	6,626	6,875
295832	9201	53180 Social Security - CC4C	15,697	17,504	16,794	7,926	16,347	16,955
295832	9202	53180 Medicare - CC4C	3,671	4,094	3,928	1,854	3,823	3,965
295832	9205	53180 Group Hospital Ins - CC4C	25,875	30,548	31,697	16,208	32,323	31,129
295832	9206	53180 HRA - CC4C	5,112	6,286	6,506	3,219	6,382	6,184
295832	9210	53180 Retirement - CC4C	19,557	20,799	25,162	13,593	26,893	31,039
295832	9211	53180 401K Match	-	2,637	2,837	1,285	2,637	5,469
295832	9230	53180 Workers' Compensation - CC4C	1,544	870	636	313	791	958
295832	9301	53180 Office Supplies-CC4C	1,090	1,076	3,398	431	1,000	1,200
295832	9308	53180 Pt Education Supplies-CC4C	404	479	135	-	900	500
295832	9320	53180 Printing & Binding-CC4C	58	206	170	119	236	300
295832	9325	53180 Postage - CC4C	1,400	500	250	500	500	400
295832	9331	53180 Minor Office Equip-CC4C	1,251	957	-	997	900	2,000

Family Care Coordination - 5832

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295832	9355	53180 Other Operation Costs - CC4C	34	-	73,292	-	22,485	3,719
295832	9420	53180 Telecommunications-CC4C	821	2,320	9,130	1,640	6,696	2,000
295832	9611	53180 Mileage-CC4C	3,248	2,467	1,122	-	3,000	3,000
295832	9635	53180 Training & Education - CC4C	1,018	1,981	1,734	278	6,000	5,000
295832	9640	53180 Insurance & Bonds - CC4C	3,264	3,624	2,792	1,375	3,296	3,418
295832	9659	53180 UnempComp-CC4C	576	285	516	340	650	628
295832	9355	5107A Other Oper Costs-PCM Indirect	-	-	12,248	-	-	-
295832	9355	5318A OtherOperCosts-CC4C Indirect	-	-	2,930	-	-	-
Total Expense			978,968	1,040,588	1,177,374	521,004	1,133,446	1,133,604
Net			100,457	59,815	(167,455)	12,863	-	-

School Health - 5840

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265840	6666	102 KIDS Plus Revenue	2,978	3,284	3,192	1,287	2,913	3,151
265840	6675	102 Cabarrus County School System	14,460	18,885	13,339	-	16,855	15,561
265840	6676	102 Kannapolis City School System	1,400	2,808	3,136	-	2,803	2,448
265840	6803	102 Miscellaneous Revenue	1,000	-	-	-	-	-
265840	6805	102 Contributions & Private Donat	35,540	45,000	44,005	-	25,000	15,000
265840	6901	102 Fund Balance Appropriated-SH	-	-	-	-	148,889	132,222
265840	6904	102 Contribution from Cabarrus Cty	2,754,723	2,884,387	3,053,426	1,233,325	3,560,361	4,047,853
265840	6675	510 Cabarrus County School System	-	-	-	216,000	216,000	-
265840	6200	50803 CHA Grant-SNFI	41,857	54,167	52,014	26,982	50,000	50,000
Total Revenue			2,851,957	3,008,531	3,169,112	1,477,594	4,022,821	4,266,235
Expense								
295840	9101	102 Salaries & Wages-School Health	293,057	294,645	365,263	257,500	380,027	531,055
295840	9102	102 PT>1000 Hrs School Health	1,880,615	1,965,570	1,936,547	1,128,337	2,299,020	2,324,604
295840	9103	102 PT < 1000 Hrs School Health	33,544	2,587	-	-	-	53,892
295840	9104	102 Temp PT & Full School Health	-	45,376	41,818	13,829	15,000	14,071
295840	9109	102 Salary Adjustments-SH	-	-	-	-	30,835	78,667
295840	9201	102 Social Security-School Health	129,841	134,354	136,779	81,167	169,176	191,454
295840	9202	102 Medicare-School Health	30,366	31,422	31,989	18,982	39,565	44,776
295840	9205	102 Group Hosp Ins School Health	153,204	152,863	214,308	123,656	319,374	338,247
295840	9206	102 HRA - School Health	32,473	37,974	44,211	22,889	60,720	64,020
295840	9210	102 Retirement-School Health	158,572	172,465	199,680	134,046	278,322	344,210
295840	9211	102 401K Match	-	11,677	13,432	7,983	27,286	60,654
295840	9230	102 Workers' Comp School Health	(63)	6,498	-	3,914	15,264	9,384
295840	9301	102 Office Supplies - School Healt	2,491	1,329	1,656	780	1,910	1,825
295840	9320	102 Printing & Binding - Sch Hlth	472	491	153	271	481	372
295840	9325	102 Postage - School Health	200	200	200	94	200	200
295840	9331	102 Minor Off Equip & Furn Sch Hlt	200	227	281	-	-	236
295840	9355	102 Other Operation Costs-SH	5,629	2,282	2,212	1,253	3,955	3,374
295840	9360	102 Medical Supplies - Sch Hlth	5,637	1,795	1,027	4,463	5,216	2,819
295840	9420	102 Telecommunications-SH	1,825	1,863	1,825	1,027	1,844	1,838
295840	9447	102 Contracted Services-SH	6,316	6,506	6,701	-	6,701	44,000
295840	9560	102 Minor Equipment Maintenance	55	55	55	637	1,055	55
295840	9611	102 Mileage - School Health	3,062	4,015	3,308	283	3,539	3,462
295840	9630	102 Dues & Subscrip-SH	195	-	-	279	300	65
295840	9635	102 Training & Education - Sch Hlt	11,296	10,425	4,228	1,155	10,860	8,649
295840	9640	102 Insurance & Bonds	13,621	28,771	24,921	17,406	34,109	38,600
295840	9659	102 UnempComp-SchoolHlth	1,979	2,413	-	2,958	5,125	8,100
295840	9860	102 Equipment & Furniture - SH	7,495	-	-	-	-	-
295840	9101	202 Salaries & Wages-SH Misc	-	-	386	-	-	129

School Health - 5840

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295840	9102	202 PT > 1000 hours - SH Misc	8,808	15,728	12,525	465	13,796	12,354
295840	9104	202 Temp PT & FT - SH Misc	146	-	-	-	-	49
295840	9201	202 Social Security - SH Misc	561	907	793	26	846	754
295840	9202	202 Medicare - SH Misc	131	212	185	6	198	176
295840	9205	202 Group Hosp Ins - SH Misc	-	1,210	161	55	404	457
295840	9206	202 HRA - SH Misc	-	309	84	10	103	131
295840	9210	202 Retirement - SH Misc	444	1,243	1,161	47	883	949
295840	9211	202 401K Match	-	39	60	-	55	33
295840	9230	202 Workers' Comp - SH Misc	53	58	36	1	64	49
295840	9640	202 Insurance & Bonds - SH Misc	112	197	161	6	154	157
295840	9659	202 UnemployComp - SH Misc	96	76	54	1	87	75
295840	9101	510 Salaries & Wages-C19CS	-	-	-	26,198	22,422	-
295840	9102	510 Part Time>1000 Hrs-C19CS	-	-	-	18,074	20,000	-
295840	9104	510 Temp - Part & Full Time-C19CS	-	-	-	11,320	9,000	-
295840	9201	510 Social Security	-	-	-	3,373	2,900	-
295840	9202	510 Medicare-C19CS	-	-	-	789	1,613	-
295840	9205	510 Group Hospital Ins-C19CS	-	-	-	3,522	3,726	-
295840	9206	510 HRA-C19CS	-	-	-	625	638	-
295840	9210	510 Retirement-C19CS	-	-	-	4,507	4,852	-
295840	9211	510 401K Match-C19CS	-	-	-	256	549	-
295840	9230	510 Workers' Comp-C19CS	-	-	-	156	394	-
295840	9447	510 Contracted Services-C19CS	-	-	-	146,550	148,650	-
295840	9640	510 Insurance & Bonds-C19CS	-	-	-	695	1,031	-
295840	9659	510 Unemployment Comp-C19CS	-	-	-	126	225	-
295840	9101	50803 Salaries & Wages-SNFI	-	-	1,532	-	-	-
295840	9102	50803 Part Time > 1000 Hours-SNFI	32,971	45,905	52,854	32,598	58,165	59,912
295840	9109	50803 Salary Adjustments-SNFI	-	-	-	-	1,527	-
295840	9201	50803 Social Security-SNFI	2,027	2,788	3,349	2,019	3,701	3,812
295840	9202	50803 Medicare-SNFI	474	652	783	472	866	892
295840	9205	50803 Group Hospital Insurance-SNFI	2,884	3,639	5,487	2,988	6,903	6,903
295840	9206	50803 HRA-SNFI	700	935	1,157	569	1,320	1,320
295840	9210	50803 Retirement-SNFI	2,488	3,577	4,889	3,319	6,089	6,978
295840	9211	50803 401K Match	-	408	539	326	597	1,230
295840	9230	50803 Workers' Compensation-SNFI	198	129	128	91	358	184
295840	9635	50803 Training & Education-SNFI	437	-	20	-	-	152
295840	9640	50803 Insurance & Bonds-SNFI	412	574	570	407	746	760
295840	9659	50803 UnempComp-SNFI	110	34	77	57	75	150
Total Expense			2,825,137	2,994,421	3,117,582	2,082,565	4,022,821	4,266,235
Net			26,821	14,110	51,530	(604,971)	-	-

Public Health Solutions - 5845

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265845	6803	122 Miscellaneous Revenue - HC	3,000	5,050	11,070	10,000	10,000	-
265845	6805	122 Contributions & Private Donat	1,396	-	8,000	-	-	-
265845	6819	122 Contrib Northeast Medical Cent	28,500	30,875	26,125	14,250	28,500	28,500
265845	6821	122 Kate B Reynolds-Healthy Cab	-	5,000	-	-	-	-
265845	6904	122 Contrib Cab Co-HlthCab	50,000	95,194	95,195	59,472	101,945	101,945
265845	6294	161 DHHS/OAH - TRAIL	595,160	595,903	542,692	44,548	51,725	-
265845	6819	181 Northeast Medical Center - HT	4,000	-	-	-	-	-
265845	6435	222 Novant Health Foundation	52,853	79,824	(7,769)	7,769	7,769	-
265845	6851	223 Wake Forest School of Medicine	-	-	23,926	5,189	25,500	24,000
265845	6675	237 Cabarrus County School-ABC	-	56,900	-	-	-	-
265845	6821	240 Kate B. Reynolds - PALS	189,132	189,132	-	-	-	-
265845	6828	297 JMS Foundation-LearnCollab	9,048	-	-	-	-	-
265845	6689	302 DukeUniv-HealthyCitiesCounties	4,000	-	-	-	-	-
265845	6679	349 Community Free Clinic-CHG	-	-	49,265	24,399	47,955	59,136
265845	6341	369 NCDOT-KEYS	-	105,306	142,681	24,802	21,235	-
265845	6293	370 HHS/CDC - REACH	689,247	121,875	-	-	-	-
265845	6344	373 Department of Justice-STOP	-	-	-	-	-	263,592
265845	6292	375 HHS/OfficeMinorityHealth-STARS	50,251	-	-	-	-	-
265845	6339	377 NC Dept of Public Instruction	-	373,769	-	-	-	-
265845	6675	377 SchoolSafetyGrant-CCS	-	-	164,166	-	-	-
265845	6676	378 SchoolSafetyGrant-KCS	-	-	55,283	36,457	36,457	-
265845	6255	397 NCDHHS/Div of MH	-	149,996	-	-	-	-
265845	6270	504 Sub Abuse&Mental Hlth Svcs-DFC	84,382	136,797	111,625	54,912	-	-
265845	6293	504 HHS/CenterDiseaseControl-DFC	-	-	-	71,922	125,000	125,000
265845	6852	505 CommunicateHealth	-	-	29,400	5,000	5,000	-
265845	6853	506 Walmart Foundation-HFA	-	-	25,620	335,692	208,950	161,430
265845	6803	906 Miscellaneous Revenue-SEP	-	-	-	3,050	12,050	24,000
265845	6200	50158 CHA Grant-TPPI	69,988	77,367	74,385	27,278	75,000	75,000
265845	6200	50472 CHA Grant-PrescriptionDrupOD	4,930	-	-	-	-	-
265845	6200	50473 CHA Grant - MDPP	216,891	231,708	231,201	71,071	230,105	230,105
265845	6803	50473 Misc Rev - MDPP	80	30	10	-	-	-
265845	6200	50490 CHA Grant-OpioidMitGrant	-	70,000	30,000	-	-	-
265845	6200	50491 CHA Grant-Opioid CLC	-	-	54,782	42,894	100,000	100,000
265845	6200	55030 CHA Grant-Hlth Promo	39,984	39,946	36,406	-	34,354	34,354
265845	6200	58760 CHA Grant-TripleP	93,091	103,162	94,046	29,690	97,024	77,445
265845	6200	4110C CHA Grant-10 Ess Svcs	48,000	41,517	48,013	48,000	48,000	48,000
Total Revenue			2,233,933	2,509,352	1,846,121	916,394	1,266,569	1,352,507

Expense

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9101	122 Salaries & Wages-Healthy Cab	40,637	43,280	60,095	24,688	50,482	66,763
295845	9102	122 Part Time>1000 Hrs Healthy Cab	40	21,320	23,437	15,934	31,996	32,271
295845	9104	122 Temp-Part & Full Healthy Cab	3,171	1,167	-	-	-	-
295845	9201	122 Social Security-Healthy Cab	2,686	4,298	5,081	2,467	8,367	6,140
295845	9202	122 Medicare-Healthy Cab	628	1,005	1,188	577	2,723	1,436
295845	9205	122 Group Hospital Ins Healthy Cab	3,709	3,082	5,260	1,811	12,449	4,918
295845	9206	122 HRA - Healthy Cabarrus	727	630	1,040	334	3,124	931
295845	9210	122 Retirement - Healthy Cab	3,044	5,101	7,394	4,017	13,120	11,240
295845	9211	122 401K Match	-	16	82	38	1,188	-
295845	9230	122 Workers' Comp Healthy Cab	261	213	206	112	486	394
295845	9301	122 Office Supplies-Hlthy Cab	223	1,143	-	6	150	150
295845	9320	122 Printing & Binding-HC	748	476	1,703	49	200	200
295845	9325	122 Postage-Hlthy Cab	100	77	-	-	50	50
295845	9355	122 Other Operation Costs-HC	21,868	43,576	34,315	10,496	13,000	2,243
295845	9420	122 Telecommunications-HC	161	682	696	348	650	2,015
295845	9447	122 Contracted Services-HlthyCab	-	3,500	810	-	-	-
295845	9611	122 Mileage-Hlthy Cab	175	479	350	-	100	100
295845	9635	122 Trng & Ed-Hlthy Cab	3,014	1,642	434	85	500	250
295845	9640	122 Insurance & Bonds-HC	548	840	905	487	1,535	1,238
295845	9659	122 UnempComp-HlthyCabarrus	115	87	175	88	325	106
295845	9101	161 Salaries & Wages/TRAIL	261,823	204,554	229,161	39,154	33,664	-
295845	9102	161 PartTime>1000 Hrs/TRAIL	19,485	-	9,245	-	-	-
295845	9104	161 Temp-Part&FullTime/TRAIL	2,307	3,900	2,877	-	-	-
295845	9201	161 Social Security/TRAIL	17,470	12,937	14,812	2,193	1,753	-
295845	9202	161 Medicare/TRAIL	4,086	3,026	3,464	513	410	-
295845	9205	161 Group Hosp Ins/TRAIL	23,616	19,170	23,079	2,086	3,771	-
295845	9206	161 HRA - TRAIL	4,680	3,912	4,522	389	770	-
295845	9210	161 Retirement/TRAIL	20,311	15,623	20,847	3,508	3,884	-
295845	9211	161 401K Match	-	729	887	327	283	-
295845	9230	161 Workers' Comp/TRAIL	1,308	590	531	98	85	-
295845	9331	161 Minor Office Equipment & Furn	1,219	-	-	-	-	-
295845	9355	161 Other Operation Costs/TRAIL	76,665	120,678	14,941	1,084	4,602	-
295845	9356	161 Special Program Supplies/TRAIL	5,927	11,011	6,758	399	1,000	-
295845	9447	161 Contracted Services	120,597	131,076	126,950	-	-	-
295845	9611	161 Mileage/TRAIL	490	-	-	-	-	-
295845	9635	161 Training & Ed/TRAIL	25,435	30,277	26,675	-	1,000	-
295845	9640	161 Insurance & Bonds/TRAIL	3,468	2,566	2,328	423	353	-
295845	9659	161 UnempComp-TRAIL	497	72	342	32	150	-
295845	9101	181 Salaries & Wages - HT	840	-	-	-	-	-
295845	9201	181 Social Security-HT	52	-	-	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295845	9202	181 Medicare-HT	12	-	-	-	-	-
295845	9205	181 Group Hospital Insurance-HT	99	-	-	-	-	-
295845	9206	181 HRA - HT	20	-	-	-	-	-
295845	9210	181 Retirement - HT	63	-	-	-	-	-
295845	9230	181 Workers' Compensation-HT	5	-	-	-	-	-
295845	9640	181 Insurance & Bonds-HT	10	-	-	-	-	-
295845	9101	222 Salaries & Wages-HealthyRowan	33,371	45,024	-	-	-	-
295845	9201	222 Social Security-HealthyRowan	2,058	2,781	-	-	-	-
295845	9202	222 Medicare-HealthyRowan	481	650	-	-	-	-
295845	9205	222 GrpHospIns-HealthyRowan	3,127	4,131	-	-	-	-
295845	9206	222 HRA - HealthyRowan	618	856	-	-	-	-
295845	9210	222 Retirement - HealthyRowan	2,510	3,457	-	-	-	-
295845	9230	222 Workers' Comp-HealthyRowan	197	136	-	-	-	-
295845	9301	222 Office Supplies-Healthy Rowan	271	354	-	-	-	-
295845	9320	222 Printing - Healthy Rowan	419	620	-	-	-	-
295845	9355	222 Other Oper-Healthy Rowan	-	5,469	-	-	-	-
295845	9356	222 Sp Prog Supplies-HealthyRowan	6,219	6,502	-	-	-	-
295845	9420	222 Telecomm-Healthy Rowan	-	120	-	-	-	-
295845	9611	222 Mileage-HealthyRowan	1,763	1,661	-	-	-	-
295845	9635	222 Training & Educ-HealthyRowan	2,550	5,371	-	-	-	-
295845	9640	222 Ins & Bonds-HealthyRowan	415	500	-	-	-	-
295845	9659	222 UnemployComp-HealthyRowan	72	60	-	-	-	-
295845	9102	223 Part Time > 1000 Hrs-NCBHEI	-	-	12,211	4,097	9,283	12,106
295845	9201	223 Social Security-NCBHEI	-	-	722	242	812	751
295845	9202	223 Medicare-NCBHEI	-	-	169	57	196	176
295845	9205	223 Group Hospital Ins-NCBHEI	-	-	9	3	161	10
295845	9210	223 Retirement-NCBHEI	-	-	1,098	376	1,163	1,324
295845	9211	223 401K Match-NCBHEI	-	-	-	-	91	-
295845	9230	223 Workers' Comp-NCBHEI	-	-	15	11	65	73
295845	9320	223 Printing & Binding	-	-	51	-	200	100
295845	9325	223 Postage-NCBHEI	-	-	50	-	50	50
295845	9355	223 Other Operation Costs	-	-	4,212	349	5,648	4,000
295845	9447	223 Contracted Services-NCBHEI	-	-	3,123	475	4,500	2,500
295845	9611	223 Mileage-NCBHEI	-	-	10	-	316	300
295845	9635	223 Training & Education-NCBHEI	-	-	-	412	412	213
295845	9640	223 Insurance & Bonds-NCBHEI	-	-	68	44	110	151
295845	9355	223A Other Operation Costs-NCBHEIIn	-	-	-	-	2,318	2,196
295845	9659	223 Unemployment Compensation	-	-	12	13	175	50
295845	9101	237 Salaries & Wages-ABC CCS	-	19,884	-	-	-	-
295845	9102	237 Part Time > 1000 Hrs-ABC CCs	-	1,400	-	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295845	9201	237 Social Security-ABC CCS	-	1,270	-	-	-	-
295845	9202	237 Medicare-ABC CCS	-	297	-	-	-	-
295845	9205	237 Group Hospital Ins-ABC CCS	-	1,692	-	-	-	-
295845	9206	237 HRA-ABC CCS	-	346	-	-	-	-
295845	9210	237 Retirement-ABC CCS	-	1,504	-	-	-	-
295845	9211	237 401K Match-ABC CCS	-	18	-	-	-	-
295845	9230	237 Workers' Comp-ABC CCS	-	60	-	-	-	-
295845	9301	237 Office Supplies-ABC CCS	-	1,971	-	-	-	-
295845	9355	237 Other Operation Costs-ABC CCS	-	2,412	-	-	-	-
295845	9447	237 Contracted Services-ABC CCS	-	25,797	-	-	-	-
295845	9640	237 Insurance & Bonds-ABC CCS	-	265	-	-	-	-
295845	9101	240 Salaries & Wages-KBR-PALS	100,538	93,211	-	-	-	-
295845	9102	240 PT > 1000 Hrs - KBR-PALS	10,853	13,956	-	-	-	-
295845	9201	240 Social Security - KBR-PALS	6,755	6,621	-	-	-	-
295845	9202	240 Medicare - KBR-PALS	1,580	1,548	-	-	-	-
295845	9205	240 Gr Hosp Ins - KBR-PALS	8,819	8,137	-	-	-	-
295845	9206	240 HRA - KBR-PALS	1,742	1,666	-	-	-	-
295845	9210	240 Retirement - KBR-PALS	8,175	8,196	-	-	-	-
295845	9211	240 401K Match	-	183	-	-	-	-
295845	9230	240 Workers' Comp - KBR-PALS	640	316	-	-	-	-
295845	9301	240 Office Supplies - KBR-PALS	3,173	601	-	-	-	-
295845	9355	240 Other Operation - KBR-PALS	3,000	2,000	-	-	-	-
295845	9356	240 Spec Prog Supplies - KBR-PALS	18,529	16,800	-	-	-	-
295845	9447	240 Contracted Services - KBR-PALS	10,000	10,000	-	-	-	-
295845	9611	240 Mileage - KBR-PALS	1,546	998	-	-	-	-
295845	9635	240 Training & Educ - KBR-PALS	692	3,338	-	-	-	-
295845	9640	240 Insurance & Bonds - KBR-PALS	1,354	1,315	-	-	-	-
295845	9659	240 Unempl Comp - KBR-PALS	230	78	-	-	-	-
295845	9355	294 Other Operation Costs-Roadmaps	416	-	-	-	-	-
295845	9102	297 PT> 1000 Hrs-LearningCollabor	6,366	-	-	-	-	-
295845	9201	297 SS-LearningCollaborative	391	-	-	-	-	-
295845	9202	297 Medicare-LearningCollaborative	91	-	-	-	-	-
295845	9205	297 GrHospIns-LearningCollaborativ	6	-	-	-	-	-
295845	9210	297 Retirement-LearningCollaborati	472	-	-	-	-	-
295845	9230	297 Workers' Comp-LearningCollabor	34	-	-	-	-	-
295845	9640	297 Ins&Bonds-LearningCollaborativ	78	-	-	-	-	-
295845	9659	297 UnempComp-LearningCollaborativ	34	-	-	-	-	-
295845	9101	349 Salaries & Wages-CHG	-	-	17,049	10,210	21,753	21,122
295845	9102	349 Part Time > 1000 Hours-CHG	-	-	15,824	8,718	12,615	19,399
295845	9201	349 Social Security-CHG	-	-	2,020	1,165	1,546	2,289

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9202	349 Medicare-CHG	-	-	472	272	362	535
295845	9205	349 Group Hospital Ins - CHG	-	-	1,892	946	1,752	1,900
295845	9206	349 HRA - CHG	-	-	369	179	330	400
295845	9210	349 Retirement-CHG	-	-	2,968	1,927	2,544	4,191
295845	9211	349 401K Match-CHG	-	-	171	102	250	738
295845	9230	349 Workers' Comp-CHG	-	-	72	52	99	158
295845	9355	349 Other Operation Costs-CHG	-	-	9,613	585	5,000	7,717
295845	9635	349 Training & Education	-	-	-	1,159	1,319	-
295845	9640	349 Insurance & Bonds-CHG	-	-	321	234	310	462
295845	9659	349 Unemployment Comp-CHG	-	-	80	60	75	225
295845	9101	369 Salaries & Wages-KEYS	-	31,701	60,518	13,607	13,607	-
295845	9201	369 Social Security-KEYS	-	1,954	3,730	836	836	-
295845	9202	369 Medicare-KEYS	-	457	872	195	195	-
295845	9205	369 Group Hospital Ins-KEYS	-	3,277	7,287	1,479	1,479	-
295845	9206	369 HRA-KEYS	-	665	1,434	284	284	-
295845	9210	369 Retirement	-	2,146	5,367	1,383	1,383	-
295845	9211	369 401K Match-KEYS	-	275	605	46	46	-
295845	9230	369 Workers' Comp-KEYS	-	89	135	37	37	-
295845	9301	369 Office Supplies-KEYS	-	311	323	139	139	-
295845	9320	369 Printing & Binding-KEYS	-	716	1,186	-	-	-
295845	9355	369 Other Operation Costs-KEYS	-	44,568	13,050	-	-	-
295845	9447	369 Contracted Services-KEYS	-	14,000	6,250	3,050	3,050	-
295845	9611	369 Mileage-KEYS	-	765	1,086	-	-	-
295845	9635	369 Training & Education-KEYS	-	1,876	2,596	-	-	-
295845	9640	369 Insurance & Bonds-KEYS	-	388	592	166	166	-
295845	9659	369 Unemployment Comp-KEYS	-	-	103	13	13	-
295845	9860	369 Equipment & Furniture	-	-	34,330	-	-	-
295845	9101	370 Salaries & Wages - REACH	229,949	46,638	-	-	-	-
295845	9102	370 Part Time > 1000 Hours - REACH	49,869	11,503	-	-	-	-
295845	9201	370 Social Security - REACH	17,109	3,551	-	-	-	-
295845	9202	370 Medicare - REACH	4,008	830	-	-	-	-
295845	9205	370 Group Hospital Ins - REACH	25,182	4,807	-	-	-	-
295845	9206	370 HRA - REACH	4,958	994	-	-	-	-
295845	9210	370 Retirement - REACH	19,133	4,529	-	-	-	-
295845	9230	370 Workers' Comp - REACH	1,653	210	-	-	-	-
295845	9301	370 Office Supplies - REACH	3,113	2,935	-	-	-	-
295845	9320	370 Printing & Binding - REACH	(216)	200	-	-	-	-
295845	9355	370 Other Operation Costs - REACH	156,480	8,200	-	-	-	-
295845	9420	370 Telecommunications - REACH	2,773	457	-	-	-	-
295845	9447	370 Contracted Services	75,944	18,000	-	-	-	-

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9611	370 Mileage - REACH	2,494	337	-	-	-	-
295845	9635	370 Training & Education - REACH	11,897	708	-	-	-	-
295845	9640	370 Insurance & Bonds - REACH	2,886	592	-	-	-	-
295845	9659	370 Unemployment Comp - REACH	487	150	-	-	-	-
295845	9101	375 Salaries & Wages-STARs	16,317	-	-	-	-	-
295845	9201	375 Social Security - STARs	887	-	-	-	-	-
295845	9202	375 Medicare - STARs	207	-	-	-	-	-
295845	9205	375 Group Hospital Ins - STARs	2,001	-	-	-	-	-
295845	9206	375 HRA - STARs	389	-	-	-	-	-
295845	9210	375 Retirement - STARs	1,206	-	-	-	-	-
295845	9230	375 Workers' Comp - STARs	84	-	-	-	-	-
295845	9320	375 Printing & Binding - STARs	11	-	-	-	-	-
295845	9355	375 Other Operation Costs - STARs	3,675	-	-	-	-	-
295845	9420	375 Telecommunications - STARs	76	-	-	-	-	-
295845	9101	373 Salaries & Wages-STOP	-	-	-	-	-	94,200
295845	9102	373 Part Time > 1000 Hours-STOP	-	-	-	-	-	25,000
295845	9201	373 Social Security-STOP	-	-	-	-	-	7,390
295845	9202	373 Medicare-STOP	-	-	-	-	-	1,728
295845	9205	373 Group Hospital Insurance-STOP	-	-	-	-	-	12,359
295845	9206	373 HRA-STOP	-	-	-	-	-	2,640
295845	9210	373 Retirement-STOP	-	-	-	-	-	13,529
295845	9211	373 401K Match-STOP	-	-	-	-	-	2,384
295845	9230	373 Workers' Comp-STOP	-	-	-	-	-	433
295845	9640	373 Insurance & Bonds-STOP	-	-	-	-	-	1,490
295845	9659	373 Unemployment Comp-STOP	-	-	-	-	-	225
295845	9301	373 Office Supplies-STOP	-	-	-	-	-	3,500
295845	9320	373 Printing & Binding-STOP	-	-	-	-	-	800
295845	9331	373 Minor Office Equip & Furn-STOP	-	-	-	-	-	5,500
295845	9355	373 Other Operation Costs-STOP	-	-	-	-	-	25,000
295845	9420	373 Telecommunications-STOP	-	-	-	-	-	250
295845	9447	373 Contracted Services-STOP	-	-	-	-	-	43,000
295845	9611	373 Mileage-STOP	-	-	-	-	-	400
295845	9635	373 Training & Education-STOP	-	-	-	-	-	7,500
295845	9355	373A Other Operation Costs-STOP ID	-	-	-	-	-	16,264
295845	9447	375 Contracted Services	7,723	-	-	-	-	-
295845	9611	375 Mileage - STARs	40	-	-	-	-	-
295845	9640	375 Insurance & Bonds - STARs	200	-	-	-	-	-
295845	9659	375 Unemployment Comp - STARs	49	-	-	-	-	-
295845	9101	377 Salaries & Wages-SSG	-	21,054	33,174	-	-	-
295845	9102	377 Part Time > 1000 Hours-SSG	-	23,978	8,036	-	-	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295845	9107	377 Contracted Personal Services	-	-	6,966	-	-	-
295845	9201	377 Social Security-SSG	-	2,666	2,474	-	-	-
295845	9202	377 Medicare-SSG	-	624	579	-	-	-
295845	9205	377 Group Hospital Ins-SSG	-	3,664	4,147	-	-	-
295845	9206	377 HRA-SSG	-	819	844	-	-	-
295845	9210	377 Retirement-SSG	-	3,371	3,705	-	-	-
295845	9211	377 401K Match-SSG	-	299	327	-	-	-
295845	9230	377 Workers' Comp-SSG	-	126	84	-	-	-
295845	9301	377 Office Supplies-SSG	-	-	68	-	-	-
295845	9355	377 Other Operation Costs	-	493	892	-	-	-
295845	9447	377 Contracted Services-SSG	-	161,075	260,538	-	-	-
295845	9611	377 Mileage-SSG	-	65	-	-	-	-
295845	9640	377 Insurance & Bonds-SSG	-	549	376	-	-	-
295845	9659	377 Unemployment Comp - SSG	-	-	38	-	-	-
295845	9101	378 Salaries & Wages-SSG-KCS	-	-	9,013	-	4,652	-
295845	9102	378 Part Time>1000 Hrs-SSG-KCS	-	-	19,869	6,625	2,000	-
295845	9201	378 Social Security-SSG-KCS	-	-	1,714	395	412	-
295845	9202	378 Medicare-SSG-KCS	-	-	401	92	96	-
295845	9205	378 Group Hospital Ins-SSG-KCS	-	-	2,417	459	311	-
295845	9206	378 HRA-SSG-KCS	-	-	540	109	61	-
295845	9210	378 Retirement-SSG-KCS	-	-	2,596	674	679	-
295845	9211	378 401K Match-SSG-KCS	-	-	289	66	133	-
295845	9230	378 Workers' Comp-SSG-KCS	-	-	30	19	20	-
295845	9447	378 Contracted Services-SSG-KCS	-	-	18,270	27,921	28,000	-
295845	9640	378 Insurance & Bonds-SSG-KCS	-	-	134	83	83	-
295845	9659	378 Unemployment Comp-SSG-KCS	-	-	10	15	10	-
295845	9101	397 Salaries & Wages-NCOAP	-	84,059	-	-	-	-
295845	9201	397 Social Security-NCOAP	-	5,177	-	-	-	-
295845	9202	397 Medicare-NCOAP	-	1,211	-	-	-	-
295845	9205	397 Group Hospital Insurance-NCOAP	-	10,373	-	-	-	-
295845	9206	397 HRA-NCOAP	-	2,120	-	-	-	-
295845	9210	397 Retirement-NCOAP	-	6,023	-	-	-	-
295845	9211	397 401K Match	-	672	-	-	-	-
295845	9230	397 Workers' Compensation-NCOAP	-	235	-	-	-	-
295845	9301	397 Office Supplies-NCOAP	-	1,762	-	-	-	-
295845	9320	397 Printing & Binding	-	603	-	-	-	-
295845	9355	397 Other Operation Costs-NCOAP	-	14,642	-	-	-	-
295845	9420	397 Telecommunications	-	325	-	-	-	-
295845	9447	397 Contracted Services-NCOAP	-	1,881	-	-	-	-
295845	9611	397 Mileage-NCOAP	-	1,659	-	-	-	-

Public Health Solutions - 5845

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9635	397 Training & Education-NCOAP	-	4,927	-	-	-	-
295845	9640	397 Insurance & Bonds	-	1,049	-	-	-	-
295845	9659	397 Unemployment Comp-NCOAP	-	68	-	-	-	-
295845	9101	504 Salaries & Wages - DFC	39,557	70,160	57,280	38,857	60,641	64,490
295845	9201	504 Social Security - DFC	2,450	4,028	3,546	2,406	3,760	4,150
295845	9202	504 Medicare - DFC	573	942	829	563	879	971
295845	9205	504 Group Hospital Insurance - DFC	4,957	6,863	6,232	3,871	4,373	6,730
295845	9206	504 HRA - DFC	988	1,409	1,240	750	909	1,287
295845	9210	504 Retirement - HRA	2,988	5,353	5,179	3,956	6,185	1,339
295845	9211	504 401K Match	-	479	453	300	606	1,339
295845	9230	504 Workers' Compensation - DFC	238	194	120	108	182	201
295845	9301	504 Office Supplies - DFC	775	513	-	163	163	200
295845	9320	504 Printing & Binding - DFC	137	413	393	58	200	300
295845	9355	504 Other Operation Costs - DFC	7,655	15,133	10,921	10,004	17,943	16,048
295845	9447	504 Contracted Services - DFC	15,900	15,305	13,287	7,000	14,800	13,200
295845	9611	504 Mileage - DFC	230	729	344	-	25	112
295845	9635	504 Training & Education - DFC	1,373	863	1,080	425	926	1,150
295845	9640	504 Insurance & Bonds - DFC	495	845	534	480	758	837
295845	9659	504 Unemployment Comp - DFC	81	70	104	78	150	146
295845	9101	504A Salaries & Wages	-	1,324	-	-	-	-
295845	9201	504A Social Security	-	82	-	-	-	-
295845	9202	504A Medicare	-	19	-	-	-	-
295845	9210	504A Retirement	-	103	-	-	-	-
295845	9211	504A 401K Match	-	13	-	-	-	-
295845	9230	504A Workers' Compensation	-	4	-	-	-	-
295845	9356	504A Special Prog Supplies - DFCID	-	2,521	-	-	12,500	12,500
295845	9640	504A Insurance & Bonds	-	17	-	-	-	-
295845	9101	505 Salaries & Wages-MYW	-	-	1,707	-	-	-
295845	9201	505 Social Security-MYW	-	-	106	-	-	-
295845	9202	505 Medicare-MYW	-	-	25	-	-	-
295845	9210	505 Retirement-MYW	-	-	154	-	-	-
295845	9211	505 401K Match-MYW	-	-	17	-	-	-
295845	9230	505 Workers' Compensation-MYW	-	-	2	-	-	-
295845	9320	505 Printing & Binding-MYW	-	-	0	-	-	-
295845	9447	505 Contracted Services-MYW	-	-	24,199	-	-	-
295845	9640	505 Insurance & Bonds-MYW	-	-	7	-	-	-
295845	9356	505A Special Prog Sup-MYW Indirect	-	-	-	5,000	5,000	-
295845	9101	506 Salaries & Wages-HFA	-	-	10,307	28,172	64,608	70,883
295845	9201	506 Social Security-HFA	-	-	636	1,737	3,816	4,395
295845	9202	506 Medicare-HFA	-	-	149	406	892	1,028

Public Health Solutions - 5845

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9205	506 Group Hospital Insurance-HFA	-	-	880	2,837	6,973	6,939
295845	9206	506 HRA - HFA	-	-	172	539	1,320	1,320
295845	9210	506 Retirement-HFA	-	-	937	2,832	6,277	8,045
295845	9211	506 401K Match-HFA	-	-	46	198	615	987
295845	9230	506 Workers' Compensation-HFA	-	-	12	78	185	213
295845	9320	506 Printing & Binding-HFA	-	-	-	-	300	300
295845	9331	506 Minor Office Equip & Furn-HFA	-	-	2,375	-	11,660	-
295845	9355	506 Other Operation Costs-HFA	-	-	-	-	13,603	100
295845	9420	506 Telecommunications-HFA	-	-	-	-	1,040	-
295845	9447	506 Contracted Services-HFA	-	-	-	42,819	85,638	61,279
295845	9611	506 Mileage-HFA	-	-	41	-	905	905
295845	9635	506 Training & Education -HFA	-	-	-	-	-	4,000
295845	9640	506 Insurance & Bonds-HFA	-	-	54	345	769	886
295845	9659	506 Unemployment Comp-HFA	-	-	2	55	150	150
295845	9356	506A Special Program Supplies-HFA	-	-	10,199	10,199	10,199	-
295845	9355	906 Other Operation Costs-SEP	-	-	-	14,303	24,050	24,000
295845	9101	50158 Salaries & Wages-TPPI	31,546	39,394	43,926	23,931	43,534	44,845
295845	9102	50158 PT>1000 Hrs-TPPI	5,218	-	-	-	-	-
295845	9104	50158 Temp-PT&FT - TPPI	1,620	-	-	-	-	-
295845	9109	50158 Salary Adjustments-TPPI	-	-	-	-	1,143	1,177
295845	9201	50158 Social Security-TPPI	2,360	2,438	2,723	1,484	2,810	2,977
295845	9202	50158 Medicare-TPPI	552	570	637	347	657	696
295845	9205	50158 GrpHospIns-TPPI	3,563	4,954	6,889	3,646	6,973	6,939
295845	9206	50158 HRA-TPPI	702	1,012	1,354	694	1,320	1,320
295845	9210	50158 Retirement-TPPI	2,769	2,636	3,907	2,400	4,623	5,450
295845	9211	50158 401K Match	-	235	439	239	453	960
295845	9230	50158 Wrkrs Comp-TPPI	216	118	96	66	136	144
295845	9320	50158 Printing & Binding-TPPI	58	394	57	1	400	-
295845	9355	50158 Other Operation Costs-TPPI	14,007	11,674	7,341	1,220	6,484	4,742
295845	9420	50158 Telecommunications-TPPI	456	76	-	-	650	2,000
295845	9447	50158 Contracted Services-TPPI	3,063	10,108	4,714	-	3,000	2,000
295845	9611	50158 Mileage-TPPI	347	-	-	-	-	-
295845	9635	50158 Training & Education - TPPI	3,007	3,544	2,366	-	2,100	1,000
295845	9640	50158 Insurance & Bonds-TPPI	479	485	420	291	567	600
295845	9659	50158 UnempComp-TPPI	81	42	101	72	150	150
295845	9355	50472 Other Operation Costs-PDO	2,059	-	-	-	-	-
295845	9447	50472 Contracted Services - PDO	2,000	-	-	-	-	-
295845	9611	50472 Mileage - PDO	281	-	-	-	-	-
295845	9101	50473 Salaries & Wages-MDPP	103,381	102,457	115,884	47,796	116,720	79,630
295845	9102	50473 Part Time > 1000 Hours-MDPP	28,821	29,541	28,070	15,366	25,624	40,044

Public Health Solutions - 5845

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9201	50473 Social Security - MDPP	8,124	8,113	8,855	3,886	9,049	7,420
295845	9202	50473 Medicare - MDPP	1,900	1,897	2,071	909	2,116	1,735
295845	9205	50473 Group Hospital Ins - MDPP	12,049	11,581	13,488	5,326	11,983	31,934
295845	9206	50473 HRA - MDPP	2,375	2,367	2,645	1,010	2,640	6,600
295845	9210	50473 Retirement - MDPP	9,860	10,204	12,822	6,211	12,886	13,583
295845	9211	50473 401K Match	-	787	900	259	1,459	2,393
295845	9230	50473 Workers' Comp - MDPP	770	389	316	175	515	479
295845	9301	50473 Office Supplies-MDPP	719	2,616	1,135	105	1,440	1,800
295845	9320	50473 Printing - MDPP	1,528	2,762	350	72	2,227	2,028
295845	9325	50473 Postage	-	-	-	-	200	-
295845	9331	50473 Minor Office Equipment & Furn	-	-	-	-	3,000	3,600
295845	9355	50473 Other Operation Costs-MDPP	24,671	34,851	27,189	7,148	25,643	18,222
295845	9356	50473 Special Program Supplies-MDPP	99	-	-	-	-	-
295845	9420	50473 Telecommunications - MDPP	981	912	913	457	1,313	1,920
295845	9447	50473 Contracted Services - MDPP	11,149	17,390	11,540	2,938	6,300	12,720
295845	9611	50473 Mileage - MDPP	5,461	4,477	2,566	10	1,917	3,450
295845	9635	50473 Training & Education - MDPP	345	649	800	649	2,799	451
295845	9640	50473 Insurance & Bonds - MDPP	1,634	1,630	1,393	773	1,824	1,496
295845	9659	50473 Unemployment Comp - MDPP	244	114	209	110	450	600
295845	9101	50490 Salaries&Wages-OpioidMitGrant	-	9,876	4,185	-	-	-
295845	9201	50490 Social Security-OpioidMigGrant	-	610	259	-	-	-
295845	9202	50490 Medicare-OpioidMitGrant	-	143	60	-	-	-
295845	9205	50490 Group Hospital Ins-OpioidMitGr	-	635	308	-	-	-
295845	9206	50490 HRA-OpioidMitGrant	-	130	63	-	-	-
295845	9210	50490 Retirement-OpioidMitGrant	-	753	376	-	-	-
295845	9230	50490 Workers' Comp-OpioidMitGrant	-	28	12	-	-	-
295845	9355	50490 OtherOperCosts-OpioidMitGrant	-	7,913	3,392	-	-	-
295845	9447	50490 Contracted Serv-OpioidMitGrant	-	49,843	21,361	-	-	-
295845	9640	50490 Insurance & Bonds-OpioidMitGra	-	121	52	-	-	-
295845	9659	50490 Unemployment Comp-OpioidMitGra	-	-	7	-	-	-
295845	9101	50491 Salaries & Wages-Opioid CLC	-	-	22,653	27,631	49,661	49,157
295845	9109	50491 Salary Adjustments-Opioid CLC	-	-	-	-	173	-
295845	9201	50491 Social Security-Opioid CLC	-	-	1,392	1,689	3,108	3,210
295845	9202	50491 Medicare-Opioid CLC	-	-	326	395	727	751
295845	9205	50491 Group Hospital Ins-Opioid CLC	-	-	2,542	4,242	6,570	7,593
295845	9206	50491 HRA - Opioid CLC	-	-	475	797	1,952	1,452
295845	9210	50491 Retirement - Opioid CLC	-	-	1,575	2,698	5,112	5,876
295845	9211	50491 401K Match - Opioid CLC	-	-	132	276	501	1,035
295845	9230	50491 Workers' Comp - Opioid CLC	-	-	34	77	150	155
295845	9301	50491 Office Supplies - Opioid CLC	-	-	3,053	362	377	150

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9320	50491 Printing & Binding-Opioid CLC	-	-	263	84	400	450
295845	9355	50491 Other Oper Costs-Opioid CLC	-	-	15,919	13,589	15,128	16,579
295845	9420	50491 Telecommunications	-	-	224	182	495	-
295845	9447	50491 Contracted Services-Opioid CLC	-	-	2,365	4,055	4,466	2,630
295845	9611	50491 Mileage-Opioid CLC	-	-	157	-	30	30
295845	9635	50491 Training & Ed - Opioid CLC	-	-	1,230	488	538	300
295845	9640	50491 Insurance & Bonds - Opioid CLC	-	-	147	328	627	647
295845	9659	50491 Unemployment Comp - Opioid CLC	-	-	14	81	165	165
295845	9355	5049A OtherOperCosts-OpioidCLC Indir	-	-	4,920	9,820	9,820	9,820
295845	9101	55030 Salaries & Wages - HP	29,477	28,665	23,804	-	21,009	24,133
295845	9201	55030 Social Security - HP	1,806	1,570	1,465	-	1,343	1,468
295845	9202	55030 Medicare - HP	422	335	343	-	314	343
295845	9205	55030 Group Hospital Insurance - HP	1,510	1,516	1,108	-	6,939	1,527
295845	9206	55030 HRA-Hlth Promo	301	312	224	-	1,320	290
295845	9210	55030 Retirement - HP	2,231	1,979	2,140	-	2,210	2,687
295845	9211	55030 401K Match	-	207	238	-	433	-
295845	9230	55030 Workers' Comp - Hlth Prom	177	90	67	-	65	71
295845	9355	55030 Other Operation Costs-HP	6,085	4,956	2,508	1,500	300	3,506
295845	9356	55030 Special Prog Supplies-HP	-	-	2,500	-	-	-
295845	9611	55030 Travel - Local	503	-	-	-	-	-
295845	9640	55030 Insurance & Bonds	369	318	298	-	271	296
295845	9659	55030 UnempComp-HP	16	21	30	-	150	33
295845	9101	58760 Salaries & Wages-TripleP	49,963	22,465	58,602	28,346	46,754	48,527
295845	9102	58760 PT > 1000 Hrs-TripleP	834	15,568	60	-	7,622	-
295845	9109	58760 Salary Adjustments-TripleP	-	-	-	-	1,400	1,274
295845	9201	58760 Social Security-TripleP	3,120	2,122	3,374	1,676	3,458	3,088
295845	9202	58760 Medicare-TripleP	730	496	789	392	809	722
295845	9205	58760 GrpHospIns-TripleP	4,139	3,924	6,476	3,419	6,712	5,655
295845	9206	58760 HRA-TripleP	815	1,109	1,357	663	1,271	1,076
295845	9210	58760 Retirement-TripleP	3,834	2,940	5,291	2,886	5,689	5,652
295845	9211	58760 401K Match	-	328	555	32	558	996
295845	9230	58760 WorksComp-TripleP	293	112	136	79	167	149
295845	9320	58760 Printing & Binding-TripleP	-	70	51	1	120	20
295845	9355	58760 OtherOperCosts-TripleP	11,948	40,381	5,667	11,682	15,523	8,940
295845	9447	58760 ContractedSvcs-TripleP	11,250	6,750	9,000	-	-	-
295845	9611	58760 Mileage-TripleP	11	520	377	-	600	100
295845	9635	58760 Trng&Educ-TripleP	5,158	4,599	2,158	-	5,500	500
295845	9640	58760 Ins&Bonds-TripleP	635	469	609	351	697	623
295845	9659	58760 UnempComp-TripleP	85	34	106	69	144	123
295845	9356	161A Spec Prog Supp-TRAIL Sup	-	108	-	-	-	-

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295845	9356	240A SpProgSupp-PALS Indirect	3,597	598	-	-	-	-
295845	9355	349A Other Oper Costs-CHGI	-	-	121	5	-	-
295845	9611	349A Mileage-CHG Indirect	-	-	229	-	-	-
295845	9356	369A SpecProgSup - KEYS Indirect	-	2,594	1,780	-	-	-
295845	9101	370A Salaries & Wages-REACH ID	2,080	3,010	-	-	-	-
295845	9201	370A Social Security - REACH ID	128	186	-	-	-	-
295845	9202	370A Medicare - REACH ID	30	43	-	-	-	-
295845	9205	370A Group Hospital Ins - REACH ID	-	265	-	-	-	-
295845	9206	370A HRA - REACH ID	-	55	-	-	-	-
295845	9210	370A Retirement - REACH ID	-	201	-	-	-	-
295845	9230	370A Workers' Comp - REACH ID	-	7	-	-	-	-
295845	9356	370A Spec Prog Supp - REACH ID	15,820	398	-	-	-	-
295845	9640	370A Insurance & Bonds - REACH ID	-	32	-	-	-	-
295845	9659	370A UnemployComp - REACH ID	-	8	-	-	-	-
295845	9356	397A Special Program Supplies-NCOAP	-	194	-	-	-	-
295845	9101	4110C Salaries & Wages-ATCES	39,014	41,589	38,818	33,169	32,612	32,612
295845	9201	4110C Social Security-ATCES	2,390	2,584	2,385	2,254	2,022	2,022
295845	9202	4110C Medicare-ATCES	559	636	558	527	473	473
295845	9205	4110C Grp Hosp Ins-ATCES	1,971	2,260	2,475	1,999	6,939	6,939
295845	9206	4110C HRA-ATCES	383	465	498	387	1,320	1,320
295845	9210	4110C Retirement-ATCES	2,943	3,270	3,531	3,732	3,326	3,326
295845	9211	4110C 401K Match	-	415	388	367	652	652
295845	9230	4110C Workers' Compensation-ATCES	235	118	97	101	98	98
295845	9640	4110C Insurance & Bonds-ATCES	488	518	435	449	408	408
295845	9659	4110C UnempComp-ATC 10 Ess	65	-	48	48	150	150
Total Expense			2,124,811	2,268,964	1,948,057	668,175	1,270,800	1,352,507
Net			109,122	240,388	(101,936)	248,219	(4,231)	-

Dental Health - 5855

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265855	6286	129 Cab Partfor Child SmartStart D	11,979	29,378	30,414	4,950	20,000	-
265855	6415	162 Medicaid Reimb-MobileDental	494,327	232,411	203,914	-	-	185,000
265855	6438	162 Medicaid Settlement-MobileDent	100,870	482,680	130,537	65,147	110,000	5,000
265855	6446	162 Contrib-CityOfKann-DentalMob	4,436	2,500	2,500	-	-	-
265855	6637	162 Private Ins - Mobile Dental	109,785	95,482	64,754	-	-	50,000
265855	6672	162 Patient Fees - Mobile Dental	12,529	19,389	10,297	103	65	8,000
265855	6803	162 Misc Rev - Dental Mobile Cl	3,610	4,250	4,000	4,000	4,000	-
265855	6439	178 Granville Vance Health Depart	20,463	107,307	68	-	-	-
265855	6415	182 Medicaid Reimb-DCM	-	-	4,331	-	-	185,000
265855	6438	182 Medicaid Settlement-DCM	-	-	-	-	5,000	-
265855	6637	182 Private Insurance-DCM	-	-	28,168	-	-	50,000
265855	6672	182 Patient Fees	-	-	56	37	38	8,000
265855	6849	182 Duke Endowment-Dental	-	-	250,000	81,200	150,000	68,799
265855	6440	183 Wilson County Health Depart	-	-	4,113	-	-	-
265855	6849	298 Duke Endowment	-	65,000	-	-	-	-
265855	6415	41400 Medicaid - Dental	1,286,237	1,186,165	1,022,643	540,636	1,222,944	1,081,272
265855	6438	41400 Medicaid Settlement	294,007	384,469	671,997	69,776	480,000	574,599
265855	6637	41400 Private Insurance	357,615	362,674	306,475	123,831	383,503	256,691
265855	6672	41400 Patient Fees	160,331	168,001	161,496	70,060	180,399	140,121
265855	6803	41400 Miscellaneous Revenue	36	70	1,943	406	406	-
265855	6901	41400 Fund Balance Appropriated	-	-	-	-	415,004	-
265855	6449	245A SJYDC - Dental	28,567	20,454	16,510	969	328	1,938
265855	6415	4140A Medicaid Reimb - KDental	748,818	707,487	623,570	323,193	826,585	646,386
265855	6438	4140A Medicaid Settlement-KDental	211,667	233,262	416,122	40,920	277,165	394,000
265855	6637	4140A Private Insurance-KDental	216,898	232,383	247,690	84,217	306,335	174,242
265855	6672	4140A Patient Fees-KDental	89,646	110,777	100,969	38,983	106,341	77,965
Total Revenue			4,151,823	4,444,138	4,302,569	1,448,428	4,488,113	3,907,013
Expense								
295855	9101	129 Sal & Wages-SmartStart Dental	2,492	2,550	2,319	2,226	104	-
295855	9201	129 Social Security-SmartStart Den	149	155	135	130	6	-
295855	9202	129 Medicare-SmartStart Dental	35	36	32	30	2	-
295855	9205	129 Group Hosp Ins-SmartStart Dent	167	213	139	135	8	-
295855	9206	129 HRA - SmartStart Dental	33	44	28	26	2	-
295855	9210	129 Retirement-SmartStart Dental	188	197	208	227	11	-
295855	9211	129 401K Match	-	11	23	22	2	-
295855	9230	129 Workers' Comp-SmartStart Denta	15	7	7	6	1	-
295855	9445	129 Purchased Serv-SmartStart Dent	11,979	29,378	30,414	5,365	19,861	-

Dental Health - 5855

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295855	9640	129 Ins & Bonds-SmartStart Dental	31	32	29	28	2	-
295855	9659	129 UnempComp-SS Dental	4	3	3	3	1	-
295855	9101	162 Salaries & Wages-Dental Mobile	161,983	196,547	144,791	5,449	-	142,259
295855	9102	162 Parttime > 1000 Hrs-DenMo	94,320	5,996	12,963	-	-	-
295855	9103	162 Part Time < 1000 Hrs DentalMo	-	6,616	-	-	-	-
295855	9107	162 Contracted Pers Svcs-DenMobile	12,672	-	610	-	-	-
295855	9201	162 Social Security-Dental Mobile	11,955	11,641	8,474	334	-	8,820
295855	9202	162 Medicare-Dental Mobile	3,567	2,962	2,189	78	-	2,063
295855	9205	162 Group Hosp Ins-Dental Mobile	20,243	22,514	18,378	807	-	15,960
295855	9206	162 HRA - Dental Mobile	4,063	4,605	3,653	140	-	3,036
295855	9210	162 Retirement-Dental Mobile	16,967	15,718	13,487	504	-	16,146
295855	9211	162 401K Match	-	1,511	1,091	53	-	2,845
295855	9230	162 Wrkrs' Comp-Dental Mobile	1,530	616	424	15	-	427
295855	9301	162 Office Supplies-Dental Mobile	599	266	619	-	-	300
295855	9320	162 Printing & Binding-Dent Mobile	4,657	6,363	6,735	9	-	3,500
295855	9331	162 MinorOffEquip-Mobile Dental	2,597	-	2,223	-	-	4,000
295855	9345	162 AutoSupp-MobileDental	-	-	95	-	100	1,000
295855	9346	162 Fuel-Dental Mobile Clinic	1,036	470	484	-	400	500
295855	9352	162 Software-MobDental	5,165	5,020	5,260	-	2,630	1,800
295855	9367	162 Dental Supplies-Dental Mobile	28,586	36,109	30,195	423	-	15,000
295855	9401	162 Bldg & Equip Rental - Dental	-	-	-	-	-	6,097
295855	9420	162 Telecommunications-DentalMobil	912	661	798	456	913	913
295855	9445	162 Purchased Services	17,280	12,455	6,500	-	4,000	-
295855	9447	162 ContractedSvcs-DentalMobile	67	1,388	7,294	591	6,276	6,000
295855	9520	162 AutosTruckMaint-MobileDental	64	224	134	-	250	250
295855	9560	162 Minor Equip Maint - MobileDent	2,303	3,383	2,099	-	4,000	5,000
295855	9570	162 Service Contracts-MobileDental	2,185	1,038	1,289	1,163	1,139	1,140
295855	9611	162 Mileage-Mobile Dental	1,185	1,263	726	-	500	500
295855	9630	162 Dues & Subscriptions - Mob Den	3,290	955	1,261	-	-	750
295855	9635	162 Training & Education - Den Mob	88	568	150	495	-	1,000
295855	9640	162 Insurance & Bonds-Dental Mobil	3,087	2,448	1,867	59	-	1,778
295855	9659	162 UnemployComp-MobileDental	401	164	-	15	-	345
295855	9860	162 Equip&Furn-MobileDental	-	-	-	-	14,000	5,000
295855	9101	178 Salaries & Wages - GVDP	12,700	10,282	50	-	-	-
295855	9102	178 PT > 1000 Hrs - GVDP	-	22,351	-	-	-	-
295855	9103	178 Part Time < 1000 Hours	-	49,673	-	-	-	-
295855	9104	178 Temporary - Part & Full Time	864	5,856	-	-	-	-
295855	9201	178 Social Security - GVDP	812	5,439	3	-	-	-
295855	9202	178 Medicare - GVDP	190	1,272	1	-	-	-

Dental Health - 5855

			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295855	9205	178 Group Hospital Ins - GVDP	829	803	7	-	-	-
295855	9206	178 HRA - GVDP	170	144	1	-	-	-
295855	9210	178 Retirement - GVDP	961	1,839	5	-	-	-
295855	9211	178 401K Match	-	18	1	-	-	-
295855	9230	178 Workers' Comp - GVDP	82	270	0	-	-	-
295855	9320	178 Printing & Binding	-	10	-	-	-	-
295855	9447	178 Contracted Services - GVDP	-	65	-	-	-	-
295855	9611	178 Mileage - GVDP	1,971	2,745	-	-	-	-
295855	9635	178 Training & Education - GVDP	4,727	2,277	-	-	-	-
295855	9640	178 Insurance & Bonds - GVDP	170	1,103	1	-	-	-
295855	9659	178 Unemployment Comp - GVDP	-	144	0	-	-	-
295855	9101	182 Salaries & Wages-DCM	-	-	289,402	62,916	201,079	140,651
295855	9102	182 Part Time > 1000 Hours-DCM	-	-	112	-	-	-
295855	9201	182 Social Security-DCM	-	-	15,435	3,731	12,467	8,720
295855	9202	182 Medicare-DCM	-	-	4,082	872	2,916	2,039
295855	9205	182 Group Hospital Ins-DCM	-	-	30,684	4,337	20,920	15,960
295855	9206	182 HRA-DCM	-	-	6,024	832	3,960	3,036
295855	9210	182 Retirement-DCM	-	-	26,122	6,405	20,510	15,964
295855	9211	182 401K Match-DCM	-	-	2,506	624	2,011	2,813
295855	9230	182 Workers' Comp-DCM	-	-	564	170	603	422
295855	9301	182 Office Supplies-Dental Mobile	-	-	-	-	-	300
295855	9320	182 Printing & Binding-Dent Mobile	-	-	-	-	-	3,500
295855	9331	182 Minor Office Equip & Furn-DCM	-	-	23,392	-	-	4,000
295855	9345	182 Automotive Supplies-DCM	-	-	65	-	100	1,000
295855	9346	182 Fuel-DCM	-	-	149	-	400	500
295855	9352	182 Software	-	-	-	-	2,630	1,800
295855	9367	182 Dental Supplies-Dental Mobile	-	-	-	-	-	15,000
295855	9401	182 Bldg & Equip Rental - Dental	-	-	-	-	-	6,097
295855	9420	182 Telecommunications	-	-	493	456	913	913
295855	9447	182 Contracted Services-DCM	-	-	5,292	-	6,276	6,000
295855	9520	182 Autos and Trucks Maintenance	-	-	1,471	-	250	250
295855	9560	182 Minor Equipment Maint-DCM	-	-	5,099	-	4,000	5,000
295855	9570	182 Service Contracts	-	-	-	-	1,139	1,140
295855	9611	182 Mileage-Mobile Dental	-	-	-	-	-	500
295855	9630	182 Dues & Subscriptions - Mob Den	-	-	-	-	-	750
295855	9635	182 Training & Education - Den Mob	-	-	-	-	-	1,000
295855	9640	182 Insurance & Bonds-DCM	-	-	2,516	760	2,513	1,758
295855	9659	182 Unemployment Comp-DCM	-	-	-	97	450	345
295855	9860	182 Equipment & Furniture-DCM	-	-	176,448	-	15,000	5,000

Dental Health - 5855

			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295855	9101	183 Salaries & Wages-WCHDDental	-	-	3,234	-	-	-
295855	9201	183 Social Security-WCHDDental	-	-	188	-	-	-
295855	9202	183 Medicare-WCHDDental	-	-	44	-	-	-
295855	9205	183 Group Hospital Ins-WCHDDental	-	-	203	-	-	-
295855	9206	183 HRA-WCHDDental	-	-	41	-	-	-
295855	9210	183 Retirement-WCHDDental	-	-	291	-	-	-
295855	9211	183 401K Match-WCHDDental	-	-	32	-	-	-
295855	9230	183 Workers' Comp-WCHDDental	-	-	9	-	-	-
295855	9640	183 Insurance & Bonds-WCHDDental	-	-	40	-	-	-
295855	9659	183 Unemployment Comp-WCHDDental	-	-	3	-	-	-
295855	9101	298 Salaries & Wages-DukeEndow	-	55,103	-	-	-	-
295855	9201	298 Social Security-DukeEndow	-	3,283	-	-	-	-
295855	9202	298 Medicare	-	768	-	-	-	-
295855	9205	298 Group Hospital Ins-DukeEndow	-	4,459	-	-	-	-
295855	9206	298 HRA-DukeEndow	-	899	-	-	-	-
295855	9210	298 Retirement-DukeEndow	-	4,259	-	-	-	-
295855	9211	298 401K Match-DukeEndow	-	301	-	-	-	-
295855	9230	298 Workers' Comp-DukeEndow	-	154	-	-	-	-
295855	9640	298 Insurance & Bonds-DukeEndow	-	680	-	-	-	-
295855	9101	41400 Salaries & Wages - Dental	1,203,941	1,377,164	1,261,270	658,418	1,740,370	1,429,211
295855	9102	41400 PT > 1000 Hrs Dental	158,915	45,721	165,213	37,419	38,890	79,155
295855	9103	41400 PT < 1000 Hrs Dental	32,924	32,259	23,449	-	1,574	-
295855	9104	41400 Temp PT & Full - Dental	2,664	-	-	-	-	-
295855	9107	41400 Contract Person Svcs-Dental	44,428	53,116	2,149	750	1,400	-
295855	9201	41400 Social Security Dental	69,103	72,886	75,558	33,732	110,498	93,519
295855	9202	41400 Medicare - Dental	19,731	20,534	20,234	9,725	25,842	21,871
295855	9205	41400 Group Hosp Ins Dental	105,327	117,347	133,509	74,409	188,316	175,571
295855	9206	41400 HRA - Dental	20,847	24,107	27,084	13,753	35,640	33,924
295855	9210	41400 Retirement - Dental	96,142	108,364	126,570	69,839	180,567	171,200
295855	9211	41400 401K Match	-	8,930	10,241	5,659	17,703	30,167
295855	9230	41400 Workers' Comp Dental	8,146	4,379	-	1,931	5,472	4,763
295855	9301	41400 Office Supplies-Dental	7,504	4,816	4,317	2,657	4,000	4,000
295855	9304	41400 Laboratory Supplies-Dental	2,491	476	163	-	150	150
295855	9320	41400 Printing & Binding- Dental	525	601	542	271	700	500
295855	9325	41400 Postage-Dental	2,000	1,966	2,000	904	2,000	2,000
295855	9331	41400 Minor Off Equip&Furn-Dental	20,130	19,016	11,913	1,600	15,000	12,000
295855	9352	41400 Software-Dental	6,329	5,334	5,260	-	5,500	7,200
295855	9367	41400 Dental Supplies-Dental	164,415	152,466	134,934	38,545	145,000	130,000
295855	9394	41400 Janitorial Supplies-Dental	6,572	5,313	4,303	2,661	5,000	4,000

Dental Health - 5855

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295855	9401	41400 Bldg & Equip Rental - Dental	65,763	65,763	76,556	71,791	76,556	65,760
295855	9412	41400 Lights & Power	12,562	13,337	12,629	6,382	12,900	13,000
295855	9415	41400 Meeting Expense-Dental	529	231	232	-	100	100
295855	9420	41400 Telecommunications-Dental	2,400	2,400	2,400	1,200	2,400	2,400
295855	9445	41400 Purchased Svcs-Dental	3,267	4,193	6,360	2,233	4,500	4,500
295855	9447	41400 Contracted Services	18,682	22,400	28,628	11,232	27,292	28,000
295855	9499	41400 Providers Meeting Expense	-	-	181	-	-	-
295855	9501	41400 Bldg & Ground Maint-Dental	85	4,688	4,349	142	3,000	5,000
295855	9520	41400 Autos & Truck Maint-Dental	170	632	1,711	4	2,000	2,000
295855	9560	41400 Minor Equip Maint - Dental	11,474	7,187	14,942	6,168	12,000	10,000
295855	9570	41400 Service Contracts-Dental	4,179	3,768	4,514	6,987	8,248	10,000
295855	9611	41400 Mileage - Dental	174	349	222	-	250	250
295855	9630	41400 Dues & Subscriptions-Dental	3,074	7,011	6,050	6,501	4,704	3,000
295855	9635	41400 Training & Education-Dental	5,717	4,124	3,363	575	2,500	4,000
295855	9640	41400 Insurance & Bonds	16,765	14,856	15,131	8,584	22,278	18,855
295855	9659	41400 UnempComp-Dental	2,114	1,357	-	1,441	4,317	3,706
295855	9821	41400 Building & Renovations	-	-	-	-	10,000	-
295855	9860	41400 Equipment & Furniture-Dental	-	-	-	-	8,000	5,000
295855	9101	245A Salaries & Wages-SJYDC Dental	3,230	1,699	-	-	-	-
295855	9102	245A PT > 1000 Hrs - SJYDC Dental	-	380	-	-	-	-
295855	9201	245A Social Security-SJYDC Dental	168	99	-	-	-	-
295855	9202	245A Medicare-SJYDC Dental	45	30	-	-	-	-
295855	9205	245A Grp Hosp Ins-SJYDC Dental	411	148	-	-	-	-
295855	9206	245A HRA - SJYDC Dental	80	30	-	-	-	-
295855	9210	245A Retirement - SJYDC Dental	244	161	-	-	-	-
295855	9211	245A 401K Match	-	14	-	-	-	-
295855	9230	245A Workers' Comp-SJYDC Dental	19	6	-	-	-	-
295855	9640	245A Ins & Bonds-SJYDC Dental	40	26	-	-	-	-
295855	9659	245A UnemplComp-SJYDC Dental	4	2	-	-	-	-
295855	9101	4140A Sals&Wags-KDent	610,136	633,825	582,439	295,393	569,949	560,514
295855	9102	4140A PT>1000 Hrs-KDent	67,862	23,306	37,769	1,336	5,000	-
295855	9103	4140A PT<1000 Hrs - KDent	2,716	2,463	8,707	-	-	-
295855	9107	4140A ContractedPersonnelSvcs-KDent	13,270	252	1,059	-	-	-
295855	9201	4140A Social Security-KDent	30,442	33,124	33,145	14,197	35,647	34,752
295855	9202	4140A Medicare-KDent	9,488	9,109	8,866	4,229	8,337	8,127
295855	9205	4140A GrpHospIns-KDent	45,460	63,284	61,496	30,206	55,787	53,430
295855	9206	4140A HRA-KDent	10,470	13,044	11,910	5,475	10,560	10,164
295855	9210	4140A Retirement-KDent	48,293	51,213	55,212	30,121	58,645	63,618
295855	9211	4140A 401K Match	-	4,590	4,050	1,923	5,749	11,210

Dental Health - 5855

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295855	9230	4140A Wrkrs Comp-KDent	(9,600)	1,963	-	824	1,725	1,682
295855	9301	4140A Office Supplies-KDent	1,365	861	937	535	1,500	1,500
295855	9304	4140A Laboratory Supplies-KDental	238	149	39	-	150	150
295855	9320	4140A Printing & Binding-KDent	278	837	383	256	500	500
295855	9325	4140A Postage-KDent	1,000	1,000	1,000	467	1,000	1,000
295855	9331	4140A MinorOfficeEquip&Furn-KannDent	18,877	2,570	2,826	-	8,000	8,000
295855	9352	4140A Software-KDental	5,859	5,334	5,260	-	5,500	7,200
295855	9367	4140A Dental Supplies-KDent	87,244	86,233	79,969	31,680	105,000	90,000
295855	9415	4140A Meeting Expense-KDental	333	-	-	-	-	-
295855	9420	4140A Telecommunications-KDental	2,400	2,400	2,400	1,200	2,400	2,400
295855	9445	4140A Purchased Services-DentalKann	2,276	3,022	4,794	552	4,500	3,500
295855	9447	4140A ContractSvcs-Dental Kannapolis	67	1,378	7,294	591	6,276	8,000
295855	9560	4140A MinorEquipMaint-KannDent	8,119	7,535	5,658	4,100	9,000	9,000
295855	9570	4140A Service Contracts-KannDental	4,413	3,893	4,072	5,662	6,743	10,000
295855	9611	4140A Mileage-KDent	68	-	93	-	250	75
295855	9630	4140A Dues & Subscriptions-KDental	3,773	2,269	3,136	1,702	3,136	1,500
295855	9635	4140A Trng & Ed - KDent	2,971	3,648	4,140	298	1,800	2,001
295855	9640	4140A Ins&Bonds-KDent	(5,706)	7,245	6,865	3,664	7,187	7,006
295855	9659	4140A UnempComp-KannDental	(1,034)	632	-	557	1,200	1,157
Total Expense			3,523,777	3,723,191	4,020,629	1,610,471	3,992,553	3,762,175
Net			628,045	720,947	281,940	(162,044)	495,560	144,838

Vital Records - 5860

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265860	6904	185 ContribCabCo-Vital Records	49,000	49,000	49,000	36,331	62,288	63,913
Total Revenue			49,000	49,000	49,000	36,331	62,288	63,913
Expense								
295860	9101	185 Sals&Wags-VR	45,794	47,978	39,137	21,206	42,564	42,723
295860	9109	185 Salary Adjustments -VR	-	-	-	-	-	1,121
295860	9201	185 Social Security-VR	2,545	2,688	2,196	1,277	2,639	2,718
295860	9202	185 Medicare-VR	595	629	513	299	617	636
295860	9205	185 GrpHospIns-VR	7,008	7,263	6,474	3,310	6,973	6,939
295860	9206	185 HRA-VR	1,386	1,491	1,276	630	1,320	1,320
295860	9210	185 Retirement-VR	3,457	3,751	3,518	2,159	4,342	4,472
295860	9211	185 401K Match	-	435	391	212	851	877
295860	9230	185 WrkrsComp-VR	271	143	91	59	128	132
295860	9301	185 Office Supplies-VR	651	373	432	63	1,732	1,117
295860	9320	185 Printing & Binding-VR	-	-	-	-	40	40
295860	9325	185 Postage	-	-	93	198	400	400
295860	9331	185 Minor Office Equipment & Furn	-	-	-	699	-	700
295860	9420	185 Telecommunications-VR	-	20	-	-	-	20
295860	9640	185 Ins&Bonds-VR	572	598	406	265	532	548
295860	9659	185 UnempComp-VitalRecords	140	69	97	62	150	150
Total Expense			62,420	65,439	54,625	30,439	62,288	63,913
Net			(13,420)	(16,439)	(5,625)	5,892	-	-

Communicable Disease - 5865

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265865	6438	131 Medicaid Settlement	720	509	-	136	500	-
265865	6637	131 Private Insurance-Int Travel	20,219	21,180	15,810	720	8,500	9,500
265865	6664	131 Medicare Reimb-InternationalTr	23	286	526	-	-	-
265865	6672	131 Patient Fees- Int. Travel	47,039	34,232	24,826	2,113	13,459	16,500
265865	6415	146 Medicaid-Flu/Pneumonia	3,563	16,280	16,582	15,906	16,000	20,000
265865	6438	146 Medicaid Settlement	28	399	8,822	48	400	200
265865	6637	146 Private Ins-Flu/Pneumonia	5,649	12,113	10,518	6,554	14,000	12,500
265865	6664	146 Medicare Reimb-Flu/Pneumonia	-	130	116	35	50	50
265865	6672	146 Patient Fees-Flu/Pneumonia	910	783	815	293	700	400
265865	6415	235 Medicaid Reimb-PrEP Clinic	240	-	-	-	200	400
265865	6438	235 Medicaid Settlement	166	33	57	22	25	20
265865	6637	235 Private Ins - PrEP Clinic	1,360	1,770	1,335	808	1,600	1,700
265865	6672	235 Patient Fees - PrEP Clinic	2,249	3,534	2,867	1,206	4,000	4,000
265865	6807	235 Patient Rebates 340B-PrEP Clinic	-	-	-	-	-	108,000
265865	6200	45100 CHA Grant - CD	10,735	10,734	10,734	4,473	10,734	10,734
265865	6415	45100 Medicaid - CD	-	37	-	-	30	-
265865	6438	45100 Medicaid Settlement-CD Grant	55	-	-	6	-	-
265865	6637	45100 Private Insurance-CD Grant	(19)	-	130	-	-	-
265865	6803	45100 Miscellaneous Revenue-CD	2,456	2,683	1,782	825	2,200	1,700
265865	6904	45100 Cont Cab Co - CD	621,182	715,479	736,846	463,197	794,042	914,497
265865	6200	45510 CHA Grant - TB	7,501	15,194	5,194	2,164	5,194	5,194
265865	6415	45510 Medicaid - TB Grant	983	508	2,800	2,842	800	4,000
265865	6438	45510 Medicaid Settlement-TB Grant	2,327	299	330	285	280	250
265865	6637	45510 Private Insurance-TB Grant	1,369	1,847	2,162	626	1,500	2,000
265865	6664	45510 Medicare Reimb-TB Grant	306	0	142	-	50	-
265865	6672	45510 Patient Fees - TB Grant	11,288	11,011	10,380	4,299	11,000	11,000
265865	6200	50610 CHA Grant - STD Prevention	168	116	42	-	100	100
265865	6247	50619 US Dept Health & Human Service	-	-	91,227	364,139	-	52,480
265865	6415	50619 Medicaid Reimb-Covid19	-	-	21,304	(4,288)	-	75,000
265865	6637	50619 Private Insurance-Covid19	-	-	80,063	(27,233)	-	16,000
265865	6664	50619 Medicare Reimb-Covid19	-	-	27,423	(13,904)	-	6,480
265865	6200	50894 CHA Grant - STD Drugs	436	300	2,986	268	18,089	18,089
265865	6200	55410 CHA Grant-HIV/STD	28,001	27,999	28,000	11,667	28,000	28,000
265865	6415	55410 Medicaid-HIV/STD	9,799	5,881	6,447	7,633	7,900	15,000
265865	6438	55410 Medicaid Settlement-HIV/STD	12,586	2,950	3,167	1,687	2,500	2,500
265865	6637	55410 Pvt Ins-HIV/STD	3,209	4,577	1,482	1,188	4,186	3,500
265865	6664	55410 Medicare Reimb - HIV/STD	16	17	-	22	-	-
265865	6672	55410 Patient Fees-HIV/STD	11,365	11,463	12,092	7,154	12,500	13,000

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
265865	6200	57150 CHA Grant - Immun Action Plan	31,011	30,721	31,298	21,577	54,695	31,010
265865	6415	57150 Medicaid-IAP	21,508	20,780	21,431	17,958	23,000	27,000
265865	6438	57150 Medicaid Settlement-Imm Action	65,191	29,253	18,315	10,208	25,000	15,000
265865	6637	57150 PvtIns-IAP	57,992	71,316	87,145	40,724	69,000	72,000
265865	6664	57150 Medicare-ImmActionPlan	1,039	2,319	1,686	867	1,000	1,000
265865	6672	57150 Patient Fees-IAP	22,606	22,882	15,427	7,115	22,000	14,000
265865	6451	45100 Rowan Co Health Dept	31,958	27,051	39,895	4,370	40,344	-
265865	6200	45140 CHA Grant-Bioterrorism	54,108	44,824	49,633	11,509	64,434	49,633
265865	6803	45140 Miscellaneous Revenue	-	-	232	-	-	-
265865	6904	509 Contribution from Cabarrus Cty	-	-	443,429	745,175	756,571	-
265865	6343	511 NC Central University	-	-	-	20,000	20,000	-
265865	6854	515 Cabarrus PH Interest-CCRC	-	-	-	573,758	573,758	-
265865	6412	519 Contrib from City of Concord	-	-	-	28,940	54,000	-
265865	6200	50115 CHA Grant-IPS COVID-19	-	-	-	140,697	248,252	-
265865	6200	50539 CHA Grant-COVID-19 CARES	-	-	-	71,770	71,770	-
265865	6200	50543 CHA Grant-ELC EnhDectAct	-	-	-	61,240	311,447	1,733,591
265865	6200	50544 CHA Grant-IPC Regional Teams	-	-	-	103,452	227,360	-
265865	6200	50545 CHA Grant-EDRegSupportTeam	-	-	-	-	206,692	556,770
265865	6200	50619 CHA Grant-Covid 19 Crisis Resp	-	-	148,104	-	-	-
265865	6803	50619 Miscellaneous Revenue	-	-	6,168	-	-	-
265865	6200	50716 CHA Grant-CDCCVP	-	-	-	-	-	425,000
Total Revenue			1,091,347	1,151,489	1,989,771	2,714,249	3,727,862	4,277,798
Expense								
295865	9102	126 Part Time > 1000 Hours STD	-	-	123	-	-	-
295865	9201	126 Social Security STD	-	-	8	-	-	-
295865	9202	126 Medicare STD	-	-	2	-	-	-
295865	9205	126 Group Hospital Insurance STD	-	(4)	0	-	-	-
295865	9206	126 HRA - STD	-	4	-	-	-	-
295865	9210	126 Retirement STD	-	-	11	-	-	-
295865	9101	131 Salaries & Wages-Intl Travel	15,636	26,055	21,816	73	11,661	18,895
295865	9102	131 Part Time > 1000 Hrs Intl Trav	8,834	7,215	7,521	-	3,350	3,956
295865	9109	131 Salary Adjustments-IntTravel	-	-	-	-	450	600
295865	9201	131 Social Security-Intl Travel	1,493	2,024	1,761	4	907	1,454
295865	9202	131 Medicare - Intl Travel	349	473	412	1	212	340
295865	9205	131 Group Hosp Ins - Intl Travel	2,579	3,657	3,522	0	1,669	2,071
295865	9206	131 HRA - International Travel	509	748	698	-	291	396
295865	9210	131 Retirement - Intl Travel	1,824	2,587	2,637	7	1,128	2,662
295865	9211	131 401K Match	-	195	214	-	32	469

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9230	131 Workers' Comp - Intl Travel	144	97	82	0	64	70
295865	9301	131 Office Supplies - Int Travel	-	-	-	-	31	-
295865	9327	131 International Travel Vaccine	32,089	12,276	29,796	-	7,515	7,500
295865	9360	131 Medical Supplies-IT	57	-	-	-	35	100
295865	9630	131 Dues & Subs-IT	975	975	975	-	487	1,000
295865	9640	131 Insurance & Bonds	306	333	366	1	172	307
295865	9659	131 UnempComp-IntTravel	91	27	54	-	29	53
295865	9101	146 Salaries & Wages-Flu/Pneumonia	3,936	3,711	1,861	2,162	3,730	1,768
295865	9102	146 PT > 1000 Hrs-Flu/Pneumonia	1,245	2,249	862	144	1,260	-
295865	9109	146 Salary Adjustments-FluPneum	-	-	-	-	150	46
295865	9201	146 Social Security-Flu/Pneumonia	298	366	164	141	298	112
295865	9202	146 Medicare-Flu/Pneumonia	70	86	38	33	70	26
295865	9205	146 Group Hosp Ins-Flu/Pneumonia	392	393	163	18	368	345
295865	9206	146 HRA - Flu & Pneumonia	76	81	33	3	55	66
295865	9210	146 Retirement-Flu/Pneumonia	391	463	245	235	378	206
295865	9211	146 401K Match	-	31	19	5	11	36
295865	9230	146 Workers' Comp-Flu/Pneumonia	31	17	8	6	24	5
295865	9365	146 Pharmacy-Flu & Pneumonia	8,117	8,540	-	-	8,297	8,400
295865	9640	146 Ins & Bonds-Flu/Pneumonia	50	74	34	29	58	25
295865	9659	146 UnempComp-Flu/Pneumonia	14	1	8	5	9	8
295865	9101	235 Salaries & Wages-PrEP	-	56	206	-	309	-
295865	9201	235 Social Security - PrEP	-	3	12	-	19	-
295865	9202	235 Medicare - PrEP	-	1	3	-	5	-
295865	9205	235 Group Hospital Ins - PrEP	-	7	35	-	32	-
295865	9206	235 HRA - PrEP	-	1	7	-	7	-
295865	9210	235 Retirement - PrEP	-	4	19	-	23	-
295865	9211	235 401K Match	-	1	2	-	1	-
295865	9230	235 Workers' Comp - PrEP	-	0	1	-	2	-
295865	9304	235 Lab Supplies-PrEP Clinic	-	-	-	-	39	50
295865	9355	235 Other Operational - PrEP Clinic	-	-	-	-	-	108,000
295865	9445	235 Purchased Services-PrEP Clinic	986	1,550	1,692	570	872	1,200
295865	9630	235 Dues & Sub - PrEP Clinic	712	582	682	-	700	700
295865	9640	235 Insurance & Bonds - PrEP	-	1	3	-	1	-
295865	9659	235 Unemployment Comp - PrEP	-	-	1	-	1	-
295865	9101	45100 Salaries & Wages - CD	246,509	271,672	238,974	138,824	378,657	346,945
295865	9102	45100 Part Time > 1000 Hours-CD	22,165	16,869	29,562	13,614	14,766	7,912
295865	9103	45100 Part Time < 1000 Hours - CD	979	8,659	8,053	2,662	3,618	15,848
295865	9107	45100 Contracted Personal Svcs-CD	4,273	5,979	3,057	-	6,312	-
295865	9109	45100 Salary Adjustments-CD	-	-	-	-	6,000	8,412

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9201	45100 Social Security - CD	15,208	17,506	16,205	9,223	16,029	21,501
295865	9202	45100 Medicare - CD	3,755	4,221	3,866	2,170	3,936	5,029
295865	9205	45100 Group Hospital Ins - CD	20,737	25,231	23,232	11,900	23,271	32,099
295865	9206	45100 HRA - Comm Diseases	4,102	5,206	4,615	2,241	4,101	6,138
295865	9210	45100 Retirement - CD	19,669	21,833	23,213	15,255	19,913	37,563
295865	9211	45100 401K Match	-	2,089	1,777	1,110	697	6,619
295865	9230	45100 Workers' Compensation - CD	1,588	881	647	431	1,259	1,040
295865	9301	45100 Office Supplies-CD	1,681	1,588	1,898	409	1,760	1,400
295865	9304	45100 Laboratory Supplies-CD	1,110	15	-	-	695	-
295865	9320	45100 Printing & Binding-CD	104	196	49	25	202	100
295865	9325	45100 Postage-CD	600	653	684	505	577	550
295865	9347	45100 Med Records Supplies-CD	247	209	157	96	252	250
295865	9356	45100 Special Prog Supp-CD	100	-	-	-	38	-
295865	9360	45100 Medical Supplies - CD	4,316	3,266	2,475	1,737	3,995	4,100
295865	9365	45100 Pharmacy-CD	146	570	100	100	445	350
295865	9420	45100 Telecommunications-CD	3,081	4,964	4,992	2,463	3,720	3,720
295865	9445	45100 Purchased Svcs-CD	761	1,571	60,826	1,004	1,018	1,018
295865	9447	45100 Contracted Services-CD	486	1,070	452	491	519	700
295865	9560	45100 Minor Equip Mntnce-CD	17,591	-	-	505	6,219	1,500
295865	9570	45100 Service Contracts-CD	4,891	4,027	2,842	1,683	4,462	4,462
295865	9611	45100 Mileage-CD	700	1,091	515	16	778	700
295865	9630	45100 Dues & Subscriptions-CD	72	146	-	41	96	100
295865	9635	45100 Training & Ed-CD	6,626	6,193	2,920	1,359	5,368	4,000
295865	9640	45100 Insurance & Bonds-CD	3,041	3,571	2,849	1,893	2,211	4,510
295865	9659	45100 UnempComp-CD	478	282	-	311	378	788
295865	9101	45510 Salaries & Wages - TB	45,718	71,404	74,080	26,440	55,878	120,044
295865	9102	45510 Part Time > 1000 Hours - TB	5,744	3,380	6,774	903	3,679	3,956
295865	9103	45510 Part Time < 1000 Hours - TB	979	1,386	2,184	1,535	1,107	-
295865	9109	45510 Salary Adjustments-TB	-	-	-	-	1,786	3,255
295865	9201	45510 Social Security - TB	2,887	4,584	5,164	1,738	3,469	7,890
295865	9202	45510 Medicare TB	675	1,087	1,208	406	816	1,845
295865	9205	45510 Group Hosp Ins TB	5,109	6,768	8,156	3,191	5,792	14,151
295865	9206	45510 HRA - TB	1,007	1,388	1,606	608	1,035	2,706
295865	9210	45510 Retirement - TB	3,812	5,491	7,385	2,784	3,950	14,444
295865	9211	45510 401K Match	-	575	301	107	192	2,545
295865	9230	45510 Workers' Compensation TB	309	219	192	79	253	382
295865	9360	45510 Medical Supplies - TB	1,115	706	651	-	996	400
295865	9445	45510 Purchased Svc-TB Grant	2,688	3,333	5,907	1,382	2,946	3,200
295865	9560	45510 Minor Equipment Maintenance	-	1,084	-	-	362	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295865	9611	45510 Mileage - TB	651	1,544	1,862	181	870	550
295865	9640	45510 Insurance & Bonds	430	927	859	354	597	1,668
295865	9659	45510 UnempComp-TB Grant	92	75	166	99	79	315
295865	9101	50610 Salaries & Wages - STD Prev	119	270	-	-	-	-
295865	9201	50610 Social SecuritySTD Prev	7	17	-	-	-	-
295865	9202	50610 Medicare - STD Prevention	2	4	-	-	-	-
295865	9205	50610 Group Hospital Ins-STD Prev	10	-	-	-	-	-
295865	9206	50610 HRA - STD Prevention	2	-	-	-	-	-
295865	9210	50610 Retirement - STD Prev	9	-	-	-	-	-
295865	9230	50610 Workers' Comp - STD Prev	1	2	-	-	-	-
295865	9360	50610 MedicalSupplies-STD Prevention	704	230	770	-	100	100
295865	9640	50610 Ins & Bonds - STD Prev	1	3	-	-	-	-
295865	9659	50610 Unemp Comp - STD Prev	-	1	-	-	-	-
295865	9365	50894 Pharmacy - STD Drugs	436	300	2,986	912	18,089	18,089
295865	9101	55410 Salaries & Wages-HIV/STD	92,712	104,042	80,465	52,314	133,535	168,847
295865	9102	55410 PT>1000Hrs-HIV/STD	20,261	18,425	29,735	19,952	19,889	39,512
295865	9103	55410 PT<1000Hrs-HIV/STD	16,076	16,250	18,452	12,179	11,194	22,123
295865	9109	55410 Salary Adjustments-HIV/STD	-	-	-	-	4,564	5,469
295865	9201	55410 Social Security-HIV/STD	7,723	8,402	7,820	5,134	8,284	14,758
295865	9202	55410 Medicare-HIV/STD	1,806	1,965	1,829	1,201	1,938	3,451
295865	9205	55410 GrpHospIns-HIV/STD	11,706	12,275	10,584	6,651	12,491	22,435
295865	9206	55410 HRA-HIV/STD	2,339	2,508	2,087	1,266	2,191	4,290
295865	9210	55410 Retirement-HIV/STD	8,457	9,528	9,901	7,357	9,211	24,506
295865	9211	55410 401K Match	-	812	761	522	271	4,318
295865	9230	55410 WrkrsComp-HIV/STD	762	410	284	234	628	714
295865	9304	55410 Lab Supplies-HIV/STD	2,115	739	-	-	-	-
295865	9360	55410 Medical Supplies-HIV/STD	2,311	2,322	1,644	955	2,210	1,900
295865	9445	55410 PurchasedSvcs-HIV/STD	8,236	26,576	50,307	26,391	14,651	40,000
295865	9570	55410 Service Contracts-HIV/STD	2,751	2,247	1,556	880	2,535	2,535
295865	9635	55410 Trng&Ed-HIV/STD	318	802	275	-	493	150
295865	9640	55410 Insurance & Bonds-HIV/STD	1,614	1,704	1,267	1,046	1,208	4,122
295865	9659	55410 UnempComp-HIV/STD	390	172	302	270	285	625
295865	9101	57150 Salaries & Wages - Imm Action	86,433	89,841	93,041	58,775	99,168	115,557
295865	9102	57150 Part Time > 1000 Hours-Imm Act	25,988	18,522	19,806	4,834	20,747	3,956
295865	9104	57150 Temp-Part&FT-IAP	1,022	1,244	-	-	756	-
295865	9109	57150 Salary Adjustments-IAP	-	-	-	-	-	3,137
295865	9201	57150 Social Security - Imm Act	6,725	6,600	6,700	3,788	6,489	7,733
295865	9202	57150 Medicare - Imm Act	1,573	1,544	1,569	886	1,518	1,809
295865	9205	57150 Group Hospital Ins - Imm Act	11,037	9,930	12,359	7,007	11,736	15,187

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9206	57150 HRA - Imm Action Plan	2,184	2,034	2,443	1,335	2,291	2,904
295865	9210	57150 Retirement - Imm Act	8,295	8,238	10,061	6,463	9,442	14,157
295865	9211	57150 401K Match	-	667	693	409	634	2,495
295865	9230	57150 Workers' Comp - Immun Action	674	325	276	177	505	374
295865	9356	57150 Spec Prog Supplies-IAP	-	-	-	6,929	12,198	-
295865	9365	57150 Pharmacy-IAP	116,445	122,203	153,784	57,920	121,666	110,000
295865	9640	57150 Insurance & Bonds-IAP	1,333	1,341	1,237	789	1,103	1,642
295865	9659	57150 UnempComp-IAP	332	184	253	170	294	338
295865	9101	50716 Salaries & Wages-CDCVacProgram	-	-	-	-	-	209,299
295865	9102	50716 Part Time > 1000 Hours-CDCVP	-	-	-	-	-	34,197
295865	9103	50716 Part Time < 1000 Hours-CDCVP	-	-	-	-	-	33,332
295865	9104	50716 Temporary - Part & Full Time	-	-	-	-	-	1,500
295865	9201	50716 Social Security-CDCVP	-	-	-	-	-	17,163
295865	9202	50716 Medicare-CDCVP	-	-	-	-	-	4,014
295865	9205	50716 Group Hospital Ins-CDCVP	-	-	-	-	-	33,314
295865	9206	50716 HRA-CDCVP	-	-	-	-	-	6,600
295865	9210	50716 Retirement-CDCVP	-	-	-	-	-	27,637
295865	9211	50716 401K Match-CDCVP	-	-	-	-	-	4,870
295865	9230	50716 Workers' Comp-CDCVP	-	-	-	-	-	133
295865	9320	50716 Printing & Binding-CCVP	-	-	-	-	-	500
295865	9355	50716 Other Operation Costs-CDCCVP	-	-	-	-	-	43,781
295865	9360	50716 Medical Supplies-CDCCVP	-	-	-	-	-	3,000
295865	9611	50716 Mileage-CDCVP	-	-	-	-	-	1,200
295865	9640	50716 Insurance & Bonds-CDCVP	-	-	-	-	-	3,460
295865	9659	50716 UnempComp-CDCVP	-	-	-	-	-	1,000
295865	9101	45140 Salaries & Wages-Bioterrorism	50,294	34,636	358,538	1,516	30,868	30,868
295865	9102	45140 PartTime>1000 Hrs-Bioterrorism	524	17,686	214,864	19	1,970	1,970
295865	9103	45140 PartTime<1000Hrs-Bioterrorism	-	-	4,303	-	-	-
295865	9104	45140 Temporary-PT&FT-Bioterrorism	-	3,915	910	-	-	-
295865	9201	45140 Social Security-Bioterrorism	3,088	3,375	34,253	95	2,796	2,796
295865	9202	45140 Medicare-Bioterrorism	722	795	8,015	22	659	659
295865	9205	45140 Grp Hosp Ins-Bioterrorism	4,263	2,505	45,136	131	2,932	2,932
295865	9206	45140 HRA-Bioterrorism	843	640	8,859	25	587	587
295865	9210	45140 Retirement-Bioterrorism	3,654	4,017	51,364	156	3,235	3,235
295865	9211	45140 401K Match	-	325	4,072	10	109	109
295865	9230	45140 Workers' Comp-Bioterrorism	281	166	838	4	221	221
295865	9320	45140 Printing & Binding	-	-	380	305	-	-
295865	9356	45140 Special Program Sup-Bioterror	1,398	834	29,055	14,803	16,192	1,391
295865	9611	45140 Mileage-Preparedness & Resp	-	506	512	63	203	203

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295865	9635	45140 Training & Education-Prep&Res	6,046	4,918	220	325	4,004	4,004
295865	9640	45140 Insurance&Bonds-Bioterrorism	609	687	3,092	19	554	554
295865	9659	45140 UnempComp-PHP&R	96	206	26	2	104	104
295865	9101	50619 Salaries & Wages-C19CR	-	-	83,495	-	-	-
295865	9102	50619 Part Time > 1000 Hours-C19CR	-	-	51,689	-	-	-
295865	9201	50619 Social Security-C19CR	-	-	8,257	-	-	-
295865	9202	50619 Medicare-C19CR	-	-	1,931	-	-	-
295865	9205	50619 Group Hospital Insur-C19CR	-	-	6,390	-	-	-
295865	9206	50619 HRA-C19CR	-	-	1,086	-	-	-
295865	9210	50619 Retirement-C19CR	-	-	12,354	-	-	-
295865	9211	50619 401K Match-C19CR	-	-	1,078	-	-	-
295865	9445	50619 Purchased Services	-	-	-	38,072	-	-
295865	9101	509 Salaries & Wages-CRC	-	-	29,323	478,860	495,000	-
295865	9102	509 Part Time > 1000 Hrs-CRC	-	-	28,023	95,591	57,751	-
295865	9103	509 Part Time < 1000 Hrs-CRC	-	-	123	1,344	6,000	-
295865	9104	509 Temp - Part & Full Time-CRC	-	-	-	7,185	-	-
295865	9201	509 Social Security-CRC	-	-	3,374	34,318	34,643	-
295865	9202	509 Medicare-CRC	-	-	789	8,134	8,102	-
295865	9205	509 Group Hospital Ins-CRC	-	-	6,800	53,413	65,017	-
295865	9206	509 HRA-CRC	-	-	1,524	11,158	11,880	-
295865	9210	509 Retirement-CRC	-	-	5,838	53,933	56,993	-
295865	9211	509 401K Match-CRC	-	-	387	3,294	11,175	-
295865	9230	509 Workers' Comp-CRC	-	-	-	1,609	1,676	-
295865	9355	509 Other Operation Costs-CRC	-	-	-	1	-	-
295865	9640	509 Insurance & Bonds-CRC	-	-	-	7,144	6,984	-
295865	9659	509 Unemployment Comp-CRC	-	-	183	1,596	1,350	-
295865	9301	511 Office Supplies-NCCU	-	-	-	-	8,000	-
295865	9360	511 Medical Supplies-NCCU	-	-	-	-	750	-
295865	9445	511 Purchased Services-NCCU	-	-	-	2,412	11,000	-
295865	9611	511 Mileage-NCCU	-	-	-	-	250	-
295865	9101	515 Salaries & Wages-CCRC	-	-	-	144,706	200,000	-
295865	9102	515 Part Time > 1000 Hours-CCRC	-	-	-	31,206	100,000	-
295865	9103	515 Part Time < 1000 Hours-CCRC	-	-	-	1,798	50,000	-
295865	9104	515 Temp - Part & Full Time-CCRC	-	-	-	5,448	3,000	-
295865	9201	515 Social Security-CCRC	-	-	-	10,897	21,886	-
295865	9202	515 Medicare-CCRC	-	-	-	2,548	5,119	-
295865	9205	515 Group Hospital Ins-CCRC	-	-	-	16,447	115,560	-
295865	9206	515 HRA-CCRC	-	-	-	3,298	31,762	-
295865	9210	515 Retirement-CCRC	-	-	-	17,977	30,600	-

Communicable Disease - 5865

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9211	515 401K Match-CCRC	-	-	-	1,065	6,000	-
295865	9230	515 Workers' Compensation-CCRC	-	-	-	634	1,518	-
295865	9640	515 Insurance & Bonds-CCRC	-	-	-	2,277	4,413	-
295865	9659	515 Unemployment Comp-CCRC	-	-	-	-	3,900	-
295865	9101	519 Salaries & Wages-Covid-CityCon	-	-	-	15,205	37,518	-
295865	9102	519 PT > 1000 Hours-CovidCityCon	-	-	-	7,435	3,500	-
295865	9201	519 Social Security-CovidCityCon	-	-	-	1,368	2,543	-
295865	9202	519 Medicare-CovidCityCon	-	-	-	320	595	-
295865	9205	519 Grp Hospital Ins-CovidCityCon	-	-	-	1,574	3,470	-
295865	9206	519 HRA-CovidCityCon	-	-	-	302	660	-
295865	9210	519 Retirement-CovidCityCon	-	-	-	2,167	4,184	-
295865	9211	519 401K Match-CovidCityCon	-	-	-	125	820	-
295865	9230	519 Workers' Compensation	-	-	-	109	123	-
295865	9640	519 Insurance & Bonds	-	-	-	280	513	-
295865	9659	519 Unemployment Compensation	-	-	-	54	74	-
295865	9101	50115 Salaries & Wages-IPS	-	-	-	74,329	146,968	-
295865	9102	50115 Part Time > 1000 Hours-IPS	-	-	-	-	2,000	-
295865	9201	50115 Social Security-IPS	-	-	-	4,275	2,131	-
295865	9202	50115 Medicare-IPS	-	-	-	1,069	2,131	-
295865	9205	50115 Group Hospital Insurance-IPS	-	-	-	4,844	10,503	-
295865	9206	50115 HRA-IPS	-	-	-	927	1,320	-
295865	9210	50115 Retirement-IPS	-	-	-	7,559	14,991	-
295865	9211	50115 401K Match-IPS	-	-	-	439	2,939	-
295865	9230	50115 Workers' Compensation-IPS	-	-	-	208	441	-
295865	9301	50115 Office Supplies-IPS	-	-	-	2,220	-	-
295865	9320	50115 Printing & Binding-IPS	-	-	-	174	-	-
295865	9325	50115 Postage-IPS	-	-	-	1,690	-	-
295865	9331	50115 Minor Office Equip & Furn-IPS	-	-	-	63,603	17,859	-
295865	9355	50115 Other Operation Costs-IPS	-	-	-	46,519	44,982	-
295865	9447	50115 Contracted Services	-	-	-	12,098	-	-
295865	9640	50115 Insurance & Bonds-IPS	-	-	-	928	1,837	-
295865	9659	50115 Unemployment Comp-IPS	-	-	-	123	150	-
295865	9101	50539 Salaries & Wages-C19CA	-	-	-	22,302	52,192	-
295865	9201	50539 Social Security-C19CA	-	-	-	1,377	3,236	-
295865	9202	50539 Medicare-C19CA	-	-	-	322	757	-
295865	9205	50539 Group Hospital Ins-C19CA	-	-	-	2,026	6,938	-
295865	9206	50539 HRA-C19CA	-	-	-	389	1,320	-
295865	9210	50539 Retirement-C19CA	-	-	-	2,263	5,324	-
295865	9211	50539 401K Match-C19CA	-	-	-	223	1,044	-

Communicable Disease - 5865

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9230	50539 Workers' Comp-C19CA	-	-	-	62	157	-
295865	9640	50539 Insurance & Bonds-C19CA	-	-	-	278	652	-
295865	9659	50539 Unemployment Comp-C19CA	-	-	-	37	150	-
295865	9101	50543 Salaries & Wages-ELC	-	-	-	77,695	222,991	1,200,731
295865	9102	50543 Part Time>1000 Hours-ELC	-	-	-	-	1,500	1,750
295865	9103	50543 Part Time<1000 Hours-ELC	-	-	-	-	1,250	1,550
295865	9104	50543 Temp - Part & Full Time-ELC	-	-	-	-	950	750
295865	9107	50543 Contracted Personal Serv-ELC	-	-	-	1,089	761	5,000
295865	9201	50543 Social Security-ELC	-	-	-	4,769	13,885	75,850
295865	9202	50543 Medicare-ELC	-	-	-	1,115	3,247	20,570
295865	9205	50543 Group Hospital Ins-ELC	-	-	-	3,066	22,731	158,750
295865	9206	50543 HRA-ELC	-	-	-	577	4,390	36,400
295865	9210	50543 Retirement-ELC	-	-	-	7,742	22,843	141,702
295865	9211	50543 401K Match-ELC	-	-	-	777	4,479	27,855
295865	9230	50543 Workers' Compensation-ELC	-	-	-	218	671	4,628
295865	9301	50543 Office Supplies-ELC	-	-	-	-	1,500	7,500
295865	9320	50543 Printing & Binding-ELC	-	-	-	-	2,000	3,500
295865	9355	50543 Other Oper Costs-ELC	-	-	-	17,887	5,000	25,000
295865	9420	50543 Telecommunications-ELC	-	-	-	714	-	2,500
295865	9640	50543 Insurance & Bonds-ELC	-	-	-	951	2,799	15,555
295865	9659	50543 Unemployment Comp-ELC	-	-	-	109	450	4,000
295865	9101	50544 Salaries & Wages-IPC RT	-	-	-	84,066	60,000	-
295865	9102	50544 Part Time>1000 Hours-IPC RT	-	-	-	-	20,000	-
295865	9103	50544 Part Time<1000 Hours-IPC RT	-	-	-	-	750	-
295865	9104	50544 Temp - Part & Full Time-IPC RT	-	-	-	-	500	-
295865	9201	50544 Social Security-IPC RT	-	-	-	4,870	5,030	-
295865	9202	50544 Medicare-IPC RT	-	-	-	1,189	1,693	-
295865	9205	50544 Group Hospital Ins-IPC RT	-	-	-	6,297	23,504	-
295865	9206	50544 HRA - IPC RT	-	-	-	1,195	4,270	-
295865	9210	50544 Retirement-IPC RT	-	-	-	6,756	9,655	-
295865	9211	50544 401K Match-IPC RT	-	-	-	443	1,890	-
295865	9230	50544 Workers' Comp-IPC RT	-	-	-	235	389	-
295865	9301	50544 Office Supplies-IPC RT	-	-	-	60,744	42,000	-
295865	9320	50544 Printing & Binding-IPC RT	-	-	-	41,629	10,000	-
295865	9355	50544 Other Oper Costs-IPC-RT	-	-	-	16,609	43,960	-
295865	9611	50544 Mileage-IPC RT	-	-	-	1,990	1,200	-
295865	9635	50544 Training & Education-IPC RT	-	-	-	140	200	-
295865	9640	50544 Insurance & Bonds-IPC RT	-	-	-	1,033	1,619	-
295865	9659	50544 Unemployment Comp-IPC RT	-	-	-	179	700	-

Communicable Disease - 5865

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295865	9101	50545 Salaries & Wages-EDRegSupTeam	-	-	-	30,407	150,428	379,704
295865	9102	50545 Part Time > 1000 Hours-EDRST	-	-	-	-	6,000	-
295865	9103	50545 Part Time < 1000 Hours-EDRST	-	-	-	-	3,000	-
295865	9104	50545 Temporary - Part & Full Time	-	-	-	-	500	-
295865	9201	50545 Social Security-EDRST	-	-	-	1,824	8,500	23,542
295865	9202	50545 Medicare-EDRST	-	-	-	427	1,500	5,506
295865	9205	50545 Group Hospital Ins-EDRST	-	-	-	3,841	8,340	48,573
295865	9206	50545 HRA-EDRST	-	-	-	729	1,500	9,240
295865	9210	50545 Retirement-EDRST	-	-	-	3,022	9,650	43,096
295865	9211	50545 401K Match-EDRST	-	-	-	141	700	7,594
295865	9230	50545 Workers' Compensation-EDRST	-	-	-	85	330	1,139
295865	9301	50545 Office Supplies-EDRST	-	-	-	-	3,000	3,600
295865	9320	50545 Printing & Binding-EDRST	-	-	-	42	1,075	900
295865	9355	50545 Other Operation Costs-EDRST	-	-	-	-	2,449	-
295865	9611	50545 Mileage-EDRST	-	-	-	-	7,500	28,080
295865	9635	50545 Training & Education-EDRST	-	-	-	-	500	-
295865	9640	50545 Insurance & Bonds-EDRST	-	-	-	371	1,470	4,746
295865	9659	50545 Unemployment Comp-EDRST	-	-	-	-	250	1,050
295865	9101	4510A Salaries & Wages-CD Rowan	22,626	18,503	26,608	2,938	16,455	-
295865	9109	4510A Salary Adjustments	-	-	-	-	494	-
295865	9201	4510A Social Security - CD Rowan	1,372	1,089	1,643	181	989	-
295865	9202	4510A Medicare - CD Rowan	321	255	384	42	232	-
295865	9205	4510A Group Hosp Ins - CD Rowan	2,112	1,349	2,228	273	1,367	-
295865	9206	4510A HRA - CD Rowan	420	323	476	53	273	-
295865	9210	4510A Retirement - CD Rowan	1,708	1,424	2,402	299	1,245	-
295865	9211	4510A 401K Match	-	164	266	29	55	-
295865	9230	4510A Workers' Comp - CD Rowan	135	53	56	8	74	-
295865	9640	4510A Insurance & Bonds - CD Rowan	283	227	252	35	205	-
295865	9659	4510A UnemployComp - CD Rowan	34	16	39	6	24	-
Total Expense			1,081,174	1,159,678	2,191,236	2,261,979	3,727,862	4,277,798
Net			10,173	(8,190)	(201,465)	452,270	-	-

Clinical Services - 5875

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265875	6805	123 Contri & Pvt Donations-SIP	-	117	-	500	500	-
265875	6823	123 Susan G. Komen Breast Cancer	19,778	-	-	-	-	-
265875	6450	190 Montgomery Co Health Dept.	19,122	-	-	-	-	-
265875	6415	200 Medicaid-PedPC	294,172	314,080	319,155	143,963	301,230	305,757
265875	6438	200 Medicaid Settlement-PPC	133,764	153,960	196,619	30,494	135,556	157,761
265875	6441	200 Carolina Access Case Mgmt	102,043	101,918	129,475	127,580	100,000	130,000
265875	6637	200 Private Ins-PedPC	25,261	28,651	27,510	12,945	27,063	26,890
265875	6672	200 Patient Fees-PedPC	12,846	15,356	17,164	5,640	18,000	14,000
265875	6675	200 Cabarrus County School System	-	-	780	1,950	4,680	4,680
265875	6676	200 Kannapolis City School System	-	-	390	1,170	1,560	1,560
265875	6803	200 MiscRevenue-PedPC	428	319	892	244	800	500
265875	6819	200 NE Medical Center	-	-	17,000	-	-	-
265875	6449	245 StonewallJacksonTS-SJYDC	400,788	421,210	431,753	213,950	467,061	435,738
265875	6805	265 Contrib&Donat-FocusOnACure	-	15,000	-	-	-	-
265875	6415	275 Medicaid-Adult Primary Ca	23,449	20,358	19,613	14,929	22,459	24,000
265875	6438	275 Medicaid Settlement-APC	10,778	7,194	12,528	1,860	8,525	8,874
265875	6637	275 Private Insurance-APC	2,545	2,679	2,360	485	2,710	1,528
265875	6672	275 Patient Fees-Adult Prim Care	53,395	50,489	43,993	23,118	49,000	47,236
265875	6803	275 Miscellaneous Revenue-APC	176	139	570	7	500	200
265875	6415	285 Medicaid-PregnancyMedHome	16,917	15,600	13,900	4,900	14,000	14,000
265875	6438	285 Medicaid Settlement-PMH	-	74	8,202	8	6,108	3,724
265875	6415	355 Medicaid Reimbursement-OB Clin	61,144	31,003	40,011	17,334	44,723	37,052
265875	6438	355 Medicaid Settlement-OB Clinic	18,924	17,911	18,997	3,685	12,258	16,608
265875	6637	355 Private Insurance-OB Clinic	415	-	(409)	79	100	150
265875	6672	355 Patient Fees-OB Clinic	54,867	58,897	76,869	32,955	68,000	65,000
265875	6415	357 Medicaid Reimb - GYN Clinic	1,451	735	207	309	1,481	1,000
265875	6438	357 Medicaid Settlement - GYN Clin	1,496	452	569	210	381	459
265875	6637	357 Private Ins - GYN Clinic	1,063	707	582	430	500	750
265875	6672	357 Patient Fees - GYN Clinic	17,438	29,554	31,651	14,776	35,000	30,000
265875	6803	357 Miscellaneous Revenue	-	10	-	-	-	-
265875	6823	395 Susan G. Komen - KomenOutreach	(955)	-	-	-	-	-
265875	6285	405 Office of Rural Health	50,300	-	-	31,900	150,000	150,000
265875	6415	420 Medicaid Reimb-Connections	677	147	516	-	950	198
265875	6438	420 Medicaid Settlement	956	120	16	117	-	-
265875	6637	420 Private Insurance-Connections	149	-	165	181	612	-
265875	6672	420 Patient Fees - Connections	-	(2)	-	-	20	-
265875	6803	420 Misc Revenue- Connections	10	309	60	80	100	-
265875	6415	430 Medicaid Reimb - Ped BH	4,070	13,744	16,498	5,421	15,000	10,841

Clinical Services - 5875

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
265875	6438	430 Medicaid Settlement-Ped BH	-	5,683	10,406	642	7,804	5,239
265875	6637	430 Private Insurance - Ped BH	2,590	6,582	6,275	2,139	9,000	5,149
265875	6672	430 Patient Fees - Ped BH	5	282	275	80	400	200
265875	6803	480 Miscellaneous Revenue_BH	-	-	-	2,500	2,500	-
265875	6823	480 Susan G Komen - BHOEP	54,663	68,141	40,664	-	-	-
265875	6442	507 CCofSP-PopulationHealth	-	-	-	332,975	332,975	270,966
265875	6200	50167 CHA Grant-MH&CH Mini Grant	-	20,751	-	-	-	-
265875	6200	50168 CHA Grant-MHI	-	-	-	7,500	7,500	-
265875	6250	50845 DHHS-NC Div of SS-FSI	128,558	128,327	129,129	19,129	132,000	-
265875	6200	51010 CHA Grant - Maternal Health	82,901	83,634	84,227	34,848	83,634	83,634
265875	6415	51010 Medicaid - Maternal Hlth	274,673	144,585	124,152	64,564	118,172	147,025
265875	6438	51010 Medicaid Settlement-MH	143,195	80,895	87,477	23,859	55,223	75,768
265875	6637	51010 Private Insurance-Maternal Hlt	27,543	16,923	13,050	1,934	15,000	8,000
265875	6664	51010 Medicare Reimbursement - MH	1,285	1,406	-	341	1,400	682
265875	6672	51010 Patient Fees - MH	17,635	12,493	7,465	3,855	8,485	9,531
265875	6803	51010 Misc Revenue-MH	12,755	12,612	10,778	1,727	11,866	3,000
265875	6904	51010 Cont Cab Co - MH	-	-	200,000	116,669	200,000	200,000
265875	6200	54520 CHA Grant - BCCCP Federal	50,235	60,435	73,710	20,475	56,550	56,550
265875	6200	5101A CHA Grant-High Risk Mat -HRMC	26,413	33,556	34,960	8,521	26,413	26,413
265875	6415	5101A Medicaid - High Risk Mat -HRMC	-	-	-	-	-	7,000
265875	6637	5101A Private Insurance-High Risk Mat -HRM	-	-	-	-	-	1,000
265875	6672	5101A Patient Fees - HRMC	(14)	-	-	-	-	50
265875	6200	5151A CHA Grant - Family Planning	86,212	88,066	121,622	47,221	113,330	113,330
265875	6415	5151A Medicaid - Family Plan	97,017	66,460	55,740	41,475	59,875	75,000
265875	6438	5151A Medicaid Settlement-FP	2,317	8,408	45,689	585	34,021	24,343
265875	6637	5151A Private Insurance - Family PI	30,693	35,962	16,067	11,693	26,470	24,000
265875	6672	5151A Patient Fees - FP	23,998	18,837	7,493	9,471	13,074	16,776
265875	6803	5151A Misc Revenue-FP	85	70	178	7	150	100
265875	6200	5151B CHA Grant - TANF	16,476	18,504	17,383	7,350	16,476	16,476
265875	6200	5151E CHA Grant-FP Long Acting BC	13,867	14,200	14,200	3,910	14,200	14,200
265875	6200	5351A CHA Grant - Child Health	21,313	28,892	25,270	11,160	26,785	26,785
265875	6415	5351A Medicaid - Child Health	344,121	338,984	329,472	223,017	327,359	416,577
265875	6438	5351A Medicaid Settlement-Child Hlth	290,565	190,765	216,376	51,405	149,298	182,213
265875	6637	5351A Private Insurance - Child Hlth	46,652	71,484	59,675	27,481	66,193	54,962
265875	6672	5351A Patient Fees - CH	11,545	10,111	12,470	6,274	13,500	13,000
265875	6803	5351A Misc Revenue-CH	348	3,167	2,207	1,460	3,200	3,000
265875	6200	5351B CHA Grant - Child Fatality	1,317	1,416	1,389	-	1,389	1,389
Total Revenue			3,136,430	2,872,362	3,175,433	1,775,489	3,423,119	3,370,864

Clinical Services - 5875

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Expense								
295875	9101	123 Sal & Wages Sisters in Partner	9,374	-	-	-	-	-
295875	9201	123 Soc Security Sisters in Part	536	-	-	-	-	-
295875	9202	123 Medicare Sisters in Part	129	-	-	-	-	-
295875	9205	123 Group Hosp Ins Sisters in Part	679	-	-	-	-	-
295875	9206	123 HRA - Sisters in Partnership	132	-	-	-	-	-
295875	9210	123 Retirement Sisters in Part	707	-	-	-	-	-
295875	9230	123 Workers' Comp Sisters in Part	56	-	-	-	-	-
295875	9356	123 Special Prog Supplies-SIP	150	65	-	-	500	-
295875	9447	123 Contracted Svcs-SIP	16,903	-	-	-	-	-
295875	9640	123 Insurance & Bonds-Sisters in P	117	-	-	-	-	-
295875	9659	123 UnempComp-SIP	20	-	-	-	-	-
295875	9102	190 Part Time > 1000 Hours-MONTG	16,329	-	-	-	-	-
295875	9201	190 Social Security - MONTG	973	-	-	-	-	-
295875	9202	190 Medicare - MONTG	227	-	-	-	-	-
295875	9205	190 Group Hospital Ins - MONTG	9	-	-	-	-	-
295875	9210	190 Retirement - MONTG	1,233	-	-	-	-	-
295875	9230	190 Workers' Comp - MONTG	93	-	-	-	-	-
295875	9640	190 Insurance & Bonds - MONTG	204	-	-	-	-	-
295875	9659	190 UnemployCompensation-MONTG	51	-	-	-	-	-
295875	9101	200 Salaries&Wages-Pediatric PC	191,435	145,695	144,283	150,982	208,440	343,196
295875	9102	200 PartTime>1000Hrs-PedPC	122,484	256,163	265,482	78,456	260,112	86,444
295875	9103	200 PartTime<1000Hrs-Ped PC	17,078	4,294	-	-	-	-
295875	9104	200 Temp-Part&FullTime-Ped PC	-	-	-	698	-	20,750
295875	9107	200 Contracted Personal Services	2,409	5,979	3,682	-	2,500	-
295875	9109	200 Salary Adjustments-PPC	-	-	-	-	10,936	11,005
295875	9201	200 Social Security-Ped PC	19,626	24,210	23,996	12,771	27,216	28,606
295875	9202	200 Medicare-Pediatric PC	4,594	5,668	5,717	3,197	6,365	6,690
295875	9205	200 GroupHospIns-PediatricPC	25,511	27,627	27,521	17,409	36,324	31,754
295875	9206	200 HRA - Pediatric Primary Care	5,174	6,119	6,124	3,524	7,458	6,072
295875	9210	200 Retirement-PediatricPC	22,429	30,951	36,422	22,679	44,775	50,013
295875	9211	200 401K Match	-	2,736	3,302	1,750	4,390	8,813
295875	9230	200 Workers'Comp-PedPC	1,946	1,193	917	638	1,317	1,384
295875	9301	200 OfficeSupplies-PedPC	319	354	245	139	400	400
295875	9304	200 LaboratorySupplies-PedPC	1,614	458	-	-	-	-
295875	9320	200 Printing&BindingPedPC	50	7	13	25	50	100
295875	9325	200 Postage-PediatricPrimaryCare	425	525	627	305	400	200
295875	9331	200 Minor Office Equipment & Furn	-	440	-	167	168	200
295875	9347	200 MedRecordSupplies-PedPC	210	148	141	125	150	150

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295875	9360	200 MedicalSupplies-PedPC	6,037	5,162	4,528	2,191	3,500	4,000
295875	9365	200 Pharmacy-PedPC	18	33	-	-	100	50
295875	9445	200 Purchased Services - PPC	47	954	1,933	1,040	1,500	2,000
295875	9447	200 Contracted Services-PPC	5,841	6,053	5,771	2,058	5,000	4,000
295875	9501	200 Building & Ground Maint	-	-	4,378	-	-	-
295875	9570	200 Service Contracts	961	817	619	426	800	800
295875	9611	200 Mileage-PedPC	199	32	-	-	-	-
295875	9630	200 Dues & Subscriptions-PPC	762	1,422	420	1,620	1,000	2,000
295875	9635	200 Training&Ed-PedPC	1,810	3,304	2,061	(90)	2,832	1,000
295875	9640	200 Insurance&Bonds-PedPC	3,909	5,027	4,076	2,827	5,487	5,933
295875	9659	200 UnempComp-PPC	652	368	656	425	1,047	827
295875	9101	245 Salaries & Wages-SJYDC	265,089	278,849	299,486	185,429	303,948	292,880
295875	9102	245 Part Time > 1000 Hrs - SJYDC	40,174	41,747	53,062	21,980	55,015	-
295875	9103	245 Part Time < 1000 Hrs-SJYDC	135	5,512	-	-	-	-
295875	9104	245 Temp PT & FT - SJYDC	586	64	-	-	-	-
295875	9107	245 Contracted Personal Svcs-SJYDC	19,936	-	-	-	-	-
295875	9109	245 Salary Adjustments-SJYDC	-	-	-	-	8,450	7,126
295875	9201	245 Social Security-SJYDC	18,721	19,995	21,608	12,740	19,395	20,108
295875	9202	245 Medicare-SJYDC	4,378	4,676	5,054	2,979	4,536	4,703
295875	9205	245 Group Hospital Ins - SJYDC	24,933	25,259	28,002	15,181	31,823	27,756
295875	9206	245 HRA - SJYDC	4,923	5,175	5,498	2,891	6,287	5,280
295875	9210	245 Retirement - SJYDC	21,985	24,483	31,293	20,834	28,084	31,856
295875	9211	245 401K Match	-	2,706	3,163	1,677	3,064	5,613
295875	9230	245 Workers' Comp - SJYDC	1,787	965	734	575	890	1,162
295875	9355	245 Other Operation Costs-SJYDC	95	53	-	-	-	100
295875	9611	245 Mileage-SJYDC	80	418	115	-	144	204
295875	9635	245 Training & Education-SJYDC	1,276	1,942	460	177	789	1,500
295875	9640	245 Insurance & Bonds - SJYDC	3,769	4,035	3,238	2,537	3,909	36,850
295875	9659	245 UnemployComp - SJYDC	462	262	435	424	732	600
295875	9101	265 Sals&Wages-Focus	-	2,512	-	-	-	-
295875	9201	265 Social Security-Focus	-	141	-	-	-	-
295875	9202	265 Medicare-Focus	-	33	-	-	-	-
295875	9205	265 GrpHlthIns-Focus	-	233	-	-	-	-
295875	9206	265 HRA-Focus	-	47	-	-	-	-
295875	9210	265 Retirement-Focus	-	196	-	-	-	-
295875	9230	265 Wrkrs'Comp-Focus	-	7	-	-	-	-
295875	9447	265 Contracted Svcs-FocusOnACure	-	12,054	-	-	-	-
295875	9640	265 Ins&Bonds-Focus	-	31	-	-	-	-
295875	9659	265 UnempComp-FocusOnACure	-	2	-	-	-	-

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295875	9101	275 Salaries & Wages-APC	11,701	4,304	5,665	4,674	30,339	30,347
295875	9102	275 Part Time > 1000 Hours-APC	1,932	898	76	1,884	23,245	16,172
295875	9103	275 Part Time < 1000 Hours-APC	51,524	56,379	48,832	34,294	123,191	77,677
295875	9104	275 Temp-Part&FullTime-APC	-	-	-	-	-	491
295875	9109	275 Salary Adjustments-APC	-	-	-	-	4,640	1,221
295875	9201	275 Social Security-APC	3,925	3,746	3,375	2,524	11,353	7,806
295875	9202	275 Medicare-APC	933	890	789	590	2,655	1,826
295875	9205	275 Group Hospital Insurance	1,126	680	936	740	4,896	4,314
295875	9206	275 Health Reimbursement Arrangeme	226	140	184	141	924	825
295875	9210	275 Retirement-APC	1,014	406	517	668	5,675	5,418
295875	9211	275 401K Match	-	45	57	60	556	955
295875	9230	275 Workers' CompensationAPC	386	182	121	113	549	378
295875	9360	275 Medical Supplies-APC	5,300	875	966	248	1,300	500
295875	9365	275 Pharmacy-APC	63	9	9	-	50	50
295875	9445	275 Purchased Services - APC	3,526	3,282	4,236	3,208	2,200	6,000
295875	9447	275 Contracted Services-APC	-	-	-	97	-	-
295875	9560	275 Minor Equipment Maint - APC	1,438	-	1,150	-	1,500	1,500
295875	9640	275 Insurance & Bonds	814	758	538	504	2,289	1,597
295875	9659	275 UnempComp-APC	136	32	78	69	340	189
295875	9102	285 PT>1000 Hrs-PregMedHome	-	-	186	-	-	-
295875	9201	285 Social Security-PregMedHome	-	-	12	-	-	-
295875	9202	285 Medicare-PregMedHome	-	-	3	-	-	-
295875	9205	285 GrpHospIns-PregMedHome	-	-	0	-	-	-
295875	9210	285 Retirement-PregMedHome	-	-	17	-	-	-
295875	9211	285 401K Match	-	-	2	-	-	-
295875	9230	285 WrkrsComp-PregMedHome	-	-	1	-	-	-
295875	9640	285 Ins&Bonds-PregMedHome	-	-	2	-	-	-
295875	9101	355 Salaries & Wages-OB Clinic	61,475	28,642	41,816	21,744	32,852	47,247
295875	9102	355 PT>1000 Hrs - OB Clinic	19,512	7,548	25,080	10,332	16,148	14,199
295875	9103	355 PT<1000 Hrs-OB Clinic	-	885	20,084	16,141	31,377	35,174
295875	9104	355 Temp-FT&PT - OB Clinic	-	1,200	581	62	1,000	491
295875	9109	355 Salary Adjustments-OBCL	-	-	-	-	1,110	1,613
295875	9201	355 Social Security-OB Clinic	4,010	2,260	5,318	2,931	5,114	6,121
295875	9202	355 Medicare-OB Clinic	1,102	529	1,244	686	1,196	1,431
295875	9205	355 Grp Hosp Ins-OB Clinic	7,997	3,549	6,395	3,196	4,550	7,076
295875	9206	355 HRA-OB Clinic	1,605	735	1,274	628	858	1,353
295875	9210	355 Retirement-OB Clinic	6,022	2,805	6,019	3,265	5,129	7,157
295875	9211	355 401K Match	-	210	511	266	503	1,261
295875	9230	355 Wrkrs Comp-OB Clinic	477	117	198	132	247	296

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295875	9445	355 Purchased Services - OB Clinic	5,528	18,542	43,627	12,130	35,000	25,000
295875	9640	355 Insurance & Bonds-OB Clinic	1,013	464	883	590	1,031	1,271
295875	9659	355 UnempComp-OB Clinic	198	51	159	82	260	171
295875	9101	357 Salaries & Wages-GYN Clinic	23,062	16,267	22,486	15,877	26,354	39,054
295875	9102	357 PT > 1000 Hours-GYN Clinic	12,928	6,403	18,348	9,708	13,131	11,091
295875	9103	357 PT < 1000 Hours-GYN Clinic	-	495	533	535	6,922	-
295875	9104	357 Temp - PT&FT-GYN Clinic	-	789	358	27	500	2,944
295875	9109	357 Salary Adjustments-GYN Clinic	-	-	-	-	718	1,316
295875	9201	357 Social Security-GYN Clinic	2,098	1,426	2,529	1,573	2,953	3,373
295875	9202	357 Medicare-GYN Clinic	491	334	591	368	691	789
295875	9205	357 Grp Hosp Ins - GYN Clinic	3,210	1,973	3,520	2,335	3,154	5,695
295875	9206	357 HRA - GYN Clinic	633	409	697	445	594	1,089
295875	9210	357 Retirement-GYN Clinic	2,693	1,794	3,678	2,605	4,133	5,841
295875	9211	357 401K Match	-	133	277	181	405	1,029
295875	9230	357 Workers' Comp-GYN Clinic	214	74	103	70	143	163
295875	9445	357 Purchased Svcs-GYN Clinic	1,119	4,738	10,966	2,942	8,000	6,000
295875	9640	357 Ins & Bonds - GYN Clinic	450	287	459	311	595	710
295875	9659	357 UnemployComp-GYN Clinic	85	30	96	42	215	137
295875	9355	395 OtherOperCosts-KomenOutreach	397	-	-	-	-	-
295875	9101	405 Salaries & Wages - RH	138	-	-	2,926	100,632	49,779
295875	9102	405 Part Time > 1000 Hours - RH	619	-	-	4,834	16,000	25,879
295875	9104	405 Temporary-Part & Full Time-RH	-	-	-	3,023	-	24,960
295875	9109	405 Salary Adjustments-RH	-	-	-	-	-	1,986
295875	9201	405 Social Security - RH	43	-	-	650	7,231	6,361
295875	9202	405 Medicare - RH	10	-	-	152	1,691	1,488
295875	9205	405 Group Hospital Insurance - RH	72	-	-	719	6,939	7,878
295875	9206	405 HRA - RH	14	-	-	155	1,320	1,506
295875	9210	405 Retirement - RH	57	-	-	790	11,896	8,813
295875	9211	405 401K Match	-	-	-	78	2,333	1,553
295875	9230	405 Workers' Compensation - RH	5	-	-	30	350	308
295875	9355	405 Other Operation Costs-ORH	-	-	-	72	-	16,556
295875	9445	405 Purchased Services - RH	675	-	-	-	-	-
295875	9640	405 Insurance & Bonds - RH	9	-	-	135	1,458	1,324
295875	9659	405 Unemployment Compensation-RH	3	-	-	40	150	171
295875	9102	420 PT > 1000 Hours-Connections	2,530	1,581	538	-	13,000	-
295875	9109	420 Salary Adjustments-Connections	-	-	-	-	341	-
295875	9201	420 Social Security-Connections	151	94	32	-	827	-
295875	9202	420 Medicare-Connections	35	22	7	-	193	-
295875	9205	420 Group Hosp Ins-Connections	2	29	48	-	1,117	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295875	9206	420 HRA - Connections	-	7	12	-	264	-
295875	9210	420 Retirement - Connections	191	123	48	-	1,361	-
295875	9211	420 401K Match	-	10	5	-	133	-
295875	9230	420 Workers' Comp-Connections	15	5	2	-	40	-
295875	9356	420 Special Prog Supp-Connections	211	362	107	-	150	-
295875	9640	420 Insurance & Bonds-Connections	32	20	7	-	167	-
295875	9659	420 UnemployComp - Connections	5	3	1	-	30	-
295875	9101	430 Salaries & Wages - Ped BH	24,931	50,365	53,877	25,055	55,744	14,352
295875	9109	430 Salary Adjustments-Ped BH	-	-	-	-	1,463	377
295875	9201	430 Social Security - Ped BH	1,509	3,030	3,283	1,510	3,547	913
295875	9202	430 Medicare - Ped BH	353	709	768	353	830	214
295875	9205	430 Group Hospital Ins - Ped BH	3,136	6,266	6,926	3,076	6,973	1,726
295875	9206	430 HRA - Ped BH	620	1,285	1,361	586	1,320	330
295875	9210	430 Retirement - Ped BH	1,868	3,940	4,865	2,551	5,835	1,672
295875	9211	430 401K Match	-	461	539	251	572	295
295875	9230	430 Workers' Comp - Ped BH	149	149	115	69	172	44
295875	9640	430 Insurance & Bonds - Ped BH	7	187	511	309	715	304
295875	9659	430 Unemploy Comp - Ped BH	1	-	-	-	150	38
295875	9101	480 Salaries & Wages - BHOEP	27,018	16,385	28,754	-	-	-
295875	9102	480 Part Time > 1000 Hours - BHOEP	1,722	29,673	11,450	11	-	-
295875	9201	480 Social Security - BHOEP	1,744	2,704	2,361	1	-	-
295875	9202	480 Medicare - BHOEP	409	644	567	0	-	-
295875	9205	480 Group Hospital Ins - BHOEP	2,963	1,265	3,427	2	-	-
295875	9206	480 HRA - BHOEP	580	257	429	0	-	-
295875	9210	480 Retirement - BHOEP	2,038	3,478	3,615	1	-	-
295875	9211	480 401K Match	-	353	354	0	-	-
295875	9230	480 Workers' Comp - BHOEP	77	139	112	-	-	-
295875	9320	480 Printing & Binding-BHOEP	5	-	-	-	-	-
295875	9355	480 Other Operation Costs - BHOEP	1,894	196	13	167	2,500	-
295875	9356	480 Special Program Supp - BHOEP	547	545	1,336	-	-	-
295875	9447	480 Contracted Services - BHOEP	6,832	21,683	17,729	-	-	-
295875	9611	480 Mileage - BHOEP	15	289	311	-	-	-
295875	9640	480 Insurance & Bonds - BHOEP	359	575	502	-	-	-
295875	9659	480 Unemployment Comp - BHOEP	13	74	91	0	-	-
295875	9101	507 Salaries & Wages-PopHealth	-	-	-	23,115	207,232	147,846
295875	9102	507 Part Time > 1000 Hrs-PopHealth	-	-	-	363	-	34,197
295875	9201	507 Social Security-PopHealth	-	-	-	1,447	12,726	11,287
295875	9202	507 Medicare-PopHealth	-	-	-	338	2,976	2,640
295875	9205	507 Group Hospital Ins-PopHealth	-	-	-	1,947	13,878	19,436

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295875	9206	507 HRA-PopHealth	-	-	-	373	2,640	3,960
295875	9210	507 Retirement-PopHealth	-	-	-	2,382	20,936	20,662
295875	9211	507 401K Match-PopHealth	-	-	-	183	4,105	3,641
295875	9230	507 Workers' Comp-PopHealth	-	-	-	66	616	649
295875	9320	507 Printing & Binding-PopHealth	-	-	-	-	500	-
295875	9331	507 Minor Office Equip&Furn-PopHea	-	-	-	-	2,500	-
295875	9355	507 Other Oper Costs-PopHealth	-	-	-	-	30,000	24,000
295875	9447	507 Contracted Services-PopHealth	-	-	-	-	20,000	-
295875	9640	507 Insurance & Bonds-PopHealth	-	-	-	293	2,566	2,276
295875	9659	507 Unemployment Comp-PopHealth	-	-	-	23	300	372
295875	9331	50167 Minor Office Equipment & Furn	-	12,084	-	-	-	-
295875	9355	50167 Other Operation Costs	-	567	-	-	-	-
295875	9360	50167 Medical Sup-MH&CH MiniGrant	-	6,524	-	-	-	-
295875	9635	50167 Training & Ed-MH&CH MiniGrant	-	1,576	-	-	-	-
295875	9331	50168 Minor Office Equip & Furn-MHI	-	-	-	5,427	5,428	-
295875	9355	50168 Other Operation Costs	-	-	-	2,090	2,072	-
295875	9101	50845 Salaries & Wages-FSI	36,818	9,989	17,558	13,133	35,719	-
295875	9102	50845 PT > 1000 Hrs-FSI	14,675	49,202	38,917	10,984	22,193	-
295875	9201	50845 Social Security-FSI	3,113	3,619	3,355	1,413	3,631	-
295875	9202	50845 Medicare-FSI	729	846	785	330	848	-
295875	9205	50845 GrpHospInls-FSI	4,440	970	3,583	2,428	5,851	-
295875	9206	50845 HRA-FSI	880	231	788	506	1,155	-
295875	9210	50845 Retirement-FSI	3,846	4,625	5,086	2,455	5,236	-
295875	9211	50845 401K Match	-	533	565	241	584	-
295875	9230	50845 Wrkrs Comp-FSI	277	173	119	67	176	-
295875	9301	50845 Office Supplies-FSI	332	30	-	-	-	-
295875	9325	50845 Postage-FSI	49	207	120	120	144	-
295875	9331	50845 MinorOffEquipFurn-FSI	3,933	-	-	-	-	-
295875	9335	50845 Food-FSI	12,744	12,276	12,944	5,253	11,142	-
295875	9356	50845 SpecProgSupp-FSI	41,997	41,361	10,469	5,984	8,630	-
295875	9447	50845 Contracted Svcs-FSI	2,500	2,500	31,660	20,350	32,140	-
295875	9611	50845 Mileage-FSI	489	560	552	116	351	-
295875	9635	50845 Trng & Ed-FSI	1,650	1,035	1,503	570	4,257	-
295875	9640	50845 Ins & Bonds -FSI	348	617	531	300	729	-
295875	9659	50845 UnempComp-FSI	40	66	123	46	122	-
295875	9101	51010 Salaries & Wages - MH	345,332	158,392	139,001	99,284	135,823	166,199
295875	9102	51010 Part Time > 1000 Hrs - MH	136,761	110,941	87,040	37,558	95,366	54,822
295875	9103	51010 Part Time < 1000 Hrs - MH	9,833	56,683	37,329	19,276	42,350	39,434
295875	9104	51010 Temp-Part & Full Time - MH	-	2,427	1,021	227	650	2,944

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295875	9107	51010 Contracted Personal Services	4,273	5,979	6,739	-	-	-
295875	9109	51010 Salary Adjustments-MH	-	-	-	-	3,146	5,785
295875	9201	51010 Social Security - MH	24,443	17,797	15,841	9,329	17,405	16,689
295875	9202	51010 Medicare - MH	7,044	4,437	3,718	2,185	4,070	3,903
295875	9205	51010 Group Hospital Insurance - MH	7,132	35,504	19,275	12,965	21,213	22,326
295875	9206	51010 HRA - Maternal Health	5,920	4,219	3,915	2,488	4,125	4,269
295875	9210	51010 Retirement - MH	37,048	19,759	20,227	13,672	24,200	25,742
295875	9211	51010 401K Match	-	1,616	1,707	1,031	3,424	4,536
295875	9230	51010 Workers' Compensation - MH	(10,736)	961	563	415	2,825	828
295875	9301	51010 Office Supplies - MH	1,357	1,769	1,412	691	1,000	1,000
295875	9304	51010 Laboratory Supplies - MH	13,350	4,187	-	-	-	-
295875	9308	51010 Patient Education Sup MH	211	44	249	13	250	250
295875	9320	51010 Printing & Binding - MH	52	38	42	25	50	100
295875	9325	51010 Postage - MH	1,750	1,303	1,227	605	1,000	600
295875	9331	51010 Minor Office Equip MH	-	500	-	-	-	-
295875	9347	51010 Med Records Supplies-Maternal	246	229	213	137	200	200
295875	9360	51010 Medical Supplies - MH	4,548	6,479	4,062	2,395	4,500	4,500
295875	9365	51010 Pharmacy - MH	2,111	1,581	850	1,056	1,600	2,000
295875	9420	51010 Telecommunications - MH	1,710	2,468	2,400	1,200	2,400	2,400
295875	9445	51010 Purchased Serv MH	4,439	15,010	15,277	4,765	11,000	10,000
295875	9447	51010 Contracted Services-MH	2,568	1,701	2,812	3,299	1,500	5,500
295875	9560	51010 Minor Equipment Maint MH	406	348	348	-	350	350
295875	9570	51010 Service Contracts/MH	5,087	4,188	2,953	1,746	2,500	2,500
295875	9611	51010 Mileage - MH	692	454	346	-	500	250
295875	9630	51010 Dues & Subscriptions - MH	2,070	1,517	1,480	1,086	1,500	2,000
295875	9635	51010 Training & Education - MH	5,291	5,319	3,029	770	4,000	2,000
295875	9640	51010 Insurance & Bonds	(7,874)	3,915	2,509	1,850	2,051	3,481
295875	9659	51010 UnempComp-MH	(1,817)	389	460	339	716	564
295875	9101	54520 Salaries & Wages BCCCP Screen	26,121	12,220	6,058	1,649	11,810	16,600
295875	9102	54520 PT > 1000 Hrs BCCCP Screen	31	637	1,040	684	1,000	1,964
295875	9109	54520 Salary Adjustments-BCCCP	-	-	-	-	651	487
295875	9201	54520 Social Security BCCCP Screen	1,464	752	415	138	1,579	1,181
295875	9202	54520 Medicare BCCCP Screen	342	176	97	32	369	276
295875	9205	54520 Group Hosp Ins BCCCP Screen	3,234	1,593	891	144	2,789	1,726
295875	9206	54520 HRA - BCCCP	641	331	182	29	528	330
295875	9210	54520 Retirement BCCCP Screen	1,974	998	639	238	2,597	2,162
295875	9211	54520 401K Match	-	87	42	8	255	381
295875	9230	54520 Workers' Comp BCCCP Screen	156	38	19	7	76	57
295875	9445	54520 Purchased Services BCCCP	-	-	-	-	1,000	1,000

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295875	9447	54520 Contracted Services-BCCCP	41,067	40,043	24,105	5,158	21,518	16,485
295875	9483	54520 BCCCP Screening Expense	-	101	60	0	-	-
295875	9611	54520 Mileage-BCCCP	89	68	207	-	-	-
295875	9635	54520 Training & Education-BCCCP	5	-	-	-	-	-
295875	9640	54520 Insurance & Bonds	327	151	86	29	318	247
295875	9659	54520 UnempComp-BCCCP	57	15	18	6	60	41
295875	9447	5452C Contr Svcs-BCCCP State \$	69,131	65,454	57,490	10,245	12,000	13,613
295875	9101	5101A Salaries & Wages - HRMC	103,549	51,736	53,969	43,553	69,921	99,809
295875	9102	5101A Part Time > 1000 Hours-HRMC	58,749	46,591	48,319	27,873	52,617	50,559
295875	9103	5101A Part Time < 1000 Hours-HRMC	8,334	59,004	71,916	41,866	30,886	35,174
295875	9104	5101A Temporary - Part & Full HRMC	-	1,839	256	89	2,136	-
295875	9109	5101A Salary Adjustments-HRMC	-	-	-	-	1,891	3,947
295875	9201	5101A Social Security - HRMC	8,838	8,713	10,581	6,867	9,762	11,748
295875	9202	5101A Medicare - HRMC	2,351	2,251	2,482	1,607	2,283	2,748
295875	9205	5101A Group Hospital Ins - HRMC	9,227	6,729	8,227	6,122	11,119	16,805
295875	9206	5101A HRA - High Risk Maternity	1,852	1,411	1,753	1,294	2,178	3,214
295875	9210	5101A Retirement - HRMC	12,109	7,667	9,237	7,207	12,827	17,515
295875	9211	5101A 401K Match	-	574	817	522	1,258	3,086
295875	9230	5101A Workers' Comp - HRMC	1,015	478	358	306	472	568
295875	9640	5101A Insurance & Bonds	2,134	1,973	1,599	1,365	1,968	2,457
295875	9659	5101A UnempComp-HRMC	300	157	236	207	455	390
295875	9101	5151A Salaries & Wages-Family Plan	158,408	117,789	114,817	84,851	96,339	139,419
295875	9102	5151A PT > 1000 Hrs - Family Plan	106,466	91,814	68,411	24,332	77,639	42,095
295875	9103	5151A PT < 1000 Hrs - Family Plan	5,387	17,037	7,410	4,196	11,463	4,260
295875	9104	5151A Temp-PT & Full Time Family Pl	-	2,508	1,238	187	1,500	2,944
295875	9107	5151A Contracted Personal Services	4,273	5,979	6,739	-	5,000	-
295875	9109	5151A Salary Adjustments-FP	-	-	-	-	5,673	4,718
295875	9201	5151A Social Security-Family Plan	15,331	13,507	11,431	6,749	13,751	11,882
295875	9202	5151A Medicare - Family Planning	3,733	3,204	2,682	1,582	3,216	2,779
295875	9205	5151A Group Hospital Ins-Family Plan	19,972	16,511	15,844	9,722	17,826	15,532
295875	9206	5151A HRA - Family Planning	4,012	3,473	3,167	1,811	3,432	2,970
295875	9210	5151A Retirement - Family Planning	19,675	15,936	16,155	10,593	21,423	20,933
295875	9211	5151A 401K Match	-	1,344	1,411	788	2,100	3,689
295875	9230	5151A Workers' Comp - Family Plan	1,582	689	436	291	665	575
295875	9301	5151A Office Supplies - Family Plan	1,170	1,605	1,310	645	1,000	800
295875	9304	5151A Laboratory Supplies Fam Plan	7,986	2,469	-	-	-	-
295875	9308	5151A Patient Education Sup Fam Pl	38	64	15	-	200	200
295875	9320	5151A Printing & Binding - Fam Plan	8	-	-	-	50	100
295875	9325	5151A Postage - Family Planning	1,750	1,353	1,227	605	1,000	600

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295875	9347	5151A Med Records Supplies-Fam Plan	246	229	221	170	200	200
295875	9360	5151A Medical Supplies - Fam Plan	4,686	2,953	2,415	2,439	3,000	3,000
295875	9365	5151A Pharmacy - Family Planning	39,549	21,824	29,934	6,914	22,000	25,000
295875	9420	5151A Telecommunications-FP	1,487	2,220	2,220	1,110	2,220	2,200
295875	9445	5151A Purchased Serv Family Plan	4,624	7,996	5,185	2,941	3,800	6,000
295875	9447	5151A Contracted Services-FP	457	285	172	168	350	350
295875	9570	5151A Service Contracts/FP	1,157	977	730	489	950	1,000
295875	9611	5151A Mileage - Family Planning	313	166	202	-	200	150
295875	9630	5151A Dues & Subscriptions - Fam Pl	559	582	255	106	500	250
295875	9635	5151A Training & Education-Fam Pl	2,400	195	-	-	4,500	2,000
295875	9640	5151A Insurance & Bonds	3,354	2,822	1,916	1,280	2,772	2,476
295875	9659	5151A UnempComp-FP	679	323	411	258	690	409
295875	9101	5151B Salaries & Wages - TANF	-	-	4,048	5,400	16,476	12,716
295875	9102	5151B Part Time > 1000 Hours-TANF	13,953	18,904	12,005	6,025	-	-
295875	9103	5151B Part Time < 1000 Hours - TANF	-	837	1,089	-	-	-
295875	9104	5151B Temp-Part & Full Time-TANF	-	355	-	-	-	-
295875	9109	5151B Salary Adjustments-TANF	-	-	-	-	-	381
295875	9201	5151B Social Security - TANF	843	1,220	1,054	659	-	924
295875	9202	5151B Medicare - TANF	197	291	247	154	-	216
295875	9205	5151B Group Hospital Ins - TANF	71	7	152	599	-	-
295875	9206	5151B HRA - TANF	12	-	28	113	-	-
295875	9210	5151B Retirement - TANF	1,053	1,478	1,443	1,163	1,000	1,691
295875	9211	5151B 401K Match	-	149	137	52	-	298
295875	9230	5151B Workers' Compensation-TANF	84	56	23	32	-	45
295875	9640	5151B Insurance & Bonds	174	251	101	143	-	186
295875	9659	5151B UnempComp-TANF	19	-	16	22	-	19
295875	9365	5151E Pharmacy-FP Long Acting BC	13,867	11,039	15,454	14,539	14,200	14,200
295875	9101	5351A Salaries & Wages - Child Hlth	252,055	159,148	168,346	165,635	159,842	344,715
295875	9102	5351A PT > 1000 Hrs - Child Health	164,530	263,321	258,960	72,940	260,694	82,998
295875	9103	5351A PT < 1000 Hours - Child Hlth	25,412	5,654	-	-	-	-
295875	9104	5351A Temp-PT & Full Time Child Hlth	-	-	-	798	-	20,750
295875	9107	5351A Contracted Personal Services	53,218	5,979	3,682	-	-	-
295875	9109	5351A Salary Adjustments-CH	-	-	-	-	5,036	11,227
295875	9201	5351A Social Security - Child Health	26,439	26,417	25,407	13,371	26,758	28,501
295875	9202	5351A Medicare - Child Health	6,190	6,186	6,023	3,331	6,258	6,666
295875	9205	5351A Group Hospital Insurance - CH	33,360	14,837	29,210	19,433	36,500	32,962
295875	9206	5351A HRA - Child Health	6,727	6,621	6,397	3,902	7,491	6,303
295875	9210	5351A Retirement - Child Health	30,150	33,493	38,027	23,535	44,021	49,820
295875	9211	5351A 401K Match	-	2,965	3,468	1,811	4,316	8,779

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295875	9230	5351A Workers' Comp - Child Health	2,614	1,312	944	664	1,295	1,379
295875	9301	5351A Office Supplies CH	1,060	1,641	1,285	631	1,000	800
295875	9304	5351A Laboratory Supplies - CH	2,905	1,543	-	-	-	-
295875	9308	5351A Patient Education Sup CH	434	33	251	-	250	250
295875	9320	5351A Printing & Binding - CH	57	55	46	38	100	150
295875	9325	5351A Postage - CH	1,750	1,372	1,327	605	1,000	600
295875	9331	5351A Minor Office Equip - CH	-	306	-	167	300	300
295875	9347	5351A Med Records Supplies-Child Hlt	210	148	188	94	150	150
295875	9360	5351A Medical Supplies - CH	5,255	5,269	4,962	1,635	4,500	4,000
295875	9365	5351A Pharmacy - CH	18	-	-	-	6,025	1,000
295875	9420	5351A Telecommunications- CH	1,809	2,700	2,700	1,350	2,000	2,000
295875	9445	5351A Purchased Serv CH	106	-	-	-	200	200
295875	9447	5351A Contracted Services-CH	1,547	754	1,569	450	2,000	1,500
295875	9560	5351A Minor Equipment Maint CH	516	458	458	110	500	350
295875	9570	5351A Service Contracts/CH	4,105	3,385	2,398	1,431	2,700	2,700
295875	9611	5351A Mileage - CH	327	551	131	-	200	150
295875	9630	5351A Dues & Subscriptions - CH	1,212	1,066	555	1,666	1,600	3,000
295875	9635	5351A Training & Education - CH	3,513	3,208	4,198	295	3,900	2,000
295875	9640	5351A Insurance & Bonds	5,320	5,441	4,170	2,933	5,395	5,918
295875	9659	5351A UnempComp-CH	956	447	699	469	1,052	851
295875	9478	5351B Child Fatality Task Force Exp	1,399	1,617	1,381	-	1,389	1,389
Total Expense			3,373,731	3,147,325	3,129,082	1,763,767	3,796,889	3,516,633
Net			(237,301)	(274,963)	46,351	11,722	(373,770)	(145,769)

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			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
Revenue								
265880	6286	179 SmartStart-WIC BFPS	-	-	50,422	20,575	50,655	79,532
265880	6803	508 Miscellaneous Revenue	-	-	-	10,000	10,000	-
265880	6839	508 WIC - Hopkins	-	-	80,823	63,263	64,814	-
265880	6200	54030 CHA Grant - WICCS	443,445	447,032	394,680	199,705	430,910	357,910
265880	6200	54040 CHA Grant - WICNE	160,345	142,659	130,931	63,265	141,573	200,463
265880	6200	54050 CHA Grant - WICAdmin	69,400	56,850	57,530	21,980	52,422	61,371
265880	6200	54090 CHA Grant - WICBF	32,474	32,519	29,618	32,090	53,232	30,488
265880	6200	54150 CHA Grant-WICBFPC	31,629	32,889	26,073	10,921	33,420	33,420
Total Revenue			737,292	711,948	770,077	421,799	837,026	763,184
Expense								
295880	9101	179 Salaries & Wages-SS WIC BFPS	-	-	17,172	8,011	14,625	21,938
295880	9102	179 Part Time > 1000 Hrs-SS WIC BF	-	-	17,009	12,364	23,214	23,910
295880	9103	179 Part Time < 1000 Hrs-SS WIC BF	-	-	1,924	-	-	-
295880	9201	179 Social Security-SS WIC BFPS	-	-	2,225	1,251	2,346	2,843
295880	9202	179 Medicare-SS WIC BFPS	-	-	520	293	549	665
295880	9205	179 Group Hospital Ins-SS WIC BFPS	-	-	3,503	1,680	3,070	9,888
295880	9206	179 HRA-SS WIC BFPS	-	-	681	317	574	2,144
295880	9210	179 Retirement-SS WIC BFPS	-	-	3,008	2,074	3,860	5,204
295880	9211	179 401K Match-SS WIC BFPS	-	-	-	-	378	917
295880	9230	179 Workers' Comp-SS WIC BFPS	-	-	73	56	183	209
295880	9301	179 Office Supplies-SS WIC BFPS	-	-	-	-	1,168	480
295880	9355	179 Other Operation Costs	-	-	5,013	-	-	10,980
295880	9611	179 Mileage- SS WIC BFPS	-	-	333	-	-	-
295880	9640	179 Insurance & Bonds- SS WICBFPS	-	-	325	252	473	573
295880	9659	179 Unemployment Comp-SS WICBFPS	-	-	130	103	215	244
295880	9101	508 Salaries & Wages-WICH	-	-	42,761	24,128	44,656	-
295880	9201	508 Social Security-WICH	-	-	2,483	1,426	2,769	-
295880	9202	508 Medicare-WICH	-	-	581	334	648	-
295880	9205	508 Group Hospital Ins-WICH	-	-	5,502	3,547	6,937	-
295880	9206	508 HRA-WICH	-	-	1,078	676	1,320	-
295880	9210	508 Retirement-WICH	-	-	3,575	2,456	4,555	-
295880	9211	508 401K Match-WICH	-	-	51	-	447	-
295880	9230	508 Workers' Comp-WICH	-	-	93	67	134	-
295880	9301	508 Office Supplies-WICH	-	-	466	-	245	-
295880	9308	508 Patient Education Supplies	-	-	-	-	3,000	-
295880	9331	508 Minor Office Equip-WICH	-	-	1,769	-	-	-
295880	9355	508 Other Operation Costs-WICH	-	-	22	1	245	-

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295880	9356	508 Special Program Supplies	-	-	-	2,250	5,500	-
295880	9501	508 Building & Ground Maintenance	-	-	250	-	-	-
295880	9570	508 Service Contracts-WICH	-	-	12,660	930	-	-
295880	9611	508 Mileage-WICH	-	-	55	-	150	-
295880	9635	508 Training & Education-WICH	-	-	1,866	-	3,500	-
295880	9640	508 Insurance & Bonds-WICH	-	-	414	298	558	-
295880	9659	508 Unemployment Comp-WICH	-	-	85	69	150	-
295880	9101	54030 Salaries & Wages - WICCS	266,006	196,417	188,654	98,886	196,996	182,148
295880	9102	54030 Part Time > 1000 Hours - WICCS	36,196	71,112	53,493	27,757	53,825	47,146
295880	9104	54030 Temporary-PT & Full Time-WICCS	-	2,465	9,353	5,688	8,919	9,397
295880	9201	54030 Social Security - WICCS	17,784	16,011	15,032	7,831	15,529	14,799
295880	9202	54030 Medicare - WICCS	4,159	3,744	3,515	1,831	3,632	3,461
295880	9205	54030 Group Hospital Ins-WICCS	40,786	37,437	34,086	18,125	33,843	31,235
295880	9206	54030 HRA - WIC CS	8,330	8,436	-	3,650	10,178	6,283
295880	9210	54030 Retirement - WICCS	22,068	20,671	21,792	12,690	22,960	26,025
295880	9211	54030 401K Match	-	1,231	1,675	680	2,496	4,586
295880	9230	54030 Workers' Compensation - WICCS	1,785	821	-	366	904	886
295880	9301	54030 Office Supplies-WIC CS	17,499	30,933	30,991	55,997	63,133	5,261
295880	9320	54030 Printing & Binding/WIC CS	737	1,125	1,448	361	1,240	720
295880	9325	54030 Postage/WIC CS	2,175	1,006	4,265	4,196	5,580	4,000
295880	9355	54030 Other Operation Costs-CS	-	-	-	1,200	1,200	-
295880	9420	54030 Telecommunications-WIC CS	7,157	6,709	4,792	2,250	4,500	4,500
295880	9447	54030 Contracted Services-WICCS	18,308	42,010	20,560	207	1,236	13,100
295880	9611	54030 Mileage - WIC CS	338	71	91	14	108	50
295880	9635	54030 Training & Education - WICCS	721	788	909	273	690	300
295880	9640	54030 Insurance & Bonds - WICCS	3,773	3,371	-	1,628	3,131	2,984
295880	9659	54030 UnempComp-WICCS	911	445	-	443	810	714
295880	9101	54040 Salaries & Wages - WICNE	99,391	77,168	69,585	43,097	74,125	94,637
295880	9102	54040 Part Time > 1000 Hours WICNE	1,002	23,827	23,475	13,748	24,102	33,446
295880	9104	54040 Temp-Part & Full Time WICNE	-	3,662	4,206	6,265	1,670	20,256
295880	9107	54040 Contracted Personal Svcs-WICNE	15,913	-	-	-	-	-
295880	9201	54040 Social Security - WICNE	5,906	6,215	5,862	3,795	6,729	7,941
295880	9202	54040 Medicare-WICNE	1,381	1,454	1,371	888	1,574	1,857
295880	9205	54040 Group Hospital Ins WICNE	11,659	11,199	13,164	7,989	12,923	17,144
295880	9206	54040 HRA - WIC NE	2,298	2,590	2,724	1,598	3,838	3,432
295880	9210	54040 Retirement - WICNE	7,172	7,717	8,446	5,787	10,948	14,537
295880	9211	54040 401K Match	-	625	702	302	1,073	2,562
295880	9230	54040 Workers' Compensation-WICNE	588	309	-	175	410	405
295880	9301	54040 Office Supplies/WIC NE	12,326	7,646	494	549	550	1,800

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			FY 2018 ACTUALS	FY 2019 ACTUALS	FY 2020 ACTUALS	FY 2021 Actuals 1.21.21	FY 2021 Budget	FY 2022 Projection
295880	9611	54040 Mileage - WIC NE	22	5	5	-	25	-
295880	9635	54040 Training & Education - WICNE	147	135	37	1,911	1,911	200
295880	9640	54040 Insurance & Bonds - WICNE	1,240	1,307	-	783	1,357	1,854
295880	9659	54040 UnempComp-WICNE	253	118	-	208	338	390
295880	9101	54050 Salaries & Wages-WICAd	55,150	43,082	44,543	21,926	40,193	45,962
295880	9201	54050 Social Security - WICAd	3,050	2,483	2,530	1,240	2,104	2,850
295880	9202	54050 Medicare-WICAd	716	581	592	290	613	666
295880	9205	54050 Group Hospital Ins-WICAd	5,178	4,053	4,388	2,140	3,484	4,163
295880	9206	54050 HRA - WIC Ad	1,024	835	867	411	792	792
295880	9210	54050 Retirement - WICAd	4,165	3,351	4,021	2,232	3,815	5,217
295880	9211	54050 401K Match	-	217	446	219	423	919
295880	9230	54050 Workers' Comp-WICAd	327	132	-	61	127	138
295880	9611	54050 Mileage-WICAd	125	292	150	-	252	-
295880	9635	54050 Training & Education-WICAd	-	394	-	-	-	-
295880	9640	54050 Insurance & Bonds - WICAd	690	536	-	271	529	575
295880	9659	54050 UnempComp-WICAd	106	32	-	42	90	90
295880	9101	54090 Salaries & Wages - WICBF	11,300	14,432	13,929	14,640	22,842	12,640
295880	9102	54090 Part Time > 1000 Hours-WICBF	65	3,620	1,912	1,095	2,464	3,771
295880	9104	54090 Temp-Part & Full Time WICBF	-	2,868	3,239	2,615	4,441	2,366
295880	9201	54090 Social Security - WICBF	641	1,220	1,142	1,096	1,708	1,017
295880	9202	54090 Medicare - WICBF	150	285	267	256	399	238
295880	9205	54090 Group Hospital Ins - WICBF	1,527	1,845	2,339	2,308	3,856	1,666
295880	9206	54090 HRA - WIC Breastfeeding	302	390	470	446	1,005	330
295880	9210	54090 Retirement - WICBF	830	1,374	1,428	1,602	2,876	1,863
295880	9211	54090 401K Match	-	74	130	101	231	328
295880	9230	54090 Workers' Compensation WICBF	67	60	-	51	103	52
295880	9305	54090 Breast Feeding Grant Expense	14,429	2,000	4,910	11,666	10,769	5,500
295880	9611	54090 Mileage - WICBF	-	569	39	-	75	-
295880	9635	54090 Training & Education - WICBF	759	3,635	-	2,036	2,036	445
295880	9640	54090 Insurance & Bonds - WICBF	142	261	-	228	344	235
295880	9659	54090 UnempComp-WICBF	30	46	-	76	83	38
295880	9101	54150 Salaries & Wages-WICBFPC	6,476	7,667	16,968	9,801	23,785	22,258
295880	9102	54150 PT>1000Hrs -WICBFPC	20,563	17,724	539	-	-	-
295880	9103	54150 PT<1000Hrs-WICBFPC	-	-	-	-	1,444	1,830
295880	9104	54150 Temp-PT&FT-WICBFPC	-	625	1,549	752	-	-
295880	9201	54150 Social Security-WICBFPC	1,637	1,592	1,151	629	1,294	1,380
295880	9202	54150 Medicare-WICBFPC	383	372	269	147	303	323
295880	9205	54150 GrpHospIns-WICBFPC	1,040	1,320	3,050	1,621	3,243	3,303
295880	9206	54150 HRA-WICBFPC	201	265	602	309	614	628

WIC - 5880

			FY 2018	FY 2019	FY 2020	FY 2021	FY 2021	FY 2022
			ACTUALS	ACTUALS	ACTUALS	Actuals 1.21.21	Budget	Projection
295880	9210	54150 Retirement-WICBFPC	2,009	1,983	1,588	998	1,981	2,526
295880	9211	54150 401K Match	-	45	52	35	194	444
295880	9230	54150 WrksComp-WICBFPC	159	78	-	29	67	78
295880	9301	54150 Office Supplies-BFPC	82	279	92	-	84	50
295880	9611	54150 Mileage-WICBFPC	11	221	341	-	80	80
295880	9635	54150 Trng&Ed-WICBFPC	708	165	-	400	-	-
295880	9640	54150 Ins&bonds-WICBFPC	338	325	-	130	261	301
295880	9659	54150 UnempComp-WIC BFPC	131	61	-	38	70	71
295880	9355	508A Other Oper - WICH Indirect	-	-	7,228	-	-	-
Total Expense			742,540	710,171	767,128	475,692	837,026	763,184
Net			(5,248)	1,777	2,950	(53,893)	-	-

Employment of Related Persons

- (a) Employment of Related Persons in the workplace can create conflicts of interest and raise legitimate concerns about actual or perceived favoritism. It is the policy of CHA not to employ Related Persons when there is a senior-subordinate relationship between them in the chain of command, or if one is in a leadership position which can affect or influence the terms and conditions of the other's employment (hiring, firing, promotions, demotions, award of bonuses, progressive discipline, etc).
- (b) A Related Party may not participate in or attempt to influence any CHA decision affecting the terms and conditions of a Related Party's employment with CHA.
- (c) For purposes of this policy, "Related Person" means any CHA employee who is related by blood, marriage, or law to another CHA employee, or the relationship is of such nature that the relationship is, in CHA's discretion, one of Related Persons for purposes of this policy. A Related Person includes, but is not necessarily limited to, a spouse, fiancé, domestic partner, son, daughter, step-child, adopted child, father, mother, legal guardian, brother, sister, first cousin, aunt, uncle, nephew, niece, grandfather, grandmother, grandson, granddaughter, father-in-law, mother-in-law, brother-in-law, daughter-in-law, son-in-law, sister-in-law, step-father, step-mother, step-brother, step-sister, half-brother, and half-sister. The term "Related Person" may also include individuals involved in a long-term committed, romantic and/or sexual relationship.
- (d) When a Related Person relationship is created after the Related Parties are already employed by CHA, such as by marriage, it is the obligation of the Related Persons to ensure that the Related Parties' supervisors and Human Resources are promptly made aware of the Related Party relationship. Each Related Party situation will be reviewed by CHA on a case-by-case basis to determine whether changes in reporting relationships, transfers, terminations, or other action is appropriate.
- (e) This policy applies to all CHA employees. Any Exceptions to this policy must approved in writing by the CEO.

April 2021 Total 244 Employees			
Total # of Employees Hired	FTE Status	Total # of Separations	FTE Status
4	(2) 9101 (2) 9102 (0) 9104 (Temp)	2 Separations 1 Retirement	(3) 9101 (0) 9102 (0) 9104 (Temp)
	HR, School Health (2), Medical Records	Dental, School Health, HR	